

ORGANISATIONAL REPORT MARCH







How we're going with delivering services, activities and projects for our community



FINANCIAL SERVICES MANAGER'S REPORT

Executive Summary

This report covers the third quarter of the 2019-20 financial year. Details of significant Variations, Reserve movements, and the status of Council's Operating and Capital Projects compared to budget are included in this document.

Council projected a Balanced Budget in the adoption of the Original 2019-20 Operational Plan. The September and December Quarterly Reviews reported some variations to the predicted annual budget, that when combined with other adopted variations during the quarter provided for a revised projected surplus of \$93,788 for 2019-20.

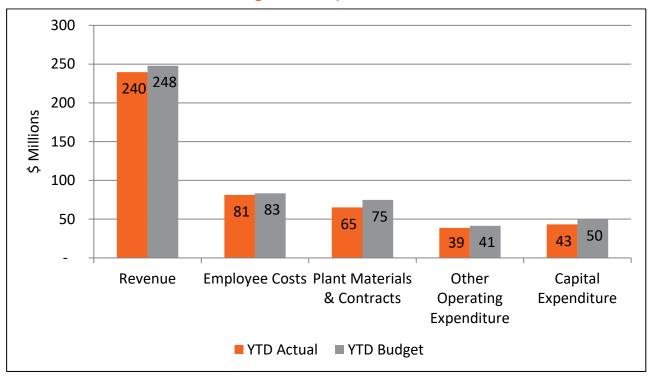
As part of the March Quarterly Review all revenue items and operational costs have been reviewed to determine the budget impact of COVID-19 for the period April to June 2020. The COVID-19 negative impact on Council's general revenue that is proposed to be incorporated in the March Quarterly Review is \$3.7m, with further details provided in this document. In order to track the actual impact of COVID-19 on Council's operations and revenue a separate COVID-19 Impact Reserve has now been created. This new Reserve will initially result in a deficit balance and at this stage we are only notionally funding this deficit against Council's other internal unrestricted reserves. The impact will continue to be reviewed as events unfold over the coming months and will reflect government stimulus and support packages and regulatory changes.

After offsetting the negative COVID-19 impact against reserves, the March 2020 Review presents a revised projected surplus of \$107,934 for 2019-20, including a small surplus for the third quarter of \$14,156. This positive budget position for the quarter is the result of a number of budget variations with the most notable relating to savings on Ripples transition to Council (\$306,697), which has been offset by a reduction in Development Services incomes (\$359,779), Construction and Compliance (\$180,000) Income, and the initial costs in delivering 2 issues of Council's new Community Newsletter "Our Place" including additional postage costs (\$250,627).

Net organisational salary savings of \$743,789 have also been identified in this quarter, largely from staff vacancies. Of this saving it is proposed that \$200,000 of these salary savings be retained within the Employee Cost budget at this stage and not be reallocated until the end of the year to manage any budgetary risks for the remainder of the year. Council's Long Term Financial Plan has foreshadowed that increases to the annual Employee Leave Entitlement (ELE) provision will be required and a strategy to increase this provision has been implemented. Council is committed to ensuring that sufficient provision is made for ELE and therefore it is proposed that any salary savings will be transferred to the ELE Reserve as part of the June 2020 Review, once the provision for current year payments are made.

Compared to the phased budget for the period July 2019 to March 2020, the overall 2019-20 Budget is generally in line with expectations, with a surplus of \$103,794 currently projected. All variations have been considered and, where a budget adjustment is required, details have been included in the Review. The following graph compares Council's Adopted Budget to expectations by category:

Actual vs Budget Comparison- March 2020



Budget Position

The review recommends a number of both favourable and unfavourable adjustments to the adopted budget for 2019-20. A full list of variations greater than \$20,000 is included in this Review. The net effect of the proposed variations being recommended as part of this Review and adjustments adopted during the quarter, is a small surplus of \$14,156 for the quarter after offsetting the negative COVID-19 impact of \$3.7m against reserves, which results in an expected surplus for the full year of \$107,934.

Some of the more significant variations are outlined below with their impact on the budget position (F – Favourable, U – Unfavourable and A - Allocation).

Budget variations that impact on the surplus

Development Services Income - \$359,779 U (9%)

Council's Development Services Department has experienced a significant downturn in income, predominantly attributed to current market conditions impacting lending. There is a significant impact upon residential, industrial and commercial development demand and consumer confidence. While new release area planning and greenfield development is expected to proceed in line with recent State Government initiatives, infill residential, commercial and industrial development within existing zoned land has been significantly reduced for the foreseeable future. This likely trend will have a substantial impact and reduction in development application numbers received.

Community Newsletter – including distribution costs through Australia Post - \$250,627 U (42.5%)

The Our Place Community Newsletter has been a Councillor led initiative that significantly reinvest communication and engagement with our Community. Our Place focuses on what is unique about living in Penrith: enviable lifestyle, excellent sporting and recreation facilities, green open spaces, vibrant local events and the many local opportunities for families to learn, grow and exercise. The

first edition of the Community Newsletter was recently released in late March, with the second edition to be released in June 2020. Once these initial distributions have been released into the community it is anticipated that residents will opt into soft copy versions of the newsletter thus drastically reducing the bulk printing, wrapping and distribution costs into the future.

Construction and Compliance Certificates Income - \$180,000 U (34%)

Income for Construction Certificates and Compliance Certification has been adjusted as part of the March Quarterly Review. The adjustment is based on a general downturn in the industry over the last 6 months together with several projects that have resulted in the developer engaging a Private Certifier rather than Council for the issue of the Construction Certificate. Similarly, Private Certifiers have been engaged for some compliance certification on construction projects.

Hall Hire Income - \$29,333 U (4%)

This decrease in budgeted income to March reflects a number of factors including bushfire impact and regular bookings being slightly lower for this quarter from the same time last year. Partly offsetting this is an increase in function bookings for the first two months of the quarter. The net impact on the anticipated revenue budget for July to March is a decrease of \$29,333.

Net Salary Savings - \$743,789 F (0.6%)

During the third quarter of 2019-20 salary savings have been realised primarily due to vacancies across a number of departments. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified salary savings are retained in the individual departments to enable the engagement of consultants or temporary staff to ensure the delivery of key Operational Plan tasks and projects. The salary savings, net of those being retained by departments, total \$743,789.

It is proposed that as part of the March Quarterly Review that salary savings of \$200,000 are retained within the employee costs area to assist with year-end employee cost balancing and to supplement the budget for terminations. Any remaining savings at year end could then be transferred to the Employee Leave Entitlement (ELE) Reserve.

Ripples - \$306,697 F (12%)

These savings primarily relate to the contribution given by the council to Ripples to assist with transition. However, the entire contribution and a saving of \$450,000 was identified. During the year, Ripples faced a decline in revenue, due to many reasons including; floods and bad air quality which forced the closure of centres and adversely affected revenue.

Carnivals recorded lower than expected attendances due to wet weather earlier this year, this also resulted in a decline in kiosk and merchandise sales. Low membership income and personal training income can be traced back to lack of skilled staff. However, a few revenue streams including Learn to swim performed better than expected. Reduction in revenue and variances in other costs had a net unfavourable balance of \$143,303, which resulted a net saving of \$306,697 for Ripples.

COVID-19 Impact

As part of the March Quarterly Review all revenue lines have been reviewed to determine the budget impact for the period April to June 2020 including:

- Rates growth
- Interest on investments
- Infrastructure & Inspection fees
- User & Facilities fees
- Development Services
- Sportsgrounds
- Ripples

- Commercial Rents and activities
- Potential subsidy requests from Entities.

The COVID-19 impact on Council's general revenue is proposed to be incorporated in the March Quarterly Review, with a forecasted impact of \$3.7m.

			2019-20 3 Months - Apr to June 2020 (\$'000)
Impact on General F	Revenue		
	Revenue		\$4,004
	Expenditu	re (savings)	-\$279
			\$3,725
Impact on Reserves			
	Revenue		\$1,220
			\$4,945

Full details are provided below on all COVID-19 related budget adjustments proposed for the March Quarterly Review.

Development Services Income - \$1,091,877 U (26%)

Council's Development Services Department is expected to experience a significant downturn in income, predominantly attributed to current market conditions impacting on lending etc. The COVID-19 pandemic is also expected to have a significant impact upon residential, industrial and commercial development demand and consumer confidence.

While new release area planning and greenfield development is expected to proceed in line with recent State Government initiatives, infill residential, commercial and industrial development within existing zoned land is likely to significantly reduce for the foreseeable future. This likely trend will have a substantial impact and reduction in development application numbers received.

Ripples - \$984,000 U (24%)

The original revenue budget for Ripples was \$5,131,113 with a prorated budget of \$1,090,736 for the 3 months, from April-June 2020. As Ripples Leisure Centres are shut down in line with government regulations, no revenue is expected for the rest of the financial year 2019-20.

As Ripples Leisure Centres are expected to remain closed, some cost savings are expected for the rest of the year. This was calculated an estimated percentage of pro-rated expenses from April to June 2020. The estimated cost savings from the closure is \$106,000.

Ripples is expected to have an adverse net impact of \$984,000 due to COVID-19 in the current financial year, which is a 24% impact on revenue.

Interest on Investments - \$433,504 U (23%)

The original budget was originally estimated based on a return of 2.25%. The current investment portfolio return has been decreasing in line with the interest rate cuts this year, with the current return on investment at 1.62%. Next year's budget will also need to be decreased due to the two cash rate drops in March 2020 related to COVID-19, with the official cash rate now at 0.25%.

Rates Income - \$334,300 U (0.26%)

Rates income is expected to be around \$355,000 less than forecast, but rates expenditure is also forecast to reduce by \$15,000 as well with the net impact anticipated to be around \$340,000 (unfavourable).

There are numerous reasons for the decline compared to previous forecasts:

- Rates abandonments will be around \$20,000 more than forecast due to some recent large valuation objections, however these and other objections totalling around \$80,000 for the year will be recoverable in next year's rates.
- Rates levies will be around \$185,000 below previous forecasts due to the slow property market and the onset of COVID-19 pandemic. These conditions will see new lot registrations finishing around 40% below forecasted numbers.
- Also, due to the COVID-19 pandemic, hardship measures have been adopted to minimise
 further imposts on our community. These hardship measures include the suspension of
 charging interest on all overdue accounts from March to June (at a cost to Council's income
 of approximately \$110,000) and the ceasing of all legal action from March to June as well
 (at an additional cost to Council's income of \$17,000). The hardship measures, mirror those
 also being adopted by other councils.

Provision for impacts on commercial entities

Following the direction of the NSW and Australian Governments and the relevant health authorities, effective from Monday 30 March 2020 both the PP&VA Facilities and Penrith Whitewater Stadium are closed until further notice.

Hall Hire Income - \$207,300 U (26%)

Council is expected to lose \$207,300 in Hall Hire income, as the halls will remain closed following the direction of the Australian and NSW Governments and the relevant health authorities, effective from Monday 30 March, 2020. Halls are expected to remain closed for the remaining 3 months of the 2019-20.

Environmental Health and Compliance Income - \$123,933 U (17.5%)

The current COVID-19 and associated government social distancing requirement has significantly impacted housing sales and renovation activities. Council's current restricted work environment and inspection process has resulted in decreases in the receipt of Inspections. The current climate and WHS requirements will reduce the volume of inspections that may be undertaken therefore further impacting proposed revenue.

Grounds Rental Income - \$72,500 U (44%)

Following the direction of the Australian and NSW Governments and the relevant health authorities, effective from Monday 30 March 2020, all council facilities were closed and are expected to remain closed for the remaining 3 months of 2019-20. In line with those regulations, Council will keep the grounds closed and the estimated Ground Rental income loss is \$72,500.

Roads Maintenance Income - \$53,348 U (3.45%)

The construction industry is still active, and restoration works as a result of repair works (excluding utilities) are still occurring. On the basis that there are no further restrictions made, a reduction due to inactivity of 20% over the next three months increasing to 35% in a six-month period should be expected.

\$10.7 Certificate Income - \$53,220 U (13%)

Section 10.7 certificate income is predominantly a product of the level of activity in the property market and government policy surrounding the market.

While we are continuing to see some market activity, the property market has significantly slowed due to COVID-19 and the current social distancing measures introduced by the Australian and NSW Governments. Income has been significantly reduced to reflect the level of income expected to be received.

Library - \$206,620 F (5%)

As a result of COVID-19 and following advice from the Australian and NSW Governments, Council's three Library branches temporarily closed to customers for business from Monday 23 March until further notice. This has impacted fee income received by the Library on services such as internet, photocopy sales and room hire.

The Library is encouraging customers to move to virtual services and access more than 23,000 free digital items, e-books, audiobooks, e-Magazines and informational databases, from home using their library card. The Library has increased their expenditure for on-line books and subscriptions to ensure sufficient variety is available to borrow on-line.

However, savings have been achieved with the balance of funds available for book purchases now returned to general revenue after the warehouses have closed and therefore the larger purchases normally done towards the end of the financial year will not occur from the annual budget.

In addition, salary savings have been created through various vacancies within the department. Due to expected service levels required in the Library, these savings are retained by the department to backfill positions while they are vacant or staff are on leave. As the Library is currently not open to the public backfilling of positions is not required and therefore salary savings have been returned.

This has resulted in an overall positive impact for the Library Service of \$206,620.

Transfer from Reserve - COVID-19 Impact \$3,724,702 A

The estimated total impact for the three months April to June 2020 has now been incorporated in this Review. In order to track the actual impact of COVID-19 on Council's operations and revenue a separate COVID-19 Impact Reserve has been created. This new Reserve has been established to track those impacts and will initially result in a deficit balance for the Reserve; at this stage we are only notionally funding from this Reserve.

It will effectively result in a loan against our internal reserves, while appropriate recovery actions are considered by Council. At the conclusion of each reporting period a review of actual vs budgeted impact will be undertaken with any variance adjusted against the original source of funding for this Reserve.

Other Budget variations with no impact on the surplus

The March 2020 quarter also includes Budget variations with no impact on the surplus since they have an alternative internal funding source or are funded by reserves. The more significant of these variations are detailed below:

Mulgoa Bushfire Station Renewal – Decrease of \$1,200,000 (Grant)

Construction is still planned for the existing brigade site. However, given the delay in commencement of construction project due to the current COVID-19 circumstances, combined with a lengthy tender process, and preparation of new building design plans, the NSW Rural Fire Service (RFS) funding was allocated to another district as funds were required to be used in the current financial year.

Once design work is completed for the existing site and agreed to by the NSW RFS the tender process will commence, and funding will again be made available to Council for construction.

Construction is expected to start at the end of first quarter of 2020-21 and finish by fourth quarter of the same financial year.

Cemeteries Operations- Net Impact \$380,000

Council has seen a continuous drop in most cemetery related income and certain expenses, during the current year with an adjustment proposed for the March Quarterly Review to reflect the current trend. The total income adjustment is a reduction of \$453,000 and the expense adjustment is a decrease of \$73,000.

The funeral industry overall has seen a slight decline in business over the past eighteen months, there is no reason to confirm why this has happened, although there continues to be a move from burials towards cremations. IPART are currently undertaking a review into efficient interment costs, while the review is currently delayed due to COVID-19, this may result in a change in fees and charges in the coming years.

This reduction in income is expected to continue in the coming years and the 2020-21 Budget will be adjusted accordingly. The Cemetery Reserve has been allocated to offset the net effect of reduced revenue and expenses.

Cumberland Fire Control Centre Upgrade – Increase of \$300,000 (Grant/Reserve)

The scope of works for this project has now been approved with a budget allocation from NSW Rural Fire Fighting Fund Allocation (\$150,000) and Council Bush Fire Reserve (\$150,000). The project will deliver expanded facilities and upgraded utilities at the Regentville site and is on track for completion by June 2020.

Engineering Investigations – Increase of \$200,000 (Reserve)

Following Council becoming aware of subsidence issues in relation to some sections of Lendlease's Jordan Springs development, Council has engaged suitably qualified experts to advise on engineering and geotechnical matters that are currently being investigated by Lendlease. The requirement for these activities was not known at the time of developing the 2019-20 Budget.

River Precinct Strategic Planning – increase of \$100,000 (Reserve)

The purpose of the Strategic Planning Project is to set a framework for creating a consistent and proactive strategic approach to the River Precinct and to lead the way for the LGA. The strategies will help inform and guide us on how to manage the River Precinct and enable us to get the best outcomes for our city.

The identified strategies include transport planning to manage the limited car parking available, place planning to create identities at each pocket around the river, lighting infrastructure and safety, operational guides on how to maintain and prepare for events at the river in line with community expectations and updated pedestrian counting.

With the future development of Regatta Park, the Wharf Precinct in Tench Reserve and many other private developments occurring around the river precinct, these strategic planning documents become vital in managing the future demand that will be placed on the River Precinct.

Revotes

In addition to these adjustments a total of \$8.8m of planned operating and capital projects are proposed for revote this quarter and a full listing can be found in this document. The total value of revotes for the year to date is \$16.1m (including the proposed March Quarter revotes), compared to \$11.2m for the same period in 2018-19.

a. Capital Projects

Colless St, Penrith Single Lane Roundabouts at Derby St and Stafford St - \$200,000 (Grant)

Major intersection improvement works are already underway on The Northern Road at Derby Street resulting in traffic diversions on Derby Street. The Project Team have advised Council not to commence the proposed capital work at this location until the improvement works on The Northern Road are completed.

Council applied for a funding variation with Roads and Maritime Services and obtained approval to commence this project in the early 2020/21 financial year.

Regatta Park - Stage 1 - \$594,425 (Grant/Reserve)

Additional investigations and approval requirements from various government departments have been identified as part of the Review of Environmental Factors (REF). These additional requirements need additional time and effort before finalisation. Multiple consultants involved in design development and investigation processes are also adapting to new unprecedented circumstances and virtual work environments.

Kingsway Floodlighting & Access Path - \$325,000 (Grant)

This project has experienced delays due to advance design work undertaken 4 years ago being superseded by changes in standards. Obtaining utility approvals for works encroaching on the High Voltage easement was a lengthy process and took much longer than expected. Funding providers have been notified and the new timing was approved. Project completion has been revised to end of July 2020.

Hunter Fields Reserve Amenities Upgrade - \$350,000 (Reserve)

The project will be completed by September 2020. Resolution of minor legal requirements over the Christmas period led to a 3 month delay in the construction start date.

St Clair Recreation and Leisure Building Upgrade - \$375,000 (Reserve)

The St Clair Recreation and Leisure Building Upgrade is coming together well. Poor weather and Government COVID-19 restrictions have resulted in minor delays and an extension of time of four weeks.

Parkes Ave Amenity Renewal and Upgrade - \$263,000 (General Revenue)

This project will be completed by September 2020. Resolution of minor legal requirements over the Christmas period led to a 3 month delay in the construction start date.

Roper Road Amenity Renewal and Upgrade - \$200,000 (General Revenue)

This project will be completed by September 2020. Resolution of minor legal requirements over the Christmas period led to a 3 month delay in the construction start date.

Bunyarra Reserve - \$103,000 (\$7.11)

The project pre-planning and investigations, consultation, communications and design process, has resulted in the project timeframe being extended with an expected project completion of November 2020. The community has been advised of timeframes and will be further updated once construction commences.

Outlook Reserve - \$118,400 (General Revenue)

The project pre-planning and investigations, consultation, communications and design process, has resulted in the project timeframe being extended with an expected project completion of September 2020. The community has been advised of timeframes and will be further updated once construction commences.

Ironbark Reserve Playground & The Carriageway - \$167,314 (General Revenue/Reserve)

This project design was strategically programmed to take advantage of potential grant funding opportunities and to allow for extensive stakeholder consultation. Grant Funding has subsequently been confirmed which will lead to better project outcomes for the community. These projects are now expected to be completed in September 2020.

Leonay Oval Floodlighting - \$100,000 (General Revenue)

Grant funding secured from the NSW Government has allowed for more extensive works to be undertaken, designs have been completed and the project is now on track for completion in August 2020.

b. Operational Projects

COVID-19 Community Recovery Fund - \$28,998 (General Revenue)

A range of community development funds have been partially unspent in the 2019-20 financial year because activities could not be planned in accordance with government guidelines on gatherings as a response to the COVID-19 pandemic.

With these funds we will create a funding program to build the capacity of local community organisations to adapt their services for delivery during the pandemic and as the community recovers from it, support local organisations to return to their usual service delivery as social distancing regulations are relaxed.

Local community service organisations have expressed the need for support in reorienting their services to be more flexible in their delivery within social distancing regulations. We also know that services have an increasing demand in responding to issues related to domestic violence, unemployment and social connection for those vulnerable to the negative effects of social isolation. Funds will be expended by 31 December 2020.

Culture and Change - \$152,549 (Reserve)

There were a number of Culture and Change initiatives commenced in 2019, including White Ribbon Accreditation and Code of Conduct Training. The newly developed Organisational Development team has assisted in further planning a number of initiatives that will be rolled out throughout 2020, including an engagement survey, an updated Learning Framework and a program to develop leadership capability.

WSIP Local Roads Package - \$5.368.316 (Contribution)

The project is a multi-year project and will continue into next financial year. The project has encountered some delays in utility relocation approvals, which has delayed forecasted expenditure. This delay due to approvals has now been resolved. Additional funding has also been sourced from the funding body due to latent conditions encountered on site. Project completion has been revised to March 2021.

Rates Arrears

Rates arrears assess the impact of uncollected rates and annual charges on Councils liquidity and the adequacy of Councils debt recovery efforts.

Arrears at 31 March 2020 are 3.51%, slightly up from the same time last year (3.15%) but still below Council's KPI of 4% (exclusive of pensioners).

Summary

Council's financial position remains sound with a surplus of \$107,934 projected for 2019-20. This Review and the proposed allocations continue to demonstrate Council's commitment to strong financial management.

Neil Farquharson

Harquhaston

Financial Services Manager

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005.

It is my opinion that the information contained within this report for the quarter ended 31 March 2020 indicates that Council's projected short-term financial position is satisfactory, having regard to the projected estimates of income and expenditure compared to the original Budget.

Andrew Moore

Director – Corporate Services Responsible Accounting Officer

FUNDING SUMMARY		Current Budget		Pi	roposed Variances	;		Revised Budget	
Operations from Ordinary Activities	Services	Untied Income	Total	Services	Untied Income	Total	Services	Untied Income	Total
Operating Expenditure									
Employee Costs	(116,155.4)	-	(116,155.4)	439.6	-	439.6	(115,715.8)	-	(115,715.8)
Interest Charges	(1,459.9)	-	(1,459.9)	(0.0)	-	(0.0)	(1,459.9)	-	(1,459.9)
Depreciation and Amortisation	(28,991.1)	-	(28,991.1)	-	-	-	(28,991.1)	-	(28,991.1)
Materials, Contracts and Other	(131,110.3)	-	(131,110.3)	5,841.1	-	5,841.1	(125,269.1)	-	(125,269.1)
Asset Utilisation and Overheads	5,750.2	-	5,750.2	(618.1)	-	(618.1)	5,132.1	-	5,132.1
Total Operating Expenditure	(271,966.5)	-	(271,966.5)	5,662.7	-	5,662.7	(266,303.8)	-	(266,303.8)
Operating Revenue									
Rates and Annual Charges	34,871.3	131,110.1	165,981.4	48.1	(211.4)	(163.3)	34,919.4	130,898.7	165,818.1
User Charges and Fees	50,653.1	213.0	50,866.1	(5,102.3)	(32.2)	(5,134.5)	45,550.7	180.8	45,731.6
Interest Income	1,642.8	2,179.0	3,821.9	(473.2)	(678.3)	(1,151.4)	1,169.7	1,500.8	2,670.4
Operating Grants and Contributions	25,663.0	5,373.7	31,036.6	5,330.4	-	5,330.4	30,993.4	5,373.7	36,367.1
Profit on Sale of Assets	(485.9)	-	(485.9)	-	-	-	(485.9)	-	(485.9)
Total Operating Revenue	112,344.3	138,875.8	251,220.1	(197.0)	(921.8)	(1,118.8)	112,147.3	137,954.0	250,101.3
Result before Capital Grants and Contributions	(159,622.2)	138,875.8	(20,746.4)	5,465.7	(921.8)	4,543.9	(154,156.5)	137,954.0	(16,202.5)
Capital Grants & Contributions	31,901.8	-	31,901.8	(1,288.2)	-	(1,288.2)	30,613.6	-	30,613.6
Operating Result	(127,720.4)	138,875.8	11,155.4	4,177.5	(921.8)	3,255.7	(123,542.9)	137,954.0	14,411.1
Funding Statement (Sources & Application)									
Add back non funded items	32,802.4	-	32,802.4	-	-	-	32,802.4	-	32,802.4
Funds received from Sale of Assets	11,616.3	-	11,616.3	(4,770.5)	-	(4,770.5)	6,845.8	-	6,845.8
Loans Received	-	-	-	-	-	-	-	-	-
Budget (Surplus) / Deficit	-	(93.8)	(93.8)	-	(14.1)	(14.1)	-	(107.9)	(107.9)
Funds Transferred (to)/from Reserves held	41,721.7	(18,007.7)	23,714.0	(8,847.9)	2,846.6	(6,001.3)	32,873.8	(15,161.1)	17,712.7
Net Fund Available	(41,579.9)	120,774.3	79,194.4	(9,440.9)	1,910.7	(7,530.2)	(51,020.8)	122,685.0	71,664.2
Application of Funds									
Assets Acquired	(69,111.9)	-	(69,111.9)	7,616.5	-	7,616.5	(61,495.3)	-	(61,495.3)
Internal Loans	100.0	-	100.0	(86.3)	-	(86.3)	13.7	-	13.7
Loan Repayments Made	(10,182.5)	-	(10,182.5)	-	-	-	(10,182.5)	-	(10,182.5)
Total Application	(79,194.4)	-	(79,194.4)	7,530.2	-	7,530.2	(71,664.2)	-	(71,664.2)
Net Costs funded from Rates & Other Untied									
Income	(120,774.3)	120,774.3	-	(1,910.7)	1,910.7	-	(122,685.0)	122,685.0	-

This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's surplus

Account Description Budget Variance
Pos/(Neg)

CITY PARKS

Grounds Rental Income

COVID-19 Impact. Following the direction of the NSW and Australian Governments and the relevant health authorities, effective from Monday 30th March 2020, all council facilities were closed and are expected to remain closed for the remaining 3 months of the financial year. As such to keep in line with the regulations council has cancelled the winter2020 season. The estimated ground rental income loss is \$72,500.

(72,500)

TOTAL CITY PARKS (72,500)

CITY PLANNING

S10.7 Certificate Income

COVID-19 Impact. Section 10.7 certificate income is predominantly a product of the level of activity in the property market and government policy surrounding the market. While we are continuing to see some market activity, the property market has significantly slowed due to COVID-19 and the current social distancing measures introduced by the Australian and NSW Governments. Income has been significantly reduced to reflect the level of income expected to be received.

(53,220)

TOTAL CITY PLANNING (53,220)

CIVIL CONSTRUCTION & MAINTENANCE

Roads Maintenance Income

COVID-19 Impact. The construction industry is still active, and restoration works as a result of repair works (excluding utilities) are still occurring it is predicted that income from this area will be less than anticipated for the final 3 months of the financial year. On the provision that there are no further restrictions made, a reduction due to inactivity of 20% over the next three months increasing to 35% in a six-month period should be expected.

(53,348)

TOTAL CIVIL CONSTRUCTION & MAINTENANCE

(53,348)

COMMUNICATIONS

Community Newsletter

Our Place Community Newsletter is an initiative that focuses on what is unique about living in Penrith: enviable lifestyle, excellent sporting and recreation facilities, green open spaces, vibrant local events and the many local opportunities for families to learn, grow and exercise. The first edition of the Community Newsletter was recently released in April, with the second edition to be released in June 2020. Once these initial distributions have been released into the community it anticipated that residents will opt into soft copy versions of the newsletter thus drastically reducing the bulk printing, wrapping and distribution costs into the new Financial Year.

(250,627)

TOTAL COMMUNICATIONS

(250,627)

DEVELOPMENT APPLICATIONS

Development Services Income

COVID-19 Impact. Council's Development Services Department is expected to experience a significant downturn in income, predominantly attributed to current market conditions impacting on lending etc. The COVID19 pandemic is also expected to have a significant impact upon residential, industrial and commercial development demand and consumer confidence. While new release area planning and greenfield development is expected to proceed in line with recent State Government initiatives, infill residential, commercial and industrial development within existing zoned land is likely to significantly reduce for the foreseeable future. This likely trend will have a substantial impact and reduction in development application numbers received.

(1,091,877)

Development Services Income

Council's Development Services Department has experienced a significant downturn in income in the period July 2019 to March 2020, predominantly attributed to current market conditions impacting on lending etc. There is a significant impact upon residential, industrial and commercial development demand and consumer confidence.

(359,779)

TOTAL DEVELOPMENT APPLICATIONS

(1,451,656)

This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's surplus

Account Description Budget Variance
Pos/(Neg)

DEVELOPMENT ENGINEERING

Construction and Compliance Certificates Income

The adjustment is based on a general downturn in the industry over the last 6 months together with several projects that have resulted in the developer engaging a private certifier rather than Council for the issue of the Construction Certificate. Similarly, Private Certifiers have been engaged for some compliance certification on construction projects.

(180,000)

TOTAL DEVELOPMENT ENGINEERING

(180,000)

ENVIRONMENTAL HEALTH

Environmental Health & Compliance Income

COVID-19 Impact. The current COVID-19 and associated government social distancing requirement has significantly impacted housing sales and renovation activities. Council's current restricted work environment and inspection process has resulted in a decrease in receipt of Inspections. The current climate and WHS requirements will reduced the volume of inspections that may be undertaken therefore further impacting estimated revenue.

(123,933)

TOTAL ENVIRONMENTAL HEALTH

(123,933)

LIBRARIES

Library Operations

COVID-19 Impact. As a result of COVID-19 and following advice from the Australian and NSW Governments, Council's Library has temporarily closed to customers for business on Monday 23 March until further notice. This has impacted fee income received by the Library on services such as internet, photocopy sales and room hire. The Library is encouraging customers to move to virtual services and access hundreds of free e-books, audiobooks and e-Magazines from home using their library card. However, this reduction in Income has been more than offset by salary savings and the library resources allocation being unable to be used due to warehouse closures. The overall impact is a positive variance of \$206,620.

206,620 **206,620**

PENRITH PERFORMING & VISUAL ARTS

PPVA Operations

TOTAL LIBRARIES

COVID-19 Impact. Following the direction of the NSW and Australian Governments and the relevant health authorities, effective from Monday 30 March, 2020 PPVA Facilities are closed until further notice. The predicted net impact of the resulting losses in revenue for the remaining three months of the financial year is \$305,000

(305,000)

TOTAL PENRITH PERFORMING & VISUAL ARTS

(305,000)

PENRITH WHITEWATER STADIUM

PWS Operations

COVID-19 Impact. Following the direction of the NSW and Australian Governments and the relevant health authorities, Penrith Whitewater Stadium is closed until further notice. The predicted net impact of the resulting loss in revenue for the remaining three months of the financial year is \$272,340

(272,340)

TOTAL PENRITH WHITEWATER STADIUM

(272,340)

RECREATION & LEISURE FACILITIES MANAGEMENT

Ripples Operations

COVID-19 Impact. As Ripples leisure centres are shut down to keep in line with the government regulations no revenue is expected for the rest of the financial year 2019-20 with an estimated loss of income of \$ 1,090,000 for the 3 months from April-June 2020. Some cost savings are expected for the rest of the year estimated at \$106,000. Ripples is expected to have adverse net impact of \$ 984,000 due to COVID-19 in the current financial year.

(984,000)

Ripples Operations

1st Quarter Variances to adopted budget reported to Council

This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's surplus

Account Description Account Description These savings primarily relate to the contribution given by the countril to Ripples at transition. However, the entire contribution uses not required and eading of \$450.00 was identified. However, during the year. Ripples fosed an overall decline in anticipated revenue of \$143,303 due to number of factors including: well weather, poor air quality, decline in kokes and marchandise sales, low membership income. Net savings for July to March for Ripples was \$306,697 Hall Hirre Income This decrease in budgeted income to March reflects a number of factors including bushfire impact and regular bookings baing slightly for this quarter from the same time last year. Partly offsetting this is an increase in function bookings for the first two months of the quarter. The net impact on the anticipated revenue budget for July to March is a decrease of \$29,333. Hall Hire Income COVID-19 Impact. Council is expected to lose \$ 207,300 in hall hire income, as the halls will remain closed following the direction of the NSW and Australian Governments and the relevant health authorities, effective from Monday 30 March, 2020. Halls are expected to remain closed for the remaining 3 months of the financial year. COVID-19 Impact. Council is expected to remain closed for the remaining 3 months of the financial year. (207,300) TOTAL RECREATION & LEISURE FACILITIES MANAGEMENT GENERAL REVENUEUNITIED INCOME Interest on Investments COVID-19 impact: The original budget was originally estimated based on a return of 2.25%. The current investment portfolio return has been decreasing in line with the interest rate cuts the year, with the current return original profile return has been decreasing in line with the interest rate cuts the year, with the current return or the process of being filled. It is recommended that some of the decreased will also meet to be decreased due to the two cash rate drops in March 2021 related to COVID-19, with the official cash rate now at 0.25%. Rates During the t	Council's surplus	
contribution was not required and saving of \$4,90,000 was identified. However, during the year, Ripples faced an overall decline in articipated revenue of \$143,303 due to number of factors including wet weather, poor air quality, decline in kiosk and merchandise sales, low membership income. Net savings for July to March for Ripples was \$306,697. Hall Hire Income This docrease in budgeted income to March reflects a number of factors including bushfire impact and regular bookings being slightly for this quarter from the same time last year. Partly offsetting this is an increase in function bookings to rithe first two months of the quarter. The net impact on the anticipated revenue budget for July to March is a docrease of \$23,333. Hall Hire Income COVID-19 Impact. Council is expected to lose \$207,300 in hall hire income, as the halls will remain closed following the direction of the NSW and Australian Governments and the relevant health authorities, effective from Monday 30 March, 2020. Halls are expected to remain closed for the remaining 3 months of the financial year. (207,300) TOTAL RECREATION & LEISURE FACILITIES MANAGEMENT GENERAL REVENUE/UNITED INCOME Interest on Investments COVID-19 impact: The original budget was originally estimated based on a return of 2.25%. The current investment portfolio return has been decreasing in line with the interest rate cuts this year, with the current return on investments at 1.62%. Next year's budget will also need to be decreased due to the two cash rate drops in March 2020 related to COVID-19, with the official cash rate now at 0.25%. Rates COVID-19 Impact: Rates income is expected to be around \$355,000 less than forecast but rates expenditure is also forecast to reduce by \$15,000 as well with the not impact is anticipated to be around \$340,000 (unfavourable). Salary Savings During the third quarter of 2019-20 salary savings have been realised primarily due to vacancies across a number of departments. The majority of these vacant positions are in the proce	Account Description	
This decrease in budgeted income to March reflects a number of factors including bushfire impact and regular bookings beng slightly for this quarter from the same time last year. Partly offsetting this is an increase in function bookings for the first two months of the quarter. The net impact on the anticipated revenue budget for July to March is a decrease of \$29,333. Hall Hire Income COVID-19 Impact. Council is expected to lose \$ 207,300 in hall hire income, as the halls will remain closed following the direction of the NSW and Australian Governments and the relevant health authorities, effective from Monday 30 March, 2020. Halls are expected to remain closed for the remaining 3 months of the financial year. TOTAL RECREATION & LEISURE FACILITIES MANAGEMENT GENERAL REVENUE/JUNITIED INCOME Interest on Investments COVID-19 impact: The original budget was originally estimated based on a return of 2.25%. The current investment portfolio return has been decreasing in line with the interest rate cuts this year, with the current return on investment as 1.62%. Next year's budget will also need to be decreased due to the two cash rate drops in March 2020 related to COVID-19, with the official cash rate now at 0.25%. Rates COVID-19 Impact: Rates income is expected to be around \$355,000 less than forecast but rates expenditure is also forecast to reduce by \$15,000 as well with the net impact is anticipated to be around \$340,000 (unfavourable). Salary Savings During the third quarter of 2019-20 salary savings have been realised primarily due to vacancies across a number of departments. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified salary savings are retained in the individual departments to enable the engagement of consultants or temporary staff to ensure the delivery of key Operational Plan tasks and projects. The salary savings, and of those being retained by departments, total \$743,789. Provision for Resignations/Retirements It is pr	contribution was not required and saving of \$ 450,000 was identified. However, during the year, Ripples faced an overall decline in anticipated revenue of \$143,303 due to number of factors including: wet weather, poor air quality, decline in kiosk and merchandise sales, low membership income. Net savings for July to March for Ripples was	306,697
bookings being slightly for this quarter from the same time last year. Partly offsetting this is an increase in function bookings for the first two months of the quarter. The net impact on the anticipated revenue budget for July to March is a decrease of \$29,333. Hall Hire Income COVID-19 Impact. Council is expected to lose \$ 207,300 in hall hire income, as the halls will remain closed following the direction of the NSW and Australian Governments and the relevant health authorities, effective from Monday 30 March, 2020. Halls are expected to remain closed for the remaining 3 months of the financial year. (207,300) TOTAL RECREATION & LEISURE FACILITIES MANAGEMENT (913,936) GENERAL REVENUE/UNTIED INCOME Interest on Investments COVID-19 impact: The original budget was originally estimated based on a return of 2.25%. The current investment portfolio return has been decreasing in line with the interest rate cuts this year, with the current return on investment as 1.62%. Next year's budget will also need to be decreased due to the two cash rate drops in March 2020 related to COVID-19, with the official cash rate now at 0.25%. Rates COVID-19 Impact: Rates income is expected to be around \$355,000 less than forecast but rates expenditure is also forecast to reduce by \$15,000 as well with the net impact is anticipated to be around \$340,000 (unfavourable). Salary Savings During the third quarter of 2019-20 salary savings have been realised primarily due to vacancies across a number of departments. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified salary savings are ratianed in the individual departments to enable the engagement of consultants or temporary staff to ensure the delivery of key Operational Plan tasks and projects. The salary savings are relationed by departments to enable the engagement of consultants or temporary staff to ensure the delivery of key Operational Plan tasks and projects. The salary savings, and of those being reta	Hall Hire Income	
COVID-19 Impact. Council is expected to lose \$ 207,300 in half hire income, as the halfs will remain closed following the direction of the NSW and Australian Governments and the relevant health authorities, effective from Monday 30 March, 2020. Halfs are expected to remain closed for the remaining 3 months of the financial year. (207,300) TOTAL RECREATION & LEISURE FACILITIES MANAGEMENT GENERAL REVENUE/UNTIED INCOME Interest on Investments COVID-19 impact: The original budget was originally estimated based on a return of 2.25%. The current investment portfolio return has been decreasing in line with the interest rate cuts this year, with the current return on investment as 1.62%. Next year's budget will also need to be decreased due to the two cash rate drops in March 2020 related to COVID-19, with the official cash rate now at 0.25%. Rates COVID-19 Impact: Rates income is expected to be around \$355,000 less than forecast but rates expenditure is also forecast to reduce by \$15,000 as well with the net impact is anticipated to be around \$340,000 (unfavourable). Salary Savings During the third quarter of 2019-20 salary savings have been realised primarily due to vacancies across a number of departments. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified salary savings are retained in the individual departments to enable the engagement of consultants or temporary staff to ensure the delivery of key Operational Plan tasks and projects. The salary savings, net of those being retained by departments, total \$743,789. Provision for Resignations/Retirements It is proposed that as part of the March Quarterly Review a portion of the salary savings identified are retained within the employee cust are to assist with year-end employee cost balancing and to supplement the budget for terminations. Any remaining savings at the year end could then be transferred to Employee Leave Entitlements (ELE) Reserve. In order to track the actual impact of CO	bookings being slightly for this quarter from the same time last year. Partly offsetting this is an increase in function bookings for the first two months of the quarter. The net impact on the anticipated revenue budget for July to	(29,333)
following the direction of the NSW and Australian Governments and the relevant health authorities, effective from Monday 30 March, 2020. Halls are expected to remain closed for the remaining 3 months of the financial year. (207,300) TOTAL RECREATION & LEISURE FACILITIES MANAGEMENT GENERAL REVENUE/UNTIED INCOME Interest on Investments COVID -19 impact: The original budget was originally estimated based on a return of 2.25%. The current investment portfolio return has been decreasing in line with the interest rate cuts this year, with the current return on investment as 1.62%. Next year's budget will also need to be decreased due to the two cash rate drops in March 2020 related to COVID-19, with the official cash rate now at 0.25%. Rates COVID-19 Impact: Rates income is expected to be around \$355,000 less than forecast but rates expenditure is also forecast to reduce by \$15,000 as well with the net impact is anticipated to be around \$340,000 (unfavourable). Salary Savings During the third quarter of 2019-20 salary savings have been realised primarily due to vacancies across a number of departments. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified salary savings are retained in the individual departments to enable the engagement of consultants or temporary staff to ensure the delivery of key Operational Plan tasks and projects. The salary savings, net of those being relained by departments, total \$743,789. Provision for Resignations/Retirements It is proposed that as part of the March Quarterly Review a portion of the salary savings identified are retained within the employee cost are to assist with year-end employee cost balancing and to supplement the budget for terminations. Any remaining savings at the vear end could then be transferred to Employee Leave Entitlements (ELE) Reserve. In order to track the actual impact of COVID-19 on Council's operations and revenue a separate COVID-19 Impact Reserve has now been created. This ne	Hall Hire Income	
Interest on Investments COVID -19 impact: The original budget was originally estimated based on a return of 2.25%. The current investment portfolio return has been decreasing in line with the interest rate cuts this year, with the current return on investment as 1.62%. Next year's budget will also need to be decreased due to the two cash rate drops in March 2020 related to COVID-19, with the official cash rate now at 0.25%. Rates COVID-19 Impact: Rates income is expected to be around \$355,000 less than forecast but rates expenditure is also forecast to reduce by \$15,000 as well with the net impact is anticipated to be around \$340,000 (unfavourable). Salary Savings During the third quarter of 2019-20 salary savings have been realised primarily due to vacancies across a number of departments. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified salary savings are retained in the individual departments to enable the engagement of consultants or temporary staff to ensure the delivery of key Operational Plan tasks and projects. The salary savings, net of those being retained by departments, total \$743,789. Provision for Resignations/Retirements It is proposed that as part of the March Quarterly Review a portion of the salary savings identified are retained within the employee cost are to assist with year-end employee cost balancing and to supplement the budget for terminations. Any remaining savings at the year end could then be transferred to Employee Leave Entitlements (ELE) Reserve. In order to track the actual impact of COVID-19 on Council's operations and revenue a separate COVID-19 Impact Reserve has now been created. This new Reserve has been established to track those impacts and will initially result in a deficit balance for the Reserve as at this stage we are only notionally funding from this Reserve. It will effectively result in a loan against our internal reserves, while appropriate recovery actions are considered by Council. At	following the direction of the NSW and Australian Governments and the relevant health authorities, effective from	(207,300)
Interest on Investments COVID -19 impact: The original budget was originally estimated based on a return of 2.25%. The current investment portfolio return has been decreasing in line with the interest rate cuts this year, with the current return on investment as 1.62%. Asty year's budget will also need to be decreased due to the two cash rate drops in March 2020 related to COVID-19, with the official cash rate now at 0.25%. Rates COVID-19 Impact: Rates income is expected to be around \$355,000 less than forecast but rates expenditure is also forecast to reduce by \$15,000 as well with the net impact is anticipated to be around \$340,000 (unfavourable). Salary Savings During the third quarter of 2019-20 salary savings have been realised primarily due to vacancies across a number of departments. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified salary savings are retained in the individual departments to enable the engagement of consultants or temporary staff to ensure the delivery of key Operational Plan tasks and projects. The salary savings, net of those being retained by departments, total \$743,789. Provision for Resignations/Retirements It is proposed that as part of the March Quarterly Review a portion of the salary savings identified are retained within the employee cost are to assist with year-end employee cost balancing and to supplement the budget for terminations. Any remaining savings at the year end could then be transferred to Employee Leave Entitlements (ELE) Reserve. In order to track the actual impact of COVID-19 on Council's operations and revenue a separate COVID-19 Impact Reserve has now been created. This new Reserve has been established to track those impacts and will initially result in a deficit balance for the Reserve as at this stage we are only notionally funding from this Reserve. It will effectively result in a loan against our internal reserves, while appropriate recovery actions are considered by Council. At	TOTAL RECREATION & LEISURE FACILITIES MANAGEMENT	(913,936)
COVID-19 impact: The original budget was originally estimated based on a return of 2.25%. The current investment portfolio return has been decreasing in line with the interest rate cuts this year, with the current return on investment as 1.62%. Next year's budget will also need to be decreased due to the two cash rate drops in March 2020 related to COVID-19, with the official cash rate now at 0.25%. (433,504) Rates COVID-19 Impact: Rates income is expected to be around \$355,000 less than forecast but rates expenditure is also forecast to reduce by \$15,000 as well with the net impact is anticipated to be around \$340,000 (unfavourable). Salary Savings During the third quarter of 2019-20 salary savings have been realised primarily due to vacancies across a number of departments. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified salary savings are retained in the individual departments to enable the engagement of consultants or temporary staff to ensure the delivery of key Operational Plan tasks and projects. The salary savings, net of those being retained by departments, total \$743,789. Provision for Resignations/Retirements It is proposed that as part of the March Quarterly Review a portion of the salary savings identified are retained within the employee cost are to assist with year-end employee cost balancing and to supplement the budget for terminations. Any remaining savings at the year end could then be transferred to Employee Leave Entitlements (ELE) Reserve. Transfer from Reserve In order to track the actual impact of COVID-19 on Council's operations and revenue a separate COVID-19 Impact Reserve has now been created. This new Reserve has been established to track those impacts and will initially result in a deficit balance for the Reserve has been established to track those impacts and will initially result in a loan against our internal reserves, while appropriate recovery actions are considered by Council. At the conclusion	GENERAL REVENUE/UNTIED INCOME	
investment portfolio return has been decreasing in line with the interest rate cuts this year, with the current return on investment as 1.62%. Next year's budget will also need to be decreased due to the two cash rate drops in March 2020 related to COVID-19, with the official cash rate now at 0.25%. (433,504) Rates COVID-19 Impact: Rates income is expected to be around \$355,000 less than forecast but rates expenditure is also forecast to reduce by \$15,000 as well with the net impact is anticipated to be around \$340,000 (unfavourable). Salary Savings During the third quarter of 2019-20 salary savings have been realised primarily due to vacancies across a number of departments. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified salary savings are retained in the individual departments to enable the engagement of consultants or temporary staff to ensure the delivery of key Operational Plan tasks and projects. The salary savings are retained by departments, total \$743,789. Provision for Resignations/Retirements It is proposed that as part of the March Quarterly Review a portion of the salary savings identified are retained within the employee cost are to assist with year-end employee cost balancing and to supplement the budget for terminations. Any remaining savings at the year end could then be transferred to Employee Leave Entitlements (ELE) Reserve. Transfer from Reserve In order to track the actual impact of COVID-19 on Council's operations and revenue a separate COVID-19 Impact Reserve has now been created. This new Reserve has see established to track those impacts and will initially result in a deficit balance for the Reserve has see as at this stage we are only notionally funding from this Reserve. It will effectively result in a loan against our internal reserves, while appropriate recovery actions are considered by Council. At the conclusion of each reporting period a review of actual vs budgeted impact will be undertaken with	Interest on Investments	
COVID-19 Impact: Rates income is expected to be around \$355,000 less than forecast but rates expenditure is also forecast to reduce by \$15,000 as well with the net impact is anticipated to be around \$340,000 (unfavourable). Salary Savings During the third quarter of 2019-20 salary savings have been realised primarily due to vacancies across a number of departments. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified salary savings are retained in the individual departments to enable the engagement of consultants or temporary staff to ensure the delivery of key Operational Plan tasks and projects. The salary savings, net of those being retained by departments, total \$743,789. Provision for Resignations/Retirements It is proposed that as part of the March Quarterly Review a portion of the salary savings identified are retained within the employee cost are to assist with year-end employee cost balancing and to supplement the budget for terminations. Any remaining savings at the year end could then be transferred to Employee Leave Entitlements (ELE) Reserve. In order to track the actual impact of COVID-19 on Council's operations and revenue a separate COVID-19 Impact Reserve has now been created. This new Reserve has been established to track those impacts and will initially result in a loan against our internal reserves, while appropriate recovery actions are considered by Council. At the conclusion of each reporting period a review of actual vs budgeted impact will be undertaken with any variance adjusted against the original source of funding for this Reserve. Total General Revenue/United Income 3,500,687 Total Variances over \$20k (16,601)	investment portfolio return has been decreasing in line with the interest rate cuts this year, with the current return on investment as 1.62%. Next year's budget will also need to be decreased due to the two cash rate drops in	(433,504)
also forecast to reduce by \$15,000 as well with the net impact is anticipated to be around \$340,000 (unfavourable). (334,300) Salary Savings During the third quarter of 2019-20 salary savings have been realised primarily due to vacancies across a number of departments. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified salary savings are retained in the individual departments to enable the engagement of consultants or temporary staff to ensure the delivery of key Operational Plan tasks and projects. The salary savings, net of those being retained by departments, total \$743,789. Provision for Resignations/Retirements It is proposed that as part of the March Quarterly Review a portion of the salary savings identified are retained within the employee cost are to assist with year-end employee cost balancing and to supplement the budget for terminations. Any remaining savings at the year end could then be transferred to Employee Leave Entitlements (ELE) Reserve. In order to track the actual impact of COVID-19 on Council's operations and revenue a separate COVID-19 Impact Reserve has now been created. This new Reserve has been established to track those impacts and will initially result in a deficit balance for the Reserve as at this stage we are only notionally funding from this Reserve. It will effectively result in a loan against our internal reserves, while appropriate recovery actions are considered by Council. At the conclusion of each reporting period a review of actual vs budgeted impact will be undertaken with any variance adjusted against the original source of funding for this Reserve. Total General Revenue/Untied Income 3,724,702 Total General Revenue/Untied Income 3,500,687 Total Variances over \$20k (16,601)	Rates	,
During the third quarter of 2019-20 salary savings have been realised primarily due to vacancies across a number of departments. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified salary savings are retained in the individual departments to enable the engagement of consultants or temporary staff to ensure the delivery of key Operational Plan tasks and projects. The salary savings, net of those being retained by departments, total \$743,789. Provision for Resignations/Retirements It is proposed that as part of the March Quarterly Review a portion of the salary savings identified are retained within the employee cost are to assist with year-end employee cost balancing and to supplement the budget for terminations. Any remaining savings at the year end could then be transferred to Employee Leave Entitlements (ELE) Reserve. In order to track the actual impact of COVID-19 on Council's operations and revenue a separate COVID-19 Impact Reserve has now been created. This new Reserve has been established to track those impacts and will initially result in a deficit balance for the Reserve as at this stage we are only notionally funding from this Reserve. It will effectively result in a loan against our internal reserves, while appropriate recovery actions are considered by Council. At the conclusion of each reporting period a review of actual vs budgeted impact will be undertaken with any variance adjusted against the original source of funding for this Reserve. Total General Revenue/Untied Income 3,724,702 Total General Revenue/Untied Income Total Variances over \$20k (16,601)	also forecast to reduce by \$15,000 as well with the net impact is anticipated to be around \$340,000	(334,300)
of departments. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified salary savings are retained in the individual departments to enable the engagement of consultants or temporary staff to ensure the delivery of key Operational Plan tasks and projects. The salary savings, net of those being retained by departments, total \$743,789. Provision for Resignations/Retirements It is proposed that as part of the March Quarterly Review a portion of the salary savings identified are retained within the employee cost are to assist with year-end employee cost balancing and to supplement the budget for terminations. Any remaining savings at the year end could then be transferred to Employee Leave Entitlements (ELE) Reserve. (200,000) Transfer from Reserve In order to track the actual impact of COVID-19 on Council's operations and revenue a separate COVID-19 Impact Reserve has now been created. This new Reserve has been established to track those impacts and will initially result in a deficit balance for the Reserve as at this stage we are only notionally funding from this Reserve. It will effectively result in a loan against our internal reserves, while appropriate recovery actions are considered by Council. At the conclusion of each reporting period a review of actual vs budgeted impact will be undertaken with any variance adjusted against the original source of funding for this Reserve. 7 total General Revenue/Untied Income 3,500,687 Total Variances over \$20k 6 (16,601)	Salary Savings	
It is proposed that as part of the March Quarterly Review a portion of the salary savings identified are retained within the employee cost are to assist with year-end employee cost balancing and to supplement the budget for terminations. Any remaining savings at the year end could then be transferred to Employee Leave Entitlements (ELE) Reserve. (200,000) Transfer from Reserve In order to track the actual impact of COVID-19 on Council's operations and revenue a separate COVID-19 Impact Reserve has now been created. This new Reserve has been established to track those impacts and will initially result in a deficit balance for the Reserve as at this stage we are only notionally funding from this Reserve. It will effectively result in a loan against our internal reserves, while appropriate recovery actions are considered by Council. At the conclusion of each reporting period a review of actual vs budgeted impact will be undertaken with any variance adjusted against the original source of funding for this Reserve. Total General Revenue/Untied Income 3,724,702 Total Variances over \$20k 30,747 Other Variances under \$20k (16,601)	of departments. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified salary savings are retained in the individual departments to enable the engagement of consultants or temporary staff to ensure the delivery of key Operational Plan tasks and projects. The salary	743,789
It is proposed that as part of the March Quarterly Review a portion of the salary savings identified are retained within the employee cost are to assist with year-end employee cost balancing and to supplement the budget for terminations. Any remaining savings at the year end could then be transferred to Employee Leave Entitlements (ELE) Reserve. (200,000) Transfer from Reserve In order to track the actual impact of COVID-19 on Council's operations and revenue a separate COVID-19 Impact Reserve has now been created. This new Reserve has been established to track those impacts and will initially result in a deficit balance for the Reserve as at this stage we are only notionally funding from this Reserve. It will effectively result in a loan against our internal reserves, while appropriate recovery actions are considered by Council. At the conclusion of each reporting period a review of actual vs budgeted impact will be undertaken with any variance adjusted against the original source of funding for this Reserve. Total General Revenue/Untied Income 3,724,702 Total Variances over \$20k 30,747 Other Variances under \$20k (16,601)	Provision for Resignations/Retirements	
In order to track the actual impact of COVID-19 on Council's operations and revenue a separate COVID-19 Impact Reserve has now been created. This new Reserve has been established to track those impacts and will initially result in a deficit balance for the Reserve as at this stage we are only notionally funding from this Reserve. It will effectively result in a loan against our internal reserves, while appropriate recovery actions are considered by Council. At the conclusion of each reporting period a review of actual vs budgeted impact will be undertaken with any variance adjusted against the original source of funding for this Reserve. 3,724,702 Total General Revenue/Untied Income 3,500,687 Total Variances over \$20k (16,601)	It is proposed that as part of the March Quarterly Review a portion of the salary savings identified are retained within the employee cost are to assist with year-end employee cost balancing and to supplement the budget for terminations. Any remaining savings at the year end could then be transferred to Employee Leave Entitlements	(200,000)
Reserve has now been created. This new Reserve has been established to track those impacts and will initially result in a deficit balance for the Reserve as at this stage we are only notionally funding from this Reserve. It will effectively result in a loan against our internal reserves, while appropriate recovery actions are considered by Council. At the conclusion of each reporting period a review of actual vs budgeted impact will be undertaken with any variance adjusted against the original source of funding for this Reserve. Total General Revenue/Untied Income 3,500,687 Total Variances over \$20k Other Variances under \$20k (16,601)	Transfer from Reserve	
Total General Revenue/Untied Income 3,500,687 Total Variances over \$20k 30,747 Other Variances under \$20k (16,601)	Reserve has now been created. This new Reserve has been established to track those impacts and will initially result in a deficit balance for the Reserve as at this stage we are only notionally funding from this Reserve. It will effectively result in a loan against our internal reserves, while appropriate recovery actions are considered by Council. At the conclusion of each reporting period a review of actual vs budgeted impact will be undertaken with	3,724,702
Other Variances under \$20k (16,601)	Total General Revenue/Untied Income	3,500,687
	Total Variances over \$20k	30,747
March 2020 Quarter Surplus/(Deficit) 14,146	Other Variances under \$20k	(16,601)
	March 2020 Quarter Surplus/(Deficit)	14,146

61,249

This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's surplus

Account Description	Budget Variance Pos/(Neg)
2nd Quarter Variances to adopted budget reported to Council	32,539
3rd Quarter Variances to adopted budget reported to Council	-
Original 2019-20 Budget Surplus/(Deficit)	-
Net Predicted Surplus/(Deficit) for 2019-20	107,934

PROPOSED REVOTED WORKS

as at March 2020

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
CAPITAL PROJECTS							
CITY PRESENTATION							
Colless St, Penrith Single Lane Roundabouts at Derby St and Staffords S	200,000	-	200,000	Grant	1,210,000	519,010	690,990
TOTAL CITY PRESENTATION	200,000	-	200,000		1,210,000	519,010	690,990
PLACE MANAGEMENT							
Neighbourhood Renewal Capital	59,000	59,000	-		240,816	126,920	113,896
Mayoral Youth Challenge (Brian King Reserve)	13,276	13,276	-		178,800	6,876	171,924
TOTAL PLACE MANAGEMENT	72,276	72,276	-		419,616	133,796	285,820
DESIGN & PROJECTS							
Regatta Park - Stage 1	594,425	-	594,425	Grant, Reserve	1,644,703	678,529	966,174
Street Tree Asset Project (RAR)	25,224	-	25,224	Reserve	87,218	38,490	48,728
Kingsway Floodlighting & Access Path	325,000	-	325,000	Grant	650,000	9,735	640,265
Hunter Fields Reserve Amenities Upgrade	350,000	-	350,000	Reserve	645,640	20,348	625,292
St Clair Recreation and Leisure Building Upgrade	375,000	-	375,000	Reserve	2,500,000	1,110,575	1,389,425
Parkes Ave amenity renewal and upgrade	263,000	263,000	-		367,546	26,025	341,521
Roper Road amenity renewal and upgrade	200,000	200,000	-		383,000	24,266	358,734
Sales Park	89,580	-	89,580	LOS s7.11	92,580	3,000	89,580
Bunyarra Reserve	103,000	-	103,000	LOS s7.11	105,000	2,000	103,000
Outlook Reserve	118,400	118,400	-		120,000	1,600	118,400
Ironbark Reserve Playground	167,314	161,600	5,714	Reserve	169,114	1,800	167,314
The Carriageway	80,000	80,000	-		80,000	-	80,000
Leonay Oval Floodlighting	100,000	100,000	-		100,000	-	100,000
TOTAL DESIGN & PROJECTS	2,790,943	923,000	1,867,943		6,944,801	1,916,368	5,028,433
TOTAL CAPITAL PROJECTS	3,063,219	995,276	2,067,943		8,574,417	2,569,174	6,005,243

PROPOSED REVOTED WORKS

as at March 2020

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
OPERATING PROJECTS			<u> </u>				
COMMUNITY AND CULTURAL DEVELOPMENT							
Seniors Festival	3,185	3,185	-		15,000	9,769	5,231
COVID-19 Community Recovery Fund	28,998	28,998	-		28,998	-	28,998
TOTAL COMMUNITY AND CULTURAL DEVELOPMENT	32,183	32,183	-		43,998	9,769	34,229
CORPORATE PLANNING							
Strategic Research and Planning	36,000	36,000			60,000	14,676	45,324
Louise Petchell Learning for Sustainability Scholarship	10,000	10,000			1,639	1,639	-
TOTAL CORPORATE PLANNING	46,000	46,000	-		61,639	16,315	45,324
WORKFORCE DEVELOPMENT							
Culture and Change	152,549		152,549	Reserves	200,000	47,451	152,549
TOTAL WORKFORCE DEVELOPMENT	152,549	-	152,549		200,000	47,451	152,549
DESIGN & PROJECTS							
WSIP Local Roads Package	5,368,316	-	5,368,316	Contribution	14,830,833	9,004,051	5,826,782
TOTAL DESIGN & PROJECTS	5,368,316	-	5,368,316		14,830,833	9,004,051	5,826,782
COMMUNICATION AND MARKETING							
Civic Events	72,500	72,500	-		193,876	83,452	110,424
TOTAL COMMUNICATION AND MARKETING	72,500	72,500	-		193,876	83,452	110,424
PLACE MANAGEMENT							
Community Safety Program	19,780	19,780	-		223,936	104,410	119,526
Neighbourhood Renewal Operational Projects	13,814	-	13,814	Reserve	58,635	37,671	20,964
Village Café	8,000	-	8,000	Reserve	104,210	68,481	35,729
TOTAL PLACE MANAGEMENT	41,594	19,780	21,814		386,781	210,562	176,219
TOTAL OPERATING PROJECTS	5,713,142	170,463	5,542,679		15,717,127	9,371,600	6,345,527
TOTAL PROPOSED REVOTES	8,776,361	1,165,739	7,610,622		24,291,544	11,940,774	12,350,770

Reserve Movements Budget

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
INTERNAL RESERVES				<u> </u>
Assets and Construction				
Car Parking/Traffic Facilities	3,247,788	752,000	1,763,572	2,236,216
ICT Reserve	3,453	4,173,312	3,867,765	309,000
Library Reserve	268,002	-	60,612	207,390
Major Projects Reserve	3,908,429	1,500,000	3,674,753	1,733,676
OOSH Bus Fleet Replacement Program	101,241	49,500	125,000	25,741
Plant and Motor Vehicle Replacement Reserves	3,978,713	946,537	1,521,740	3,403,510
City Economy and Planning				
City Planning	1,216,522	(120,994)	334,291	761,237
Economic Initiatives Reserve	223,695	37,626	223,695	37,626
Committee Closures	-,	- ,	.,	- ,
Alister Brass Foundation	84,759	1,357	_	86,116
S377 Committee Closure Proceeds	98,924	1,337	3,330	95,594
	90,924	-	3,330	95,594
Community Facilities		(,======)		
Cemetery Reserve	942,269	(150,763)	-	791,506
Children's Services Reserves	148,059	-	21,402	126,657
Employment				
Employee's Leave Entitlements	4,656,834	-	-	4,656,834
Salary System Training and Development Reserves	62,191	-	18,108	44,083
Environmental Programs				
Environmental Awareness Programs	567,726	124,075	54,560	637,241
Environmental Protection	227	-	-	227
Stormwater Management Service Charge	1,255,843	2,076,999	2,166,463	1,166,379
Financial Management				
COVID-19 Impact	_	(3,724,702)	-	(3,724,702)
Financial Assistance Grant in Advance	5,534,287	(0,: = :,: 0=)	5,534,287	(0,: = :,: 0=)
Financial Management Reserves	21,071,790	8,190,470	11,247,713	18,014,547
Grant Funded Projects Reserve	269,986	35,950	22,452	283,484
Productivity Revolving Fund	422,435	175,020	,	597,455
Property Development Reserve	23,834,707	10,278,723	15,665,077	18,448,353
Special Rate Variation 2016-17	2,687,392	17,474,640	16,039,375	4,122,657
Sustainability Revolving Fund	1,649,835	399,235	1,018,800	1,030,270
	1,010,000	000,200	1,010,000	1,000,270
Legal and Governance Election Reserve	476 20E	202 552		679.047
Insurance Reserves	476,395 5,398,410	202,552	1 204 506	678,947
		186,100	1,304,506	4,280,004
Legal Reserve	193,945	478,147	672,092	-
Other				
Exchange For Change	474,769	(7,418)	245,667	221,684
International Relationships	184,994	-	49,656	135,338
Revote Reserve	1,425,528	1,420,818	1,416,814	1,429,532
Town Centre Review and Administration	72,155	24,121	78,955	17,321
Voted Works	633,263	159,000	633,059	159,204
TOTAL INTERNAL RESERVES	85,094,566	44,682,305	67,763,744	62,013,127
INTERNAL LOANS				
Costs to Advance Next Years Projects	(75,824)	75,824	1,361,243	(1,361,243)
Penrith Regional Gallery	(262,560)	13,650	-	(248,910)
Penrith Swimming Centre Waterplay Facility	(617,817)	617,817	-	-,
Public Open Space Reinvestment Project	(1,749,981)	,	89,488	(1,839,469)
Waste Bins New Contract	(1,588,338)	691,673	6,956,059	(7,852,724)
Woodriff Gardens Facility Development	(97,878)	-	-,-50,000	(97,878)
TOTAL INTERNAL LOANS	(4,392,398)	1,398,964	8,406,790	(11,400,224)
		1,000,004		
Section 7.11 in deficit internal loan	(6,339,317)	_	773,212	(7,112,529)

Reserve Movements Budget

	Opening	Budgeted	Budgeted	
Reserve	Balance	Transfers To	Transfer From	Closing Balance
EXTERNAL RESERVES				
Section 7.11 Development Contributions				
Civic Improvement s7.11	(1,294,577)	228,229	-	(1,066,348
Claremont Meadows s7.11	(139,744)	-	704,568	(844,312
Cultural Facilities s7.11	(2,723,628)	352,627	382,318	(2,753,319
Erskine Business Park s7.11	644,105	6,565	41,946	608,724
Glenmore Park Stage 2 s7.11	363,670	31,054	(664,422)	1,059,146
Kingswood Neighbourhood Centre s7.11	117,885	1,254	-	119,139
Lambridge Industrial Estate s7.11	(2,181,368)	418,368	685,550	(2,448,550
Penrith City District Open Space s7.11	35,596,317	4,326,675	1,514,395	38,408,597
Penrith City Local Open Space s7.11	2,837,555	1,048,130	1,192,701	2,692,984
Waterside s7.11	239,288	2,545	-	241,833
WELL Precinct s7.11	1,956,626	1,674,383	1,596,150	2,034,859
Funding for s7.11 Plans in deficit	6,339,317	-	(773,212)	7,112,529
TOTAL SECTION 7.11 RESERVES	41,755,446	8,089,830	4,679,994	45,165,282
Other External Reserves				
Waste Disposal Reserve	19,893,103	4,250,147	4,627,208	19,516,042
Environment / Sullage Reserve	119,619	943,886	873,292	190,213
Unexpended Loans	5,899,208	-	26,668	5,872,540
Unexpended Grants	1,860,969	16,383,165	12,349,069	5,895,065
Contributions	7,769,059	22,508,721	16,516,447	13,761,333
Waste and Sustainability Improvement Payments	30,086	233,140	173,078	90,148
TOTAL OTHER EXTERNAL RESERVES	35,572,044	44,319,059	34,565,762	45,325,341
TOTAL EXTERNAL RESERVES	77,327,490	52,408,889	39,245,756	90,490,623
Other Internal Reserves/Committees				
Bonds and Deposits	12,229,133	-	-	12,229,133
Children's Services Cooperative Reserves	2,086,920	(39,412)	169,208	1,878,300
Other (Committees)	381,697	18,235	-	399,932
TOTAL OTHER INTERNAL RESERVES	14,697,750	(21,177)	169,208	14,507,365
GRAND TOTAL OF RESERVES	166,388,091	98,468,981	116,358,710	148,498,362
Controlled Entity				
Total Controlled Entity	-	177,000	-	177,000
RESERVE MOVEMENTS PER BUDGET		98,645,981	116,358,710	

Reserves are shown as Surplus / (Deficit) and include adjustments proposed in the March Quarterly Review

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
CAPITAL PR	ROJECTS						
Children's Serv	rices						
Various	Building Upgrades	CSO	420,189	-	420,189	418,399	281,029
Various	CS Repair & Replace Equipment Capital	CSO	7,350	-	7,350	-	7,350
Various	CS IT Replacement Capital	CSO	28,158	30,000	58,158	-	51,541
Various	CS Playground Upgrades	CSO	575,087	-	575,087	575,087	223,163
Various	Children's Centres - PABX / Telephone Upgrades	CSO	-	-	-	-	600
Penrith LGA	OOSH Bus Fleet Replacement	CSO	150,000	-	150,000	-	32,968
Penrith LGA	Children's Services Shade Audits and Compliance Work 423	CSO	50,000	5,620	55,620	-	55,620
Penrith	Building Renewal	CSO	1,732,042	-	1,732,042	-	-
St Clair	Strauss Road	CSO	-	-	-	98,693	163,808
South Penrith	Tandara	CSO	-	-	-	273,696	273,696
North St Marys	Wattle Glen	CSO	-	-	-	336,453	336,453
Penrith LGA	Staff Kitchenettes	CSO	-	-	-	-	(1,205)
Jamisontown	Jamisontown CCC	CSO	-	-	-	386,000	10,540
South Penrith	Platypus Playground CCC	CSO	-	-	-	320,000	9,440
Glenmore Park	Glenmore Park CFC	CSO	-	-	-	240,000	40,902
Penrith LGA	Contingency	CSO	-	-	-	77,200	2,400
TOTAL CHILDRE	N'S SERVICES		2,962,826		2,998,446		1,488,303
City Planning							
Various	Erskine Business Park Improvements	CP	41,946	-	41,946	41,946	41,794
TOTAL CITY PLA	NNING		41,946		41,946		41,794
Civil Maintenan	ce, Renewal and Construction						
Various	Construction of Bicycle Facilities	CPR	30,000	-	30,000	-	30,000
Various	Dedication - Subdivision Roads	CA	6,000,000	-	6,000,000	-	2,765,459
Various	Dedication - Drainage Works	CA	4,500,000	-	4,500,000	-	3,024,268
Llandilo	Rural Roads Widening	CA	156,000	-	156,000	-	156,000
Various	Roads Reconstruction	CA	2,665,838	-	2,665,838	-	81,757
Cranebrook	Andrews Road Roundabout (RMS Block)	CA	-	-	-	89,912	147,605
Londonderry	The Driftway 200m bad section from 88 East	CA	-	-	-	200,000	₂₁ 157,146

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Mulgoa	Chain-of-Ponds Rd 200m west Northern Rd to prev work 87	CA	-	-	-	165,000	142,575
Cranebrook	Borrowdale Way Dodd Place to The Northern Road	CA	-	-	-	386,926	-
Emu Plains	Russell Street Great Western Highway to Water Street	CA	-	-	-	600,000	322
Werrington	John Oxley Drive Rugby Street to Rugby Street	CA	-	-	-	300,000	167,675
Werrington	Werrington Road The Kingsway to Great Western Highway	CA	-	-	· -	372,000	-
Oxley Park	Sydney Street Brisbane Street to Adelaide Street	CA	-	-	· -	300,000	-
St Clair	Solander Drive Madison Circuit to Cook Parade	CA	-	-	· -	252,000	371,910
Penrith LGA	Developer Funded Works	CA	32,614	-	32,614	-	-
Penrith LGA	Shared Pathways	CA	50,000	-	50,000	11,000	-
Cambridge Gardens	Allsopp Drive - north side of Allsopp Ave	CA	-	-	-	39,000	-
Penrith LGA	Urban Drainage Construction Program	CA	1,183,748	-	1,183,748	-	206,203
Londonderry	Hughes St Dish Drain Recon at Londonderry Rd Intersection	CA	-	-	-	-	1,452
Werrington	Water Street Werrington	CA	-	-	-	-	556
Cambridge Park	Barker St No.12 Construction of additional drainage pit	CA	-	-	-	-	150
Berkshire Park	Llandilo Road (Southern side at Richmond Road Intersection	CA	-	-	-	-	2,632
Orchard Hills	Sweet Water Grove	CA	-	-	-	-	725
Penrith	Glass recycle factory driveway - drainage	CA	-	-	-	-	457
Londonderry	Bowman Rd	CA	-	-	· -	-	2,641
St Marys	Christie St	CA	-	-	-	-	658
Llandilo	Eighth Avenue Drainage	CA	-	-	-	50,000	64,278
Emu Plains	Short Street Kerb and Gutter	CA	-	-	-	-	730
Orchard Hills	Castle Road Drainage	CA	-	-	-	90,748	212,865
Claremont Meadows	Caddens Road Kerb and Gutter	CA	-	-	· -	-	84
Colyton	Various Street Drainage	CA	-	-	· -	-	1,296
Wallacia	Silverdale Raod Drainage	CA	-	-	-	-	5,903
Emu Heights	Wedmore Road Near Litton Street	CA	-	-	-	75,000	40,065
Emu Plains	Railway Row and Bellington Place Near Emu Plain Railway Stat	CA	-	-	-	40,000	81,524
St Marys	Queens Street Merinda Street-Nariel Street	CA	-	-	-	135,000	8,000
Colyton	Patricia Street Lennox & Elebana Street	CA	-	-	-	100,000	54,225
Cambridge Park	Eton Street near 56 Eton Street	CA	-	-	-	80,000	51,653

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith	Doonmore & Evan St 149-151 (stormwater channel at rear)	CA	-	-	-	25,000	-
Penrith	High Street near Colless Street	CA	-	-	-	20,000	12,021
Penrith	Station Street near Nepean Shops	CA	-	-	-	60,000	-
Penrith	Woodriff Street near Nepean Shops	CA	-	-	-	60,000	-
Penrith	The Crescent near Blaxland Avenue	CA	-	-	-	40,000	11,950
Penrith	Glebe Place near King Street	CA	-	-	-	25,000	10,727
Emu Plains	Imperial Avenue near 24	CA	-	-	-	45,000	42,111
Orchard Hills	Lansdowne Retaining wall	CA	-	-	-	175,000	2,118
Llandilo	Ninth Ave Llandilo Pipe Drainage Work	CA	-	-	-	130,000	27,105
Mulgoa	Church Road Corner Allan Road	CA	-	-	-	33,000	22,350
Various	Traffic and Transport Facilities Program	CPR	419,097	-	419,097	-	11,078
Penrith	Reserve St Mid Block Pedestrian Blisters	CPR	-	-	-	-	1,466
Jamisontown	York Road Roundabout	CPR	-	-	-	-	(40)
Erskine Park	Swallow Drive Pedestrian Facility	CPR	-	-	-	-	170
St Clair	Bennett Rd Single Lane Roundabout with Coonawarra Dr	CPR	-	-	-	200,000	202,746
St Clair	Endeavour Av Single Lane Roundabout with Moore St	CPR	-	-	-	200,000	1,800
Colyton	Brooker St Speed Humps	CPR	-	-	-	10,000	10,000
Glenmore Park	Camellia Av Speed Hump-Watts Profile	CPR	-	-	-	9,097	9,753
Penrith LGA	Restoration of Poor Condition Path Paving	CPR	100,000	-	100,000	-	52,131
Penrith LGA	Footpath Delivery Program	CA	400,000	-	400,000	-	-
Cambridge Park	Francis Street Dunheved Road to bus stop - Western side	CA	-	-	-	45,000	-
Cambridge Park	William Street Wrench Street to Herbert Street	CA	-	-	-	126,000	-
St Clair	Cook Parade Bus Stop-Snowy-McIntyre Ave & Clyde-Solander	CA	-	-	-	100,000	86,148
St Marys	Wilson Street Pages Road to Barker Street - Northern side	CA	-	-	-	50,000	34,037
Regentville	Harwood Circuit Kenneth Slessor Dr to inner loop	CA	-	-	-	79,000	1,235
Emu Plains	Emu Plains Community Car Park Extension	CA	40,631	-	40,631	-	40,632
Emu Plains	Lewers Gallery Carpark Construction	CPR	144,237	-	144,237	-	144,237
Penrith LGA	High Pedestrian Activity and Local Areas	CPR	655,737	-	655,737	135,462	125,702
Penrith	High St Myer Entrance	CPR	-	-	-	-	59,478
Penrith	Lawson St Near Soper Place	CPR	-	-	-	49,725	25,614 23

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith	Evan St Near Henry St	CPR	-	-	-	100,200	63,652
Penrith	Henry St Near Doonmore St	CPR	-	-	-	74,850	50,852
Penrith	High St Near Kendall St	CPR	-	-	-	74,850	83,872
Penrith	Doonmore St Near Lethbridge St	CPR	-	-	-	120,450	112,988
Penrith	Evan St Near Higgins St	CPR	-	-	-	100,200	7,490
Penrith LGA	Safer Roads Program	CPR	1,210,000	(200,000)	1,010,000	-	146
Kingswood	Bringelly Rd Single Lane Roundabout at Smith St	CPR	-	-	-	250,000	3,815
Penrith	Colless St Single Lane Roundabouts at Derby St and Staffords	CPR	-	-	-	200,000	7,371
St Clair	Rochford St Provision of Median Island Treatments	CPR	-	-	-	75,000	579
Cranebrook	Smeeton Rd Rural Safety improvements at Tadmore Rd	CPR	-	-	-	175,000	164,758
Cranebrook	Borrowdale Way Install one lane Roundabout at Callisto Dr	CPR	-	-	-	275,000	299,708
Werrington County	Albert St 2 Median Island Treatement-1 solid & 1 painted	CPR	-	-	-	35,000	35,000
Penrith	Coombes Dr Stage 3 - Cranebrook to Thornton	CPR	1,000,000	-	1,000,000	-	476
Penrith LGA	Voted Works Footpath Allocations for 2019-20	CPR	827,285	-	827,285	-	-
Penrith	Andrews Rd from Greygums Rd to Laycock St	CPR	-	-	-	321,685	1,473
Werrington Downs	Parkside Av from Greenbank Dr – Bungalow Pde	CPR	-	-	-	65,000	55,600
Emu Plains	Russell St from Bromley Rd – Old Bathurst Rd	CPR	-	-	-	49,000	32,673
Colyton	Carpenter St from No.162 – Marsden Rd	CPR	-	-	-	8,100	-
St Marys	Murray St from Desborough Rd – Balong St	CPR	-	-	-	121,000	101,408
Claremont Meadows	Sunflower Dr from Gipps St to Bus stop in Myrtle Rd	CPR	-	-	-	90,000	57,884
Leonay	River Rd from M4 Bridge – Buring Ave	CPR	-	-	-	107,500	-
Jamisontown	Thurwood Av Henderson Cres – Ikin St	CPR	-	-	-	65,000	48,650
TOTAL CIVIL MAIN	ITENANCE, RENEWAL AND CONSTRUCTION		19,415,187		19,215,187		9,843,778
Community and	Cultural Development						
Various	Disability Access Improvements	C&CD	39,000	-	39,000	-	14,873
Penrith Council	Community and Cultural Development Capital Purchases	C&CD	4,400	(342)	4,058	-	4,058
TOTAL COMMUNIT	TY AND CULTURAL DEVELOPMENT		43,400		43,058		18,931
Community Facil	ities and Recreation Operations						
Various	Neighbourhood Centres/Halls Improvements	CF	99,779	-	99,779	-	31,196
TOTAL COMMUNIT	TY FACILITIES AND RECREATION OPERATIONS		99,779		99,779		31,196

For the Period to 31 March 2020

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Community Facil	ities and Recreation Planning						
South Penrith	Jamison Park Upgrades	CF	-	189,000	189,000	-	-
Claremont Meadows	Myrtle Road Building Detailed Design Stage 1	CF	-	(2,400)	(2,400)	-	(2,400)
Glenmore Park	Glenmore Park Dog Park	CF	-	8,757	8,757	-	-
Glenmore Park	Ched Towns Cricket Nets	CF	23,028	14,190	37,218	-	37,218
Glenmore Park	Surveyors Creek Diamond One Floodlights	CF	100,000	(17,278)	82,722	-	82,722
Jordan Springs	New Synthetic Wicket Village Oval Jordan Springs	CF	30,000	-	30,000	-	-
St Clair	Floodlight Upgrade Cook and Banks Reserve	CF	173,898	-	173,898	-	52,797
Glenmore Park	Mulgoa Rise Goal Posts and Fencing	CF	19,545	(8,660)	10,885	-	10,885
Oxley Park	Ridge Park Irrigation	CF	151,000	-	151,000	-	55,365
Werrington	Rance Oval Irrigation	CF	120,000	19,034	139,034	-	122,099
Werrington	Rance Oval Amenities Upgrade Stage 2	CF	235,121	-	235,121	-	-
St Clair	Saunders Park 100m track irrigation	CF	13,636	-	13,636	-	7,545
Caddens	Shade and Netting - Caddens Oval	CF	205,790	(12,348)	193,442	-	-
Penrith	Hickeys Lane Facility Upgrades	CF	4,227	-	4,227	-	4,227
TOTAL COMMUNIT	TY FACILITIES AND RECREATION PLANNING		1,076,245		1,266,540		370,457
Community Safe	ty						
St Marys	Additional CCTV cameras on Queen Street	PM	14,065	-	14,065	-	14,065
North St Marys	Parklawn Place Makers	PM	27,835	-	27,835	-	9,182
North St Marys	Design	PM	-	-	-	6,600	-
North St Marys	Construction	PM	-	-	-	145,475	6,556
Kingswood	Light My Way - Kingswood Pedestrian Lighting	PM	385,600	-	385,600	-	2,800
TOTAL COMMUNIT	TY SAFETY		427,500		427,500		32,602
Council and Corp	oorate Governance						
Penrith	Webcasting Council Meetings	GOV	41,670	21,537	63,207	-	45,066
TOTAL COUNCIL A	AND CORPORATE GOVERNANCE		41,670		63,207		45,066
Customer Experi	ence						
St Marys CBD	Cash Recycler St Marys Counter	CE	4,000	(4,000)	-	-	-
TOTAL CUSTOME	R EXPERIENCE		4,000	-	-		_

Design and Projects

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Park Asset Shade Sails	MP	125,000	-	125,000	-	-
Penrith LGA	City Centre Improvements	MP	260,000	-	260,000	10,000	-
Penrith	Penrith CBD – High Street (Station St - Woodriff St)	MP	-	-	-	-	(120,900)
Penrith	Penrith CBD - Permanent Triangle Park Design	MP	-	-	-	28,294	27,545
St Marys CBD	St Marys CBD - Design Consultancy	MP	-	-	-	-	2,077
St Marys CBD	St Marys CBD - Queen Street	MP	-	-	-	-	(2,659)
Penrith	Penrith CBD – Woodriff St N Lane Renewal	MP	-	-	-	80,000	123,403
Penrith	Judges Place Carpark Rectification Works	MP	-	-	-	170,000	334
Penrith	Better Boating Program	MP	1,898,148	(325,000)	1,573,148	-	93
Penrith	Contingency	MP	-	-	-	-	224
Penrith	NSW Boating NOW	MP	-	-	-	-	8,185
Penrith	Tench Reserve Boat Ramp and Public Access Upgrade	MP	-	-	-	-	1,484,767
Penrith	Penrith CBD Drainage Upgrade Program (LIRS)	MP	26,668	-	26,668	-	7,655
Penrith	Post Supplier Contract Termination	MP	-	-	-	-	1,430
St Marys	Kingsway Sporting Complex and Blair Oval All Weather Athleti	MP	729,281	55,000	784,281	-	7,438
St Marys	Kingsway Amenities Building	MP	-	-	-	784,281	753,227
Cranebrook	Greygums Oval - amenity store and clubroom facility constru	MP	330,374	-	330,374	-	330,374
Penrith LGA	New GPT's	MP	233,944	-	233,944	-	167,660
Penrith	Soper Place Multi Deck Carpark	MP	990,306	363,530	1,353,836	-	942,703
Penrith	North St Car Park & Pedestrian Ramp	MP	20,143	-	20,143	-	12,454
Penrith CBD	Regatta Park - Stage 1	MP	1,644,703	(594,425)	1,050,278	-	501,750
Emu Plains	Purchase of Part 43 Great Western Highway	MP	-	-	-	-	16,609
Penrith	Lewers Gallery Kitchen Refurbishment	MP	105,000	-	105,000	-	83,419
Jamisontown	Our River Parkland Paths Tench Reserve	MP	100,000	-	100,000	-	2,696
Penrith LGA	Sports Fields Shade Trees	MP	159,384	-	159,384	-	131,392
St Marys	Ripples Leisure Centre Splashpad Facilities	MP	193,001	-	193,001	-	89,985
Claremont Meadows	Claremont Meadows Precinct Development (s7.11)	MP	66,664	-	66,664	-	-
Claremont Meadows	Street Trees	MP	-	-	-	-	32,053
Claremont Meadows	Caddens Road Park	MP	-	-	-	-	18,627
Claremont Meadows	Eastern Precinct Neighbourhood Park	MP	-	-	-	-	3,768

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith	Nepean River - Install Waters Edge Access Decks	MP	212,600	-	212,600	-	185,756
Penrith LGA	Street Tree Asset Project (RAR)	MP	87,218	(25,224)	61,994	-	38,490
Kingswood	Depot Refurbishment - Relocation to Gipps St	MP	256,428	(17,950)	238,478	-	-
Claremont Meadows	SES Operations Centre - Gipps Street	MP	-	-	-	-	41,030
Glenmore Park	Mulgoa Rise Amenity Building Extensions	MP	4,419	-	4,419	-	4,419
St Clair	Mark Leece Oval New Amenity Building	MP	1,800	2,590	4,390	-	4,390
South Penrith	Jamison Park Multi-Sport Synthetic Surface	MP	57,184	693,653	750,837	-	66,129
Penrith	Restoration of the Ancher House Kitchen	MP	45,000	(3,150)	41,850	-	7,630
St Marys	Kingsway Floodlighting & Access Path	MP	650,000	(325,000)	325,000	650,000	435
Emu Plains	Hunter Fields Reserve Amenities Upgrade	MP	645,640	(350,000)	295,640	-	20,083
St Marys	Cook Park Ball Fencing (Nepean FC)	MP	15,000	-	15,000	-	10,620
Werrington	Gipps St Reserve	MP	50,000	70,000	120,000	-	81,085
Penrith	Civic Centre Work Space and Associated Building Works	MP	306,018	-	306,018	-	-
Penrith	Stage 1 Ground Level and Level 1	MP	-	-	-	226,018	223,570
Penrith	Stage 2 Level 2	MP	-	-	-	80,000	46,508
Penrith	St Clair Recreation and Leisure Building Upgrade	MP	2,500,000	(375,000)	2,125,000	-	675,819
Erskine Park	Chameleon Reserve Stage 1 Tree Planting	MP	90,000	60,000	150,000	-	46
Werrington	Parkes Ave amenity renewal and upgrade	MP	367,546	(263,000)	104,546	-	26,025
Colyton	Roper Road amenity renewal and upgrade	MP	383,000	(200,000)	183,000	-	24,000
St Marys	St Marys Art and Craft Studio	MP	-	20,000	20,000	-	981
Penrith CBD	City Park	MP	190,000	-	190,000	-	36,179
Emu Plains	Dukes Oval Cricket Net Renewal/Upgrade	MP	126,500	-	126,500	-	85,172
Nth Penrith	Nursery Redevelopment	MP	-	60,000	60,000	-	3,706
Penrith	Penrith Pool Plantroom Upgrade	MP	40,000	-	40,000	-	-
Kingswood	Kingswood Depot Redevelopment Design	MP	125,000	-	125,000	-	42,718
Claremont Meadows	Caddens Road - Gipps Street to Heaton Road	MP	162,738	-	162,738	-	126,359
Colyton	Shepherd Street Cricket Net Upgrade	MP	115,000	-	115,000	-	-
TOTAL DESIGN AN	ID PROJECTS		13,313,707		12,159,731		6,377,458
Development App	plications						
Penrith LGA	DA Software	DS	-	12,500	12,500	-	12,500 27

		Resp	Adopted	Proposed		Estimated Project	PTD
Location	Description	Officer	Budget	Variances	Revised Budget	Cost	Expenditure
	PMENT APPLICATIONS		-		12,500		12,500
Environmental							
Penrith LGA	Stormwater Work Improvement Program	EHC	385,670	(385,670)	-	-	-
	IMENTAL HEALTH		385,670		-		-
Fleet and Plant	Management						
Various	Motor Vehicle Purchases	CPR	1,399,000	228,000	1,627,000	-	1,522,251
Penrith Council	Plant Replacement	CPR	1,454,847	236,043	1,690,890	-	490,129
	ND PLANT MANAGEMENT		2,853,847		3,317,890		2,012,380
Information Ma	nagement						
Various	Information Management System	GOV	412,388	-	412,388	412,388	265,801
Penrith	Records Capital Equipment Purchases	GOV	10,000	-	10,000	-	8,797
TOTAL INFORMA	ATION MANAGEMENT		422,388		422,388		274,598
Information Ted	chnology						
Various	Desktop Hardware / Devices	ICT	413,771	-	413,771	413,771	293,723
Penrith Council	Server Infrastructure	ICT	104,000	-	104,000	-	-
Penrith Council	Remediation	ICT	-	-	-	10,000	-
Penrith Council	Networking	ICT	-	-	-	30,000	10,973
Penrith Council	Server	ICT	-	-	-	24,000	-
Penrith Council	Warranty	ICT	-	-	-	40,000	7,960
Penrith LGA	Wireless Internet Network Solution Upgrade	ICT	55,000	-	55,000	-	32,099
Penrith Council	Audio/visual Meeting Room Equipment Upgrades	ICT	62,497	-	62,497	-	62,497
Kingswood	Depot Remediation	ICT	80,009	-	80,009	-	80,009
Penrith	PPVA Remediation	ICT	-	50,000	50,000	-	-
TOTAL INFORMA	ATION TECHNOLOGY		715,277		765,277		487,260
Libraries							
Various	Library Resources - Capital	LS	634,910	(238,542)	396,368	-	361,368
Various	Library Management System	LS	140,112	-	140,112	140,112	117,944
Civic Centre	Library Special Purpose Projects -Building	LS	30,000	-	30,000	-	23,261
Penrith LGA	Library Capital Purchases	LS	18,886	-	18,886	_	16,377
Penrith LGA	Toy Library Capital Purchases	LS	76,550	-	76,550	-	52,336

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
St Marys	St Marys Office Refurbishment	LS	60,000		60,000		15,656
TOTAL LIBRARIE	•	-	960,458		721,916		586,942
Neighbourhood			•		,		,
Various	Neighbourhood Renewal	PM	240,816	(71,800)	169,016	169,016	126,920
Various	Mayoral Youth Challenge	PM	166,000	(476)	165,524	165,524	6,814
Various	Robin Wiles Upgrade Project	PM	297,744	-	297,744	297,744	288,030
Oxley Park	Ridge Park Shade Sail Community Building Partnership	PM	6,905	-	6,905	-	6,070
North St Marys	Robin Wiles Park Stage 2 Upgrade	PM	31,571	-	31,571	-	31,571
TOTAL NEIGHBO	URHOOD RENEWAL		743,036		670,760		459,404
Property Develo	ppment and Management						
Various	Property Development Expenditure Project (1)	PD	54,000	-	54,000	54,000	-
Various	Property Development Expenditure Project (2)	PD	3,815,002	(63,621)	3,751,381	3,751,381	3,750,781
Various	Peachtree acquisition	PD	5,331,468	-	5,331,468	5,331,468	5,331,468
Various	Cox Acquisition	PD	966,562	-	966,562	966,562	966,562
Various	Asset Management Capital Works	PD	6,819	-	6,819	6,819	6,819
Various	Acquisition- High Street Penrith	PD	2,093,300	-	2,093,300	2,093,300	-
Penrith CBD	Mulgoa Rd & Jane St Project (RMS) - WIK/Acqn	PD	3,970,475	(3,970,475)	-	-	-
TOTAL PROPERT	TY DEVELOPMENT AND MANAGEMENT		16,237,626		12,203,530		10,055,630
Public Space M	aintenance (City Services)						
Various	Local Open Space s7.11 funded capital works	CPR	873,959	(363,755)	510,204	-	-
Mulgoa	Mulgoa Park Picnic Shed, Bollards & Landscaping	CPR	-	-	-	175,941	182,797
St Marys	Adams Cres - Playground & Tree planting	CPR	-	-	-	-	(3,525)
Kingswood	Chapmans Gardens - Amenities & security lighting Design	CPR	-	-	-	289,688	4,000
Oxley Park	Lucy Cobcroft Park - Seating & landscaping	CPR	-	-	-	10,351	13,767
Penrith	Parker St Res - Seating & landscaping	CPR	-	-	-	19,000	-
Werrington	Ellison Res - Park furniture & landscaping	CPR	-	-	-	10,224	8,125
Emu Plains	Bunyarra Reserve - Bunyarra Dr	CPR	-	-	-	2,000	2,000
Luddenham	Sales Park - Roots Av	CPR	-	-	-	3,000	3,000
Erskine Park	Park Improvements - Spica reserve Erskine Park	CPR	9,488	-	9,488	-	9,488
Werrington	Shaw Park Skate Snake Pit Rehabilitation Works cambridge par	CPR	100,000	-	100,000	-	95,253 29

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
TOTAL PUBLIC S	PACE MAINTENANCE (CITY SERVICES)		983,447		619,692		314,904
Public Space M	aintenance (Cross City Buildings)						
Various	Bus Shelters Program	CPR	380,767	-	380,767	85,000	17,818
Various	Tac Tiles	CPR	-	-	-	295,767	138,120
Penrith LGA	Building Asset Renewal	CA	2,592,270	351,500	2,943,770	-	1,845,349
Penrith LGA	Annual Paint Program	CA	-	-	-	-	9,068
Penrith LGA	CCTV Upgrade & Renewal Program	CA	81,128	-	81,128	-	18,705
St Marys	Ripples Electrical and Fire Panel Renewals	CPR	750,000	(725,000)	25,000	-	24,999
St Marys	St Marys Ripples Renew CCTV System	CA	63,064	-	63,064	-	-
Penrith	Ripples Penrith North Side Fencing Replacement and Upgrade	CA	27,180	-	27,180	-	27,180
St Marys	Ripples Hydro OH&S Renewal/Remediation Works	CPR	15,000	-	15,000	-	-
Penrith	Penrith Civic Centre AC Renewal	CPR	103,015	(103,015)	-	-	-
Penrith LGA	Parks Asset Renewal	CA	1,021,975	(520,714)	501,261	-	38,683
Cambridge Park	Play Equipment Steamroller Park	CA	-	-	-	72,103	77,660
Werrington	Field Lighting The Kingsway South	CA	-	-	-	-	(0)
Kingswood	Chapman Gardens No.1 - Renew irrigation system	CA	-	-	-	4,538	4,538
Leonay	Leonay Oval Design - Field Lighting	CA	-	-	-	13,181	64,170
Various	Various Locations - Renew existing fencing	CA	-	-	-	12,552	12,552
St Marys	Cook Park No.2 Field - Renew grass surface	CA	-	-	-	38	38
Caddens	Shade Structure - Roger Nethercote Park	CA	-	-	-	41,573	41,573
Various	Park Lighting - Various Locations	CA	-	-	-	15,290	15,290
Emu Plains	Outlook Avenue Renew play equipment-soft fall-shade shelter-	CA	-	-	-	1,600	1,600
Jamisontown	Robinson Park Renew play equipment-soft fall-shade shelter-f	CA	-	-	-	112,586	2,000
Cranebrook	Iron Bark Reserve Renew play equipment-soft fall-shade shelt	CA	-	-	-	1,800	1,800
South Penrith	Jamison Park Re-seal and re-mark court	CA	-	-	-	40,000	-
Penrith LGA	Synthetic Cricket Wicket Surfaces	CA	-	-	-	21,000	17,961
St Marys	St Marys Tennis Court resurfacing	CA	-	-	-	150,000	-
TOTAL PUBLIC S	PACE MAINTENANCE (CROSS CITY BUILDINGS)		5,034,399		4,037,170		2,359,102
Public Space M	aintenance (Cross City Services)						
Various	Outdoor Mobility Implementation	CPR	639,418	-	639,418	-	519,768

		Resp	Adopted	Proposed		Estimated Project	PTD
Location	Description	Officer	Budget	Variances	Revised Budget	Cost	Expenditure
	PACE MAINTENANCE (CROSS CITY SERVICES)		639,418		639,418		519,768
Ripples Leisure							
St Marys	Ripples Business Services Office Equipment	RIPP	80,000	-	80,000	-	24,151
St Marys	Ripples Aquatics Equipment	RIPP	65,000	-	65,000	-	-
St Marys	Ripples Fitness & Rehab Equipment	RIPP	32,000	-	32,000	-	17,385
	LEISURE CENTRES		177,000		177,000		41,536
•	nergency Services Management						
Mulgoa	Mulgoa Bushfire Station Renewal	CA	1,200,000	(1,200,000)		-	-
Regentville	NSW Rural Fire Service Fire Control Centre Upgrade	CA	-	300,000	300,000	-	24,900
Various	SES Equipment Priority List	CA	20,000	-	20,000	-	-
Erskine Park	Erskine Park Brigade Station Storage Shed	CA	3,156	-	3,156	-	800
	AND EMERGENCY SERVICES MANAGEMENT		1,223,156		323,156		25,700
_	Management Planning						
Penrith LGA	Public Amenity Replacement Program	CA	176,534	-	176,534	-	163,148
	IC ASSET MANAGEMENT PLANNING		176,534		176,534		163,148
Traffic Managen	nent, Parking and Road Safety						
Various	National Black Spot Program	ES	198	-	198	-	0
Penrith	NSW Bike Plan River Cities Program	ES	225,476	-	225,476	-	14,565
Penrith	Coombes Dr Stage 2 - Jordan Springs to Penrith	ES	-	-	-	-	8,545
Penrith	Our River Parkland Paths Tench Reserve	ES	-	-	-	-	42,280
Penrith Council	Integrated Parking Management System (IPMS) - Capital	ES	97,894	300	98,194	-	98,194
	MANAGEMENT, PARKING AND ROAD SAFETY		323,568		323,868		163,585
Waste Avoidanc	e and Resource Recovery						
Penrith LGA	Waste Compactor	WRR	60,958	(40,948)	20,010	-	-
Penrith LGA	CRM Waste Services Capital	WRR	748,826	-	748,826	-	263
Penrith LGA	Dynamics 365 Implementation for CRM	WRR	-	-	-	-	169,815
Penrith LGA	System Integrations	WRR	-	-	-	-	31,877
Penrith LGA	Storage cost and virtual service	WRR	-	-	-	-	8,280
Penrith LGA	Internal resourcing costs (Backfill) (Total Resourcing Costs	WRR	-	-	-	-	408,808
Penrith LGA	Training Materials	WRR	-	-	-	-	31 2,734

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
TOTAL WASTE A	VOIDANCE AND RESOURCE RECOVERY		809,784		768,836		621,776
TOTAL CAPITAL	PROJECTS		69,111,868		61,495,329		36,347,819
OPERATING	PROJECTS						
Children's Servi	ices						
Various	CS Repair & Replace Equipment Operating	CSO	50,000	-	50,000	-	34,501
TOTAL CHILDREI	N'S SERVICES		50,000		50,000		34,501
City Activation							
Various	REAL Festival	PM	493,435	71,183	564,618	-	550,877
Penrith Council	Relay for Life Sponsorship	PM	3,000	-	3,000	-	2,244
TOTAL CITY ACT	IVATION		496,435		567,618		553,121
City Deal							
Various	Western Sydney City Deal Operational	WSCD	48,642	-	48,642	48,642	34,391
Penrith LGA	Western Sydney City Deal Resourcing	WSCD	193,334	-	193,334	138,916	124,595
Penrith LGA	Resourcing Other	WSCD	-	-	-	54,418	1,299
Penrith Council	Integrated Transport and Planning Resourcing	WSCD	113,490	-	113,490	-	39,033
Penrith Council	Western Parkland Councils Alliance	WSCD	44,000	(24,000)	20,000	-	-
Penrith LGA	City Deals LEP Review Projects	WSCD	820,000	9,967	829,967	110,000	-
Penrith LGA	Penrith and St Marys Movement and Place	WSCD	-	-	-	130,000	-
Penrith LGA	Employment Lands Strategy	WSCD	-	-	-	90,000	66,920
Penrith LGA	Centres Implementation Plan	WSCD	-	-	-	120,000	1,000
Penrith LGA	Biodiversity Study	WSCD	-	-	-	60,000	-
Penrith LGA	East-West Corridor Transport Master Plan	WSCD	-	-	-	200,000	-
Penrith LGA	Community Indicators Framework	WSCD	-	-	-	60,000	11,293
Penrith LGA	Western Sydney Planning Partnership	WSCD	-	-	-	9,967	-
Penrith LGA	Housing Sensitivity Study	WSCD	-	-	-	50,000	-
Penrith Lakes	Penrith Lakes Spatial Framework	WSCD	100,000	-	100,000	-	-
Penrith LGA	Penrith Green Grid Strategy	WSCD	200,000	-	200,000	-	-
TOTAL CITY DEA	L		1,519,466		1,505,433		278,531
City Planning							
Various	Integrated Local Plan	СР	35,000	-	35,000	-	₃₂ 1,448

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Planning Proposal Applications to Amend a LEP	CP	339,581	(10,379)	329,202	329,202	41,460
Various	Applications to Amend a DCP	CP	948	14,141	15,089	15,089	2,858
Various	Accelerated LEP Review Program	CP	507,573	(9,967)	497,606	497,606	316,973
Penrith Council	Externally Commissioned Studies	CP	15,000	-	15,000	-	(8,340)
Penrith LGA	City Centre Review and Traffic Study	CP	226,990	-	226,990	97,077	-
Penrith	Penrith CBD Traffic Study	CP	-	-	-	129,913	121,530
Penrith LGA	Contributions Plan Review 2018-19	CP	86,077	-	86,077	-	9,773
Penrith LGA	City Planning Major Projects Resourcing	CP	254,183	-	254,183	-	191,209
TOTAL CITY PLA	ANNING		1,465,352		1,459,147		676,911
Civil Maintenan	nce, Renewal and Construction						
Various	Road Resealing/ Resheeting (Pt AREAS)	CPR	4,695,113	-	4,695,113	-	3,212,999
Various	Traffic Facilities - Regulatory	CPR	492,000	-	492,000	-	144,061
Various	Sweeping /re-linemarking of existing shared paths	CA	330,000	-	330,000	330,000	276,589
Various	Maintenance of GPT Constructions	CPR	338,127	-	338,127	-	313,675
Various	Rural Roads Resealing	CPR	59,500	-	59,500	-	59,500
Various	Roads Maintenance - Roads to Recovery	CA	1,522,275	-	1,522,275	-	-
Penrith LGA	Road Safety Lighting	CA	-	-	-	304,555	-
Londonderry	Boscobel Road Londonderry Road to Nutt Road	CA	-	-	-	301,720	175,183
Erskine Park	Swallow Drive Tucana Street to Leo Place	CA	-	-	-	275,000	179,895
Kingswood	OConnell St Great Western Highway to Second Avenue	CA	-	-	-	350,000	-
South Penrith	Fragar Road Jamison Road to Smith Street	CA	-	-	-	291,000	-
Londonderry	The Driftway - Road Maintenance	CPR	33,000	-	33,000	-	-
Penrith LGA	GPT Upgrade Trial	CPR	50,000	-	50,000	-	(4)
TOTAL CIVIL MA	INTENANCE, RENEWAL AND CONSTRUCTION		7,520,015		7,520,015		4,361,896
Communication	ns						
Penrith LGA	Corporate Advertising	CCME	105,692	233,249	338,941	-	2,119
Penrith LGA	Media Monitoring	CCME	-	-	-	30,000	18,333
Penrith LGA	Daily Newspapers	CCME	-	-	-	3,000	3,120
Penrith LGA	Corporate News Page	CCME	-	-	-	6,115	-
Penrith LGA	Vintage FM Radio Advertising	CCME	-	-	-	10,000	4,835

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Ruth Hart	CCME	-	-	-	18,000	17,340
Penrith LGA	Miscellaneous	CCME	-	-	-	300	300
Penrith LGA	Social Media Advertising	CCME	-	-	-	585	585
Penrith LGA	Western Weekender	CCME	-	-	-	20,314	25,400
Penrith LGA	Community Newsletter	CCME	-	-	-	250,627	121,796
Penrith LGA	Australia Day	CCME	95,400	14,546	109,946	-	109,084
Penrith Council	Website Maintenance	CCME	30,000	-	30,000	-	23,502
TOTAL COMMUN	ICATIONS		231,092		478,887		326,415
Community and	Cultural Development						
Various	Community Resources Development Officer	C&CD	87,972	-	87,972	87,972	45,780
Various	Cultural Development Officer - City	C&CD	7,000	-	7,000	-	7,000
Various	Penrith Creative Digital Making Space	C&CD	911	520	1,431	1,431	911
Various	Community Health Promotion	C&CD	6,000	-	6,000	-	3,632
Penrith LGA	No Boundaries	C&CD	5,387	10,000	15,387	-	-
Penrith LGA	No Boundaries - The Great Walk Foundation	C&CD	-	-	-	15,387	3,566
Penrith LGA	Grandparents Day	C&CD	17,183	19	17,202	-	17,202
Penrith LGA	Music Pathway Program	C&CD	14,028	-	14,028	-	14,028
Penrith LGA	Cultural Production Research Partnership	C&CD	20,000	-	20,000	-	16,000
Oxley Park	Donation to Oxley Park Public School - Portable Garden Pump	C&CD	2,730	-	2,730	-	2,730
TOTAL COMMUN	ITY AND CULTURAL DEVELOPMENT		161,211		171,750		110,850
Community Fac	ilities and Recreation Operations						
Penrith LGA	Hall Hire - Fee Waiver	CF	3,000	-	3,000	-	1,018
Emu Plains	Arms of Australia Conservation Management Plan	CF	41,600	(450)	41,150	-	41,150
TOTAL COMMUN	ITY FACILITIES AND RECREATION OPERATIONS		44,600		44,150		42,168
Community Fac	ilities and Recreation Planning						
Penrith LGA	Western Sydney Academy of Sport	CF	15,604	-	15,604	-	15,604
Penrith LGA	Contribution to Terry Ryan Memorial Golf Day	CF	450	-	450	-	450
TOTAL COMMUN	ITY FACILITIES AND RECREATION PLANNING		16,054		16,054		16,054
Community Saf	ety						
Various	Community Safety Program	PM	223,936	(20,925)	203,011	203,011	99,865 34

		Resp	Adopted	Proposed		Estimated Project	PTD
Location	Description	Officer	Budget	Variances	Revised Budget	Cost	Expenditure
Penrith LGA	Operation Bounce Back	PM	10,000	1,145	11,145	-	11,145
TOTAL COMMUN			233,936		214,156		111,010
Corporate Plan	ning and Reporting						
Various	Strategic Research and Planning	ВТ	60,000	(36,000)		60,000	14,486
	ATE PLANNING AND REPORTING		60,000		24,000		14,486
Customer Expe							
Penrith Council	Counter Queuing System	CE	31,508	-	31,508	-	26,278
Penrith Council	Quality Coach	CE	100,000	-	100,000	-	59,000
TOTAL CUSTOM			131,508		131,508		85,278
Design and Pro	-						
Penrith LGA	WSIP Local Roads Package	MP	14,830,833	(5,368,316)	9,462,517	-	-
Penrith LGA	Local Roads Package Round 2	MP	-	-	-	-	913
Penrith LGA	TNR Northern Rd and Derby St	MP	-	-	-	-	292,187
Penrith LGA	EPR Erskine Park Rd Upgrades	MP	-	-	-	-	8,469,824
Penrith LGA	Caddens Rd - Claremont Creek to Gipps St	MP	-	-	-	-	5,760
Penrith LGA	Major Project Design Costs	MP	102,107	-	102,107	-	42,442
Penrith	Coreen Avenue Corridor Improvements Design	MP	30,000	-	30,000	-	19,051
Jamisontown	Jamison Rd Signals at Station St and Woodriff St Design	MP	30,000	-	30,000	-	5,000
Emu Plains	River Rd Deviation & New Traffic Signal Design on The GRW	MP	232,778	(232,014)	764	-	764
TOTAL DESIGN A	AND PROJECTS		15,225,718		9,625,388		8,835,941
Development A	pplications						
Penrith LGA	Local Planning Panel	DS	152,218	-	152,218	-	81,648
TOTAL DEVELOR	PMENT APPLICATIONS		152,218		152,218		81,648
Development C	ompliance						
Penrith LGA	Audit Ind Comm & Ag Activities	EHC	149,448	-	149,448	-	120,713
TOTAL DEVELOP	PMENT COMPLIANCE		149,448		149,448		120,713
Economic Initia	tives						
Various	Economic Development Memberships and Sponsorships	EIM	10,000	7,363	17,363	17,363	7,223
Various	Advocacy Program	EIM	25,000	-	25,000	-	3,257
Various	Economic Initiatives Operational	EIM	25,000	(7,363)	17,637	17,637	35 12,702

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith	Nepean River Precinct Facilitation	EIM	122,136	-	122,136	-	101,290
Penrith LGA	River Precinct Strategic Planning	EIM	-	100,000	100,000	-	-
Penrith	Lighting	EIM	-	-	-	-	22,300
Penrith	Pedestrian Counting	EIM	-	-	-	-	14,500
Penrith LGA	Penrith Arts and Culture Project	EIM	20,000	-	20,000	-	-
TOTAL ECONOM	IIC INITIATIVES		202,136		302,136		161,271
Environmental	Health						
Penrith LGA	On Site Sewer Management Strategy	EHC	272,174	(2,049)	270,125	-	199,450
Penrith LGA	Biodiversity Strategy	EHC	20,000	-	20,000	-	2,814
Penrith LGA	Integrated Catchment Management	EHC	154,568	-	154,568	-	27,791
Penrith LGA	Waterways Health Monitoring Program	EHC	70,000	-	70,000	-	23,045
Penrith	Peachtree Ck Vegetation Management	EHC	15,000	-	15,000	-	4,840
TOTAL ENVIRON	IMENTAL HEALTH		531,742		529,693		257,939
Floodplain and	Stormwater Management						
Penrith LGA	Floodplain Management Resourcing	ES	249,544	-	249,544	-	90,693
Penrith LGA	Flood Studies SMSC	ES	307,333	1,555	308,888	-	-
Penrith LGA	Peachtree & Lower Surveyors Creeks Flood Study	ES	-	-	-	-	295
Penrith LGA	South Creek Floodplain Risk Management Study & Plan	ES	-	-	-	-	36,508
Penrith LGA	Penrith CBD Risk Management Study and Plan	ES	-	-	-	-	66,884
Penrith LGA	St Marys (Byrnes Creek) Risk Management Study and Plan	ES	-	-	-	-	15,444
Penrith LGA	Nepean River Flood Risk Management Study/Plan	ES	-	-	-	-	167,228
Emu Plains	Emu Plains Overland Flow Flood Study	ES	-	-	-	-	22,530
Penrith LGA	NSW Floodplain Management Program 2018-19	ES	270,000	-	270,000	-	-
Penrith LGA	College Orth and Werrington Creeks Catchment	ES	-	-	-	-	24,388
Penrith LGA	Little Creek Catchement	ES	-	-	-	-	14,693
Cranebrook	Cranebrook Overland Flow Flood Study	ES	100,000	-	100,000	-	62,948
TOTAL FLOODPI	LAIN AND STORMWATER MANAGEMENT		926,877		928,432		501,611
Information Ma	nagement						
Various	Case Management - Dynamics 365 Implementation	ICT	492,000	-	492,000	492,000	35,306
TOTAL INFORMA	ATION MANAGEMENT		492,000		492,000		35,306

		Resp	Adopted	Proposed		Estimated Project	PTD
Location	Description	Officer	Budget	Variances	Revised Budget	Cost	Expenditure
Information Ted	•						
Penrith Council	ICT System and Software Licences	ICT	-	-	-	-	0
Penrith Council	Operational and Support Agreements	ICT	397,923	557,849	955,772	-	21
Penrith Council	Cloud Services	ICT	-	-	-	557,849	670,829
Penrith Council	Data Centre Services	ICT	-	-	-	67,000	31,033
Penrith Council	Microsoft Premier Support	ICT	-	-	-	155,823	155,823
Penrith Council	Warranty / Contractor	ICT	-	-	-	175,100	145,167
Penrith Council	Contractor	ICT	-	-	-	-	27,395
	ATION TECHNOLOGY		397,923		955,772		1,030,269
Libraries							
Various	Library Special Purpose Projects - Promotion	LS	19,000	-	19,000	-	9,299
Penrith Council	Library Resources - Operating	LS	210,000	59,780	269,780	-	162,310
Penrith LGA	Tech Savvy Seniors	LS	2,760	1,450	4,210	-	4,210
Penrith LGA	Library Digital	LS	9,748	1,724	11,472	-	-
Penrith LGA	Library Management System Op Costs	LS	-	-	-	-	3,569
Penrith LGA	Deep Freeze Cloud Subscription	LS	-	-	-	-	7,631
Penrith LGA	Library Special Purpose Projects - Technology	LS	17,967	-	17,967	-	17,967
Penrith LGA	Anzac Community Grant Award	LS	2,000	-	2,000	-	-
TOTAL LIBRARIE			261,475		324,429		204,985
Marketing Tour	ism and International Partnerships						
Various	City Marketing	EIM	92,963	-	92,963	92,963	70,503
Various	International Relations	EIM	128,823	-	128,823	128,823	90,059
TOTAL MARKET	ING TOURISM AND INTERNATIONAL PARTNERSHIPS		221,786		221,786		160,562
Neighbourhood	l Renewal						
Various	Urban Design and Activation	PM	320,025	-	320,025	320,025	129,441
Various	Place Management Resourcing (Pt AREAS)	PM	913,898	-	913,898	-	708,564
Various	Neighbourhood Renewal Projects (AREAS)	PM	58,635	(13,814)	44,821	44,821	37,557
Penrith LGA	Magnetic Places	PM	50,000	-	50,000	-	47,509
Penrith Council	Review of City Centre Organisations	PM	73,744	5,211	78,955	-	73,744
Penrith LGA	The Village Cafe	PM	104,210	(8,000)	96,210	50,012	37,487

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
St Marys	The Village Cafe St Marys	PM	-	-	-	12,744	8,465
Kingswood	The Village Cafe Kingswood	PM	-	-	-	20,934	18,217
Llandilo	The Village Café Llandilo	PM	-	-	-	5,944	2,028
Kingswood	The Village Café General	PM	-	-	-	6,576	1,289
TOTAL NEIGHBO	DURHOOD RENEWAL		1,520,512		1,503,909		1,064,300
PMO and Busin	ness Improvement						
Various	Capacity Improvement Program	BT	-	-	-	-	879
TOTAL PMO ANI	D BUSINESS IMPROVEMENT		-		-		879
Property Devel	opment and Management						
Various	Masterplan for Erskine Park	PD	50,000	-	50,000	50,000	-
Various	PD Business Development	PD	340,800	70,000	410,800	410,800	36,004
Various	New West Major Projects - Operational Costs	PD	650,000	(334,843)	315,157	315,157	120,835
Various	Operational Sites Project	PD	115,000	(10,900)	104,100	104,100	4,100
Various	Opportunity Sites Project	PD	890,000	(465,000)	425,000	425,000	120,849
Various	Urban Renewal Project	PD	370,000	(318,500)	51,500	51,500	6,455
Various	Easement Acqn-2-16 Leland St Penrith	PD	325,000	-	325,000	325,000	-
Penrith CBD	Penrith Paceway - Temp Public Car Park Lease	PD	26,000	-	26,000	26,000	8,900
Penrith LGA	Operational Dining Review	PD	10,000	-	10,000	10,000	686
Penrith	Reserve Street Development	PD	6,400	-	6,400	-	-
Penrith	Site Maintenance/Management	PD	-	-	-	6,400	2,521
Emu Plains	Regatta Dining Precinct	PD	121,000	(66,000)	55,000	-	-
Emu Plains	Feasibility Assessment – 013	PD	-	-	-	55,000	31,682
TOTAL PROPER	TY DEVELOPMENT AND MANAGEMENT		2,904,200		1,778,957		332,032
Public Space N	laintenance (Cross City Services)						
Various	Enhanced Public Domain Team (Pt AREAS)	CPR	2,509,943	-	2,509,943	-	1,885,464
Penrith LGA	Enhanced Public Domain	CPR	1,428	712	2,140	-	2,140
Penrith LGA	Upgrade of Mercury Vapour Street Lights	CPR	1,018,800	-	1,018,800	-	-
Penrith LGA	Green Waste Mulcher	CPR	10,000	(10,000)	-	-	-
Penrith Council	Implement Plans of Management	CPR	202,050	-	202,050	-	140,286
Penrith LGA	Protect Two Endangered Ecological Communities - Ropes Creek	CPR	25	-	25	-	38 25

		Resp	Adopted	Proposed		Estimated Project	PTD
Location	Description	Officer	Budget	Variances	Revised Budget	Cost	Expenditure
Castlereagh	Save Our Species - Persoonia Nutans (Nodding Geebung)	CPR	44,000	-	44,000	-	37,466
Penrith LGA	Preserving Cumberland Plain Threatened Species in Penrith LG	CPR	28,334	-	28,334	-	-
	SPACE MAINTENANCE (CROSS CITY SERVICES)		3,814,580		3,805,292		2,065,381
Rangers and Ar							
Penrith LGA	Companion Animals Act Education Program	EHC	10,000	-	10,000	-	2,943
	S AND ANIMAL SERVICES		10,000		10,000		2,943
_	Management Planning						
Penrith LGA	Road Network Survey	CA	200,000	-	200,000	-	70,000
Penrith LGA	Tree Critical Works Package	CA	301,661	-	301,661	-	15,611
	SIC ASSET MANAGEMENT PLANNING		501,661		501,661		85,611
Sustainability a							
Penrith LGA	Sustainability Programs	BT	47,330	(4,170)		-	14,974
Penrith Council	Louise Petchell Learning for Sustainability Scholarship	BT	8,437	(6,798)		-	1,639
Penrith LGA	Compact of Mayors	BT	13,680	-	13,680	-	2,299
	ABILITY AND RESILIENCE		69,447		58,479		18,912
Traffic Manager	nent, Parking and Road Safety						
Penrith LGA	Road Safety Project	ES	16,000	-	16,000	-	8
Penrith LGA	Toward Zero Road Toll	ES	-	-	-	-	429
Penrith LGA	P-800 Restraints	ES	-	-	-	-	950
Penrith LGA	P-795 GLS Workshop	ES	-	-	-	-	100
Penrith LGA	P-1415 Towards Zero	ES	-	-	-	-	300
Penrith LGA	P-1413 Child Restraint Check Days	ES	-	-	-	-	1,295
Penrith	Penrith City Centre Parking Strategy	ES	24,515	(2,715)	21,800	-	21,800
	MANAGEMENT, PARKING AND ROAD SAFETY		40,515		37,800		24,882
Waste Avoidand	ce and Resource Recovery						
Penrith LGA	Purchase of Bins after Rollout	WRR	129,400	(84,000)	45,400	-	-
Various	Biodegradable Bags - Purchase & Delivery	WRR	1,400,000	-	1,400,000	-	748,207
Penrith LGA	E - Waste	WRR	110,000	(74,013)	35,987	-	28,842
Penrith	Waste Strategy & Contract Development	WRR	139,690	(24,500)	115,190	-	(15,045)
Penrith LGA	Hard Waste Assessment	WRR	243,766	-	243,766	-	39 152,087

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Waste Planning	WRR	135,620	-	135,620	-	84,331
Penrith LGA	Community Recycling Centre Education	WRR	11,703	-	11,703	-	3,805
Penrith LGA	Chemical Clean Out	WRR	20,000	-	20,000	-	8,177
Penrith LGA	Bin Purchase (New Contract)	WRR	6,956,059	-	6,956,059	-	5,490,892
Penrith LGA	Expanding Horizons	WRR	114,787	-	114,787	-	33,835
Penrith LGA	Exchange for Change	WRR	245,667	-	245,667	-	156,543
Penrith LGA	Kitchen Caddies	WRR	25,000	(20,000)	5,000	-	2,654
Penrith LGA	Smart Waste Collection	WRR	12,958	24,500	37,458	-	24,500
Penrith LGA	Communication Strategy	WRR	359,091	-	359,091	-	41,979
TOTAL WASTE A	VOIDANCE AND RESOURCE RECOVERY		9,903,741		9,725,728		6,760,808
Workforce and	Organisational Development						
Penrith Council	Culture and Change	People ar	200,000	(152,549)	47,451	-	47,451
TOTAL WORKFO	RCE AND ORGANISATIONAL DEVELOPMENT		200,000		47,451		47,451
TOTAL OPERATIO	NG PROJECTS		49,455,648		43,333,297		28,404,662

CAPITAL BUDGET

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Capital Funding									
Rates & Other Untied Funding	27,802	(10,056)	6,451	(253)	-	23,944	(4,390)	19,554	9,929
Capital Grants & Contributions	18,273	3,478	(4,916)	1,648	-	18,484	(1,870)	16,614	9,438
Internal Restrictions									
- Renewals	1,141	544	349	137	-	2,170	(195)	1,975	549
- New Assets	3,257	13,601	856	1,394	-	19,107	305	19,413	14,696
External Restrictions	6,509	2,209	(316)	-	-	8,402	(667)	7,735	3,904
Other Capital Funding Sources									
- Loans	-	27	-	-	-	27	-	27	9
Income from Sale of Assets									
- Plant & Equipment	851	-	15	-	-	867	-	867	635
- Land & Buildings	2,200	10,493	(6,400)	-	-	6,293	(800)	5,493	4,093
TOTAL CAPITAL FUNDING	60,033	20,295	(3,959)	2,925	-	79,294	(7,617)	71,678	43,254
Capital Expenditure									
New Assets									
- Plant & Equipment	3,042	1,265	296	-	-	4,603	453	5,056	3,263
- Land & Buildings	8,955	11,990	(6,010)	2,594	_	17,529	(264)	17,266	12,618
- Roads, Bridges, Footpaths	12,090	3,882	495	-	_	16,467	(3,807)	12,660	5,997
- Other Infrastructure	7,484	(1,048)	500	-	_	6,936	(315)	6,622	5,383
- Library Books	635	5	14	-	_	654	(239)	415	378
- Other	-	1,181	555	-	_	1,737	135	1,872	1,311
Renewals									
- Plant & Equipment	1,055	210	7	-	-	1,272	56	1,328	341
- Land & Buildings	4,786	4,524	1,072	62	_	10,443	(1,677)	8,767	3,427
- Roads, Bridges, Footpaths	10,414	(1,917)	(978)	270	-	7,789	(1,574)	6,215	3,186
- Other Infrastructure	1,389	160	90	-	-	1,639	(386)	1,253	403
- Other	-	42	-	-	-	42	-	42	42
Loan Repayments (principal)	10,182	-	-	-	-	10,182	-	10,182	6,906
TOTAL CAPITAL EXPENDITURE	60,033	20,295	(3,959)	2,925		79,294	(7,617)	71,678	43,254

CONTRACTS

Part A - Contracts Listing - contracts entered into during the quarter

Contractor	Contract Number	Contract Purpose	Contract Value \$	Start Date	Expiration Date	Details of Contract	Budgeted (Y/N)
Rogers Construction Group Pty Ltd	d RFT19/20-30	Mulgoa Hall Refurbishment	>\$150,000	9-Mar-20	9-Mar-21	Single use	Υ
Phillip McNamara T/A Cranebrook Constructions	KFT19/20-32	Construction of Rance Oval Stage 2 Amenities	>\$150,000	19-Mar-20	19-Mar-21	Single use	Υ
JRW Trading Pty Ltd t/as Jaydub Electrical Services	RFT19/20-33	Leonay Sports Field Lighting	>\$150,000	17-Mar-20	17-Mar-21	Single use	Υ
James Mather Delaney Design Pty Ltd (JMD)	RFT 19/20-22	Design Services for City Park	>\$150,000	8-Jan-20	8-Jan-21	Single use	Υ
Tuff Group Holdings Pty Ltd	RFT19/20-02	Jamison Park Multi Sport Synthetic Field	>\$150,000	13-Mar-20	13-Mar-21	Single Use	Υ
Gosford Quarries	RFT19/20-03	Bulk Material	>\$150,000	24-Feb-20	24-Feb-25	3+1+1	Υ
Bedrock Quarry Products	RFT19/20-03	Bulk Materials	>\$150,000	24-Feb-20	24-Feb-25	3+1+1	Υ
Elite Sand and Soil Pty Ltd	RFT19/20-03	Bulk Materials	>\$150,000	24-Feb-20	24-Feb-25	3+1+1	Υ
A&J Patten Turf Supplies	RFT19/20-03	Bulk Materials	>\$150,000	24-Feb-20	24-Feb-25	3+1+1	Υ
JRW Trading Pty Ltd	RFT19/20-29	Kingsway Lighting Upgrade	>\$150,000	17-Feb-20	17-Feb-21	Single Use	Υ
Coverit Building Group Pty Ltd	RFT19/20-25	Mulgoa Rise Amenity extension	>\$150,000	10-Mar-20	10-Mar-21	Single Use	Υ
Coverit Building Group Pty Ltd	RFT19/20-31	Neighbourhood Centre Refurbishments	>\$150,000	10-Mar-20	10-Mar-21	Single Use	Υ
Alpall Pty Ltd	RFT19/20-04	Construction and Refurbishment of Sporting Amenities	>\$150,000	29-Jan-20	29-Jan-21	Single Use	Υ
CCG Architects Pty Ltd	RFT19/20-20	Design Services for Depot Redevelopment	>\$150,000	4-Feb-20	4-Feb-21	Single Use	Υ
Heaton Contracting Pty Ltd	RFT19/20-09	Uneven Terrain Mowing and Clearing	>\$150,000	23-Jan-20	23-Jan-25	3+1+1	Υ

Envirocivil NSW Pty Ltd	RFT19/20-09	Uneven Terrain Mowing and Clea	ring >\$150,000	23-Jan-20	23-Jan-25	3+1+1	Y
Traymark Industrial Caravans Pty Ltd	RFT19/20-21	Manufacture and Delivery of Cara	vans >\$150,000	31-Jan-20	31-Jan-21	Single Use	Υ
The Trustee for Central Industries Trust	RFT19/20-37	Shade Structures and Sails	>\$150,000	6-Apr-20	6-Apr-23	1+1+1	Y

Notes:

- 1. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 whatever is the lesser.

 2. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.

 3. Contracts for employment are not required to be included

CONSULTANCY & LEGAL EXPENSES

Budget review for the quarter ended 31 March 2020

Expense	YTD Expenditure (Actual \$)	Budgeted (Y/N)	Notes
Consultancies	5,959,212	Υ	
Legal Fees	1,148,423	Υ	

Definition of a Consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a concultant from other contractors.

On Time Payments:

Aim to pay all small business accounts within a 30 day time frame from receiving the invoice, unless otherwise specified. EFT payments cycles are processed weekly.

Target	June 2019	September 2019	December 2019	March 2020
90%	73%	84%	84%	78%

CASH & INVESTMENTS

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Externally Restricted									
Developer Contributions	37,330	356	804	(56)	-	38,435	(382)	38,053	39,041
Restricted Contributions for Works	3,772	(934)	467	35	-	3,340	10,511	13,851	9,948
Unexpended Grants	396	(958)	5,927	(209)	-	5,156	739	5,895	1,268
Unexpended Loan Funds	6,032	(27)	-	-	-	6,005	(133)	5,873	5,997
Other Externally Restricted	20,205	78	(565)	-	-	19,718	(12)	19,706	21,039
Total Externally Restricted	67,735	(1,485)	6,633	(230)	-	72,654	10,723	83,378	77,293
Internally Restricted									
Sinking Funds		_	_	_	_	_	_	_	_
Internal Reserves	87,011	(19,359)	(9,159)	(1,280)	_	57,214	(4,722)	52,491	64,390
Security Bonds & Deposits	9,597	(1,432)	342	775	-	9,281	-	9,281	9,281
Total Internally Restricted	96,608	(20,791)	(8,817)	(505)	-	66,495	(4,722)	61,772	73,671
Unrestricted	3,705	31,087	(2,646)	(1,483)	-	30,662	(6,001)	24,661	18,847
Total Cash & Investments	168,048	8,811	(4,830)	(2,218)		169,811	-	169,811	169,811

Cash & Investments cont'd

Comment on Cash and Investments Position

The Council's portfolio continues to outperform the Bank Bill Swap Rate benchmark. Although that being the case, the interest income returns are below the budgeted 2.25% forecast, due to the current economic climate around the global pandemic virus, COVID-19. This resulted to an estimated reduction in annual revenue of \$1,039,528 (27% of \$3,808,101) of the Council investments for general revenue and reserves — as proposed in this quarterly report. On the month of March 2020, the Reserve Bank of Australia (RBA) decided to cut the cash rate twice - with 0.25% as the current official cash rate. Consistent with the reduced cash rate, the banks' term deposit rates have also contracted as the spread dissipated. Further reduction to interest rates can be expected, as the impact of COVID-19 continues to ravage the Australian economy.

Statements:

All investments have been made in accordance with Section 625 of the Local Government Act 1993, relevant regulations and the Council's Investment Policy.

The Council's portfolio consists of grant and contribution funds held for specific expenditure purposes, internal reserves for future expenditure, refundable security bonds and deposits, with the remaining unrestricted funds relating to the cash flow differences between operational income and expenditure of the Councils adopted budget. Reconciliation of the total restricted funds to the current Monthly Investment Report follows.

Externally Restricted Assets	\$
S7.11 Development contributions	39,041,423
Restricted contributions for works	9,948,143
Unexpended grants	1,267,998
Unexpended loans	5,996,538
Other externally restricted	21,039,197
Internally Restricted Assets	
Internal reserves	64,390,286
Security bonds and deposits	9,281,130
Unrestricted Invested Funds	18,845,509
Cash	169,810,224

The Council's Cash Book and Bank Statements have been reconciled as at 31 March 2020.

Reconciliation:

The Year to Date (YTD) total Cash and Investments reconciled with funds invested and cash at bank.

	\$
Current Cash on Call Group	5,018,265
Term Investment Group	143,400,000
Floating rate Notes Investment Group	18,250,000
Mortgage Backed Securities*	2,108,813
Sub-Total	168,777,078
General Fund Bank Account	1,033,146
Total	169,810,224

^{*}MBS Purchased in 2006/07 prior to the current Ministerial Investment Order.

INCOME & EXPENSE

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Income									
Rates & Annual Charges	165,187	615	179	-	-	165,981	(163)	165,818	165,368
User Fees & Charges	44,903	245	203	23	-	45,374	(4,926)	40,448	28,821
Interest & Investment Revenue	4,036	(209)	(5)	-	-	3,822	(1,151)	2,670	2,575
Other Revenues	4,658	442	393	(0)	-	5,492	(208)	5,284	4,836
Grants & Contributions - Operating	34,358	(6,112)	1,577	314	-	30,137	5,330	35,467	24,691
Grants & Contributions - Capital									
- Other	24,090	(2,700)	1,275	1,419	-	24,083	(994)	23,088	6,835
- Contributions (S94)	5,554	1,847	418	-	-	7,819	(294)	7,525	7,256
Share of Interests in Joint Ventures	900	-	-	-	-	900	-	900	-
Total Income from Continuing Operations	000.000	(F. 070)	4.040	4 755		000.000	(0.407)	004 004	040.004
Operations	283,686	(5,873)	4,040	1,755	-	283,608	(2,407)	281,201	240,381
Expenses									
Employee Costs	112,364	2,730	1,103	-	-	116,197	(440)	115,758	81,327
Borrowing Costs	1,697	(237)	-	-	-	1,460	0	1,460	877
Materials & Contracts	81,093	8,502	2,205	69	-	91,869	1,013	92,882	59,482
Depreciation	28,991	-	-	(0)	-	28,991	-	28,991	22,455
Legal Costs	268	149	346	-	-	763	319	1,082	106
Consultants	13,796	(3,489)	395	270	-	10,971	(6,423)	4,548	4,758
Other Expenses	19,434	1,372	59	-	-	20,865	(132)	20,733	15,238
Share of Interests in Joint Ventures	850	-	-	-	-	850	-	850	-
Total Expenses from Continuing Operations	258,494	9,025	4,108	339	-	271,966	(5,663)	266,304	184,244
Net Gain/(Loss) from the Disposal of Assets	(486)	-	-	-	-	(486)	-	(486)	(701)
Net Gain/(Loss) on Fair Value Adjustment	-	-	-	-	-	-	-	-	-
Net Operating Result from Continuing Operations	24,705	(14,898)	(68)	1,416	-	11,155	3,256	14,411	55,436

INCOME & EXPENSE

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Net Operating Result before Capital Items	(4.938)	(14,044)	(1,761)	(3)		(20,746)	4,544	(16,203)	41,345

INCOME & EXPENSE (by program)

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Income									
Childrens Services	27,323	-	(23)	23	-	27,323	38	27,361	20,227
Planning and Advocacy	7,680	2,003	1,114	300	-	11,097	(248)	10,849	10,231
Community Facilities	2,016	40	1	-	-	2,057	(712)	1,345	1,343
Community Information and Events	39	-	41	-	-	79	64	143	121
Community Well Being	2,499	10	16	-	-	2,525	(305)	2,220	164
Corporate Finance	4,143	179	208	(0)	-	4,530	(420)	4,110	2,403
Corporate Governance	12	-	37	-	-	49	(1)	48	83
Corporate Support	28	-	-	-	-	28	-	28	(8)
Corporate Workforce	96	-	-	-	-	96	-	96	26
Development Applications	4,482	19	9	-	-	4,510	(1,681)	2,829	2,496
Environmental and Health Management	453	49	24	-	-	527	(58)	469	455
Libraries	740	144	-	-	-	884	(72)	812	788
Major Infrastructure Projects & Design	13,864	(286)	283	1,200	-	15,061	5,000	20,061	12,365
Public Spaces and Community Safety	727	10	-	-	-	737	-	737	9
Roads, Footpaths and Buildings	19,281	(3,250)	1,944	-	-	17,975	(12)	17,963	10,298
Sport and Recreation	13,048	581	225	219	-	14,072	(1,797)	12,275	3,613
Traffic, Parking and Drainage	2,179	-	-	14	-	2,192	(114)	2,078	590
Waste and Community Protection	40,052	738	161	-	-	40,951	(1,194)	39,757	38,810
Parks	65	(21)	(16)	-	-	28	15	43	31
Sustainability	10	-	-	-	-	10	11	20	19
General Revenue	144,949	(6,088)	15	-	-	138,876	(922)	137,954	136,318
Total Income from Continuing Operations	283,686	(5,873)	4,040	1,755	-	283,608	(2,407)	281,201	240,381
Expenses									
Childrens Services	29,992	82	5	23	-	30,102	130	30,232	21,078
Planning and Advocacy	7,616	1,111	721	300	-	9,748	20	9,768	5,631
Community Facilities	2,592	108	(28)	-	-	2,672	(97)	2,575	2,105

INCOME & EXPENSE (by program)

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Community Information and Events	6,255	462	187	-	-	6,904	294	7,198	5,611
Community Well Being	6,976	128	(7)	3	-	7,099	(22)	7,077	2,484
Corporate Finance	17,371	1,542	498	-	-	19,412	(43)	19,369	9,632
Corporate Governance	5,598	491	36	-	-	6,125	1	6,127	4,580
Corporate Support	2,608	217	159	-	-	2,983	251	3,234	2,379
Corporate Workforce	3,389	349	127	-	-	3,865	(166)	3,699	2,697
Development Applications	10,114	231	290	-	-	10,636	(179)	10,456	7,562
Environmental and Health Management	3,376	168	-	-	-	3,544	(58)	3,486	2,395
Libraries	6,941	120	(6)	-	-	7,055	(35)	7,019	5,070
Major Infrastructure Projects & Design	17,435	49	34	-	-	17,517	(5,533)	11,985	11,983
Public Spaces and Community Safety	16,082	2,194	674	-	-	18,949	5	18,954	15,105
Roads, Footpaths and Buildings	40,596	467	(271)	-	-	40,792	231	41,023	27,722
Sport and Recreation	9,390	163	1,376	(0)	-	10,929	(831)	10,098	8,959
Strategic Planning	517	690	(67)	-	-	1,140	(228)	912	483
Traffic, Parking and Drainage	4,276	61	151	14	-	4,502	205	4,707	3,173
Waste and Community Protection	50,075	(74)	176	-	-	50,177	105	50,283	30,479
Parks	16,666	324	44	-	-	17,033	287	17,320	14,664
Sustainability	631	142	10	-	-	782	(0)	782	482
General Revenue	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing									
Operations	258,494	9,025	4,108	339	-	271,966	(5,663)	266,304	184,274
Net Gain/(Loss) from the Disposal of Assets	(486)	-	-	-	-	(486)	-	(486)	(701)
Net Gain/(Loss) on Fair Value Adjustment	-	-	-	-	-				
Net Operating Result from Continuing Operations	24,705	(14,898)	(68)	1,416		11,155	3,256	14,411	55,406