

# ORGANISATIONAL REPORT SEPTEMBER







How we're going with delivering services, activities and projects for our community



## FINANCIAL SERVICES MANAGER'S REPORT

## **Executive Summary**

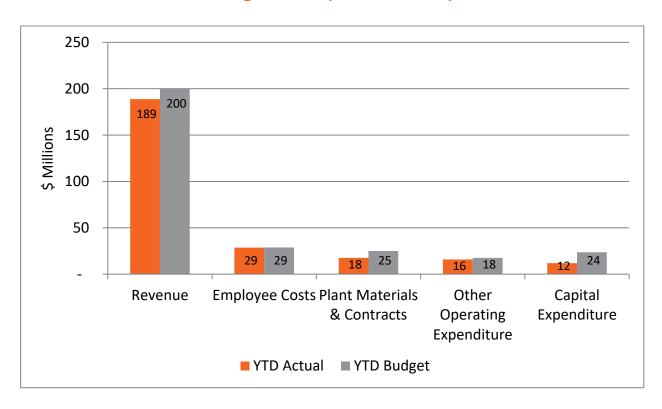
This report covers the first quarter of the 2020-21 financial year. Details of significant variations, reserve movements, and the status of Council's Operating and Capital projects compared to budget, are included in this document.

Council projected a balanced budget in the adoption of the original 2020-21 Operational Plan. The September quarter has presented some variations to the budget as is often the case with this first review, as many of the estimates and assumptions included in the original budget are confirmed. The most notable variations in this review impacting the budget position relate to salary savings (\$296,498) which have been offset by lower than expected 2020-21 Financial Assistance Grant (\$36,166) and a Finding Balance organisational initiative (\$40,000).

In order to track the actual impact of COVID-19 on Council's operations and revenue, a separate COVID-19 Impact Reserve was created as part of the March 2020 Quarterly Review. This Reserve initially resulted in a deficit balance as we are only notionally funding from the Reserve against other internal unrestricted reserves with the intention that future surpluses will be directed towards repayment of this Reserve. The impact of COVID-19 was included in the original 2020-21 budget with a predicted General Revenue impact of \$3.8m. This prediction has now been reviewed as part of the September Quarterly Review process with the revised impact to General Revenue for the year being \$4.7m. Further details are provided in this report.

The overall 2020-21 Budget compared to the phased budget is generally in line with expectations, with a small surplus of \$14,318 currently projected at this early stage of 2020-21. All variations have been considered and where a budget adjustment is required, details have been included in the review. The following graph shows a comparison by category of Council's Adopted Budget compared to expectations as at September 2020.

## Actual vs Budget Comparison- September 2020



# **Budget Position**

The review recommends a number of both favourable and unfavourable adjustments to the adopted budget for 2019-20. A full list of variations greater than \$20,000 is attached. The net effect of the proposed variations being recommended as part of this Review and adjustments adopted during the quarter, is a small surplus of \$14,318 for the quarter, which results in an expected surplus for the full year of \$14,318.

Some of the more significant variations are outlined below with their impact on the budget position (F – Favourable, U – Unfavourable and A - Allocation).

## Budget variations that impact on the surplus

## Net Salary Savings - \$296,498 F (0.25%)

During the 1<sup>st</sup> quarter of 2020-21 salary budgets have been revised to reflect the actual award increase of 1.5% as the original budget was based on the assumption of a 2.5% award increase. Salary budgets have also been adjusted to reflect approved RAR staffing bids since the original budget was adopted in June 2020.

Salary savings have also been realised primarily due to vacancies across a number of departments. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified salary savings are retained in the individual departments to enable the engagement of consultants or temporary staff to ensure the delivery of key Operational Plan tasks and projects. The salary savings, net of those being retained by departments, total \$296,498.

It is proposed that as part of the September Quarterly Review that salary savings of \$296,498 are retained within the employee costs area to assist with year-end employee cost balancing and to supplement the budget for terminations. Any remaining savings at year end could then be transferred to the Employee Leave Entitlement (ELE) Reserve.

## Finding Balance - \$40,000 U (100%)

Finding Balance is an organisational initiative that aims to transform the way of working in response to the pandemic by finding ways to stay connected with one another and prioritise staff health and wellbeing. The initiative began with a 6-week Finding Balance event series that helped to inspire and connect staff.

## Financial Assistance Grant - \$36,166 U (1%)

As reported to Council's Ordinary Meeting on 28 September 2020, advice has now been received confirming Council's 2020-21 Financial Assistance Grant (FAG) entitlement. The FAG allocated for 2020-21 is \$36,166 less than originally budgeted for the General component.

# COVID-19 Impact

In order to track the actual impact of COVID-19 on Council's operations and revenue, a separate COVID-19 Impact Reserve was created that initially resulted in a deficit balance for the Reserve (at this stage we are only notionally funding from this Reserve). It has effectively resulted in a loan against our internal reserves, while appropriate recovery actions are considered by Council. At the conclusion of each reporting period a review of actual vs budgeted impact will be undertaken with any variance adjusted against the original source of funding for this reserve and surplus directed towards the repayment of the internal reserve. For the September 2020 quarter the net change in this reserve is an increase in the deficit balance of \$860,697.

The table below tracks the financial impact of COVID-19 for the six months March to September 2020, with the revised forecasted total impact in 2020-21 of \$5m.

	201	9-20	20	20-21	
	2019-20	2019-20	2020-21	2020-21	TOTAL
	3 Months - Apr to June 2020	3 Months - Apr to June 2020	Original Budget	Sep-20	2019-20 (actual) and 2020-21 (revised)
	Predicted	Actual	Predicted	Predicted	
	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)
	As at March 2020 Review	As at June 2020 Review			
Impact on General Revenue					
Revenue	\$4,004	\$2,728	\$3,571	\$4,170	\$6,898
Expenditure (savings)	-\$279	-\$353	\$0	\$0	-\$353
PWS Relief Request	\$0	\$0	\$272	\$570	\$570
Less: Repayment of Internal Loan	\$0	-\$551	\$0	-\$37	-\$588
	\$3,725	\$1,824	\$3,843	\$4,703	\$6,527
Impact on Reserves					
Revenue	\$1,220	\$244	\$278	\$342	\$586
	\$4,945	\$2,068	\$4,121	\$5,045	\$7,113

Full details are provided below on all COVID-19 related budget adjustments proposed for the September Quarterly Review.

## Penrith Whitewater Stadium (PWS) Contribution - \$297,660 U (109%)

A formal request for subsidy has been received from Penrith Whitewater Stadium to meet their operational requirements for 2020-21 financial year. The COVID-19 pandemic and associated government restrictions have severely affected PWS revenue, and restrictions are expected to continue resulting in a significant revenue shortfall. In addition to the \$272,340 estimated in the original budget it is now proposed to add \$297,660 in the September Review to bring the total contribution to \$570,000 for 2020-21.

## Ripples Income - \$139,635 U (3%)

Under NSW Health COVID-19 restrictions in place relating to the Department of Education, educational/ sporting excursions are suspended. This has resulted in all school bookings including School Learn to Swim or School Carnivals being cancelled. The impact to Ripples has seen venue hire and school entry receive no revenue, and this is expected to continue until February 2021.

## Hall Hire Income - \$128,273 U (22%)

The income for hire of community facilities during the first quarter remained significantly low as a direct result of COVID-19 risks and restrictions. Though approximately 60% of regular hirers have recommenced their group activities, function hire is still not permitted. A similar impact on revenue is expected in the next quarter as the restrictions are expected to continue. It is anticipated that income will gradually increase as restrictions ease and user groups return. In addition to this, under Council's COVID-19 Fee Relief Program currently in operation, hirers may be granted Hall Hire fee relief on application.

## Net Rates Income -\$109,712 U (0.06%)

Rates income is anticipated to be \$100K (F) above forecasts due to increasing development of industrial lots in Western Sydney Employment Area. However, due to COVID-19 interest income is expected to be down by \$163K (50%) on initial estimates due to interest charges being 0% for first half of 2020-21, and legal and solicitors income will be down by around \$88K (50% of initial estimates) due to a moratorium on legal action. This lower income will be partially offset by lower legal expenditure, that will be down by around \$40K (50%) due to the moratorium on legal action.

## Temperature Testing Kiosks - \$86,540 (100%)

As part of the new temperature checking and sign-in procedures introduced by the General Manager, ten Al facial recognition freestanding contactless thermometer units with thermal IP cameras were supplied and installed across Council workplace buildings. Temperature checks are now compulsory for all customers, visitors, and staff visiting any of these locations. The budget also includes an allocation for the bulk purchase of face masks.

## Library Operations - \$70,413 U (125%)

Of these costs, \$55,788 are attributed to the Library re-opening and strict new measures for staff and public safety from the NSW Government necessitating frequent touchpoint cleaning at Penrith, St Marys and St Clair Libraries. The current COVID-19 and associated government social distancing requirements have resulted in lower patronage of the library and its services. As a result, a decline in Library Fee Income has occurred particularly in the area of Internet Sales Income (\$14,625).

## Temporary Depots Security Contract Services - \$50,000 U (100%)

The establishment of temporary depots at The Kingsway and at the Civic Centre require additional security services and patrols. These new arrangements have been put in place to help outdoor staff maintain social distancing in the current COVID-19 pandemic. This is expected to continue until the end of November 2020.

## Facilities – COVID related expenses - \$15,000 U (100%)

Additional expenses have been incurred by Community Facilities and Recreation Department to enable community sports to take place in a COVID-safe manner in line with government regulations. A \$15,000 budget has been proposed which is expected to cover the cost of necessary expenditure on temporary fencing at community sporting facilities.

## Fee Waiver - \$36,536 F (100%)

Council has allocated \$500,000 in the 2020-21 original budget for COVID-19 Fee Relief. Under Council's COVID-19 Fee Relief Program facility hirers may be granted fee relief upon application. During the September quarter a number of applicants have been granted fee relief to a total value of \$36,536 with funds from the COVID-19 Relief fund offset reimbursing the COVID-19 Impact Reserve for this amount.

## Transfer to/from Reserve - COVID \$860,697 A

In order to track the actual impact of COVID-19 on Council's operations and revenue a separate COVID-19 Impact Reserve was created initially resulting in a deficit balance for this Reserve (at this stage we are only notionally funding from the reserve. It has effectively resulted in a loan against our internal reserves, while appropriate recovery actions are considered by Council. At the conclusion of each reporting period a review of actual vs budgeted impact will be undertaken with any variance adjusted against the original source of funding for this Reserve and surplus directed towards the repayment of this internal reserve. For the September 2020 quarter the net change in this reserve is an increase in the deficit balance of \$860,697.

# Other Budget variations with no impact on the surplus

The September 2020 quarter also includes budget variations with no impact on the surplus since they have an alternative internal funding source or are funded by reserves. The more significant of these variations are detailed below.

## Other Capital Grants - State (Election Commitments Grant)- Increase of \$3.7m

Council was offered a funding of \$9.25m by NSW Office of Sport under Sport Election Commitments Program for the completion of Council's 2019 Election Commitments. This grant funds a total of six projects; Parker Street Fields, Synthetic Track Werrington, Penrith Tennis Centre (Woodriff Gardens), Eileen Cammack Reserve, Leonay Oval, Hickeys Lane which are spread across multiple years. The \$3.7m income proposed to be recognised relates to the 40% of the grant receivable in 2020-21.

## Applications Income to Amend LEP and DCP – Increase \$274,727

Council is receiving and will continue to receive, multiple applications for rezoning or other amendments to the LEP. Income for these applications is set aside in a reserve upon receipt to offset the costs associated with their assessment. This adjustment represents the anticipated expenditure required to continue assessment in 2020-21 for applications where income was received in a previous financial year.

## S7.11 Development Contributions – Increase \$181,920

S7.11 Development Contributions have been received earlier than anticipated for the Local Open Space, District Open Space and Civic Improvement plans. This is due to Development Applications for commercial development and senior living housing proceeding earlier than expected.

## Harold Corr Oval - Synthetic Track, Werrington - Increase of \$500,000 (Grant)

This project is part of the Office of Sport New South Wales Government Penrith Sporting Infrastructure Project - 2019 Election Commitments. A total of \$9,250,000 has been allocated between various projects. The Harold Corr Oval is budgeted at \$2m and involves the installation of a new all-weather synthetic athletics track, supporting field events area and ancillary facilities.

## Workers Compensation Premium – Increase of \$483,426 (Reserve)

There has been a significant change to the workers compensation premium budget due to: change of security deposit funding from bank guarantee or cash to the Renewal Adjustment Premium which is to the value of \$280,882 (not previously funded from the workers comp budget); prior year adjustments are also significantly higher than anticipated, being \$391,157 more than budgeted; and the 2020-21 initial deposit premium which has been finalised (now includes Ripples) and is \$188,613 lower than budgeted. This increase is funded from the Workers Compensation Reserve.

## Local Environmental Plan (LEP) Review Program – Increase of \$351,906 (Grant)

Council is required to review and amend its Local Environmental Plan to align with the planning priorities set in its Greater Sydney Region Plan – A Metropolis of Three Cities, and the Western City District Plan. This review needs to be informed by a series of studies and strategies that respond to the forecast growth for the Western City District.

This variation represents an increase to the City Planning and City Strategy LEP Review projects to complete the project plan as approved by the Department of Planning & Environment. This expenditure is offset against the fifth instalment of the LEP Review Program grant funding which is to be received.

#### Construction of Rance Oval Stage 2 Amenities – Increase of \$240,000 (SRV)

This project will see the delivery of Stage 2 of the Rance Oval amenity upgrade which includes construction and installation of player showers, unisex umpire changerooms, storerooms and replacement of the existing public toilet with a new public toilet (1 ambulant, 1 accessible and 2 x unisex stalls). A tender has already been awarded and the project is expected to be completed by year-end.

## St Clair Recreation and Leisure Building Upgrade – Decrease of \$229,000 (SRV)

Building upgrade and renewal works have been completed. The building upgrade included electrical, fire, hydraulic, and mechanical service upgrades along with accessibility improvements including installation of a lift. There were no unforeseen challenges beyond initial considerations for the COVID-19 pandemic and some supply issues for imported materials. Budget savings have been returned to the Building Asset Renewal Program to serve as contingency for several urgent projects in the current financial year.

## Strategic Planning Projects – Increase of \$100,000 (Grant)

Grant income was received from Department of Planning Industry and Environment in 2019-20 to fund the preparation of studies to inform the development of strategies that relate to employment lands and our local economy. These funds have now been made available to deliver these outcomes.

Regional Tourism Alliance Tourism Signage - Increase of \$100,000 (Contribution / Reserve)
The Regional Strategic Alliance (RSA) Board at its meeting on 7 August 2019 resolved that the RSA
Management Agreement between Penrith City Council, Blue Mountains City Council and
Hawkesbury Council be terminated within 3 months.

Funds that were retained in the June 2020 Quarterly Review for resolving outstanding administration and financial matters have now been made available for expenditure on Tourism Signage project which also includes an additional \$66,000 contribution returned from Blue Mountains City Council to deliver the works and installations.

## Arms of Australia Inn Post & Beam Renewal Upgrade – Increase of \$90,000 (SRV)

Renewal and upgrade works have been programmed under the Building Asset Renewal works program to address the assessed safety issues at the site. The scope of works includes the replacement of all posts, sagged beams, and reinstating the settled floor areas in the verandah. The project has been approved by the Heritage Advisory Group and will be completed by December Review.

## Purchase of Recycled Top Dresser – Increase of \$65,000 (Reserve)

The purchase of a Recycled Top Dresser is proposed from the Productivity Initiative Revolving fund. The machinery is expected to result in improved playing surfaces on Councils sports fields and the capital purchase of the machinery is expected to provide a quick payback to the revolving fund as Council will no longer need to rely on contractors to perform this work.

## St Marys Art and Craft Studio Refurbishment – Increase of \$60,000 (SRV)

Major refurbishment works included in the original tender are 90% complete. Additional items have been identified to improve the building including drainage, front room repair, and external paint works. The contractor is addressing these requirements and the project is due for handover as per original plan by 30 October 2020.

## Property Development Reserve- Decrease of \$11m

Due to the nature of the property market a number of adjustments will be needed each quarter to reflect market conditions. Major budget variations proposed to the Property Development Reserve in the September Quarterly Review have a net result of \$11m decrease to the Reserve for 2020-21 with the major changes for the quarter being:

- Commuter Car parks (Kingswood and St Marys) new project of \$2.8m The engagement
  of the project manager and associated project sub-consultants is currently being funded by
  the Property Development Reserve fund under the 2020-21 capital expenditure budget.
  These costs will be reclaimed/recouped following grant approval and Council's receipt of
  Federal funding.
- Reid St Werrington sale reduction in income of \$460k revised expectation for income from property sale based on current market conditions.
- Reserve St Penrith remove income of \$6.4m The developer has formally corresponded to Council to cancel the "Put and Call Option" for Reserve St, Penrith.
- Henry St, Penrith increase in project expenditure of \$815k Project timeframes have been compressed to target a design excellence competition, detailed business case and DA preparation in 2020-21. Additional budget is required to cover professional fees in relation to these tasks.

## Revotes

There are no Revotes proposed for the September 2020 Quarter.

## Rates Arrears

Rates arrears assess the impact of uncollected rates and annual charges on Councils liquidity and the adequacy of Councils debt recovery efforts.

The 1st rates instalment in 2020 due date was extended to 30 September, and as a result the reported arrears of 8.0% for September 2020 was calculated on the due date resulting in the appearance of a significant increase in arrears being reported compared to the prior year. For a better comparison, the 30 September 2020 result of 8.00% should be compared to the 31 August 2019 result of 8.97% which indicates a current level of arrears that is lower than the prior year period.

Although the industry benchmark is <5%, it is the October 2020 result that should be compared to the September 2019 result to gauge how we are currently performing against this benchmark. Whilst the full review of the October arrears is not yet complete, preliminary reviews show that the arrears level at the end of October 2020 was at around 3.97% which is up from the September 2019 result of 3.01%, but below the industry benchmark. Future instalment due dates revert to the usual due dates so ongoing quarterly reporting from December will provide a more comprehensive view of how Council is tracking against the rates arrears benchmark.

# Summary

Council's financial position remains sound with a small surplus of \$14,318 projected for 2020-21. This Review and the proposed allocations continue to demonstrate Council's commitment to strong financial management.

**Neil Farquharson** 

Varguhaston

**Financial Services Manager** 

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005.

It is my opinion that the information contained within this report for the quarter ended 30 September 2020 indicates that Council's projected short-term financial position is satisfactory, having regard to the projected estimates of income and expenditure compared to the original Budget.

**Andrew Moore** 

Director – Corporate Services Responsible Accounting Officer

<b>FUNDING SUMMARY</b>		Current Budget		Pi	roposed Variances	5		Revised Budget	
Operations from Ordinary Activities	Services	Untied Income	Total	Services	Untied Income	Total	Services	Untied Income	Total
Operating Expenditure									
Employee Costs	(118,559.0)	-	(118,559.0)	(1,575.0)	-	(1,575.0)	(120,133.9)	-	(120,133.9)
Interest Charges	(1,261.8)	-	(1,261.8)	-	-	-	(1,261.8)	-	(1,261.8)
Depreciation and Amortisation	(29,920.0)	-	(29,920.0)	-	-	-	(29,920.0)	-	(29,920.0)
Materials, Contracts and Other	(121,385.5)	-	(121,385.5)	(2,761.4)	-	(2,761.4)	(124,147.0)	-	(124,147.0)
Asset Utilisation and Overheads	7,343.6	-	7,343.6	258.7	-	258.7	7,602.3	-	7,602.3
Total Operating Expenditure	(263,782.7)	-	(263,782.7)	(4,077.7)	-	(4,077.7)	(267,860.4)	-	(267,860.4)
Operating Revenue									
Rates and Annual Charges	37,091.8	136,187.5	173,279.3	(2.7)	83.0	80.3	37,089.1	136,270.5	173,359.6
User Charges and Fees	46,101.3	177.0	46,278.4	(210.5)	(88.4)	(298.8)	45,890.9	88.7	45,979.5
Interest Income	1,081.0	1,221.8	2,302.8	(15.1)	(95.3)	(110.4)	1,065.9	1,126.5	2,192.3
Operating Grants and Contributions	27,730.8	10,988.0	38,718.8	(2,803.8)	(5,706.5)	(8,510.3)	24,927.0	·	30,208.5
Profit on Sale of Assets	(331.5)	-	(331.5)	-	-	-	(331.5)	-	(331.5)
Total Operating Revenue	111,673.5	148,574.3	260,247.8	(3,032.1)	(5,807.2)	(8,839.3)	108,641.4	142,767.2	251,408.6
Result before Capital Grants and Contributions	(152,109.2)	148,574.3	(3,534.9)	(7,109.7)	(5,807.2)	(12,916.9)	(159,219.0)	142,767.2	(16,451.8)
Capital Grants & Contributions	31,732.3	-	31,732.3	4,934.7	-	4,934.7	36,667.1	-	36,667.1
Operating Result	(120,376.9)	148,574.3	28,197.5	(2,175.0)	(5,807.2)	(7,982.2)	(122,551.9)	142,767.2	20,215.2
Funding Statement (Sources & Application)									
Add back non funded items	34,063.4	-	34,063.4	(24.2)		(24.2)	34,039.2	-	34,039.2
Funds received from Sale of Assets	17,734.1	-	17,734.1	(6,860.0)	-	(6,860.0)	10,874.1	-	10,874.1
Loans Received	-	-	-	-	-	-	-	-	-
Budget (Surplus) / Deficit	- 			- 	(14.3)	(14.3)		(14.3)	(14.3)
Funds Transferred (to)/from Reserves held	39,928.2	(22,378.3)	17,549.9	16,613.8	6,598.3	23,212.0	56,542.0	(15,780.1)	40,761.9
Net Fund Available	(28,651.1)	126,196.0	97,544.9	7,554.5	776.8	8,331.3	(21,096.6)	126,972.7	105,876.2
Application of Funds									
Assets Acquired	(89,136.1)		(89,136.1)	(8,331.3)	-	(8,331.3)	(97,467.4)	-	(97,467.4)
Internal Loans	712.9		712.9	-	-	-	712.9	-	712.9
Loan Repayments Made	(9,121.7)	-	(9,121.7)	-	-	-	(9,121.7)	-	(9,121.7)
Total Application	(97,544.9)	-	(97,544.9)	(8,331.3)	-	(8,331.3)	(105,876.2)	-	(105,876.2)
Net Costs funded from Rates & Other Untied	(426 406 0)	126 106 0		(776.0)	776.8		(426.072.7)	126 072 7	
Income	(126,196.0)	126,196.0	-	(776.8)	7.70.8	-	(126,972.7)	126,972.7	-

# **Significant Proposed Variations - September 2020**

This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's surplus

	Budget Variance
Account Description	Pos/(Neg)
CIVIL MAINTENANCE, RENEWAL AND CONSTRUCTION	
Temperature Testing Kiosks  COVID-19 Impact. As part of the new temperature checking and sign-in procedures introduced by the General Manager, ten Al facial recognition free standing contactless thermometer units with thermal IP cameras were supplied and installed across Council workplace buildings. Temperature checks are now compulsory for all customers, visitors, and staff visiting any of these locations. The budget also includes an allocation for the bulk purchase of face masks.	(86,540)
Temporary Depots - Security Contracts	
COVID-19 Impact. The establishment of temporary depots at The Kingsway and at the Civic Centre require additional security services and patrols. These new arrangements have been put in place to help outdoor staff maintain social distancing in the current COVID-19 pandemic. This is expected to continue until the end of November 2020.	(50,000)
TOTAL CIVIL MAINTENANCE, RENEWAL AND CONSTRUCTION	(136,540)
COMMUNICATIONS	
Finding Balance	
Finding Balance is an organisational initiative that aims to transform the ways of working in response to the pandemic, finding ways to stay connected with one another and prioritise staff health and wellbeing.	(40,000)
TOTAL COMMUNICATIONS	(40,000)
PENRITH PERFORMING & VISUAL ARTS	
PPVA Operations	
COVID-19 Impact. A formal request for subsidy has been received from Penrith Whitewater Stadium to meet their operational requirements for 2020-21 Financial year. The COVID-19 pandemic and associated government restrictions have severely affected PWS revenue and restrictions are expected to continue resulting in a significant revenue shortfall. In addition to the \$272,340 estimated in the original budget it is now proposed to add \$297,660 in the September Review to bring the total contribution to \$570,000 for 2020-21.	(297,660)
TOTAL PENRITH PERFORMING & VISUAL ARTS	(297,660)
LIBRARIES	
Library Operations	
COVID-19 Impact. Of these costs, \$55,788 are attributed to the Library re-opening and strict new measures for staff and public safety from the NSW Government necessitating frequent touchpoint cleaning at Penrith, St Marys and St Clair Libraries. The current COVID-19 and associated government social distancing requirement has resulted in lower patronage of the library and its services. As a result, a decline in Library Fee Income has occurred particularly in the area of Internet Sales Income (\$14,625).	(70,413)
TOTAL LIBRARIES	(70,413)
COMMUNITY FACILITIES AND RECREATION OPERATIONS	
Hall Hire Income	
COVID-19 Impact. The income for hire of community facilities during the first quarter remained significantly low as a direct result of COVID-19 risks and restrictions. Though approximately 60% of regular hirers have recommenced their group activities, function hire is still not permitted. A similar impact on revenue is expected in the next quarter as the restrictions are expected to continue. It is anticipated that income will gradually increase as restrictions	
ease and user groups return. In addition to this, under Council's COVID-19 Fee Relief Program currently in operation, hirers may be granted Hall Hire fee relief on application	(128,273)
Facilities - COVID expenses	
COVID -19 Impact. Additional expenses have been incurred by Community Facilities and Recreation Department to enable community sports to take place in a COVID-safe manner in line with government regulations. A \$15,000 budget has been proposed which is expected to cover the cost of necessary expenditure on temporary fencing at community sporting facilities.	(15,000)
Fee Waiver	
COVID-19 Impact. Council has allocated \$500,000 in the original budget 2020-21 for COVID-19 Fee Relief. Under Council's COVID-19 Fee Relief Program facility hirers may be granted fee relief upon application. During the September quarter a number of applicants have been granted fee relief to a total value of \$36,536 with funds from the COVID-19 Relief fund reimbursing the COVID-19 Impact Reserve for this amount.	36,536
TOTAL COMMUNITY FACILITIES AND RECREATION OPERATIONS	(106,737)
RIPPLES LEISURE CENTRES	

#### Ripples Income

COVID-19 Impact. Under NSW Health COVID-19 restrictions in place relating to the Department of Education, educational/sporting excursions are suspended. This has resulted in all school bookings including School Learn to Swim or School Carnivals being cancelled. The impact to Ripples has seen venue hire and school entry receive no revenue, and this is expected to continue until February 2021.

(139,635) (139,635)

## TOTAL RIPPLES LEISURE CENTRES

#### GENERAL REVENUE/UNTIED INCOME

#### **Rates Income**

COVID- 19 Impact. Rates income is anticipated to be \$100K (F) above forecasts due to increasing development of industrial lots in Western Sydney Employment Area. However, due to COVID-19 interest income is expected to be down by \$163K (50%) on initial estimates due to interest charges being 0% for first half of 2020-21, and legal and solicitors income will be down by around \$88K (50% of initial estimates) due to a moratorium on legal action. This lower income will be partially offset by lower legal expenditure, that will be down by around \$40K (50%) due to the moratorium on legal action.

(109,712)

#### **COVID-19 Impact Reserve**

COVID-19 Impact. In order to track the actual impact of COVID-19 on Council's operations and revenue a separate COVID-19 Impact Reserve was created initially resulting in a deficit balance for the Reserve as at this stage we are only notionally funding from this Reserve. It has effectively resulted in a loan against our internal reserves, while appropriate recovery actions are considered by Council. At the conclusion of each reporting period a review of actual vs budgeted impact will be undertaken with any variance adjusted against the original source of funding for this Reserve and surplus directed towards the repayment of this internal reserve. For the September 2020 quarter the net change in this reserve is an increase in the deficit of \$860,697.

860 697

#### Salary Savings

During the 1<sup>st</sup> quarter of 2020-21 salary budgets have been revised to reflect the actual award increase of 1.5% as the original budget was based on the assumption of a 2.5% increase. Salary budgets have also been adjusted to reflect approved RAR staffing bids since the original budget was adopted in June 2020. Salary savings have also been realised primarily due to vacancies across a number of departments. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified salary savings are retained in the individual departments to enable the engagement of consultants or temporary staff to ensure the delivery of key Operational Plan tasks and projects. The salary savings, net of those being retained by departments, total \$296,498

296,498

#### Provision for Resignations/Retirements

It is proposed that as part of the September Quarterly Review the salary savings identified are retained within the employee cost are to assist with year-end employee cost balancing and to supplement the budget for terminations. Any remaining savings at the year end could then be transferred to Employee Leave Entitlements (ELE) Reserve.

(296,498)

#### **Financial Assistance Grant**

As reported to Council's Ordinary Meeting of 28 September 2020, advice has now been received confirming Council's 2020-21 Financial Assistance Grant (FAG) entitlement. The FAG allocated for 2020-21 is \$36,166 less than originally budgeted for the General component.

(36,166)

#### **Total General Revenue/Untied Income**

Total Variances over \$20k

Other Variances under \$20k

714,819 (76,166)

## September 2020 Quarter Surplus/(Deficit)

1st Quarter Variances to adopted budget reported to Council

90,484 14,318

#### Original 2020-21 Budget Surplus/(Deficit)

Net Predicted Surplus/(Deficit) for 2020-21

14.318

**Reserve Movements Budget** 

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
INTERNAL RESERVES				
Assets and Construction				
Car Parking/Traffic Facilities	3,100,535	811,493	763,636	3,148,392
ICT Reserve	1,743,335	3,959,650	5,271,533	431,452
Library Reserve	228,833	-	13,416	215,417
Major Projects Reserve	1,768,108	3,164,706	11,039,779	(6,106,965)
OOSH Bus Fleet Replacement Program	115,318	99,976	75,000	140,294
Plant and Motor Vehicle Replacement Reserves	3,890,001	486,537	2,971,439	1,405,099
City Economy and Planning	2,222,22	,	_,,	,,,,,,,,,
City Planning	576,848	285,822	525,342	337,328
Economic Initiatives Reserve	165,918	200,022	49,885	116,033
Committee Closures	100,010		10,000	110,000
Alister Brass Foundation	86,150	1,343	_	87,493
S377 Committee Closure Proceeds	95,594	1,040	_	95,594
	93,394	_	_	95,594
Community Facilities	040,000	(407.000)	40	070 744
Cemetery Reserve	816,623	(137,902)	10	678,711
Children's Services Reserves	84,914	-	6,000	78,914
Employment				
Employee's Leave Entitlements	5,250,308	-	-	5,250,308
Salary System Training and Development Reserves	44,083	-	-	44,083
Environmental Programs				
Environmental Awareness Programs	718,101	47,892	120,543	645,450
Environmental Protection	227	-	-	227
Stormwater Management Service Charge	1,599,364	2,202,254	2,358,218	1,443,400
Financial Management				
COVID-19 Impact	(1,824,346)	(4,551,880)	151,540	(6,527,766)
COVID-19 Hardship Relief	-	463,464	-	463,464
Financial Assistance Grant in Advance	5,694,321	-	5,694,321	-
Financial Management Reserves	18,111,898	3,907,412	8,120,682	13,898,628
Grant Funded Projects Reserve	308,462	50,000	52,870	305,592
Productivity Revolving Fund	597,455	35,045	65,000	567,500
Property Development Reserve	16,132,751	10,233,226	15,782,264	10,583,713
Special Rate Variation 2016-17	4,633,117	17,902,226	20,085,445	2,449,898
Sustainability Revolving Fund	1,043,005	754,173	923,216	873,962
Legal and Governance				
Election Reserve	678,947	221,053	-	900,000
Insurance Reserves	6,224,429	-	1,925,742	4,298,687
Legal Reserve	724,626	-	692,643	31,983
<b>Other</b>				
Exchange For Change	222,851	-	211,933	10,918
International Relationships	203,014	-	-	203,014
Revote Reserve	2,408,675	-	2,408,675	-
Town Centre Review and Administration	22,532	-	-	22,532
Voted Works	423,492	159,000	118,806	463,686
TOTAL INTERNAL RESERVES	75,889,489	40,095,490	79,427,938	36,557,041
INTERNAL LOANS				
Costs to Advance Next Years Projects	(401,612)	650,653	249,041	-
Penrith Regional Gallery	(248,910)	13,650	-	(235,260)
Penrith Swimming Centre Waterplay Facility	-	-	-	-
Public Open Space Reinvestment Project	(1,789,469)	_	265,000	(2,054,469)
Waste Bins New Contract	(6,858,407)	712,930	_55,556	(6,145,477)
Woodriff Gardens Facility Development	(97,878)		-	(97,878)
TOTAL INTERNAL LOANS	(9,396,276)	1,377,233	514,041	(8,533,084)
Section 7.11 in deficit internal loan	(5,728,949)	-	(109,154)	•
Section 7.11 in denoti internatioan				

**Reserve Movements Budget** 

	Opening	Budgeted	Budgeted	
Reserve	Balance	Transfers To	Transfer From	Closing Balanc
EXTERNAL RESERVES				
Section 7.11 Development Contributions				
Civic Improvement s7.11	(1,066,348)	171,546	-	(894,802
Claremont Meadows s7.11	(599,106)	-	392,892	(991,998
Cultural Facilities s7.11	(2,300,495)	330,500	-	(1,969,99
Erskine Business Park s7.11	611,085	1,710	-	612,79
Footpath Construction s7.11	-	-	-	
Glenmore Park Stage 2 s7.11	56,733	354,130	323,712	87,15°
Kingswood Neighbourhood Centre s7.11	119,571	335	-	119,906
Lambridge Industrial Estate s7.11	(1,763,000)	-	-	(1,763,000
Penrith City District Open Space s7.11	38,758,336	3,602,290	3,241,494	39,119,132
Penrith City Local Open Space s7.11	3,145,080	961,493	718,379	3,388,194
Waterside s7.11	242,710	679	-	243,389
WELL Precinct s7.11	7,446,919	20,834	230,236	7,237,517
Funding for s7.11 Plans in deficit	5,728,949	-	109,154	5,619,79
TOTAL SECTION 7.11 RESERVES	50,380,434	5,443,517	5,015,867	50,808,084
Other External Reserves				
Waste Disposal Reserve	20,755,756	4,841,617	3,904,240	21,693,133
Environment / Sullage Reserve	258,967	967,437	858,096	368,308
Unexpended Loans	-	-	-	
Unexpended Grants	1,857,941	22,081,569	22,919,696	1,019,814
Contributions	8,455,338	17,631,760	21,704,429	4,382,669
Waste and Sustainability Improvement Payments	-	312,205	312,205	
TOTAL OTHER EXTERNAL RESERVES	31,328,002	45,834,588	49,698,666	27,463,924
TOTAL EXTERNAL RESERVES	81,708,436	51,278,105	54,714,533	78,272,008
Other Internal Reserves/Committees				
Bonds and Deposits	9,340,007	-	-	9,340,00
Children's Services Cooperative Reserves	1,757,978	1,097,295	170,499	2,684,774
Other (Committees)	412,508	11,913	-	424,42
TOTAL OTHER INTERNAL RESERVES	11,510,493	1,109,208	170,499	12,449,202
GRAND TOTAL OF RESERVES	153,983,193	93,860,036	134,717,857	113,125,372
Controlled Entity				
Total Controlled Entity	-	95,877	-	95,87
RESERVE MOVEMENTS PER BUDGET		93.955.913	134,717,857	

Reserves are shown as Surplus / (Deficit) and include adjustments proposed in the September Quarterly Review

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
CAPITAL PR	·			ramanooo	Trovious Budget		Exponditaro
Cemeteries	COLOTO						
Cranebrook	Castlereagh Cemetery	CF		10	10		10
TOTAL CEMETER	•	Oi	-	10	10	-	10
Children's Servi			-		10		10
Various	Building Upgrades	CSO	305,000	_	305,000	305,000	49,446
Various	CS IT Replacement Capital	CSO	28,158	54,225	82,383	-	57,099
Various	CS Playground Upgrades	CSO	446,000	-	446,000	482,180	36,180
Penrith LGA	OOSH Bus Fleet Replacement	CSO	100,000	_	100,000	-	-
Penrith	Building Renewal	CSO	519,372	-	519,372	-	-
Jamisontown	Jamisontown CCC	CSO	-	-	-	7,863	7,863
South Penrith	Platypus Playground CCC	CSO	-	-	-	7,440	7,440
Glenmore Park	Glenmore Park CFC	CSO	-	-	-	7,532	9,870
Penrith LGA	Contingency	CSO	-	-	-	492,779	12,170
TOTAL CHILDRE	N'S SERVICES		1,398,530		1,452,755		180,068
City Planning							
Various	Erskine Business Park Improvements	CP	-	-	-	-	(1,500)
TOTAL CITY PLAI			-		-		(1,500)
	ce, Renewal and Construction						
Various	Road Resealing/ Resheeting (Pt AREAS)	CPR	4,754,177	8,296	4,762,473	-	1,319,208
Various	Traffic Facilities - Regulatory	CPR	471,000	-	471,000	-	87,977
Various	Construction of Bicycle Facilities	CPR	30,000	-	30,000	-	-
Various	Rural Roads Resealing	CPR	59,500	-	59,500	-	59,500
Various	Dedication - Subdivision Roads	CA	8,000,000	-	8,000,000	-	-
Various	Dedication - Drainage Works	CA	6,000,000	-	6,000,000	-	-
Llandilo	Rural Roads Widening	CA	156,000	-	156,000	-	156,000
Various	Roads Reconstruction	CA	2,475,926	20,009	2,495,935	-	232,367
Londonderry	The Driftway 244 to 204	CA	-	-	-	100,000	-
Llandilo	Seventh Avenue Third Avenue to HN232	CA	-	-	-	200,000	-
Mulgoa	Chain-of-Pond Road 200m west of Northern Rd to prev work #87	CA	-	-	-	200,000	-

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Cranebrook	Callisto Drive Borrowdale Way to Marrett Way	CA	-	-	-	425,000	-
Cranebrook	Andrews Road Laycock Street to Greygums Road	CA	-	-	-	600,000	-
Penrith	Arakoon Road Coreen Avenue to Caloola Avenue	CA	-	-	-	290,000	-
Oxley Park	Sydney Street Adelaide Street to Great Western Highway	CA	-	-	-	330,935	-
St Clair	Solander Drive Reserve to Cook Parade	CA	-	-	-	350,000	456
Penrith LGA	Shared Pathways	CA	190,000	-	190,000	130,000	-
St Marys	Braddon St between Sydney St - Brian King Park	CA	-	-	-	60,000	40,300
Penrith LGA	Urban Drainage Construction Program	CA	913,000	8,362	921,362	-	105,647
Oxley Park	Adelaide St Drainage Inlet Reconstruction	CA	-	-	-	-	702
Cambridge Park	Barker St No.12 Construction of additional drainage pit	CA	-	-	-	-	545
Berkshire Park	Llandilo Road (Southern side at Richmond Road Intersection	CA	-	-	-	-	549
St Marys	Queens Street Merinda Street-Nariel Street	CA	-	-	-	-	35,541
Colyton	Patricia Street Lennox & Elebana Street	CA	-	-	-	-	23
Penrith	Station Street near Nepean Shops	CA	-	-	-	-	173,879
Penrith	Memorial Avenue Kerb and Gutter	CA	-	-	-	143,000	-
St Marys	Queen Street Drainage	CA	-	-	-	150,000	-
St Clair	Finch Place Drainage	CA	-	-	-	30,000	-
St Marys	Bent Street Drainage	CA	-	-	-	30,000	-
Penrith	Belmore Street Drainage	CA	-	-	-	40,000	-
South Penrith	Perritt Place Drainage	CA	-	-	-	70,000	-
Penrith	Station Street Drainage	CA	-	-	-	158,362	7,646
Penrith	Soper Place Drainage	CA	-	-	-	300,000	-
Various	Traffic and Transport Facilities Program	CPR	423,573	-	423,573	-	2
St Clair	Endeavour Av Single Lane Roundabout with Moore St	CPR	-	-	-	-	133,294
South Penrith	York Rd South Penrith Single Lane Roundabout	CPR	-	-	-	-	482
Penrith LGA	Restoration of Poor Condition Path Paving	CPR	100,000	-	100,000	-	-
Penrith LGA	Footpath Delivery Program	CA	400,000	-	400,000	-	(9,514)
Penrith	Coreen Avenue Lemongrove Road to Coombes Drive	CA	-	-	-	-	41,477
St Marys	Mary Mackillop Park Pages Road to Saddington St South Side	CA	-	-	-	-	18,532
Penrith LGA	Safer Roads Program	CPR	400,000	-	400,000	-	-

For the Period to 30 September 2020

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Kingswood	Bringelly Rd Single Lane Roundabout at Smith St	CPR	-	-	-	-	5,72
Penrith	Colless St Single Lane Roundabouts at Derby St and Staffords	CPR	-	-	-	200,000	174,830
Cranebrook	Borrowdale Way Install one lane Roundabout at Callisto Dr	CPR	-	-	-	-	30
Oxley Park	Sydney Street and Canberra Street OXLEY PARK	CPR	-	-	-	200,000	
Emu Heights	Wedmore Rd Headwall Repair Works	CPR	-	74,000	74,000	-	67,92
Penrith LGA	Roads to Recovery	CA	1,522,275	-	1,522,275	-	5,14
Erskine Park	Swallow Drive - Leo PI to Shaula Cres	CA	-	-	-	-	240,21
South Penrith	Penrith CBD South HPAA	CPR	-	680,000	680,000	-	8,36
Penrith	Union Road Penrith	CPR	-	-	-	96,000	
Penrith	Station St Penrith	CPR	-	-	-	156,000	
Penrith	Woodriff St Penrith	CPR	-	-	-	133,000	
Penrith	Derby St Penrith	CPR	-	-	-	76,000	
Penrith	Lethbridge St Penrith	CPR	-	-	-	84,000	4,81
Penrith	Castlereagh St Penrith	CPR	-	-	-	135,000	
St Clair	Peter Kearns Car Park Asphalting	CPR	125,000	-	125,000	-	
Mulgoa	Farm Road Mulgoa Road Resurfacing	CPR	200,000	-	200,000	-	
Penrith LGA	WIRES Road Signs	CA	-	20,000	20,000	-	
Penrith LGA	Nation Building Black Spot Program	CPR	1,050,000	-	1,050,000	-	
Penrith	Derby St & Woodriff St Penrith	CPR	-	-	-	125,000	
Penrith	Derby St & Doonmore St Penrith	CPR	-	-	-	150,000	
Penrith	Reserve St & Station St Penrith	CPR	-	-	-	350,000	
Penrith	The Crescent Penrith	CPR	-	-	-	75,000	
South Penrith	Maxwell St South Penrith	CPR	-	-	-	350,000	
Penrith LGA	Voted Works Footpath Allocations for 2019-20	CPR	457,761	-	457,761	-	
_eonay	River Rd from M4 Bridge – Buring Ave	CPR	-	-	-	-	13,699
TOTAL CIVIL MA	INTENANCE, RENEWAL AND CONSTRUCTION		27,728,212		28,538,879		2,925,36
Community and	d Cultural Development						
/arious	Disability Access Improvements	CACP	56,922	-	56,922	-	14,40
TOTAL COMMUN	IITY AND CULTURAL DEVELOPMENT		56,922		56,922		14,40

**Community Facilities and Recreation Operations** 

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Neighbourhood Centres/Halls Improvements	CF	99,048	-	99,048	-	1,900
<b>TOTAL COMMUN</b>	ITY FACILITIES AND RECREATION OPERATIONS		99,048		99,048		1,900
<b>Community Fac</b>	ilities and Recreation Planning						
South Penrith	Jamison Park Upgrades	CF	6,800	-	6,800	-	4,800
Glenmore Park	Glenmore Park Dog Park	CF	1,190	-	1,190	-	520
St Clair	Floodlight Upgrade Cook and Banks Reserve	CF	-	-	-	-	300
Oxley Park	Ridge Park Irrigation	CF	1,600	-	1,600	-	-
Werrington	Rance Oval Irrigation	CF	1,600	-	1,600	-	-
Werrington	Rance Oval Amenities Upgrade Stage 2	CF	372,960	240,000	612,960	-	187,273
TOTAL COMMUN	ITY FACILITIES AND RECREATION PLANNING		384,150		624,150		192,893
Community Safe	ety						
Kingswood	Light My Way - Kingswood Pedestrian Lighting	CACP	470,354	-	470,354	-	200
TOTAL COMMUN	ITY SAFETY		470,354		470,354		200
Council and Cor	rporate Governance						
Penrith	Webcasting Council Meetings	GOV	15,120	-	15,120	-	3,780
TOTAL COUNCIL	AND CORPORATE GOVERNANCE		15,120		15,120		3,780
Design and Proj	iects						
Various	Park Asset Shade Sails	MP	1,525,377	-	1,525,377	-	102,110
Various	Parker Street Sporting Field Upgrades	MP	600,000	716,746	1,316,746	-	18,373
Penrith LGA	City Centre Improvements	MP	53,660	166,000	219,660	-	-
Penrith	Penrith CBD – High Street (Station St - Woodriff St)	MP	-	-	-	166,000	165,472
Penrith	Judges Place Carpark Rectification Works	MP	-	-	-	53,660	14,500
Penrith	Better Boating Program	MP	-	18,247	18,247	-	-
Penrith LGA	Replacement of Survey Equipment	MP	-	26,600	26,600	-	26,600
St Marys	Kingsway Sporting Complex and Blair Oval All Weather Athleti	MP	1,570,777	253,123	1,823,900	-	143,520
St Marys	Kingsway Amenities Building	MP	-	-	-	-	0
St Marys	Construction of Kingsway Fields	MP	-	-	-	-	451,154
Penrith	Soper Place Multi Deck Carpark	MP	1,196,482	6,576	1,203,058	-	185,382
Penrith	North St Car Park & Pedestrian Ramp	MP	-	1,184	1,184	-	1,184
Penrith CBD	Regatta Park - Stage 1	MP	4,987,575	-	4,987,575	-	403,005

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Jamisontown	Our River Parkland Paths Tench Reserve	MP	-	12,870	12,870	-	2,340
Penrith LGA	Sports Fields Shade Trees	MP	-	12,583	12,583	-	2,517
St Marys	Ripples Leisure Centre Splashpad Facilities	MP	-	17,110	17,110	-	-
Penrith LGA	Street Tree Asset Project (RAR)	MP	25,224	3,328	28,552	-	5,876
Glenmore Park	Mulgoa Rise Amenity Building Extensions	MP	645,581	(99,784)	545,797	-	101,332
St Clair	Mark Leece Oval New Amenity Building	MP	1,738,200	(25,050)	1,713,150	-	13,621
South Penrith	Jamison Park Multi-Sport Synthetic Surface	MP	3,652,471	(10,997)	3,641,474	-	100,624
St Marys	Kingsway Floodlighting & Access Path	MP	325,000	(79,606)	245,394	-	132,045
Emu Plains	Hunter Fields Reserve Amenities Upgrade	MP	603,759	-	603,759	-	375,942
Werrington	Gipps Street Recreation Precinct	MP	1,000,000	-	1,000,000	-	7,970
Penrith	St Clair Recreation and Leisure Building Upgrade	MP	471,124	(269,167)	201,957	-	171,090
Erskine Park	Chameleon Reserve Stage 1 Tree Planting	MP	305,000	(53,154)	251,846	-	17,084
Werrington	Parkes Ave amenity renewal and upgrade	MP	263,000	(57,944)	205,056	-	162,700
Colyton	Roper Road amenity renewal and upgrade	MP	222,387	-	222,387	-	195,560
St Marys	St Marys Art and Craft Studio	MP	-	65,000	65,000	-	158,594
Penrith CBD	City Park	MP	450,000	150,000	600,000	-	90,968
Emu Plains	Dukes Oval Cricket Net Renewal/Upgrade	MP	31,678	-	31,678	-	(172)
Nth Penrith	Nursery Redevelopment	MP	750,000	50,344	800,344	-	312,868
Werrington	Harold Corr Synthetic Track Upgrade	MP	-	500,000	500,000	-	-
Kingswood	Kingswood Depot Redevelopment Design	MP	612,025	-	612,025	-	24,728
Claremont Meadows	Caddens Road - Gipps Street to Heaton Road	MP	2,500,000	-	2,500,000	-	180,765
Leonay	Leonay Oval Stage 2-4 Amenities Building	MP	89,013	750,000	839,013	-	198,986
Emu Plains	Arms of Australia Inn Post & Beam Renewal Upgrade	MP	90,000	-	90,000	-	10,200
Penrith	Dunheved Road Upgrade	MP	840,000	-	840,000	-	-
Werrington	Arthur Neave Hall Refurbishment and Renewal	MP	-	-	-	-	4,230
Glenmore Park	Floribunda NHC Refurbishment and Renewal	MP	-	-	-	-	2,878
Colyton	Shepherd Street Cricket Net Upgrade	MP	9,746	-	9,746	-	407
South Penrith	Eilleen Cammack Building Refurbishment	MP	-	30,000	30,000	-	-
Penrith	Civic Centre Renewal	MP	5,800,000	81,291	5,881,291	-	-
Penrith	Level 2 Works	MP	-	-	-	600,000	267,522

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith	Ground Floor Works	MP	-	-	-	5,091,291	32,924
Penrith	Basement Works	MP	-	-	-	190,000	15,636
Emu Plains	Dukes Oval Upgrade of Field Lighting	MP	270,000	-	270,000	-	-
Glenmore Park	Ched Towns Amenity Renewal & Upgrade	MP	325,000	(4,250)	320,750	-	1,600
Penrith LGA	Street Tree Planting across the LGA	MP	200,000	-	200,000	-	-
Kingswood	Chapman Gardens Kingswood Fencing and Bull Pens	MP	100,000	-	100,000	-	-
Penrith	Penrith Ripples Installtion of New Heat Pumps	MP	200,000	-	200,000	-	-
South Penrith	Eileen Cammack Field Lighting Stage 2 and 3	MP	100,000	-	100,000	-	-
Glenmore Park	Surveyors Creek Diamond 2 Field Lighting Upgrade	MP	100,000	-	100,000	-	-
Werrington	Parkes Avenue Tennis Synthetic Surface Conversion	MP	197,275	-	197,275	-	-
Werrington	The Kingsway Fields (South) Floodlighting Upgrade	MP	75,000	-	75,000	-	-
Mulgoa	Gow Park Mulgoa Stage 2 Floodlighting Upgrades	MP	150,000	-	150,000	-	86
Cranebrook	Iron Bark Reserve Renew play equipment-soft fall-shade shelt	MP	50,000	-	50,000	-	-
Glenmore Park	The Carriage way Renew play equipment-soft fall-shade shelte	MP	40,000	-	40,000	-	-
TOTAL DESIGN	AND PROJECTS		32,165,354		34,426,404		4,102,223
<b>Environmental</b>	Health						
Penrith LGA	Stormwater Work Improvement Program	EHC	385,670	-	385,670	-	-
TOTAL ENVIRON	IMENTAL HEALTH		385,670		385,670		-
<b>Fleet and Plant</b>	Management						
Various	Motor Vehicle Purchases	CPR	2,033,000	34,000	2,067,000	-	448,054
Penrith Council	Plant Replacement	CPR	2,215,589	1,084,000	3,299,589	3,030,589	500,000
Not Applicable	New Plant Purchase (not replacement)	CPR	-	-	-	269,000	68,335
<b>TOTAL FLEET A</b>	ND PLANT MANAGEMENT		4,248,589		5,366,589		1,016,389
<b>Information Ma</b>	nagement						
Various	Information Management System	GOV	69,295	-	69,295	-	1,129
TOTAL INFORMA	ATION MANAGEMENT		69,295		69,295		1,129
<b>Information Ted</b>	chnology						
Various	Desktop Hardware / Devices	ICT	413,771	-	413,771	-	(26,973)
Penrith Council	Server Infrastructure	ICT	404,000	-	404,000	-	-
Penrith LGA	Wireless Internet Network Solution Upgrade	ICT	10,000	-	10,000	-	-

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith Council	Audio/visual Meeting Room Equipment Upgrades	ICT	52,000	-	52,000	-	-
TOTAL INFORMAT	TION TECHNOLOGY		879,771		879,771		(26,973)
Libraries							
Various	Library Resources - Capital	LS	634,910	-	634,910	-	115,462
Various	Library Management System	LS	79,500	13,416	92,916	-	91,412
Civic Centre	Library Special Purpose Projects -Building	LS	30,000	-	30,000	-	-
Penrith LGA	Toy Library Capital Purchases	LS	22,160	13,126	35,286	-	2,267
St Marys	St Marys Office Refurbishment	LS	81,041	-	81,041	-	923
TOTAL LIBRARIES	3		847,611		874,153		210,063
Neighbourhood	Renewal						
Various	Neighbourhood Renewal	CACP	188,642	-	188,642	188,642	8,091
Various	Mayoral Youth Challenge	CACP	180,501	(13,276)	167,225	167,225	3,175
Various	Robin Wiles Upgrade Project	CACP	-	9,967	9,967	-	-
Oxley Park	Brian King Park Fitness Equipment - Everyone Can Play	CACP	50,000	-	50,000	-	-
Oxley Park	Brian King Park Fencing and Fitness Equipment CBP19	CACP	49,775	-	49,775	-	-
North St Marys	Robin Wiles Park Solar Lighting CBP19	CACP	21,245	-	21,245	-	-
Kingswood	Chapman Gardens Kingswood Outdoor Gym	CACP	70,000	-	70,000	-	-
TOTAL NEIGHBOU	JRHOOD RENEWAL		560,163		556,854		11,266
<b>Property Develo</b>	pment and Management						
Various	Property Development Expenditure Project (1)	PD	-	44,840	44,840	44,840	-
Various	Property Development Expenditure Project (2)	PD	90,000	(90,600)	(600)	-	(600)
Various	Peachtree acquisition	PD	430,000	-	430,000	430,000	183,490
Various	Dunheved Circuit St Marys	PD	2,530,000	-	2,530,000	2,530,000	-
Various	Henry Street Penrith	PD	400,000	815,450	1,215,450	1,215,450	76,333
Various	Union Rd At Grade Car Park	PD	71,545	-	71,545	71,545	7,624
Various	Erskine Pk Urban Reinvestment	PD	161,700	-	161,700	161,700	30,963
Penrith CBD	Mulgoa Rd & Jane St Project (RMS) - WIK/Acqn	PD	3,970,475	-	3,970,475	-	-
Penrith CBD	WIK - Carpenter Site- Left in/left out	PD	-	-	-	1,470,475	-
Penrith CBD	WIK - Hardstand/Temp CarPak - Carpenters Site	PD	-	-	-	1,000,000	-
Penrith CBD	WIK - Stg 2 Car Park - Woodriff Gardens	PD	-	-	-	1,500,000	-

For the Period to 30 September 2020

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
St Marys	Chesham Street St Marys	PD	720,000	-	720,000	-	-
St Marys	Civil Works	PD	-	-	-	720,000	277,114
Kingswood	Commuter Car Park Upgrade – T1 Nth Shore North & West Line	PD	-	1,208,300	1,208,300	-	-
Kingswood	Project Management Consultant	PD	-	-	-	265,300	-
Kingswood	Quantity Surveyor Consultant	PD	-	-	-	120,000	-
Kingswood	Architecture Consultant	PD	-	-	-	120,000	-
Kingswood	Landscaping Consultant	PD	-	-	-	5,000	-
Kingswood	Environmental Consultant	PD	-	-	-	42,000	-
Kingswood	Engineering Consultant	PD	-	-	-	244,000	-
Kingswood	Other Consultant	PD	-	-	-	20,500	-
Kingswood	Other Procurement Costs	PD	-	-	-	175,000	-
Kingswood	Due Diligence	PD	-	-	-	34,500	-
Kingswood	Planning Consultant	PD	-	-	-	7,000	-
Kingswood	ECI Contractor (Design Work)	PD	-	-	-	175,000	-
St Marys	Commuter carpark upgrade - St Marys	PD	-	1,574,300	1,574,300	-	-
St Marys	Project Management Consultant	PD	-	-	-	381,300	-
St Marys	Quantity Surveyor Consultant	PD	-	-	-	185,000	-
St Marys	Architecture Consultant	PD	-	-	-	150,000	-
St Marys	Landscaping Consultant	PD	-	-	-	5,000	-
St Marys	Environmental Consultant	PD	-	-	-	42,000	-
St Marys	Engineering Consultant	PD	-	-	-	227,000	-
St Marys	Other Consultant	PD	-	-	-	20,000	-
St Marys	Other Procurement Costs	PD	-	-	-	262,500	-
St Marys	Due Diligence	PD	-	-	-	31,500	-
St Marys	Planning Consultant	PD	-	-	-	7,500	-
St Marys	ECI Contractor (Design Work)	PD	-	-	-	262,500	-
Emu Plains	Emu Plains Regatta Park - Kiosk	PD	-	169,224	169,224	- -	-
Emu Plains	Architecture Consultant	PD	-	-	-	169,224	-
TOTAL PROPER	TY DEVELOPMENT AND MANAGEMENT		8,373,720		12,095,234		574,925

**Public Space Maintenance (City Services)** 

Location	Description Description	Resp Officer	Adopted Budget		Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Local Open Space s7.11 funded capital works	CPR	413,580	(25,000)	388,580	196,000	-
Kingswood	Chapmans Gardens - Amenities & security lighting Design	CPR	-	-	-	-	5,760
Oxley Park	Lucy Cobcroft Park - Seating & landscaping	CPR	-	-	-	-	520
Emu Plains	Bunyarra Reserve - Bunyarra Dr	CPR	-	-	-	103,000	75
Luddenham	Sales Park - Roots Av	CPR	-	-	-	89,580	85,087
TOTAL PUBLIC SP	ACE MAINTENANCE (CITY SERVICES)		413,580		388,580		91,442
Public Space Ma	intenance (Cross City Buildings)						
Various	Bus Shelters Program	CPR	285,000	-	285,000	-	-
Penrith LGA	Building Asset Renewal	CA	8,475,156	(4,814)	8,470,342	8,449,824	509,177
Penrith LGA	Annual Paint Program	CA	-	-	-	-	20,098
St Marys	Ripples - Indoor Pool Joint Repairs	CA	-	-	-	20,518	-
Penrith LGA	CCTV Upgrade & Renewal Program	CA	112,281	-	112,281	-	12,431
Penrith LGA	Parks Asset Renewal	CA	623,102	(111,598)	511,504	-	-
Leonay	Leonay Oval Design - Field Lighting	CA	-	-	-	-	4,962
Emu Plains	Outlook Avenue Renew play equipment-soft fall-shade shelter-	CA	-	-	-	113,625	116,449
Jamisontown	Robinson Park Renew play equipment-soft fall-shade shelter-f	CA	-	-	-	157,388	150
Cranebrook	Iron Bark Reserve Renew play equipment-soft fall-shade shelt	CA	-	-	-	161,450	145,703
Glenmore Park	The Carriage way Renew play equipment-soft fall-shade shelte	CA	-	-	-	79,041	81,195
Penrith LGA	Parks Asset Renewal	CA	822,837	(6,252)	816,585	-	-
Penrith	Spence Park Mayoral Challenge	CA	-	-	-	-	1,800
Leonay	Leonay Parade Renew existing Play Equipment & Softfall	CA	-	-	-	-	1,716
Glenmore Park	Oriole Street Reserve Renew existing Play Equipment&Softfall	CA	-	-	-	89,735	2,076
Penrith	Burcher Park Renew existing Play Equipment & Softfall	CA	-	-	-	120,000	2,307
Glenmore Park	Sunbird Terrace Renew existing Play Equipment & Softfall	CA	-	-	-	120,000	2,016
Penrith	Judges Park Renew exisitng Softfall	CA	-	-	-	30,000	-
Colyton	Edward (Ted) Little Park Renew exisitng Softfall	CA	-	-	-	28,800	-
Werrington Downs	Jim Anderson Park Renew exisitng Softfall	CA	-	-	-	22,000	-
South Penrith	Edna Dunn Reserve Renew exisitng Softfall	CA	-	-	-	22,500	-
St Marys	Monfarville Park Renew exisitng Field Lighting	CA	-	-	-	210,000	-
Claremont Meadows	Myrtle Road Fields Renew exisitng Irrigation System	CA	-	-	-	33,550	-

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Emu Plains	Dukes Oval Renew exisitng Barbeques	CA	-	-	-	12,000	-
South Penrith	Jamison Park 35-38 Renew exisitng Netball Court Surfaces -	CA	-	-	-	60,000	-
St Marys	Cook & Banks Reserve Renew exisitng Cricket Wicket Surfaces	CA	-	-	-	10,000	-
St Marys	Ridge Park Renew exisitng Cricket Wicket Surfaces	CA	-	-	-	9,000	-
Luddenham	Sales Park Renew exisitng Cricket Practice Nets	CA	-	-	-	49,000	-
TOTAL PUBLIC	SPACE MAINTENANCE (CROSS CITY BUILDINGS)		10,318,376		10,195,712		900,081
Public Space N	Maintenance (Cross City Services)						
Various	Outdoor Mobility Implementation	CPR	40,234	141,000	181,234	-	96,853
TOTAL PUBLIC	SPACE MAINTENANCE (CROSS CITY SERVICES)		40,234		181,234		96,853
Regional Illega	l Dumping (RID)						
Penrith Council	RID Squad Motor Vehicle Purchases	EHC	-	35,260	35,260	-	31,318
TOTAL REGIONA	AL ILLEGAL DUMPING (RID)		-		35,260		31,318
Ripples Leisure	e Centres						
St Marys	Ripples Business Services Office Equipment	RIPP	33,646	-	33,646	-	2,495
St Marys	Ripples Aquatics Equipment	RIPP	10,047	-	10,047	-	1,152
St Marys	Ripples Fitness & Rehab Equipment	RIPP	5,575	-	5,575	-	3,618
St Marys	Ripples Small Projects	RIPP	-	-	-	171,641	-
St Marys	Outdoor Pool Gutter Tile Repairs	RIPP	-	-	-	42,359	-
St Marys	Outdoor Pool Construction Joint Repairs	RIPP	-	-	-	36,000	-
TOTAL RIPPLES	LEISURE CENTRES		49,268		49,268		7,265
Security and E	mergency Services Management						
Regentville	NSW Rural Fire Service Fire Control Centre Upgrade	CA	-	3,700	3,700	-	-
Various	SES Equipment Priority List	CA	20,000	-	20,000	-	-
Penrith LGA	Rural Fire Service Equip-Grant Funded	CA	-	372,800	372,800	-	357,000
Erskine Park	Erskine Park Brigade Station Storage Shed	CA	2,356	-	2,356	-	-
TOTAL SECURIT	TY AND EMERGENCY SERVICES MANAGEMENT		22,356		398,856		357,000
<b>Traffic Manage</b>	ment, Parking and Road Safety						
Various	LTC / Urgent Traffic Facilities	ES	86,919	-	86,919	-	-
Penrith	NSW Bike Plan River Cities Program	ES	250,000	(217,783)	32,217	-	-
Penrith Council	Integrated Parking Management System (IPMS) - Capital	ES	272,859	(84,734)	188,125	-	35,405

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
	MANAGEMENT, PARKING AND ROAD SAFETY		609,778	- variances	307,261		35,405
TOTAL CAPITAL F			89,136,101		97,467,379		10,725,505
OPERATING			33,133,131		51,151,515		10,1 = 0,0 00
Children's Servi							
Various	CS Repair & Replace Equipment Operating	CSO	100,000	_	100,000	97,246	1,668
Various	Children's Services Community Grants	CSO	-	1,000	1,000	-	610
TOTAL CHILDREN	·		100,000	.,	101,000		2,278
<b>City Activation</b>			,		,		,
Various	REAL Festival	CACP	438,645	-	438,645	-	36,980
Penrith Council	Relay for Life Sponsorship	CACP	3,000	-	3,000	-	-
Penrith LGA	Australia Day	CACP	77,000	-	77,000	-	-
<b>TOTAL CITY ACTI</b>	VATION		518,645		518,645		36,980
City Deal							
Various	City Strategy Operational Program	CitSrat	255,000	-	255,000	255,000	100,669
Penrith Council	Integrated Transport and Planning Resourcing	CitSrat	154,345	-	154,345	-	43,093
Penrith Council	Western Parkland Councils Alliance	CitSrat	40,000	-	40,000	-	-
Penrith LGA	City Strategy LEP Review Projects	CitSrat	578,533	234,646	813,179	1,048	-
Penrith LGA	Centres Implementation Plan	CitSrat	-	-	-	45,220	-
Penrith LGA	Biodiversity Study	CitSrat	-	-	-	36,220	6,000
Penrith LGA	East-West Corridor Transport Master Plan	CitSrat	-	-	-	140,691	70,649
Penrith LGA	Community Indicators Framework	CitSrat	-	-	-	20,000	-
Penrith LGA	Housing Sensitivity Study	CitSrat	-	-	-	60,000	-
Penrith LGA	Penrith Urban Design Analysis	CitSrat	-	-	-	40,000	23,898
Penrith LGA	Urban Design Framework	CitSrat	-	-	-	200,000	-
Penrith LGA	Graduate Urban Designer	CitSrat	-	-	-	25,000	-
Penrith LGA	REMPLAN	CitSrat	-	-	-	65,000	40,000
Penrith LGA	Traffic Base Model for St Marys	CitSrat	-	-	-	150,000	-
Penrith LGA	Engagement on the Centres Strategy	CitSrat	-	-	-	30,000	-
Penrith LGA	Penrith Green Grid Strategy	CitSrat	350,000	-	350,000	-	18,400
Penrith LGA	Corridors Strategy	CitSrat	-	50,000	50,000	-	-

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Werrington	Werrington Masterplan	CitSrat	-	50,000	50,000	-	-
TOTAL CITY DEA	AL		1,377,878		1,712,524		302,709
City Planning							
Various	Integrated Local Plan	CP	68,551	-	68,551	-	-
Various	Planning Proposal Applications to Amend a LEP	CP	75,347	274,727	350,074	350,074	11,426
Various	Accelerated LEP Review Program	CP	126,971	117,260	244,231	244,231	24,710
Penrith Council	Externally Commissioned Studies	CP	38,340	-	38,340	-	-
Penrith LGA	City Planning Major Projects Resourcing	CP	279,061	(141,683)	137,378	-	71,925
Penrith LGA	Planning and Contributions Projects Resourcing	CP	-	142,868	142,868	-	-
TOTAL CITY PLA	ANNING		588,270		981,442		108,060
Civil Maintenan	nce, Renewal and Construction						
Various	Sweeping /re-linemarking of existing shared paths	CA	280,000	-	280,000	-	96,936
Various	Maintenance of GPT Constructions	CPR	338,127	5,512	343,639	-	85,592
Londonderry	The Driftway - Road Maintenance	CPR	66,000	-	66,000	-	(33,000)
Penrith LGA	GPT Upgrade Trial	CPR	50,000	-	50,000	-	(11,991)
<b>TOTAL CIVIL MA</b>	INTENANCE, RENEWAL AND CONSTRUCTION		734,127		739,639		137,537
Communication	ns						
Penrith LGA	Corporate Advertising	Communi	106,459	243,187	349,646	-	-
Penrith LGA	Media Monitoring	Communi	-	-	-	28,000	1,667
Penrith LGA	Subscription based Newspapers	Communi	-	-	-	2,500	1,295
Penrith LGA	Vintage FM Radio Advertising	Communi	-	-	-	10,500	-
Penrith LGA	General Advertising	Communi	-	-	-	3,000	-
Penrith LGA	Miscellaneous	Communi	-	-	-	-	2,650
Penrith LGA	Western Weekender	Communi	-	-	-	90,000	8,247
Penrith LGA	Community Newsletter	Communi	-	-	-	215,646	3,472
Penrith Council	Website Maintenance	Communi	30,000	-	30,000	-	8,795
TOTAL COMMUN	NICATIONS		136,459		379,646		26,126
Community and	d Cultural Development						
Various	Community Resources Development Officer	CACP	88,291	1,551	89,842	89,842	12,490
Various	Cultural Development Officer - City	CACP	7,000	-	7,000	-	-

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Community Health Promotion	CACP	6,000	-	6,000	-	801
TOTAL COMMUN	NITY AND CULTURAL DEVELOPMENT		101,291		102,842		13,290
<b>Community Fac</b>	cilities and Recreation Operations						
Penrith LGA	Hall Hire - Fee Waiver	CF	3,000	-	3,000	-	-
TOTAL COMMUN	NITY FACILITIES AND RECREATION OPERATIONS		3,000		3,000		-
<b>Community Fac</b>	cilities and Recreation Planning						
Penrith LGA	Western Sydney Academy of Sport	CF	16,010	-	16,010	-	15,206
Penrith Lakes	Penrith Lakes Spatial Framework	CF	200,000	-	200,000	-	19,257
South Penrith	Facilities-Covid Related Expenses	CF	-	15,000	15,000	-	6,941
TOTAL COMMUN	NITY FACILITIES AND RECREATION PLANNING		216,010		231,010		41,404
<b>Community Sat</b>	fety						
Various	Community Safety Program	CACP	203,891	-	203,891	203,891	4,857
TOTAL COMMUN	NITY SAFETY		203,891		203,891		4,857
<b>Corporate Plan</b>	ning and Reporting						
Various	Strategic Research and Planning	BT	96,000	-	96,000	-	1,618
<b>TOTAL CORPOR</b>	ATE PLANNING AND REPORTING		96,000		96,000		1,618
<b>Customer Expe</b>	erience						
Penrith Council	Counter Queuing System	CE	-	5,230	5,230	-	-
Penrith Council	Quality Coach	CE	-	16,364	16,364	-	16,364
<b>TOTAL CUSTOM</b>	ER EXPERIENCE		-		21,594		16,364
<b>Design and Pro</b>	pjects						
Penrith LGA	WSIP Local Roads Package	MP	13,521,019	(65,410)	13,455,609	-	41,067
Penrith LGA	TNR Northern Rd and Derby St	MP	-	-	-	-	26,295
Penrith LGA	EPR Erskine Park Rd Upgrades	MP	-	-	-	-	2,774,097
Penrith LGA	Major Project Design Costs	MP	200,000	(50,000)	150,000	-	23,438
Penrith	Coreen Avenue Corridor Improvements Design	MP	711,253	-	711,253	-	87,894
Jamisontown	Jamison Rd Signals at Station St and Woodriff St Design	MP	478,038	-	478,038	-	160,486
TOTAL DESIGN	AND PROJECTS		14,910,310		14,794,900		3,113,277
<b>Development A</b>	applications						
Penrith LGA	Local Planning Panel	DS	169,772	(430)	169,342	-	31,540

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
TOTAL DEVELOP	MENT APPLICATIONS		169,772		169,342		31,540
Development Co	ompliance						
Penrith LGA	Audit Ind Comm & Ag Activities	EHC	148,698	-	148,698	-	35,031
	MENT COMPLIANCE		148,698		148,698		35,031
Divisional Assur	rance (City Services)						
Penrith	Parker Street Sporting Fields Remediation Works	DIVASS	-	125,000	125,000	-	-
	AL ASSURANCE (CITY SERVICES)		-		125,000		-
<b>Economic Initiat</b>	tives						
Various	Economic Development Memberships and Sponsorships	CEM	8,186	-	8,186	8,186	-
Various	Advocacy Program	CEM	25,000	-	25,000	-	1,863
Various	City Economy	CEM	255,885	32,400	288,285	288,285	20,470
Penrith	Nepean River Precinct Facilitation	CEM	140,869	40	140,909	-	36,138
Penrith LGA	River Precinct Strategic Planning	CEM	60,600	-	60,600	-	-
Penrith LGA	Penrith Arts and Culture Project	CEM	12,000	-	12,000	-	12,000
TOTAL ECONOMI	C INITIATIVES		502,540		534,980		70,472
Environmental H	<del>l</del> ealth						
Penrith LGA	On Site Sewer Management Strategy	EHC	271,774	4,925	276,699	-	80,589
Penrith LGA	Biodiversity Strategy	EHC	23,804	-	23,804	-	50
Penrith LGA	Integrated Catchment Management	EHC	134,099	-	134,099	-	38,913
Penrith LGA	Waterways Health Monitoring Program	EHC	70,000	-	70,000	-	10,819
TOTAL ENVIRON	MENTAL HEALTH		499,677		504,602		130,372
<b>Executive Service</b>	ces						
Penrith Council	Councillor Professional Training and Development	EX	60,000	-	60,000	-	-
TOTAL EXECUTIV	/E SERVICES		60,000		60,000		-
Floodplain and	Stormwater Management						
Penrith LGA	Floodplain Management Resourcing	ES	296,897	136	297,033	-	39,458
Penrith LGA	Flood Studies SMSC	ES	200,000	(68,732)	131,268	-	-
Penrith LGA	South Creek Floodplain Risk Management Study & Plan	ES	-	-	-	-	7,010
Penrith LGA	Nepean River Flood Risk Management Study/Plan	ES	-	-	-	-	25,450
Emu Plains	Emu Plains Overland Flow Flood Study	ES	-	-	-	-	7,851

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	NSW Floodplain Management Program 2018-19	ES	139,084	-	139,084	-	-
Cranebrook	Cranebrook Overland Flow Flood Study	ES	37,052	206,195	243,247	-	90,875
	LAIN AND STORMWATER MANAGEMENT		673,033		810,632		170,644
Information Ma	nagement						
Various	Case Management - Dynamics 365 Implementation	ICT	364,445	408,408	772,853	-	115,527
TOTAL INFORMA	ATION MANAGEMENT		364,445		772,853		115,527
Information Te	chnology						
Penrith Council	Operational and Support Agreements	ICT	1,460,000	-	1,460,000	-	4,533
Penrith Council	Cloud Services	ICT	-	-	-	-	157,620
Penrith Council	Data Centre Services	ICT	-	-	-	-	19,392
Penrith Council	Warranty / Contractor	ICT	-	-	-	-	12,100
TOTAL INFORMA	ATION TECHNOLOGY		1,460,000		1,460,000		193,645
Libraries							
Various	Library Special Purpose Projects - Promotion	LS	19,000	-	19,000	-	1,600
Penrith Council	Library Resources - Operating	LS	210,000	60,000	270,000	-	199,577
Penrith LGA	Library Digital	LS	5,000	1,750	6,750	-	-
Penrith LGA	Library Management System Op Costs	LS	-	-	-	-	2,114
Penrith LGA	Library Special Purpose Projects - Technology	LS	17,967	-	17,967	-	-
Penrith LGA	Anzac Community Grant Award	LS	2,000	-	2,000	-	-
TOTAL LIBRARIE	ES		253,967		315,717		203,291
<b>Marketing Tour</b>	rism and International Partnerships						
Various	City Marketing	CEM	171,000	-	171,000	171,000	9,801
Various	International Relations	CEM	86,355	-	86,355	86,355	-
TOTAL MARKET	ING TOURISM AND INTERNATIONAL PARTNERSHIPS		257,355		257,355		9,801
Neighbourhood	d Renewal						
Various	Urban Design and Activation	CACP	195,623	-	195,623	195,623	6,846
Various	Place Management Resourcing (Pt AREAS)	CACP	563,980	(5,197)	558,783	-	125,594
Various	Neighbourhood Renewal Projects (AREAS)	CACP	62,449	-	62,449	62,449	3,669
Various	Places to Love Demonstration Project	CACP	130,000	-	130,000	130,000	-
Penrith LGA	Magnetic Places	CACP	50,000	-	50,000	-	46,977

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	The Village Cafe	CACP	119,290	-	119,290	48,575	12,904
St Marys	The Village Cafe St Marys	CACP	-	-	-	11,700	1,664
Kingswood	The Village Cafe Kingswood	CACP	-	-	-	11,700	2,753
Llandilo	The Village Café Llandilo	CACP	-	-	-	23,700	1,890
Kingswood	The Village Café General	CACP	-	-	-	23,615	2,793
<b>TOTAL NEIGHBO</b>	URHOOD RENEWAL		1,121,342		1,116,145		205,090
<b>Property Develo</b>	pment and Management						
Various	Masterplan for Erskine Park	PD	50,000	-	50,000	50,000	-
Various	PD Business Development	PD	340,800	244,215	585,015	585,015	35,085
Various	Public Open Space Reinvestment - Erskine Park Pilot	PD	51,500	(51,500)	-	-	-
Various	New West Major Projects - Operational Costs	PD	450,000	-	450,000	450,000	-
Various	Operational Sites Project	PD	-	100,000	100,000	100,000	-
Various	Opportunity Sites Project	PD	220,000	355,209	575,209	575,209	48,309
Penrith CBD	Penrith Paceway - Temp Public Car Park Lease	PD	26,000	-	26,000	26,000	4,000
Penrith LGA	Operational Dining Review	PD	5,000	(4,338)	662	662	662
Penrith	Reserve Street Development	PD	10,000	(10,000)	-	-	-
Emu Plains	Regatta Dining Precinct	PD	66,000	125,843	191,843	-	-
Emu Plains	Other Consultant – 026	PD	-	-	-	109,000	34,594
Emu Plains	Landscaping and fencing	PD	-	-	-	12,843	-
Emu Plains	Marketing campaign	PD	-	-	-	20,000	1,350
Emu Plains	Construction fees	PD	-	-	-	50,000	285
Glenmore Park	Floribunda Ave Glenmore Pk Easement	PD	-	3,300	3,300	-	-
Glenmore Park	Valuation Consultant	PD	-	-	-	2,800	-
Glenmore Park	Other Consultant	PD	-	-	-	500	-
Werrington County	Drainage Easement - 144a Dunheved Rd	PD	-	2,000	2,000	-	-
Werrington County	Valuation Consultant	PD	-	-	-	1,650	-
Werrington County	Community Consultant	PD	-	-	-	350	-
TOTAL PROPERT	Y DEVELOPMENT AND MANAGEMENT		1,219,300		1,984,029		124,285
<b>Public Space Ma</b>	aintenance (Cross City Services)						
Various	Enhanced Public Domain Team (Pt AREAS)	CPR	2,579,682	4,680	2,584,362	-	613,111

For the Period to 30 September 2020

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Enhanced Public Domain	CPR	170,780	2,008	172,788	-	44,139
Penrith LGA	Upgrade of Mercury Vapour Street Lights	CPR	829,190	12,735	841,925	-	160,461
Penrith Council	Implement Plans of Management	CPR	208,492	(1,520)	206,972	-	78,259
Castlereagh	Save Our Species - Persoonia Nutans (Nodding Geebung)	CPR	6,534	-	6,534	-	-
Penrith LGA	Preserving Cumberland Plain Threatened Species in Penrith LG	CPR	27,884	9,352	37,236	-	2,536
Emu Plains	Keeping the Hawkesbury and Nepean Rivers healthy - River Roa	CPR	-	88,000	88,000	-	551
Wallacia	Fowler Reserve Resnagging	CPR	40,000	-	40,000	-	-
Emu Plains	Emu Green Reserve Resnagging	CPR	40,000	-	40,000	-	-
TOTAL PUBLIC S	SPACE MAINTENANCE (CROSS CITY SERVICES)		3,902,562		4,017,817		899,059
Rangers and Ar	nimal Services						
Penrith LGA	Companion Animals Act Education Program	EHC	10,000	-	10,000	-	357
TOTAL RANGER	S AND ANIMAL SERVICES		10,000		10,000		357
Strategic Asset	Management Planning						
Penrith LGA	Road Network Survey	CA	-	12,600	12,600	-	5
Penrith LGA	Tree Critical Works Package	CA	158,083	-	158,083	-	88,958
TOTAL STRATEC	GIC ASSET MANAGEMENT PLANNING		158,083		170,683		88,963
Sustainability a	nd Resilience						
Penrith LGA	Sustainability Programs	ВТ	58,987	-	58,987	-	11,796
Penrith Council	Louise Petchell Learning for Sustainability Scholarship	ВТ	15,000	-	15,000	-	-
Penrith LGA	Compact of Mayors	ВТ	25,061	-	25,061	-	-
TOTAL SUSTAIN	ABILITY AND RESILIENCE		99,048		99,048		11,796
Traffic Manager	ment, Parking and Road Safety						
Penrith LGA	Road Safety Project	ES	2,500	17,000	19,500	2,500	-
Penrith LGA	P-1415 Towards Zero	ES	-	-	-	-	575
Penrith LGA	P-1445 Supervising Learners Drivers Workshops	ES	-	-	-	-	150
Penrith LGA	P-1643 Towards Zero	ES	-	-	-	8,000	932
Penrith LGA	P-1648 Child Seat Safety Check Days	ES	-	-	-	6,000	-
Penrith LGA	P-1650 Supervising Learner Drivers Workshops – GLS	ES	-	-	-	3,000	400
TOTAL TRAFFIC	MANAGEMENT, PARKING AND ROAD SAFETY		2,500		19,500		2,057

**Waste Avoidance and Resource Recovery** 

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Purchase of Bins after Rollout	WRR	129,400	-	129,400	-	-
Various	Biodegradable Bags - Purchase & Delivery	WRR	1,500,000	-	1,500,000	-	278,338
Penrith LGA	E - Waste	WRR	150,000	-	150,000	-	9,030
Penrith	Waste Strategy & Contract Development	WRR	100,000	-	100,000	-	-
Penrith LGA	Hard Waste Assessment	WRR	239,343	-	239,343	-	60,877
Penrith LGA	Place Management and Waste Partnership	WRR	-	60,000	60,000	-	-
Penrith LGA	Community Recycling Centre Education	WRR	3,158	-	3,158	-	2,151
Penrith LGA	Chemical Clean Out	WRR	20,000	-	20,000	-	-
Penrith LGA	CRM Waste Services	WRR	100,000	-	100,000	-	29,785
Penrith LGA	Expanding Horizons	WRR	47,117	-	47,117	-	-
Penrith LGA	Exchange for Change	WRR	213,320	1,660	214,980	-	58,137
Penrith LGA	Kitchen Caddies	WRR	25,000	-	25,000	-	2,654
Penrith LGA	Smart Waste Collection	WRR	-	16,106	16,106	-	350
Penrith LGA	Communication Strategy	WRR	417,054	-	417,054	-	177,597
Penrith LGA	Supporting Sustainable Choices Scheme	WRR	-	21,099	21,099	-	-
Penrith LGA	Streamling Education	WRR	-	15,000	15,000	-	-
Penrith LGA	Illegal Dumping Strategy	WRR	-	50,000	50,000	-	-
Penrith LGA	Reduce Single-Use	WRR	-	15,000	15,000	-	8,000
Penrith LGA	The Middle Link (Circular Economy)	WRR	-	80,000	80,000	-	-
Penrith LGA	FOGO - It's a Product	WRR	-	25,000	25,000	-	-
Penrith LGA	Strategy 2025	WRR	-	30,000	30,000	-	-
TOTAL WASTE A	VOIDANCE AND RESOURCE RECOVERY		2,944,392		3,258,257		626,918
Workforce and (	Organisational Development						
Penrith Council	Culture and Change	People ar	152,549	(5,455)	147,094	-	23,731
TOTAL WORKFO	RCE AND ORGANISATIONAL DEVELOPMENT		152,549		147,094		23,731
TOTAL OPERATION	NG PROJECTS		32,985,144		35,867,885		6,747,079

# **CAPITAL BUDGET**

Capital Funding Rates & Other Untied Funding					June Qtr.	Budget	Budget	Budget	YTD
Rates & Other Untied Funding									
	23,204	3	-	-	-	23,206	7,213	30,419	4,515
Capital Grants & Contributions	20,714	5,416	-	-	-	26,130	3,141	29,271	2,663
Internal Restrictions									
- Renewals	14,051	277	-	-	-	14,328	535	14,863	1,152
- New Assets	7,655	356	-	-	-	8,010	4,700	12,711	1,025
External Restrictions	10,831	1,607	-	-	-	12,438	(398)	12,040	2,034
Other Capital Funding Sources									
- Loans	-	-	-	-	-	-	-	-	-
Income from Sale of Assets									
- Plant & Equipment	1,132	-	-	-	-	1,132	-	1,132	528
- Land & Buildings	12,300	-	-	-	-	12,300	(6,860)	5,440	-
TOTAL CAPITAL FUNDING	89,887	7,658	-	-	-	97,545	8,331	105,876	11,918
Capital Expenditure									
New Assets									
- Plant & Equipment	4,902	217	-	-	-	5,119	1,761	6,881	1,666
- Land & Buildings	14,590	599	-	-	-	15,189	1,635	16,824	2,149
- Roads, Bridges, Footpaths	14,890	1,274	-	-	-	16,164	503	16,666	604
- Other Infrastructure	6,000	246	-	-	-	6,246	18	6,264	8
- Library Books	635	-	-	-	-	635	-	635	115
- Other	3,875	291	-	-	-	4,167	2,758	6,925	41
Renewals									
- Plant & Equipment	950	560	-	-	-	1,510	-	1,510	35
- Land & Buildings	13,484	1,317	-	-	-	14,801	833	15,634	2,851
- Roads, Bridges, Footpaths	20,584	1,731	-	-	-	22,315	97	22,412	2,911
- Other Infrastructure	1,569	1,422	-	-	-	2,991	725	3,716	345
- Other	-	-	-	-	-	-	-	-	-
Loan Repayments (principal)	8,409	-	-	-	-	8,409	-	8,409	1,193
TOTAL CAPITAL EXPENDITURE	89,887	7,658	-		_	97,545	8,331	105,876	11,918

# **CONTRACTS**

Part A - Contracts Listing - contracts entered into during the quarter

Contractor	Contract Number	Contract Purpose	Contract Value \$	Start Date	Expiration Date	Details of Contract	Budgeted (Y/N)
Rogers Construction Group Pty Ltd	d RFT19/20-38	St Marys Arts and Craft Studio Refurbishment	>\$150,000	20-Jul-20	20-Jul-21	Single Use	Υ
Hi Quality Pty Ltd	RFQ19/20-100	Quarry Products Recycled	>\$150,000	1-Jul-20	1-Jul-23	Single Use	Υ
Elite Sand and Soil Pty Ltd	RFQ19/20-100	Quarry Products Recycled	>\$150,000	1-Jul-20	1-Jul-23	Single Use	Υ
Raygal	RFQ19/20-100	Quarry Products Recycled	>\$150,000	1-Jul-20	1-Jul-23	Single Use	Υ
Complete Office Supplies	RFQ19/20-13	Stationery	>\$150,000	1-Aug-20	1-Aug-23	2x1 year extensions	Υ
Avenor Pty Ltd	RFT19/20-24	Development Management for Former Council Chambers	>\$150,000	7-Aug-20	6-Aug-21	Single Use	Υ
Westbury Constructions Pty Ltd	RFT19/20-26	Mark Leece Amenity Upgrade	>\$150,000	7-Aug-20	7-Aug-21	Single Use	Υ
RELD Group Pty Ltd	RFQ19/20-100	Roof Sheeting and Ancillary Works	>\$150,000	5-Aug-20	5-Aug-21	Single Use	Υ

## Notes:

- 1. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 whatever is the lesser.
- 2. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
- 3. Contracts for employment are not required to be included

# **CONSULTANCY & LEGAL EXPENSES**

Budget review for the quarter ended 30 Sep 2020

Expense	YTD Expenditure (Actual \$)	Budgeted (Y/N)	Notes
Consultancies	2,527,384	Υ	
Legal Fees	692,404	Υ	

#### **Definition of a Consultant:**

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a concultant from other contractors.

## On Time Payments:

Aim to pay all small business accounts within a 30 day time frame from receiving the invoice, unless otherwise specified. EFT payments cycles are processed weekly.

Target	December 2019	March 2020	June 2020	September 2020
90%	84%	78%	71%	83%

# **CASH & INVESTMENTS**

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Externally Restricted									
Developer Contributions	45,386	(32)	-	-	-	45,355	(166)	45,188	45,038
Restricted Contributions for Works	8,316	(128)	-	-	-	8,188	(3,805)	4,383	8,706
Unexpended Grants	76	(1,089)	-	-	-	(1,014)	2,034	1,020	4,815
Unexpended Loan Funds	-	-	-	-	-	-	-	-	-
Other Externally Restricted	22,305	(121)	-	-	-	22,184	(122)	22,061	21,416
Total Externally Restricted	76,083	(1,370)	-	-	-	74,713	(2,059)	72,652	79,975
Internally Restricted									
Sinking Funds	-	-	-	-	-	-	-	-	-
Internal Reserves	55,884	(4,023)	-	-	-	51,860	(21,152)	30,709	59,980
Security Bonds & Deposits	9,340	(157)	-	-	-	9,183	-	9,183	9,183
Total Internally Restricted	65,224	(4,180)	-	-	-	61,043	(21,152)	39,892	69,163
Unrestricted	5,351	30,818	-	-	-	36,170	23,211	59,382	22,789
Total Cash & Investments	146,658	25,268				171,926	-	171,926	171,926

#### Cash & Investments cont'd

#### **Comment on Cash and Investments Position**

The Council's portfolio continues to outperform the Bank Bill Swap Rate benchmark. Although that being the case, the interest income returns are below the budgeted 1.15% forecast, due to the current economic climate around the global pandemic virus, COVID-19. In the month of September 2020, the Reserve Bank of Australia (RBA) decided to maintain the official cash rate at 0.25% - the RBA's response to the volatile Australian economy. Consistent with the reduced cash rate, the banks' term deposit rates have also contracted as the spread dissipated. Under the current economic climate, recession brought by COVID-19, interest rates can be expected to remain at an all-time low.

#### **Statements:**

All investments have been made in accordance with Section 625 of the Local Government Act 1993, relevant regulations and the Council's Investment Policy.

The Council's portfolio consists of grant and contribution funds held for specific expenditure purposes, internal reserves for future expenditure, refundable security bonds and deposits, with the remaining unrestricted funds relating to the cash flow differences between operational income and expenditure of the Councils adopted budget. Reconciliation of the total restricted funds to the current Monthly Investment Report follows.

Externally Restricted Assets S7.11 Development contributions Restricted contributions for works Unexpended grants Other externally restricted	\$ 45,038,105 8,706,192 4,814,940 21,415,523
Internally Restricted Assets Internal reserves Security bonds and deposits	59,979,646 9,182,572
Unrestricted Invested Funds	22,788,619
Cash	171,925,597

The Council's Cash Book and Bank Statements have been reconciled as at 30 September 2020.

## Reconciliation:

The Year to Date (YTD) total Cash and Investments reconciled with funds invested and cash at bank.

	\$
Current Cash on Call Group	10,531,249
Term Investment Group	138,500,000
Floating rate Notes Investment Group	15,250,000
Mortgage Backed Securities*	2,033,042
Sub-Total	166,314,291
General Fund Bank Account	5,611,306
Total	<u>171,925,597</u>

<sup>\*</sup>MBS Purchased in 2006/07 prior to the current Ministerial Investment Order.

# **INCOME & EXPENSE**

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Income									
Rates & Annual Charges	173,279	-	-	-	-	173,279	80	173,360	168,600
User Fees & Charges	44,204	109	-	-	-	44,313	(474)	43,839	10,827
Interest & Investment Revenue	2,303	-	-	-	-	2,303	(110)	2,192	516
Other Revenues	1,917	48	-	-	-	1,965	176	2,141	971
Grants & Contributions - Operating	38,268	451	-	-	-	38,719	(8,510)	30,209	6,646
Grants & Contributions - Capital									
- Other	22,059	5,039	-	-	-	27,098	4,753	31,851	97
- Contributions (S94)	4,634	-	-	-	-	4,634	182	4,816	1,261
Share of Interests in Joint Ventures	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	286,665	5,647	-	-	-	292,312	(3,905)	288,407	188,918
Expenses									
Employee Costs	118,559	-	-	_	-	118,559	1,575	120,134	28,667
Borrowing Costs	1,262	_	_	_	_	1,262	-	1,262	107
Materials & Contracts	62,962	1,285	_	_	_	64,248	2,189	66,437	15,865
Depreciation	29,920	-,200	_	_	_	29,920	2,.00	29,920	9,691
Legal Costs	248	_	_	_	_	248	54	301	5
Consultants	22,616	2,021	_	_	_	24,637	(43)	24,594	1,225
Other Expenses	24,834	76	_	_	_	24,910	303	25,213	6,060
Share of Interests in Joint Ventures	,00 .		_	_	_	,	-		-
Total Expenses from Continuing									
Operations	260,400	3,382	-	-	-	263,783	4,078	267,860	61,621
Net Gain/(Loss) from the Disposal of									
Assets	(332)	-	-	-	-	(332)	-	(332)	-
Net Gain/(Loss) on Fair Value Adjustment	-	-	-	-	-	-	-	-	-
Net Operating Result from Continuing									
Operations	25,933	2,265	-	-	-	28,197	(7,982)	20,215	127,297
Net Operating Result before Capital Items	(764)	(2.774)				(2.525)	(12.047)	(16.452)	125.040
TIGHTS -	(761)	(2,774)	-	-	•	(3,535)	(12,917)	(16,452)	125,940

# **INCOME & EXPENSE** (by program)

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Income									
Childrens Services	28,089	-	-	-	-	28,089	(19)	28,070	7,592
Planning and Advocacy	6,382	269	-	-	-	6,651	824	7,475	2,714
Community Facilities	1,384	-	-	-	-	1,384	(128)	1,255	322
Community Information and Events	37	-	-	-	-	37	46	83	66
Community Well Being	2,124	-	-	-	-	2,124	(0)	2,124	41
Corporate Finance	3,275	157	-	-	-	3,432	36	3,467	(976)
Corporate Governance	11	-	-	-	-	11	62	73	66
Corporate Support	28	-	-	-	-	28	(19)	9	(0)
Corporate Workforce	80	-	-	-	-	80	-	80	21
Development Applications	2,774	-	-	-	-	2,774	37	2,811	849
Environmental and Health Management	364	-	-	-	-	364	56	420	47
Libraries	730	-	-	-	-	730	(13)	718	17
Major Infrastructure Projects & Design	21,500	1,962	-	-	-	23,463	(3,806)	19,657	3,151
Public Spaces and Community Safety	513	-	-	-	-	513	-	513	_
Roads, Footpaths and Buildings	19,505	400	-	-	-	19,905	681	20,586	(437)
Sport and Recreation	8,673	1,387	-	-	-	10,060	3,225	13,285	2,278
Strategic Planning	-	-	-	-	-	-	-	-	(8)
Fraffic, Parking and Drainage	483	1,363	-	-	-	1,846	424	2,270	(914)
Waste and Community Protection	42,082	-	-	-	-	42,082	470	42,552	38,313
Parks	46	108	-	-	-	153	27	181	76
Sustainability	10	-	-	-	-	10	_	10	2
General Revenue	148,574	-	-	-	-	148,574	(5,807)	142,767	135,699
Fotal Income from Continuing Operations	286,665	5,647	_			292,312	(3,905)	288,407	188,918
Expenses	,	, , , , , , , , , , , , , , , , , , ,				,	( , , , ,	•	•
Childrens Services	28,928	-	_	_	-	28,928	72	29,000	7,556
Planning and Advocacy	7,928	1,098	_	_	_	9,026	844	9,870	1,915
Community Facilities	2,407	1,000		_	_	2,407	1	2,409	611

# **INCOME & EXPENSE** (by program)

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Community Information and Events	6,692	-	-	-	-	6,692	439	7,131	1,444
Community Well Being	6,811	-	-	-	-	6,811	191	7,001	971
Corporate Finance	19,592	-	-	-	-	19,592	112	19,704	3,888
Corporate Governance	5,271	-	-	-	-	5,271	578	5,849	1,735
Corporate Support	4,241	364	-	-	-	4,606	(244)	4,362	1,560
Corporate Workforce	4,148	64	-	-	-	4,211	390	4,601	1,060
Development Applications	10,397	78	-	-	-	10,475	398	10,873	2,847
Environmental and Health Management	3,429	4	-	-	-	3,433	33	3,466	860
Libraries	6,799	17	-	-	-	6,815	132	6,947	1,722
Major Infrastructure Projects & Design	20,586	-	-	-	-	20,586	46	20,632	4,476
Public Spaces and Community Safety	21,196	529	-	-	-	21,725	189	21,914	4,819
Roads, Footpaths and Buildings	32,501	158	-	-	-	32,659	(75)	32,584	11,402
Sport and Recreation	10,682	200	-	-	-	10,882	138	11,020	2,847
Strategic Planning	1,082	-	-	-	-	1,082	62	1,144	228
Traffic, Parking and Drainage	3,767	533	-	-	-	4,300	431	4,731	1,149
Waste and Community Protection	45,465	167	-	-	-	45,633	325	45,958	6,048
Parks	17,840	114	-	-	-	17,955	(9)	17,946	4,285
Sustainability	640	55	-	-	-	695	26	721	198
Total Expenses from Continuing Operations	260,400	3,382	-	-	-	263,783	4,078	267,860	61,621
Net Gain/(Loss) from the Disposal of Assets	(332)	-	-	-	-	(332)	-	(332)	-
Net Gain/(Loss) on Fair Value Adjustment	-	-	-	-	-	-	-	-	_
Net Operating Result from Continuing Operations	25,933	2,265				28,197	(7,982)	20,215	127,297