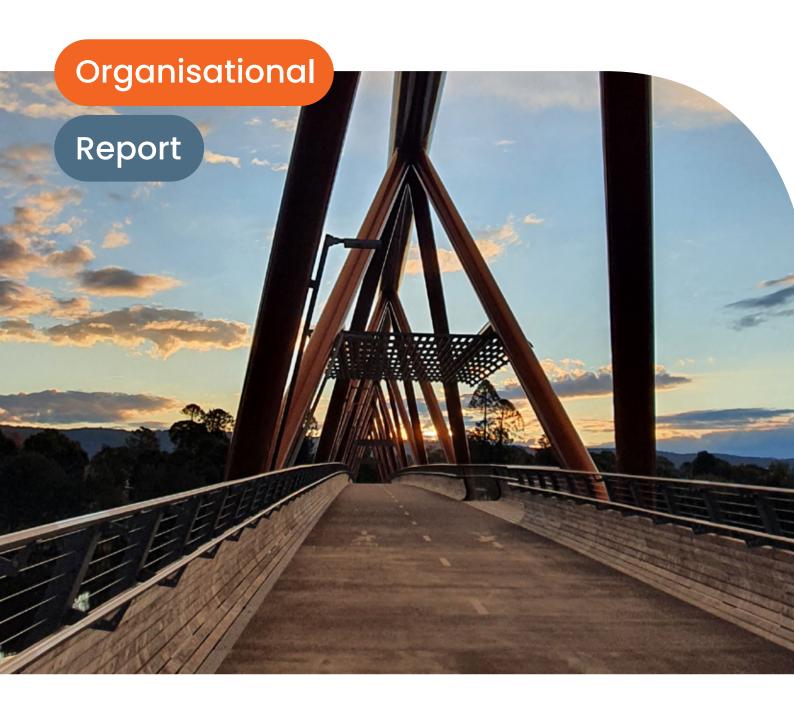


September 2023





Financial Services Manager's Report

EXECUTIVE SUMMARY

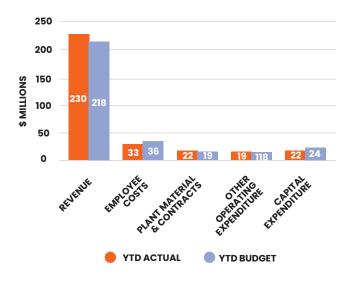
This report covers the first quarter of the 2023-24 financial year. Details of significant variations, reserve movements, and the status of Council's Operating and Capital projects compared to Budget, are included in this document.

Council projected a balanced Budget in the adoption of the original 2023-24 Operational Plan. The September quarter has presented some variations to the Budget as is often the case with this first review, as many of the estimates and assumptions included in the original Budget are confirmed. The most notable variations in this review that impact upon the Budget position include: additional Financial Assistance Grant (\$1.25m), funding for the Community Newsletter (\$576k), reduction to the Drainage Construction program (\$410k), and Salary savings (\$350k). Overall, September quarter variations have resulted in a surplus of \$1,123,896 for the first quarter of 2023-24.

It is proposed as part of the Review to transfer the first quarter surplus of \$1,123,896 to the Financial Management Reserve. This allocation will provide capacity to respond to any current and emerging priorities, including challenges identified in the latest iteration of Councils Long Term Financial Plan which forms part of Councils adopted Operational Plan, and results in a balanced budget position being predicted for 2023-24.

The following graph shows a comparison by Category of the Actual vs Year to date Budget, with Actual Revenue favourable to Budget and all other categories generally in line with expectations. All variations have now been considered and where budget adjustments are required, details have been provided in this report.

Actual vs Budget Comparison – September 2023



BUDGET POSITION

This Review recommends a number of both favourable and unfavourable adjustments to the Adopted Budget for 2023-24. The net effect of the proposed variations and allocations being recommended as part of this Review and the adjustments adopted during the quarter is a balanced budget for the first quarter, which results in a continuance of the balanced budget position predicted for 2023-24.

The most notable variations in this review that impact upon the Budget position include additional Financial Assistance Grant (\$1.25m), funding for the Community Newsletter (\$576k), reduction to the Drainage Construction program (\$410k), and Salary savings (\$350k). Budget variations that impact on the projected Budget position are outlined in the attachments.

REVOTES

No projects are proposed for revote this quarter, compared to a \$100,000 of Capital project revotes for the same period in 2022-23.

RATES ARREARS

At 30 September 2023 rates arrears were at 5.94% which is 0.2% above the same time in the previous year. As Council has now reverted to pre-Covid debt recovery processes, it is forecast that the arrears for the end of 2023-24 will be 5% and within the Local Government benchmark.

The September 2023 quarter also includes budget variations with no impact on the surplus since they have an alternative internal funding source or are funded by Reserves. The more significant of these variations are detailed in the attachments.

SUMMARY

Council's financial position remains sound with a balanced position forecast for 2023-24 after proposed allocation of funds to the Financial Management Reserve. This allocation will provide capacity to respond to any current and emerging priorities, including challenges identified in the latest iteration of Councils Long Term Financial Plan which forms part of Councils adopted Operational Plan. It is also important to understand that whilst Council has managed a balanced budget, the Council still projects Operating Result deficits before capital grants and contributions. This is predominantly due to depreciation which can be linked to Council's asset maintenance and renewal requirements. This Review and the proposed allocations continue to demonstrate Council's commitment to strong and prudent financial management.

NEIL FARQUHARSON

Harquhaston

FINANCIAL SERVICES MANAGER

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005.

It is my opinion that the information contained within this report for the quarter ended 30 September 2023 indicates that Council's projected short-term financial position is satisfactory, having regard to the projected estimates of income and expenditure compared to the Original Budget.

MATTHEW BULLIVANT

DIRECTOR - CORPORATE SERVICES
RESPONSIBLE ACCOUNTING OFFICER

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FUNDING SUMMARY			
	Current Budget	Proposed Variances	Revised Budget

Operations from Ordinary Activities	Services	Untied Income	Total	Services	Untied Income	Total	Services	Untied Income	Total
Operating Expenditure									
Employee Costs	(148,034.0)	-	(148,034.0)	1,188.9	-	1,188.9	(146,845.1)	-	(146,845.1)
Interest Charges	(2,730.8)	-	(2,730.8)	-	-	-	(2,730.8)	-	(2,730.8)
Depreciation and Amortisation	(53,920.5)	-	(53,920.5)	-	-	-	(53,920.5)	-	(53,920.5)
Materials and Contracts	(96,833.9)	-	(96,833.9)	(3,458.3)	-	(3,458.3)	(100,292.2)	-	(100,292.2)
Other Expenses	(14,215.0)	-	(14,215.0)	(219.2)	-	(219.2)	(14,434.2)	-	(14,434.2)
Net (Loss)/Gain from the Disposal of Assets	40,127.5	-	40,127.5	-	-	-	40,127.5	-	40,127.5
Total Operating Expenditure	(275,606.7)	-	(275,606.7)	(2,488.6)	-	(2,488.6)	(278,095.3)	-	(278,095.3)
Operating Revenue									
Rates and Annual Charges	43,251.8	155,656.9	198,908.7	1.4	(45.9)	(44.5)	43,253.2	155,611.0	198,864.2
User Charges and Fees	49,986.6	-	49,986.6	9.7	-	9.7	49,996.3	-	49,996.3
Interest Income	3,531.9	4,131.0	7,662.9	-	70.0	70.0	3,531.9	4,201.0	7,732.9
Operating Grants and Contributions	7,881.0	11,381.2	19,262.2	1,419.7	(11,151.0)	(9,731.3)	9,300.7	230.2	9,530.9
Other Revenue	6,907.6	190.0	7,097.6	304.2	-	304.2	7,211.8	190.0	7,401.8
Total Operating Revenue	111,559.0	171,359.1	282,918.1	1,735.0	(11,126.9)	(9,391.9)	113,293.9	160,232.2	273,526.2
Result before Capital Grants and Contributions	(164,047.7)	171,359.1	7,311.4	(753.6)	(11,126.9)	(11,880.5)	(164,801.3)	160,232.2	(4,569.1)
Capital Grants & Contributions	89,672.5	-	89,672.5	12,751.9	-	12,751.9	102,424.4	-	102,424.4
Operating Result	(74,375.2)	171,359.1	96,983.9	11,998.3	(11,126.9)	871.4	(62,377.0)	160,232.2	97,855.3
Funding Statement (Sources & Application)									
Add back non funded items	59,156.0	-	59,156.0	-	-	-	59,156.0	-	59,156.0
Funds received from Sale of Assets	52,254.3	-	52,254.3	-	-	-	52,254.3	-	52,254.3
Loans Received	-	-	-	-	-	-	-	-	-
Budget (Surplus) / Deficit	-	-	-	-	-	-	-	-	-
Funds Transferred (to)/from Reserves held	(11,972.2)	(19,995.3)	(31,967.5)	(18,111.7)	11,868.1	(6,243.6)	(30,083.9)	(8,127.2)	(38,211.0)
Net Fund Available	25,062.9	151,363.9	176,426.8	(6,113.4)	741.2	(5,372.2)	18,949.5	152,105.1	171,054.6
Application of Funds									
Assets Acquired	(165,489.8)	-	(165,489.8)	5,372.2	-	5,372.2	(160,117.6)	-	(160,117.6)
Internal Loans	23.4	68.8	92.2	-	-	-	23.4	68.8	92.2
Loan Repayments and Advances Made	(11,029.1)	-	(11,029.1)	-	-	-	(11,029.1)	-	(11,029.1)
Total Application	(176,495.6)	68.8	(176,426.8)	5,372.2	-	5,372.2	(171,123.4)	68.8	(171,054.6)
Net Costs funded from Rates & Other Untied Income	(151,432.7)	151,432.7	-	(741.2)	741.2	-	(152,173.9)	152,173.9	-

Significant Proposed Variations - September 2023

that impact on Council's Budget Position

	Budget Variance
Account Description	Pos/(Neg)

CIVIL MAINTENANCE, RENEWAL AND CONSTRUCTION

Drainage Construction Program

The 2023-24 Drainage Construction Program has returned funds to General Revenue as the prioritisation of the Regional and Local Roads Repair Program (RLRRP) and the Blackspot Program has taken precedence. The items previously identified under this renewal program will be reprioritised into next financial year's program of works.

410,000

TOTAL CIVIL MAINTENANCE, RENEWAL AND CONSTRUCTION

410,000

COMMUNICATIONS

Community Newsletter

The proposed budget adjustment reflects the latest estimate of the cost to Produce and distribute 4 quarterly "Our Place" community news brochures.

(576,500)

"Our Place" champions what makes our City different, and helps residents feel more connected, regardless of what stage of life or what part of Penrith they are in.

Seasonal editions will focus on the best local stories and activities for each autumn, winter, spring and summer

Residents of Penrith City should automatically receive a copy in their letterbox, unless they have opted out of receiving the print version

TOTAL COMMUNICATIONS (576,500)

GENERAL REVENUE/UNTIED INCOME

Financial Assistance Grant

As reported to the Council Ordinary Meeting of 25 September 2023, advice has now been received confirming Council's 2023-24 Financial Assistance Grant (FAG) entitlement. The FAG allocated this year is \$1,250,416 more than originally budgeted for the General component.

1,250,416

Salary Savings

During the 1st quarter of 2022-23 salary savings have been realised primarily due to vacancies across a number of Departments. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified organisational salary savings are retained in the individual Departments to enable the engagement of consultants or temporary staff to ensure the delivery of key Operational Plan tasks and projects. The salary savings, net of those being retained by Departments, total \$349,585.

349,585

Transfer to Provision for Resignations/Retirements

It is proposed that as part of the September Quarterly Review that salary savings of \$349,585 are retained within the employee costs area to assist with year-end employee cost balancing and to supplement the budget for terminations. Any remaining savings at year end could then be transferred to the Employee Leave Entitlement (ELE) Reserve if deemed appropriate at that time.

(349,585)

Transfer to Financial Management Reserve

The development of the annual budget each year requires a number of assumptions to be made in relation both expenditure and income that are dependent on factors that are outside Council's control. To safeguard against movements in these assumptions and forecasts, it is proposed that the September quarter surplus be transferred to Councils Financial Management Reserve. This allocation is intended to provide capacity to respond to any current and emerging priorities, including challenges identified in the latest iteration of Councils Long Term Financial Plan which forms part of Councils adopted Operational Plan. Once this allocation is made, the projected Budget position for 2023–24 is a balanced Budget.

(1,123,896)	

Total General Revenue/Untied Income	126,520
Total Variances over \$100k	(39,980)
Other Variances under \$100k	39,980
SEPTEMBER 2023 Quarter Surplus/(Deficit)	-
Original 2023-24 Budget Surplus/(Deficit)	-
1st Quarter Variances to adopted budget previously reported to Council	-
1st Quarter proposed Variances to budget	1,123,896
1st Quarter proposed allocation to Financial Management Reserve	(1,123,896)
Net Predicted Surplus/(Deficit) for 2023-24	-

Major Variations not affecting surplus September 2023

Below is a list of the more significant budget variations proposed for the September 2023 quarter that do not have an effect on councils surplus. The funding source/destination is shown in brackets for each variation.

Revenue

Carpark Traffic Fine Income – Increase \$250,453 (Reserve)

The increase in parking fine income is due to the deployment of a full-strength parking ranger team and a greater strategic focus on processing overstay alerts from the CDB parking sensor network. At the same time, infringement processing costs have also risen because of additional fines and CPI changes.

Developer Contributions - Increase of \$13.1m (Reserves)

S7.11 Development Contributions were received for WELL Precinct, Cultural Facilities, Glenmore Park Stage 2 and Civic Improvement Plans with development progressing earlier than anticipated.

In addition, some significant contributions were received for the Microsoft and Glenmore Park Stage 2 Housing and Employment Planning Agreements after milestones were reached earlier than anticipated.

St Marys Town Centre Master Plan - Specialist Consultancy - Increase \$202,500 (Grant)

The St Marys Town Centre Masterplan project is underway and grant revenue is anticipated to be recognised on completion of performance obligations at the end of this financial year. This is in line with AASB 15 Revenue from contracts with customers and AASB 1058 Income of Not-for-profit came into effect 1 July 2019.

Expenditure

Coreen Avenue, Penrith - Shared Pathway Program - Increase of \$519,660 (Reserve)

The proposed budget allocation of \$519,660 is to deliver a 3m wide shared path connection along Coreen Avenue, Penrith, between Combewood Avenue and Sydney Smith Drive. Coreen Avenue is identified as a top priority active transport route in Council's PATHS 2022 Implementation Plan. The shared path works will provide improved walking and cycling connections for the Thornton residential estate and Coreen Avenue industrial precinct and will enable future extension to Castlereagh Road (subject to separate funding). The project is expected to be completed by 30 June 2024.

Regentville RFS Driveway Replacement – Increase of \$309,051 (Reserve)

This proposed adjustment allocates remaining Rural Fire Fighting Fund provisions and donation monies towards the construction of a new concrete driveway (Stage 1).

Additionally, there are plans for ancillary concrete slab construction (Stage 2) around the Regentville Brigade Station at the RFS's request. While the concrete driveway work for Stage 1 is already completed, Stage 2 activities have not yet commenced and are contingent upon receiving additional funding.

Rickabys Creek Catchment Flood Study Survey – Increase of \$225,000 (Reserve)

The Rickabys Creek Flood Study survey is an integral component of the comprehensive flood study of the Rickabys Creek Catchment that is currently underway with a study area that spans approximately 6,900 hectares across several suburbs, including Agnes Banks, Londonderry, Berkshire Park, Llandilo, Cranebrook, and Castlereagh. The Survey works encompass the collection of pertinent data, such as stormwater pit and pipe data, creek and watercourse channel cross-sections, and bridge and culvert details. This collected data will play a crucial role in the subsequent flood modelling and flood study phases.

Asbestos Works - Carpenter Site Penrith - Increase of \$103,980 (Reserve)

The proposed budget adjustment aimed to provide financial support for the asbestos-related activities at the Carpenter Site in Penrith. This project encompassed several planned tasks, which was financed from the asbestos reserve. These tasks included:

- Removal and disposal of the 1.8m Chainwire fence.
- Supply and installation of a geofabric layer over the southwestern section of the existing soil pile.
- Landform adjustments, encompassing gradient, shape, and depth modifications.
- Safe removal and disposal of approximately 1000kg of waste.

This project was completed in July 2023.

Road Condition Audit – Increase of \$115,000 (Reserve)

There has been a major variation in budget related to the Road Condition Audit project primarily owing to expenses exceeding initial expectations after the tendering process. The rise in costs is mainly attributed to several factors including advancements in condition assessment technology, increased staff and materials expenses and Council requesting additional condition assessment for Traffic Devices, Kerb and Gutter, and at grade carparks. Consequently, funds that were originally earmarked for the 'adoption of plans of management project, funded from the Financial Management Reserve, have the flexibility to accommodate these increased costs and support the audit works.

REAL Festival – Increase \$295,846 (Reserves)

To support the Real Festival Strategy and 10 Year Plan, unexpended Real Festival project funds are transferred to the REAL Festival Financial Management reserve for

use on future events. 2023 was the first year since 2019 the Festival has been held at full capacity and included the use of a newly renovated venue. As a result, A higher level of investment in the programming and delivery was required to support the 2023 Real Festival Event. This was funded through the REAL Festival Financial Management reserve and revenue received.

Reserve Movements Budget

	Opening	Budgeted	Budgeted	Closing
Reserve	Balance	Transfers To	Transfer From	Balance
INTERNAL RESERVES				
Assets and Construction				
Car Parking/Traffic Facilities	1,788,578	1,625,736	757,649	2,656,665
ICT Reserve	-	-	51,963	(51,963)
Library Reserve	430,923	200,000	-	630,923
Major Projects Reserve	(2,464,452)	3,735,005	6,931,607	(5,661,054)
OOSH Bus Fleet Replacement Program	263,796	45,000	185,000	123,796
Plant and Motor Vehicle Replacement Reserves	2,164,089	488,956	1,676,948	976,097
City Economy and Planning				
City Planning	27,246	249,329	316,207	(39,632)
Committee Closures				
Alister Brass Foundation	89,813	2,795	-	92,608
S377 Committee Closure Proceeds	95,594	-	-	95,594
Community Facilities				
Cemetery Reserve	715,028	890,567	910,294	695,301
Employment				
Employee's Leave Entitlements	5,911,686	-	-	5,911,686
Salary System Training and Development Reserves	188,635	50,000	88,444	150,191
Environmental Programs				
Environmental Awareness Programs	687,574	107,894	235,762	559,706
Stormwater Management Service Charge	3,106,163	2,338,641	3,875,471	1,569,333
Financial Management				
COVID-19 Impact	(1,000,000)	500,000	-	(500,000)
Financial Assistance Grant in Advance	12,839,266	-	12,839,266	-
Financial Management Reserves	20,093,909	3,486,397	11,307,690	12,272,616
Grant Funded Projects Reserve	219,479	50,000	250,190	19,289
Interest Received - Accelerated Infrastructure Fund	683,178	742,769	_	1,425,947
Productivity Revolving Fund	600,000	66,000	400,000	266,000
Property Development Reserve	6,936,984	94,887,424	23,363,592	78,460,816
Road Closures - Proceeds from Sales	32,942	-	, , , <u>-</u>	32,942
Special Rate Variation 2016-17	11,381,042	17,598,032	21,159,810	7,819,264
Additional Special Variation 2022–23	281,591	1,637,252	1,453,257	465,586
Sustainability Revolving Fund	2,130,618	674,006	124,612	2,680,012
Legal and Governance	, ,	·	·	, ,
Election Reserve	463,700	340,222	_	803,922
Insurance Reserves	2,285,853	150,000	_	2,435,853
Legal Reserve	1,131,044	854,787	100,000	1,885,831
Other	, ,	,	,	, ,,-
Events and Sponsorships	531,858	-	287,418	244,440
Heritage Assistance Project	49,717	-		49,717
International Relationships	333,834	(48,683)	_	285,151
Penrith Valley Regional Sports Centre	(912,193)	68,803	_	(843,390)
Revote Reserve	2,803,645	(47,861)	2,732,573	23,211

Reserve Movements Budget

	Opening	Budgeted	Budgeted	Closing
Reserve	Balance	Transfers To	Transfer From	Balance
Town Centre Review and Administration	71,750	-	-	71,750
Voted Works	672,837	159,000	66,000	765,837
TOTAL INTERNAL RESERVES	74,635,727	130,852,071	89,113,753	116,374,045
INTERNAL LOANS				
Costs to Advance Developer Contributions Projects	(215,219)	23,319	-	(191,900)
Costs to Advance Next Years Projects	(9,328,619)	156,692	1,220,223	(10,392,150)
Penrith Regional Gallery	(207,960)	13,650	-	(194,310)
Public Open Space Reinvestment Project	(1,932,377)	-	355,403	(2,287,780)
Waste Bins New Contract	(4,653,213)	780,701	-	(3,872,512)
Woodriff Gardens Facility Development	(51,150)	23,364	-	(27,786)
TOTAL INTERNAL LOANS	(16,388,538)	997,726	1,575,626	(16,966,438)
Development Contributions in deficit internal loan	(3,771,651)	-	(760,190)	(3,011,461)
TOTAL INTERNAL RESERVES AND LOANS	54,475,538	131,849,797	89,929,189	96,396,146

Reserve Movements Budget

	Opening	Budgeted	Budgeted	Closing
Reserve	Balance	Transfers To	Transfer From	Balance
EXTERNAL RESERVES				
Development Contributions				
Civic Improvement s7.11	2,682,533	540,882	-	3,223,415
Claremont Meadows s7.11	2,004,153	3,518,522	283,328	5,239,347
Cultural Facilities s7.11	(1,580,811)	357,880	-	(1,222,931)
Erskine Business Park s7.11	561,874	4,979	-	566,853
Glenmore Park Stage 2 s7.11	(219,799)	635,380	323,712	91,869
Lambridge Industrial Estate s7.11	(1,788,530)	-	-	(1,788,530)
Mamre Road Precinct s7.11	(182,511)	4,000,000	-	3,817,489
Penrith City District Open Space s7.11	32,335,920	3,896,087	8,129,087	28,102,920
Penrith City Local Open Space s7.11	3,154,923	479,677	89,664	3,544,936
Waterside s7.11	244,215	2,164	-	246,379
WELL Precinct s7.11	8,317,014	3,475,693	230,236	11,562,471
Non Residential Development s7.12	7,257,893	2,070,685	596,733	8,731,845
Planning Agreements s7.4	10,399,822	9,273,248	392,906	19,280,164
Funding for Development Contributions in deficit	3,771,651	-	760,190	3,011,461
TOTAL DEVELOPMENT CONTRIBUTION RESERVES	66,958,347	28,255,197	10,805,856	84,407,688
Other External Reserves				
Waste Disposal Reserve	8,121,223	4,704,124	7,864,236	4,961,111
Environment / Sullage Reserve	560,573	914,758	1,343,356	131,975
Unexpended Loans	14,770,890	-	-	14,770,890
Unexpended Grants	15,561,531	65,139,752	81,540,700	(839,417)
Contributions	6,650,445	4,099,972	5,036,468	5,713,949
TOTAL OTHER EXTERNAL RESERVES	45,664,662	74,858,606	95,784,760	24,738,508
TOTAL EXTERNAL RESERVES	112,623,009	103,113,803	106,590,616	109,146,196
Other Internal Reserves/Committees				
Bonds and Deposits	17,880,615	-	-	17,880,615
Children's Services Cooperative Reserves	1,326,011	46,975	170,499	1,202,487
Other (Committees)	396,758	18,235	- -	414,993
TOTAL OTHER INTERNAL RESERVES	19,603,384	65,210	170,499	19,498,095
GRAND TOTAL OF RESERVES	186,701,931	235,028,810	196,690,304	225,040,437
Controlled Entity	-	(127,462)	-	(127,462)
TOTAL CONTROLLED ENTITY	-	(127,462)	-	(127,462)
RESERVE MOVEMENTS PER BUDGET		234,901,348	196,690,304	

Reserves are shown as Surplus / (Deficit) and include adjustments proposed in the September Quarterly Review

INCOME & EXPENSE

Budget Review for the quarter ended 30 September 2023

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Income									
Rates & Annual Charges	198,909	-	-	-	-	198,909	(44)	198,864	196,107
User Fees & Charges	54,425	(91)	-	-	-	54,334	(330)	54,004	15,209
Interest & Investment Revenue	7,663	-	-	-	-	7,663	70	7,733	1,050
Other Revenues	2,750	-	-	-	-	2,750	644	3,394	1,734
Grants & Contributions - Operating	18,538	725	-	-	-	19,262	(9,731)	9,531	3,568
Grants & Contributions - Capital									
- Other	61,171	17,786	-	-	-	78,957	8,242	87,200	6,264
- Contributions (S94)	10,715	-	-	-	-	10,715	4,510	15,225	6,176
Share of Interests in Joint Ventures	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	354,170	18,420	-	-	-	372,591	3,360	375,951	230,108
Expenses									
Employee Costs	147,874	160	-	-	-	148,034	(1,189)	146,845	33,360
Borrowing Costs	2,731	-	-	-	-	2,731	-	2,731	640
Materials & Contracts	89,537	4,466	-	-	-	94,003	2,626	96,629	20,291
Depreciation	53,921	-	-	-	-	53,921	-	53,921	15,617
Legal Costs	267	-	-	-	-	267	-	267	21
Consultants	2,091	473	-	-	-	2,564	832	3,396	1,560
Other Expenses	14,201	14	-	-	-	14,215	219	14,434	2,492
Share of Interests in Joint Ventures	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	310,621	5,114	-	-	-	315,734	2,489	318,223	73,981
Net Gain/(Loss) from the Disposal of Assets	40,127	-	-	-	-	40,127	-	40,127	-
Net Gain/(Loss) on Fair Value Adjustment	-	-	-	-	-	-	-	-	-
Net Operating Result from Continuing Operations	83,677	13,307	-	-	-	96,984	871	97,855	156,127
Net Operating Result before Capital Items	11,791	(4,480)	-	-	-	7,311	(11,881)	(4,569)	143,687

CAPITAL BUDGET

Budget Review for the quarter ended 30 September 2023

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Capital Funding									
Rates & Other Untied Funding	33,608	559	-	-	-	34,167	138	34,306	3,610
Capital Grants & Contributions	71,946	21,466	-	-	-	93,412	(6,153)	87,259	9,455
Internal Restrictions									
- Renewals	4,364	4,451	-	-	-	8,815	572	9,387	863
- New Assets	7,688	15,466	-	-	-	23,153	(183)	22,971	5,322
External Restrictions	12,754	2,518	-	-	-	15,271	254	15,525	2,362
Other Capital Funding Sources									
- Loans	-	-	-	-	-	-	_	-	-
Income from Sale of Assets									
- Plant & Equipment	1,700	-	-	-	-	1,700	_	1,700	514
- Land & Buildings	-	-	-	-	-	-	_	-	-
TOTAL CAPITAL FUNDING	132,060	44,459	-	-	-	176,519	(5,372)	171,147	22,125
Capital Expenditure									
New Assets									
- Plant & Equipment	4,434	792	-	=	=	5,227	=	5,227	1,068
- Land & Buildings	36,990	20,248	-	-	-	57,238	(7,227)	50,011	10,534
- Roads, Bridges, Footpaths	23,443	(9,849)	-	-	-	13,594	197	13,791	502
- Other Infrastructure	8,704	114	-	-	-	8,818	=	8,818	64
- Library Books	535	-	-	-	-	535	_	535	104
- Other	756	278	-	-	-	1,034	18	1,052	164
Renewals									
- Plant & Equipment	956	914	-	-	-	1,870	290	2,160	509
- Land & Buildings	17,597	8,829	-	_	_	26,425	638	27,064	3,748
- Roads, Bridges, Footpaths	24,445	21,919	-	_	_	46,364	1,121	47,485	4,090
- Other Infrastructure	3,172	1,214	-	-	-	4,386	(410)	3,976	640
- Other	-	-	-	_	_	-	_	-	-
Loan Repayments (principal) & Advances	11,029	-	-	-	_	11,029	_	11,029	703
TOTAL CAPITAL EXPENDITURE	132,060	44,459	-	-	-	176,519	(5,372)	171,147	22,125

CASH & INVESTMENTS

Budget Review for the quarter ended 30 September 2023

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Externally Restricted									
Developer Contributions	66,034	(3,304)	-	-	-	62,730	18,666	81,396	77,219
Restricted Contributions for Works	5,645	(76)	-	-	-	5,569	145	5,714	4,698
Unexpended Grants	922	(2,416)	-	-	-	(1,493)	654	(839)	40,464
Unexpended Loan Funds	14,771	-	-	-	-	14,771	-	14,771	14,771
Other Externally Restricted	7,776	(2,722)	-	-	-	5,054	39	5,093	9,265
Total Externally Restricted	95,148	(8,518)	-	-	-	86,631	19,504	106,135	146,417
Internally Restricted									
Sinking Funds	-	-	-	-	-	-	-	-	-
Internal Reserves	136,505	(22,635)	-	-	-	113,871	(13,261)	100,610	45,203
Security Bonds & Deposits	-	941	-	-	-	941	-	941	20,828
Total Internally Restricted	136,505	(21,694)	-	-	-	114,812	(13,261)	101,551	66,031
Unrestricted	(16,254)	48,242	-	-	-	31,986	(6,243)	25,743	20,981
Total Cash & Investments	215,399	18,030	-		-	233,429	-	233,429	233,429

Cash & Investments cont'd

Comment on Cash and Investments Position

The Reserve Bank of Australia (RBA), in the month of September 2023, maintained the cash rate at 4.10% - which has been the same rate since June 2023. The Board's decision to hold the cash rate is to provide some time to assess the impact of the increase in interest rates to date and the economic outlook. Inflation in Australia has passed its peak and the monthly CPI indicator for July showed a further decline. However, the RBA still considers the inflation rate is still above the target of 2-3%. In September 2023, the investment portfolio's average rate of return has surpassed both Council's benchmarks - being the BBSW and Enhanced benchmarks.

Statements:

All investments have been made in accordance with Section 625 of the Local Government Act 1993, relevant regulations, and the Council's Investment Policy.

The Council's portfolio consists of grant and contribution funds held for specific expenditure purposes, internal reserves for future expenditure, refundable security bonds and deposits, with the remaining unrestricted funds relating to the cash flow differences between operational income and expenditure of the Councils adopted budget. Reconciliation of the total restricted funds to the current Monthly Investment Report follows.

Externally Restricted Assets	\$
S7.11 Development contributions	77,219,284
Restricted contributions for works	4,698,292
Unexpended grants	40,464,157
Unexpended Loan Funds	14,770,890
Other externally restricted	9,264,904
Internally Restricted Assets	
Internal reserves	45,202,751
Security bonds and deposits	20,827,989
Unrestricted Invested Funds	20,980,908
Cash	233,429,175

The Council's Cash Book and Bank Statements have been reconciled as at 30 September 2023.

Reconciliation:

The Year to Date (YTD) total Cash and Investments reconciled with funds invested and cash at bank.

	\$
Current Cash on Call Group	11,552,122
Term Investment Group	194,700,000
Floating rate Notes Investment Group	22,450,000
Mortgage Backed Securities*	1,815,309
Sub-Total	230,517,431
General Fund Bank Account	2,911,744
Total	233,429,175

^{*}MBS Purchased in 2006/07 prior to the current Ministerial Investment Order.

Performance Indicators

Indicator	Description	Benchmark	Forecast Result 23-24	Forecast Result 23-24
Operating Performance Ratio	This ratio measures Council's achievement of containing			
	operating expenditure within operating revenue.	Greater than or equal to 0	16.3%	6 Off Track
Own Source Revenue	This ratio measures the degree of reliance on external funding			
	sources.	Greater than 60%	80.99%	6 On Track
Unrestricted Current Ratio	The 'unrestricted current ratio' is specific to the Local			
	Government sector and represents a council's ability to meet			
	its short-term obligations as they fall due.	Greater than 1.5 times	5.74	1 On Track
Debt Service Cover Ratio				
	This ratio measures the availability of operating cash to service			
	debt including interest, principal and lease payments.	Greater than 2.0 times	2.06	On Track
Rates and annual charges outstanding percentage				
	Assesses the impact of uncollected rates and annual charges on	1		
	a council's liquidity and the adequacy of debt recovery efforts.	Less than 5%	5.00%	6 On Track
Real Operating Expenditure	This ratio measures the cost of delivering Councils services per capita. Decreases in this ratio indicates efficiency			
	improvements by Council.	Decreasing over time	1.20	At Risk
Notes on Indicators listed as "Off Track" or	"At Risk"			
Operating Performance Ratio	The main reason for the deficit ratio result is the increase in dep cost of Council's assets continue to increase and further assets a Council continues to plan for the long term (including managing capital assets and balancing operational revenue and expenditu	are constructed, depreciatiog asset management costs), to	on expenditure will con forecasting asset renev	tinue to increase. wal and investment in
Real Operating Expenditure	At the end of June 2023, Council had spent \$1,336 per capita, w ratio of \$1,203 per capita for 2023-24.	which is higher than prior yea	ars, however is forecas	ting a slightly lower

Rates and annual charges outstanding percentage At 30 September 2023 rates arrears were at 5.94% which is 0.2% above the same time in the previous year. As Council has now reverted

to pre-Covid debt recovery processes, it is forecast that the arrears for the end of 23-24 will be 5%.

CONTRACTS

Part A - Contracts Listing - contracts entered into during July to September 2023 quarter

Contractor	Contract Number	Contract Purpose	Contract \$ Excl. GST	Start Date	Expiration Date	Details of Contract	Budgeted (Y/N)
Landmark Planning Pty Ltd	RFQ22/23-089A	APPOINTMENT TO CONSULTANT PANEL FOR PROFESSIONAL SERVICES IN THE ASSESMENT O	Schedule of Rates	1-Jul-23	1-Jul-26	No extension options	Y
East Coast Futures Pty Ltd T/as Knight Frank Town Planning Sydney	RFQ22/23-089B	APPOINTMENT TO CONSULTANT PANEL FOR PROFESSIONAL SERVICES IN THE ASSESMENT O	Schedule of Rates	1-Jul-23	1-Jul-26	No extension options	, Y
GM Urban Design & Architecture Pty Ltd	RFQ22/23-278A	Expert Appointment to Penrith Council's Urban Design Review Panel	Schedule of Rates	1-Jul-23	1-Jul-28	No extension options	Y
Ruker Urban Design	RFQ22/23-278B	Expert Appointment to Penrith Council's Urban Design Review Panel	Schedule of Rates	1-Jul-23	1-Jul-28	No extension options	, Y
Gyde Consulting Pty Ltd	RFQ22/23-278C	Expert Appointment to Penrith Council's Urban Design Review Panel	Schedule of Rates	1-Jul-23	1-Jul-28	No extension options	Y
Service Integrity	RFQ22/23-401	Customer Experience Mystery Shopping	Schedule of Rates	1-Jul-23	30-Jun-25	No extension options	Y
Millster Pty Ltd T/as Local Government Project Solutions	EXT22/23-157	Advisory and Consultancy for the Transformational Projects - Finance	Schedule of Rates	21-Jul-23	21-Jul-25	1 x 1 year extension option	Y
Wycombe Consulting Pty Ltd	EXT22/23-158	Advisory and consultancy services	Schedule of Rates	21-Jul-23	21-Jul-25	1 x 1 year extension option	Y
Sudiro Constructions Pty Ltd	RFT22/23-047	Wilson Park Mayoral Challenge	\$323,967.66	14-Aug-23	14-Aug-24	No extension options	y Y
PRD Commercial Real Estate Pty Ltd	RFT22/23-046A	Real Estate Sales - Industrial	Schedule of fees	25-Jul-23	30-Nov-23	No extension options	Y
Crystal Productions	RFQ22/23-382	2023 REAL Festival - AV, Site Lighting and Staging	\$102,833.64	1-Jul-23	31-Oct-24	No extension options	Y
Compelling Economics Pty Ltd Tas Remplan	CTN23/24-001	Renewal & Reporting Capability for Remplan Forcasting Tool	\$66,000.00	1-Jul-23	30-Jun-25	No extension options	Y
Convil Group	RFQ22/23-438	Minor concrete maintenance	\$484,115.50	14-Aug-23	29-Feb-24	No extension options	Y
K2 Professional Services Pty Ltd	RFQ23/24-034	Recruitment Services for Director – City Transformational Projects	Schedule of Rates	9-Aug-23	1-Dec-23	No extension options	y Y
KK Civil Engineering	RFT22/23-032A	Construction of New Concrete Paths	\$471,529.19	21-Aug-23	21-Aug-26	2 x 1 year extension options	Y
Mack Civil Pty Ltd	RFT22/23-032B	Construction of New Concrete Paths	\$471,529.19	21-Aug-23	21-Aug-26	2 x 1 year extension options	Y
Mercer Consulting (Australia) Pty Ltd	RFQ23/24-014	Operating Rhythm Consulting Services	\$106,821.42	23-Aug-23	30-Nov-23	No extension options	Y
Austek Constructions Pty Ltd	RFQ22/23-356	Jim Anderson Reserve Playspace Renewal	\$274,996.92	18-Sep-23	18-Sep-24	No extension options	Y
Masport Pty Ltd	RFQ22/23-421	Bill Ball Carpark	\$384,248.70	15-Sep-23	15-Sep-24	No extension options	Y
Ace Recycling Group Pty Ltd	RFQ23/24-007	Electronic Waste Drop Off Events	Schedule of Rates	30-Aug-23	16-Mar-24	No extension options	, Y
Marina Doctor	RFQ22/23-440	Blue Hills Wetlands Western Platform Renewal	\$113,333.00	1-Jul-23	30-Jul-24	No extension options	y Y
Area Safe Products Pty Ltd Astra Street Furniture	RFT22/23-026	Supply of Park & Street Furniture	Schedule of Rates	27-Sep-23	27-Sep-25	3 x 2 year extension options	Y
Innova Group	RFQ23/24-003	Trestle Tables for Community Facilities	\$68,987.60	29-Aug-23	30-Sep-23	No extension options	Y
BorrowBox by Bolinda	RFQ22/23-355A	Suppliers of digital resources to Penrith Library	Schedule of Rates	1-Jul-23	30-Jun-26	2 x 1 year extension options	Y
Overdrive Australia	RFQ22/23-355B	Suppliers of digital resources to Penrith Library	Schedule of Rates	1-Jul-23	30-Jun-26	2 x 1 year extension options	Y
Storytime Pods Pty Ltd	RFQ22/23-355C	Suppliers of digital resources to Penrith Library	Schedule of Rates	1-Jul-23	30-Jun-26	2 x 1 year extension options	Y

CONSULTANCY & LEGAL EXPENSES

Budget review for the quarter ended 30 September 2023

Expense	YTD Expenditure (Actual \$)	Budgeted (Y/N)	Notes
Consultancies	2,912,798	Υ	
Legal Fees	324,458	Υ	

Definition of a Consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a concultant from other contractors.

On Time Payments:

Aim to pay all small business accounts within a 30 day time frame from receiving the invoice, unless otherwise specified. EFT payments cycles are processed weekly.

Target	December 2022	March 2023	June 2023	September 2023
90%	74%	78%	80%	87%

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
CAPITAL PR	ROJECTS						
Aquatic and L	Leisure Services						
Various	Ripples Gym Equipment	RIPP	400,000	-	400,000	-	-
St Marys CBD	Lane Rope Replacement	RIPP	-	-	-	-	(0)
St Marys	Ripples Venues - CCTV installation	RIPP	-	-	-	-	(1,496)
TOTAL AQUATIO	C AND LEISURE SERVICES		400,000		400,000		(1,496)
Cemeteries							
Emu Plains	New Wall Construction – Emu Plains Cemetery	CF	30,000	-	30,000	-	-
TOTAL CEMETER	RIES		30,000		30,000		-
Children's Sei	rvices						
Various	Building Upgrades	CSO	450,000	-	450,000	-	955
Various	CS IT Replacement Capital	CSO	50,000	-	50,000	-	11,708
Various	CS Playground Upgrades	CSO	300,000	-	300,000	-	38,065
Penrith LGA	OOSH Bus Fleet Replacement	CSO	50,000	160,000	210,000	-	157,499
TOTAL CHILDRE	N'S SERVICES		850,000		1,010,000		208,227
City Planning							
Werrington	King Central VPA	СР	375,353	-	375,353	-	375,353
TOTAL CITY PLA	ANNING		375,353		375,353		375,353

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Civil Maintenar	nce, Renewal and Construction						
Various	Road Resealing/ Resheeting (Pt AREAS)	CPR	5,386,484	-	5,386,484	-	343,300
Various	Traffic Facilities - Regulatory	CPR	503,000	-	503,000	-	170,456
Various	Construction of Bicycle Facilities	CPR	90,000	-	90,000	-	-
Various	Rural Roads Resealing	CPR	59,500	-	59,500	-	-
Various	Dedication - Subdivision Roads	CA	8,000,000	-	8,000,000	-	-
Various	Dedication - Drainage Works	CA	6,000,000	-	6,000,000	-	-
Llandilo	Rural Roads Widening	CA	156,000	-	156,000	-	-
Various	Roads Reconstruction	CA	849,386	(3,927)	845,459	-	186,508
Penrith LGA	Shared Pathways	CA	190,000	(40,000)	150,000	-	-
Penrith LGA	Urban Drainage Construction Program	CA	1,003,000	(410,000)	593,000	-	144,078
Various	Traffic and Transport Facilities Program	CPR	639,727	1,200	640,927	479,177	-
Penrith	Reserve St Mid Block Pedestrian Blisters	CPR	-	-	-	-	962
Glenmore Park	Ridgetop Dr Glenmore Park Glenmore Parkway - Bluestone Dr	CPR	-	-	-	-	5,980
Cambridge Park	Herbert St - Francis St Cambridge Park	CPR	-	-	-	-	141,181
Claremont Meadov	ns Myrtle Rd Claremont Meadows	CPR	-	-	-	-	2,099
Penrith	Intersection of Cox Avenue & Parker Street, Penrith	CPR	-	-	-	-	35,578

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Werrington	Burton Street, Werrington	CPR	-	-	-	90,000	-
Jordan Springs	Jordan Springs Public School Fencing	CPR	-	-	-	20,000	-
Penrith LGA	Footpath Delivery Program	CA	150,000	(65,000)	85,000	-	-
St Clair	Blackwell Ave St Clair	CA	-	-	-	-	24,375
Penrith LGA	Roads to Recovery	CA	1,234,864	-	1,234,864	-	-
Mulgoa	Littlefields Rd	CA	-	-	-	-	23,082
Penrith LGA	Nation Building Black Spot Program	CPR	471,672	(82,533)	389,139	-	-
Emu Plains	Shared Path Great Western Highway Emu Plains to Glenbrook	CPR	337,920	-	337,920	-	44,940
Penrith LGA	Urban Drainage Construction Program 2022-23	CPR	361,884	-	361,884	-	-
Orchard Hills	Wentworth Road	CPR	-	-	-	-	39,665
Various	2022-23 Australian Government Black Spot Program	CPR	1,120,440	-	1,120,440	-	-
Colyton	Shepherd Street & Marsden Street	CPR	-	-	-	-	1,008
Colyton	Hewitt Street & Desborough Road	CPR	-	-	-	-	22,789
Kingswood	Santley Street, Derby Street & Bringelly Road	CPR	-	-	-	-	68,804
Various	Roads Reconstruction	CPR	1,648,796	-	1,648,796	-	111,133
Luddenham	Gate Rd - Gate Rd (TfNSW completed) to End	CPR	-	-	-	-	82,621
South Penrith	Fragar Road South Penrith	CPR	-	-	-	-	11,802

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
South Penrith	Greenhills Ave South Penrith	CPR	-	-	-	-	2,424
Glenmore Park	Woodlands Drive Renewal	CPR	-	308,777	308,777	-	-
Glenmore Park	Woodlands Dr Pipe Replacement	CPR	-	-	-	-	326,182
St Marys	Forrester Rd- St Marys Rail to Christie St	CPR	132,233	520,000	652,233	-	400,528
Werrington	Harold Corr Stage 2 Overflow Car Park	CPR	-	136,000	136,000	-	45,681
Various	Regional and Local Roads Repair Program 2023	CA	13,136,680	-	13,136,680	13,106,680	108,629
Werrington County	Gillen Court	CA	-	-	-	-	18,989
Werrington County	Meehan Ave	CA	-	-	-	-	22,009
Werrington	Oldham Ave	CA	-	-	-	-	49,679
Londonderry	Spinks Road	CA	-	-	-	-	65,672
Werrington County	Swagman Place	CA	-	-	-	-	7,280
Cranebrook	Vincent Road	CA	-	-	-	-	132,550
Erskine Park	Bittern Close	CA	-	-	-	-	65,873
St Clair	Evening Row	CA	-	-	-	-	22,020
St Clair	Trout Place	CA	-	-	-	-	62,225
St Clair	Warrenton Street	CA	-	-	-	-	62,225
South Penrith	Easterbrook Place	CA	-	-	-	-	59,014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
South Penrith	Gemini Close	CA	-	-	-	-	11,917
South Penrith	Hingerty Place	CA	-	-	-	-	60,643
Castlereagh	Devlin Road Castlereagh	CA	-	-	-	-	140,286
Orchard Hills	Wentworth Road Orchard Hills	CA	-	-	-	-	178,923
Castlereagh	Devlin Road - Minor Culvert Replacement	CA	-	-	-	30,000	-
Penrith	Nepean St Culvert replacement	CA	300,000	-	300,000	-	-
Various	Rural Roadside Drainage Asset Renewal	CPR	800,000	-	800,000	-	-
Various	Drainage Construction Program 2023-24	CPR	-	-	-	202,373	-
Emu Heights	Dobson Place	CPR	-	-	-	20,000	-
St Marys	Hobart Street	CPR	-	-	-	200,000	-
North St Marys	Magnolia Street	CPR	-	-	-	35,000	-
Orchard Hills	Sweet Water Grove	CPR	-	-	-	130,000	-
South Penrith	Sheba Crescent	CPR	-	-	-	20,000	-
Cambridge Park	Trinity Dr new footpath and crossing GFR-1179	CPR	600,000	-	600,000	-	-
Kingswood	Bringelly Rd (Montgrove College) Pedestrian Cross GFR-1190	CPR	400,000	-	400,000	-	-
Werrington County	Pedestrian Crossing Lighting at John Batman Drive	CPR	-	20,000	20,000	-	-
Various	Street Lighting Installation	CPR	-	260,881	260,881	-	-

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Colyton	Shepherd St and Hewitt Rd	CPR	-	-	-	-	4,284
Penrith	Union Rd and Station Lane pedestrian refuges Penrith	CPR	-	-	-	-	57,880
Penrith	Coreen Avenue Shared Path	CPR	-	519,660	519,660	-	-
Penrith	Section 2: Combewood Ave to Sydney Smith Dr	CPR	-	-	-	343,577	-
Penrith	Section 3: Sydney Smith Dr to Coombes Dr	CPR	-	-	-	176,083	-
TOTAL CIVIL MA	AINTENANCE, RENEWAL AND CONSTRUCTION		43,571,586		44,736,644		3,365,276
Community F	acilities and Recreation Operations						
Various	Neighbourhood Centres/Halls Improvements	CF	99,048	(77,419)	21,629	-	-
TOTAL COMMUI	NITY FACILITIES AND RECREATION OPERATIONS		99,048		21,629		-
Community F	acilities and Recreation Planning						
Kingswood	Chapman Gardens Precinct Upgrade	CF	903,373	-	903,373	-	-
Kingswood	Doug Rennie Fields Amenities	CF	-	-	-	-	338,912
Kingswood	Chapman Gardens Irrigation	CF	-	-	-	-	1,350
South Penrith	Jamison Park Synthetic Connections	CF	-	1,148	1,148	-	1,148
Various	Cool Playgrounds - Drinking Stations & Shade	CF	20,000	-	20,000	-	-
Penrith	Shade, Spence Park	CF	-	-	-	-	17,180
TOTAL COMMUI	NITY FACILITIES AND RECREATION PLANNING		923,373		924,521		358,591

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Community R	esilience (Community Safety)						
Penrith	Great River Walk Safety Upgrade	CACP	702,082	-	702,082	-	296,585
TOTAL COMMUN	NITY RESILIENCE (COMMUNITY SAFETY)		702,082		702,082		296,585
Community R	esilience (Neighbourhood Renewal)						
Various	Neighbourhood Renewal	CACP	150,000	(55,000)	95,000	95,000	-
Various	Mayoral Youth Challenge	CACP	323,825	-	323,825	323,825	-
TOTAL COMMUN	NITY RESILIENCE (NEIGHBOURHOOD RENEWAL)		473,825		418,825		-
Council and C	orporate Governance						
Civic Centre	Passadena Audio Visual Equip	GOV	-	95,000	95,000	-	-
TOTAL COUNCIL	AND CORPORATE GOVERNANCE		-		95,000		-
Design and Pr	ojects						
Various	Regatta Park - Stage 1	MP	9,867,901	-	9,867,901	-	2,578,195
Various	Gipps Street Recreation Precinct	MP	29,157,130	(5,913,494)	23,243,636	-	2,321,379
Various	City Park	MP	10,572,092	(1,425,389)	9,146,703	-	2,545,875
Various	Park Asset Shade Sails	MP	7,102	12,585	19,687	-	12,584
Various	Parker Street Sporting Field Upgrades	MP	400,000	(271,823)	128,177	-	30,029
Penrith LGA	Digital Level	MP	-	-	-	-	22,662

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith	Soper Place Multi Deck Carpark	MP	-	10,000	10,000	-	2,501
Glenmore Park	Mulgoa Rise Amenity Building Extensions	MP	22,177	-	22,177	-	7,476
St Clair	Mark Leece Oval New Amenity Building	MP	294,717	-	294,717	-	-
St Clair	Mark Leece Oval - Stage 2	MP	-	-	-	-	222,004
Erskine Park	Chameleon Reserve Stage 1 Tree Planting	MP	39,200	-	39,200	-	997
St Clair	Corio Drive	MP	-	-	-	-	35
St Clair	Kindanda Childcare Centre	MP	-	-	-	-	4,348
Nth Penrith	Nursery Redevelopment	MP	68,458	-	68,458	-	-
Werrington	Harold Corr Synthetic Track Upgrade	MP	66,045	-	66,045	-	48,950
Penrith	Dunheved Road Upgrade	MP	8,036,852	-	8,036,852	-	1,520,356
Penrith	JSPAC Cafe Renewal and Refurbishment	MP	92,999	-	92,999	-	33,833
Penrith	Hickeys Lane Amenities Renewal	MP	696,351	-	696,351	-	568,046
North St Marys	Boronia Park Amenities Renewal	MP	775,692	28,365	804,057	-	155,833
North St Marys	Dog Park	MP	-	-	-	-	189,987
Jordan Springs	Cricket Nets	MP	-	-	-	-	394
Penrith	Boating Now Round 3 Kayak Launch	MP	485,649	-	485,649	-	5,499
South Penrith	Eilleen Cammack Building Refurbishment	MP	-	5,323	5,323	-	50

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith	Civic Centre Renewal	MP	591,822	-	591,822	-	50,084
Penrith	New Adult Change Room	MP	-	-	-	-	7,900
St Marys	Bill Ball (Cook Park) Oval Upgrade	MP	307,380	-	307,380	-	125
St Marys	Carpark Construction	MP	-	-	-	-	655
Penrith	Woodriff Gardens Tennis Amenity Upgrade	MP	2,429,990	-	2,429,990	-	293,029
Glenmore Park	Ched Towns Amenity Renewal & Upgrade	MP	1,020,379	-	1,020,379	-	574,417
Penrith	Great River Walk Nepean Av Shared Use Path	MP	2,020,739	-	2,020,739	-	14,051
St Clair	David Currie Playspace Banks Drive St Clair	MP	88,073	20,382	108,455	-	558
Penrith LGA	Cooling the City Strategy Green Infrastructure Project	MP	128,056	-	128,056	-	109,039
St Marys	Bennett Park St Marys Mixed Recreation Space	MP	994,934	-	994,934	-	14,750
St Marys	Monfarville Amenity Building Upgrade	MP	3,191,846	-	3,191,846	-	6,000
St Marys	St Marys Hall Network Upgrades	MP	12,873	-	12,873	-	4,272
Llandilo	Wilson Park Mayoral Challenge	MP	478,987	87,695	566,682	-	150,529
Llandilo	Wilson Park Llandilo Mayoral Youth Challenge	MP	-	-	-	240,325	-
Llandilo	Wilson Park Co-Design ECP Grant	MP	-	-	-	147,000	-
Llandilo	Wilson Park Co-design CBP21 Grant	MP	-	-	-	15,000	-
Llandilo	Wilson Park Llandilo Amenities Upgrade GSCLOSAP Grant	MP	-	-	-	373,182	-

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Werrington	Kingsway North (Touch) Field Upgrades	MP	160,277	-	160,277	-	24,300
Emu Heights	Wedmore Road Dog park upgrade	MP	-	15,173	15,173	-	408
St Marys	Cook Park Floodlight Upgrades	MP	-	6,355	6,355	-	6,355
Emu Plains	Penrith Regional Gallery Main Gallery Floor and Asset Replac	MP	30,000	-	30,000	-	1,650
Emu Plains	Emu Plains Regatta Park - Kiosk	MP	1,166,964	-	1,166,964	-	-
Londonderry	Cook Park Amenity Building & Grandstand Upgrade	MP	200,000	-	200,000	-	46,590
Glenmore Park	Surveyors Creek Softball Facility	MP	175,518	-	175,518	-	262,762
Penrith	Stapley Street New Play Equipment Shade & Paths	MP	8,022	-	8,022	-	4,122
Penrith	Trinity Drive Reserve Renewal	MP	9,404	50,000	59,404	-	62,421
St Marys	Kingsway North Amenity Building Renewal	MP	2,715,020	(18,892)	2,696,128	-	176,288
Penrith	JSPAC Q Theatre Lighting and Seating Replacement	MP	18,956	-	18,956	-	-
St Clair	St Clair Leisure Centre A/C installation	MP	220,612	-	220,612	-	11,902
St Clair	Peter Kearns Oval David Currie Amenity Upgrade and Renewal	MP	324,537	10,191	334,728	-	305,027
Penrith	University of the 3rd Age Building Renewal	MP	-	2,492	2,492	-	2,266
Erskine Park	Capella Reserve Renewal	MP	-	311,870	311,870	-	-
Erskine Park	Chameleon Reserve Masterplan	MP	4,333	-	4,333	-	4,100
Erskine Park	Ridgeview Crescent Playground Renewal	MP	122,411	-	122,411	-	194,725

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
St Clair	Explorers Way Playground Renewal	MP	128,286	-	128,286	-	158,239
Jamisontown	Willoring Crescent Reserve Playground Renewal	MP	114,097	-	114,097	-	-
Cranebrook	Goldmark Crescent Kurwan Reserve Playground Renewal	MP	168,384	-	168,384	-	155,101
Kingswood Park	Illawong Community Playspace New Playground CBP21	MP	218,587	-	218,587	-	-
Werrington Downs	Jim Anderson Reserve Playground Renewal	MP	134,012	-	134,012	-	-
Penrith LGA	Berried Treasure	MP	238,543	-	238,543	-	20,853
Penrith LGA	Planting Trees for the Queen's Jubilee	MP	-	6,930	6,930	-	4,892
St Marys	Ripples Solar Panel Installation and Accessible Rooms	MP	180,472	-	180,472	-	-
St Marys	Staff Room	MP	-	-	-	-	37,490
St Marys	West Lane Toilets Upgrade & New Adult Change	MP	-	12,595	12,595	-	-
St Marys	Amenities Upgrade	MP	-	-	-	-	19
Emu Plains	Penrith Regional Gallery Air-con Renewal	MP	52,368	-	52,368	-	-
Emu Plains	Blue Emu CCC Minor renewal and high-risk work	MP	310,000	-	310,000	-	70,361
St Marys	Koala Corner CCC High-risk work	MP	199,466	-	199,466	-	185,029
Jordan Springs	Jordan Springs Village Lake - Decking Repairs	MP	257,383	-	257,383	-	69,994
Kingswood	Samuel Foster Reserve Pedestrian Bridge Renewal & Upgrade	MP	40,000	-	40,000	-	-
St Marys	St Marys Library Lift Replacement	MP	160,053	-	160,053	-	-

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Emu Plains	River Road Major Culvert Renewal	MP	584,710	-	584,710	-	67,465
Cambridge Park	Be Cool To School - Cambridge Park	MP	628,118	-	628,118	-	13,235
Penrith	Local Roads Package (LRP) Round 4	MP	(52,316)	-	(52,316)	-	-
Penrith	Coreen Av and Lemongrove Rd Intersection Upgrade	MP	2,585,662	-	2,585,662	-	32,500
Penrith	Coreen Av and Bel-Air Rd Roundabout Upgrade	MP	2,718,438	-	2,718,438	-	32,500
Penrith	Coreen Av and Coombes Dr Intersection Upgrade	MP	5,382,204	-	5,382,204	-	36,000
Penrith	Coreen Av and Sydney Smith Dr Intersection Upgrade	MP	2,714,843	-	2,714,843	-	32,500
St Marys	Monfarville Reserve Playspace	MP	185,000	-	185,000	-	-
St Marys	Monfarville Reserve - Mayoral Youth Challenge	MP	-	-	-	228,372	-
St Marys	Monfarville Reserve - Landscape Southern Area & Bollard	MP	-	-	-	71,628	-
Colyton	Gilmour Street Reserve Playspace Colyton	MP	102,184	-	102,184	-	-
Penrith	Andrews Road Baseball - Drainage and Playing Surface Upgrade	MP	275,074	-	275,074	-	-
Glenmore Park	Blue Hills Wetlands Western Platform Renewal	MP	-	136,451	136,451	-	-
Werrington	Kingsway North Amenities Upgrade - Drainage	MP	228,128	-	228,128	-	-
St Marys	St Marys City Heart and Entertainment Canopy	MP	2,100,000	-	2,100,000	-	21,345
St Marys	Project Management Admin (PMA)	MP	-	-	-	-	2,928
Penrith	JSPAC General Renewal Allocation	MP	395,220	-	395,220	-	-

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith	JSPAC Hydrant Pump Renewal	MP	-	-	-	120,000	-
Penrith	JSPAC Replacement of Security Gate	MP	-	-	-	80,000	-
Penrith	Lewers Roof Renewal	MP	-	-	-	150,000	-
Penrith	The Joan Lift Panel and Button upgrade	MP	-	-	-	24,770	12,385
Penrith	Joan Foyer Lighting Renewal	MP	-	-	-	20,450	-
Werrington Downs	Werrianda CCC Building Insurance Restoration	MP	330,465	-	330,465	-	-
Werrington Downs	Werrianda CCC Roof Renewal	MP	-	-	-	330,465	-
TOTAL DESIGN AN	ID PROJECTS		97,382,879		90,469,688		13,552,192
Divisional Assu	rance (City Services)						_
Penrith Council	CCTV Upgrade & Renewal Program	DIVASS	50,000	-	50,000	-	3,528
TOTAL DIVISIONA	L ASSURANCE (CITY SERVICES)		50,000		50,000		3,528
Environment He	ealth (Biodiversity)						
Penrith LGA	Stormwater Work Improvement Program	EHC	605,240	-	605,240	-	34,789
TOTAL ENVIRONM	IENT HEALTH (BIODIVERSITY)		605,240		605,240		34,789
Fleet and Plant	Management						_
Various	Motor Vehicle Purchases	CPR	2,781,000	-	2,781,000	-	895,150
Penrith Council	Plant Replacement	CPR	1,491,098	-	1,491,098	-	-

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith	Mechanics Workstation & Tool Storage Upgrade	CPR	20,000	-	20,000	-	-
TOTAL FLEET ANI	D PLANT MANAGEMENT		4,292,098		4,292,098		895,150
Information Te	echnology						
Various	Desktop Hardware / Devices	ICT	493,117	-	493,117	-	165,127
Various	Corporate Planing and Reporting Software CAPEX	ICT	-	10,800	10,800	-	10,800
Penrith Council	Server Infrastructure	ICT	56,131	30,000	86,131	-	-
Penrith Council	Networking	ICT	-	-	-	-	754
TOTAL INFORMA	TION TECHNOLOGY		549,248		590,048		176,681
Libraries							
Various	Library Resources - Capital	LS	534,910	-	534,910	-	104,157
Civic Centre	Library Special Purpose Projects -Building	LS	30,000	(5,500)	24,500	-	3,200
Penrith	Penrith Library - Various Works	LS	-	25,000	25,000	-	-
TOTAL LIBRARIES	S		564,910		584,410		107,357
Property Deve	lopment and Management						
Various	Property Development Expenditure Project (2)	PD	1,651,224	-	1,651,224	1,651,224	1,651,224
Various	Erskine Pk Urban Reinvestment (refer MP970)	PD	1,666,729	-	1,666,729	-	500
Various	Commuter carpark upgrade- Cox Ave Kingswood	PD	65,953	(65,953)	-	-	-

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Emu Plains Employment Precinct (Capital)	PD	3,850,000	(680)	3,849,320	-	89,529
Various	The Police Cottage	PD	-	204,379	204,379	-	225
TOTAL PROPERT	Y DEVELOPMENT AND MANAGEMENT		7,233,906		7,371,652		1,741,477
Public Space N	Maintenance (Buildings)						
Various	Bus Shelters Program	CPR	174,134	-	174,134	-	33,915
Penrith LGA	Building Asset Renewal	CA	4,133,345	(10,000)	4,123,345	-	14,480
Various	General Asset Renewal and High Risk Works	CA	469,187	10,000	479,187	-	169,951
Various	MLAK Signs	CA	-	-	-	10,000	-
Glenmore Park	Surveyors Creek Childcare Centre Gutter Renewal	CA	-	-	-	14,241	-
Castlereagh	Castlereagh Hall Aircon Renewal	CA	-	-	-	19,385	-
Erskine Park	Erskine Park B&A External Work	CA	-	-	-	136,445	-
Cranebrook	Tamara Childcare Centre Drainage works	CA	-	-	-	31,361	-
St Clair	St Clair Rec Centre - Roof Works	CA	-	-	-	80,500	-
Ripples	Ripples Aquatic Centre Backwash Pump Replacement	CA	-	-	-	10,000	-
Claremont Meado	ows Claremont Meadows CCC	CA	-	-	-	8,715	-
Cranebrook	Cranebrook NHC	CA	-	-	-	18,675	-
Cranebrook	Grays Lane CCC	CA	_	-	_	15,058	-

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith	Jamison Park Netball Amenities	СА	-	-	-	14,404	-
Penrith	Penrith Council Depot Admin	CA	-	-	-	22,830	-
St Marys	St Marys Community Centre	CA	-	-	-	33,539	-
Penrith	Penrith Pools Internal Sewer Relining	CA	-	-	-	45,404	-
Penrith	Penrith Pools External Sewer Relining	CA	-	-	-	18,630	-
Penrith LGA	Parks Asset Renewal	CA	754,267	13,549	767,816	-	-
TOTAL PUBLIC SP	PACE MAINTENANCE (BUILDINGS)		5,530,933		5,544,482		218,345
Public Space M	laintenance (City Services)						
Various	Sporting Fields Restoration Works Post Flood	CPR	586,222	123,541	709,763	-	48,633
Glenmore Park	Surveyors Creek Glenmore Park - Dugouts & Diamond 1 surface	CPR	7,749	-	7,749	-	(10)
St Marys	Blair Oval Athletics Long Jumps Run Up Renewal	CPR	-	75,000	75,000	-	-
St Marys	Long Jumps Run Up Renewal	CPR	-	-	-	-	46,628
TOTAL PUBLIC SP	PACE MAINTENANCE (CITY SERVICES)		593,971		792,512		95,251
Security and E	mergency Services Management						
Regentville	Regentville RFS Driveway Replacement	СА	-	309,051	309,051	-	1,215
Various	SES Equipment Priority List	CA	20,000	-	20,000	-	-
Penrith LGA	Rural Fire Service Equip-Grant Funded	CA	391,530	-	391,530	-	-

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Londonderry	Londonderry Brigade Station Improvements	CA	-	32,650	32,650	-	2,412
Mulgoa	New Mulgoa Rural Fire Service Station Construction	CA	95,994	-	95,994	-	17,092
TOTAL SECURI	TY AND EMERGENCY SERVICES MANAGEMENT		507,524		849,225		20,719
Social Strate	gy						
Various	Disability Access Improvements	CACP	38,860	(60)	38,800	38,800	11,750
TOTAL SOCIAL	STRATEGY		38,860		38,800		11,750
Traffic Mana	gement, Parking and Road Safety						
Various	LTC / Urgent Traffic Facilities	ES	92,405	-	92,405	-	-
Various	LTC / Urgent Traffic Facilities	ES	167,902	(44,917)	122,985	-	-
Penrith	NSW Bike Plan River Cities Program	ES	454,660	(454,660)	-	-	-
TOTAL TRAFFIC	C MANAGEMENT, PARKING AND ROAD SAFETY		714,967		215,390		-
TOTAL CAPITA	L PROJECTS		######		160,117,599		21,459,774
OPERATIN	G PROJECTS						
Animal Servi	ices						
Penrith LGA	Companion Animals Act Education Program	EHC	10,000	-	10,000	-	1,355
TOTAL ANIMAL	SERVICES		10,000		10,000		1,355
Aquatic and	Leisure Services						
Various	Ripples Pool Hoists - Concreting work	RIPP	_	_	_	_	9,125

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
TOTAL AQUATIC	AND LEISURE SERVICES		-		-		9,125
Children's Serv	vices						
Various	CS Repair & Replace Equipment Operating	CSO	100,000	-	100,000	-	(1,331)
TOTAL CHILDREN	N'S SERVICES		100,000		100,000		(1,331)
City Economy	and Marketing						
Various	City Park Communications and Engagement	CEM	92,276	-	92,276	-	-
Various	Economic Development Memberships and Sponsorships	СЕМ	88,854	-	88,854	88,854	-
Various	City Economy	СЕМ	266,611	(29,636)	236,975	236,975	32,745
TOTAL CITY ECO	NOMY AND MARKETING		447,741		418,105		32,745
City Planning							
Various	Externally Commissioned Studies	СР	127,045	49,000	176,045	-	30,997
Various	Planning Proposal Applications to Amend a LEP	СР	16,339	87,149	103,488	103,488	-
Penrith LGA	Planning and Contributions Projects Resourcing	СР	63,020	(301)	62,719	-	35,175
Luddenham	Western Sydney Aerotropolis Local Contributions Planning	СР	38,000	-	38,000	-	-
Penrith Council	Planning Process Improvement	СР	150,000	-	150,000	-	-
Penrith LGA	Geographical Names Board	СР	200,000	-	200,000	-	-
TOTAL CITY PLAI	NNING		594,404		730,252		66,172

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
City Strategy							
Various	Advocacy Program	CitSrat	25,000	-	25,000	-	-
Various	City-shaping Strategies	CitSrat	55,511	-	55,511	-	-
Various	St Marys Master Plan Integrated Street Network Plan	CitSrat	345,255	-	345,255	345,255	44,705
Penrith Council	Western Parkland Councils Alliance	CitSrat	42,500	-	42,500	-	42,500
Penrith LGA	Tree Canopy Targets for Penrith LGA	CitSrat	24,559	-	24,559	-	-
Penrith LGA	St Marys MasterPlan Business Case Community Hub Cultural Spc	CitSrat	113,112	-	113,112	-	66,397
Penrith LGA	St Marys Master Plan Landscape Plan	CitSrat	70,000	-	70,000	-	-
Penrith LGA	St Marys Master Plan Urban Ecology Action Plan	CitSrat	12,215	-	12,215	-	12,030
Penrith LGA	St Marys Master Plan Market Analysis and Feasibility Study	CitSrat	52,500	(10,220)	42,280	-	-
Penrith LGA	St Marys Master Plan Infrastructure Delivery & Funding Strat	CitSrat	310,000	-	310,000	-	-
Penrith LGA	St Marys Master Plan Integrated Water Management Plan	CitSrat	350,000	-	350,000	-	-
Penrith LGA	St Marys Master Plan European Heritage Study	CitSrat	2,370	-	2,370	-	-
Penrith LGA	St Marys Master Plan Sustainability Study	CitSrat	42,775	-	42,775	-	-
Penrith LGA	St Marys Master Plan Land Contamination Study	CitSrat	50,000	-	50,000	-	-

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	St Marys Master Plan Indigenous Heritage Study	CitSrat	27,042	3,789	30,831	-	19,915
Penrith LGA	City Strategy Memberships and Subscriptions	CitSrat	78,396	-	78,396	-	-
Penrith LGA	Western Sydney Planning Partnership	CitSrat	-	-	-	68,396	-
Penrith LGA	Health Alliance	CitSrat	-	-	-	10,000	-
Penrith LGA	St Marys Master Plan Consultancy	CitSrat	102,727	-	102,727	-	32,000
Penrith LGA	City Strategy Consultancy	CitSrat	-	81,115	81,115	-	-
TOTAL CITY STR	ATEGY		1,703,962		1,778,646		217,547
Civil Maintena	nce, Renewal and Construction						
Various	Shared Pathways Maintenance Program	CA	280,000	-	280,000	-	-
Various	Maintenance of GPT Constructions	CPR	338,127	-	338,127	-	70,577
Londonderry	The Driftway - Road Maintenance	CPR	33,000	-	33,000	-	-
Penrith LGA	CCTV Investigation Drainage Assets	CA	175,691	-	175,691	-	830
Penrith LGA	Roads Condition Audit	CA	200,000	115,000	315,000	-	-
TOTAL CIVIL MA	NTENANCE, RENEWAL AND CONSTRUCTION		1,026,818		1,141,818		71,407
Communicati	ons						
Penrith LGA	Corporate Advertising	Commu	109,364	620,341	729,705	-	2,769

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Media Monitoring	Commu	-	-	-	-	1,667
Penrith LGA	Community Newsletter	Commu	-	-	-	-	204,036
Penrith Council	Website Maintenance	Commu	50,000	-	50,000	-	11,374
Various	Communications Services Resources - WestInvest	Commu	-	-	-	-	32,651
TOTAL COMMUN	ICATIONS		159,364		779,705		252,496
Community Fo	icilities and Recreation Operations						
Penrith LGA	Hall Hire - Fee Waiver	CF	3,000	-	3,000	-	-
Various	Neighbourhood Facility General Imprvmnts	CF	-	77,419	77,419	-	55,564
St Marys	St Marys Community Centre	CF	-	-	-	-	5,935
TOTAL COMMUN	ITY FACILITIES AND RECREATION OPERATIONS		3,000		80,419		61,499
Community Fo	icilities and Recreation Planning						
Penrith LGA	Western Sydney Academy of Sport	CF	18,265	401	18,666	-	18,666
Penrith LGA	Sponsorship of Penrith's NSW Netball Premier League team	CF	15,000	-	15,000	-	-
Penrith Council	CF&R Project Officer -12 month Temp	CF	83,778	37,724	121,502	-	31,919
Various	Community Facilities & Recreations - Minor Expenses	CF	-	2,000	2,000	-	150
Glenmore Park	Glenmore Park High – 2023 Australian School Basketball Champ	CF	2,000	-	2,000	-	2,000

For the Period to 30 September 2023

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
TOTAL COMMU	INITY FACILITIES AND RECREATION PLANNING		119,043		159,168		52,735
Community I	Resilience (Community Safety)						
Various	Community Safety Program	CACP	157,111	-	157,111	-	7,758
TOTAL COMMU	UNITY RESILIENCE (COMMUNITY SAFETY)		157,111		157,111		7,758
Community I	Resilience (Neighbourhood Renewal)						
Various	Urban Design and Activation	CACP	270,472	-	270,472	270,472	8,166
Various	Place Management Resourcing (Pt AREAS)	CACP	623,990	-	623,990	-	76,270
Various	Neighbourhood Renewal Projects (AREAS)	CACP	78,635	-	78,635	-	350
Various	The Village Cafe	CACP	183,406	(501)	182,905	182,905	49,600
Various	CACP Memberships and Donations	CACP	6,814	-	6,814	6,814	-
Various	Neighbourhood Family Fun Day (AREAS)	CACP	103,833	-	103,833	-	41,432
Penrith LGA	Magnetic Places	CACP	50,000	-	50,000	-	175
TOTAL COMMU	INITY RESILIENCE (NEIGHBOURHOOD RENEWAL)		1,317,150		1,316,649		175,993
Corporate St	rategy and Performance						
Various	Strategic Research and Planning	ВТ	40,000	5,000	45,000	-	1,471
TOTAL CORPOR	RATE STRATEGY AND PERFORMANCE		40,000		45,000		1,471

Customer Experience

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith Council	Counter Queuing System	CE	20,178	-	20,178	-	-
TOTAL CUSTOME	ER EXPERIENCE		20,178		20,178		-
Design and Pro	pjects						
Penrith LGA	EPR Erskine Park Rd Upgrades	MP	-	-	-	-	36,669
Penrith LGA	Major Project Design Costs	MP	200,000	(68,334)	131,666	-	1,966
Various	Capital Projects Consultancy	MP	-	-	-	31,666	71,225
Not Applicable	Common Designs	MP	-	-	-	100,000	-
Penrith LGA	GoC Industrial Estates and Corridors	MP	290,564	-	290,564	-	38,813
Penrith LGA	GoC Jamison Pk and Great West Walk Melaleuca Pk	MP	72,442	-	72,442	-	17,318
Penrith LGA	GoC Additional Tree Planting Variation	MP	210,413	-	210,413	-	9,204
Emu Plains	Our River Nepean Masterplan	MP	164,148	-	164,148	-	18,991
Penrith LGA	DPIE Greening our Cities	MP	60,000	-	60,000	-	-
Not Applicable	Design and Projects Resources - WestInvest	MP	-	-	-	-	47,778
Londonderry	Engineering Survey at Londonderry Rd & Reynolds Rd Intersect	MP	7,250	-	7,250	-	-
Regentville	Shared Path Design - Factory Road Regentville	MP	263,082	-	263,082	-	91,207
Emu Plains	Nepean Riverbank Stabilisation – River Road	MP	275,000	-	275,000	-	-

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
TOTAL DESIGN A	ND PROJECTS		1,542,899		1,474,565		333,172
Development A	Applications						
Penrith LGA	Local Planning Panel	DS	171,570	(245)	171,325	-	26,032
TOTAL DEVELOPM	MENT APPLICATIONS		171,570		171,325		26,032
Development (Compliance						
Penrith LGA	Audit Ind Comm & Ag Activities	EHC	153,863	-	153,863	-	40,579
TOTAL DEVELOPMENT	MENT COMPLIANCE		153,863		153,863		40,579
Divisional Assu	urance (City Services)						
Penrith Council	Divisional Assurance Resources - WestInvest	DIVASS	98,263	-	98,263	-	26,479
Not Applicable	Fire Safety Audits	DIVASS	85,000	-	85,000	-	-
Penrith	Asbestos Works - Carpenter Site Penrith	DIVASS	-	103,980	103,980	-	103,980
TOTAL DIVISION	AL ASSURANCE (CITY SERVICES)		183,263		287,243		130,459
Environment H	ealth (Biodiversity)						
Penrith LGA	On Site Sewer Management Strategy	EHC	273,051	-	273,051	-	74,240
Penrith LGA	Biodiversity Strategy	EHC	20,000	-	20,000	-	959
Penrith LGA	Integrated Catchment Management	EHC	147,207	-	147,207	-	29,206
Penrith LGA	Waterways Health Monitoring Program	EHC	70,000	-	70,000	-	87

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Biodiversity Stategy	EHC	60,000	-	60,000	-	-
TOTAL ENVIRON	MENT HEALTH (BIODIVERSITY)		570,258		570,258		104,492
Executive Serv	rices						
Penrith Council	Councillor Professional Training and Development	EX	60,000	(25,000)	35,000	-	-
TOTAL EXECUTIV	/E SERVICES		60,000		35,000		-
Financial Serv	ices						
Various	Financial Services Resources - WestInvest	FS	132,537	-	132,537	-	32,418
TOTAL FINANCIA	AL SERVICES		132,537		132,537		32,418
Floodplain and	d Stormwater Management						
Penrith LGA	Floodplain Management Resourcing	ES	293,884	-	293,884	-	80,867
Penrith LGA	Flood Studies SMSC	ES	142,909	4,100	147,009	-	-
Penrith LGA	St Marys (Byrnes Creek) Risk Management Study and Plan	ES	-	-	-	-	17,600
Penrith LGA	Nepean River Flood Risk Management Study/Plan	ES	-	-	-	-	39,600
Various	Wianamatta South Creek Flood Planning Area Map	ES	-	-	-	-	9,577
Cranebrook	Cranebrook Overland Flow Flood Study	ES	74,916	-	74,916	-	70
Penrith LGA	Peach Tree and Lower Surveyors Creeks Catchment Floodplain	ES	146,830	-	146,830	-	-
Penrith	Doonmore Street, Penrith Retarding Basin	ES	90,785	-	90,785	-	-

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
St Marys	St Marys Flood Protection Levee Upgrade	ES	104,325	-	104,325	-	7,900
Emu Plains	Emu Plain Floodplain Risk Management Study and Plan	ES	247,079	-	247,079	-	1,222
Londonderry	Rickabys Creek Catchment Flood Study	ES	264,943	-	264,943	-	18,997
Oxley Park	Oxley Park levee - Investigation and Detailed Design	ES	128,050	-	128,050	-	-
Erskine Park	Pit & Pipe Study	ES	252,120	-	252,120	-	98,160
Various	Upper Byrnes Creek catchment overland flow flood study	ES	120,000	-	120,000	-	45
Various	Blackwell Creek catchment flood study	ES	150,000	-	150,000	-	44
Kingswood	Chapman Garden Retarding Basin – investigation and detailed	ES	195,000	-	195,000	-	-
St Marys	Byrnes Creek catchment Flood Mitigation Works – investigatio	ES	195,000	-	195,000	-	-
Penrith LGA	Rickabys Creek Catchment Flood Study Survey	ES	-	225,000	225,000	-	-
TOTAL FLOODPLA	AIN AND STORMWATER MANAGEMENT		2,405,841		2,634,941		274,084
Information Te	chnology						
Penrith Council	Operational and Support Agreements	ICT	874,771	-	874,771	-	23,221
Penrith Council	Cloud Services	ICT	-	-	-	-	102,788
Penrith Council	Data Centre Services	ICT	-	-	-	-	14,325
Penrith Council	Contractor	ICT	-	-	-	-	6,000

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
TOTAL INFORMA	TION TECHNOLOGY		874,771		874,771		146,334
Libraries							
Various	Library Special Purpose Projects - Promotion	LS	19,000	5,500	24,500	-	6,311
Penrith Council	Library Resources - Operating	LS	210,000	-	210,000	-	36,877
Penrith LGA	Library Digital	LS	84,500	5,835	90,335	-	-
Penrith LGA	Library Management System Op Costs	LS	-	-	-	-	79,000
Penrith LGA	Library Special Purpose Projects - Technology	LS	17,967	-	17,967	-	-
TOTAL LIBRARIES			331,467		342,802		122,187
Nursery Opera	tions and Bushcare						
Penrith Council	Bushland Management	CPR	202,272	(827)	201,445	-	43,639
Penrith LGA	Preserving Cumberland Plain Threatened Species in Penrith LG	CPR	16,812	-	16,812	-	5,513
Various	Save Our Species - Persoonia Nutans (2022)	CPR	16,629	-	16,629	-	1,204
Various	Saving our Species Eucalyptus benthamii	CPR	12,000	-	12,000	-	-
Various	Biodiversity Offset Works – The Northern Road - Stage 2	CPR	182,160	-	182,160	-	-
Various	Saving our Species Hibbertia sp. Bankstown Conservation	CPR	-	15,000	15,000	-	-
Various	Saving our Species Persoonia nutans Conservation	CPR	-	14,000	14,000	-	-

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
TOTAL NURSERY	OPERATIONS AND BUSHCARE		429,873		458,046		50,356
People and Cu	lture						
Penrith Council	HR Services Resources - WestInvest	People c	121,334	-	121,334	-	27,588
Penrith Council	WHS Services Resources - WestInvest	People c	265,188	-	265,188	-	35,793
TOTAL PEOPLE AI	ND CULTURE		386,522		386,522		63,382
Place and Activ	vation						
Various	REAL Festival	CACP	331,236	295,946	627,182	627,182	473,134
Various	Penrith Events Partnership Program – Major Events Sponsorshi	CACP	104,000	(5,000)	99,000	99,000	22,500
Various	Penrith Events Partnership Program Event Acquisition Fund	CACP	15,000	-	15,000	15,000	-
Various	Community Events Program	CACP	20,500	-	20,500	-	-
Various	Australia Day	CACP	77,000	-	77,000	-	-
Penrith	REAL Festival Resourcing	CACP	140,899	(668)	140,231	-	36,723
Penrith LGA	Penrith Events Partnership Program - Community Events	CACP	60,000	-	60,000	-	4,000
Penrith LGA	Community Events Unallocated	CACP	-	-	-	20,000	1,000
Penrith LGA	Community Events Development Grants	CACP	-	-	-	40,000	-
Penrith LGA	Live Site Events	CACP	30,000	80,000	110,000	-	-

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	FIFA Live Site	CACP	-	-	-	20,000	8,910
Penrith LGA	FIFA Live Site 2	CACP	-	-	-	20,000	17,395
Penrith LGA	FIFA Live Site 3	CACP	-	-	-	20,000	16,012
Penrith LGA	FIFA Live Site 4	CACP	-	-	-	20,000	24,386
Penrith	NRL Grand Final Live Site	CACP	-	-	-	30,000	632
TOTAL PLACE AN	D ACTIVATION		778,635		1,148,913		604,690
Property Devel	opment and Management						
Various	PD Business Development	PD	126,611	(106,611)	20,000	-	3,469
Various	Permanent Road Closure (not sold)	PD	5,000	-	5,000	-	-
Various	Telecommunications Portfolio Optimisation	PD	-	35,706	35,706	35,706	4,187
Various	Community Connections HLBC	PD	-	6,094	6,094	6,094	5,000
Various	Primary Application Tench Reserve	PD	-	17,357	17,357	-	1,245
Various	Green Innovations Soper Place (Op)	PD	53,013	24,957	77,970	-	2,101
Various	Road Closure-Part Chatsworth Road St Clair	PD	-	9,910	9,910	-	133
Various	Road Closure- Part Ashwick Circuit St Clair	PD	-	9,791	9,791	-	141
Various	Road Closure- Horace Street Cranebrook	PD	-	9,917	9,917	-	139

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	North St Marys Industrial Precinct HLBC	PD	70,000	-	70,000	-	-
Various	Road Closure- Ptt Dunheved Circuit St Marys	PD	-	10,000	10,000	-	2,604
Various	Unsolicited Bid -The Salvation Army	PD	-	8,000	8,000	-	-
Various	Castlreagh Road Penrith - Road Closure	PD	-	7,500	7,500	7,500	-
Penrith CBD	Penrith Paceway - Temp Public Car Park Lease	PD	26,000	-	26,000	-	4,000
Penrith CBD	114-116 Henry St Demolition	PD	-	522,000	522,000	-	-
Penrith CBD	Demolition Contractor	PD	-	-	-	522,000	-
TOTAL PROPERTY	Y DEVELOPMENT AND MANAGEMENT		280,624		835,245		23,018
Public Space M	laintenance (Buildings)						
Various	Fire Safety Small Upgrades	CPR	120,000	-	120,000	-	-
TOTAL PUBLIC SF	PACE MAINTENANCE (BUILDINGS)		120,000		120,000		-
Public Space M	laintenance (Cross City)						
Various	Enhanced Public Domain Maintenance (Pt AREAS)	CPR	2,984,802	-	2,984,802	-	532,718
Emu Plains	Protection Screens on GWH Bridge Emu Plains	CPR	500,000	-	500,000	-	-
Penrith LGA	Enhanced Public Domain	CPR	160,978	(741)	160,237	-	22,735
Penrith LGA	LED Sreet Light Upgrade Project	CPR	651,827	-	651,827	-	107,192

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Biodiversity Offsets - St.Mary's Access Road	CPR	38,591	-	38,591	-	-
TOTAL PUBLIC SE	PACE MAINTENANCE (CROSS CITY)		4,336,198		4,335,457		662,644
Purchasing an	nd Supply						
Various	Supply Services Resources - WestInvest	FS	109,373	-	109,373	-	25,077
TOTAL PURCHAS	SING AND SUPPLY		109,373		109,373		25,077
Resilience							
Various	Resilience Programs	CR	50,205	-	50,205	-	477
Various	Community Resilience Initiatives - LG Recovery Grant	CR	234,144	(3,292)	230,852	230,852	37,632
Penrith LGA	Community preparedness to climate risks	CR	86,153	-	86,153	-	100
Penrith Council	St Marys WestInvest Project Lead	CR	167,484	(797)	166,687	-	38,086
Penrith LGA	End to End Response Review - LG Recovery Grant	CR	150,000	-	150,000	-	37,950
St Marys	St Marys Place Plan	CR	24,036	-	24,036	-	17,658
Various	Study on Recovery Needs for Caravan Park Residents	CR	60,000	-	60,000	-	-
TOTAL RESILIENC	CE CONTRACTOR OF THE CONTRACTO		772,022		767,933		131,902
Security and E	mergency Services Management						
Various	DRFA Flood Funding Coordination and Consulting	CA	233,012	75,000	308,012	-	-
Not Applicable	Council Resourcing	CA	-	-	-	-	53,782

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
TOTAL SECURITY	AND EMERGENCY SERVICES MANAGEMENT		233,012		308,012		53,782
Social Strateg	у						
Various	Community Assistance Program	CACP	61,970	-	61,970	61,970	13,232
Various	Aged & Disability Projects	CACP	20,000	-	20,000	-	412
Various	Targeted Early Intervention Programs (TEIP)	CACP	58,736	9,471	68,207	-	302
Various	Disability Access Improvements Operational	CACP	9,970	60	10,030	10,030	1,530
Various	Community Sector Data TEIP Projects	CACP	61,359	-	61,359	-	34,340
Various	Disability Inclusion Action Plan Stretch Projects	CACP	233,879	-	233,879	233,879	38,316
Various	Community Health Promotion	CACP	6,000	-	6,000	-	-
Penrith LGA	Multicultural Community Research	CACP	71,593	-	71,593	-	38,541
Penrith LGA	Community Engagement Cultural Protocols	CACP	53,000	15,000	68,000	-	19,571
Penrith LGA	Community and Cultural Facilities Development	CACP	81,840	-	81,840	-	-
Penrith	Barnardos Australia - Penrith	CACP	4,000	-	4,000	-	-
TOTAL SOCIAL STRATEGY			662,347		686,878		146,243
Strategic Asse	et Management Planning						
Various	Adoption of Plans of Management	CA	135,972	(115,000)	20,972	-	-

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Jordan Springs	Declared Dams Management	CA	70,000	-	70,000	-	-
Penrith Council	Online Permits Application & Management Platform	CA	38,302	-	38,302	-	-
TOTAL STRATEGI	C ASSET MANAGEMENT PLANNING		244,274		129,274		-
Sustainability							
Various	Sustainability Programs	CR	25,308	-	25,308	-	5,314
Penrith Council	Louise Petchell Learning for Sustainability Scholarship	CR	14,301	-	14,301	-	-
Penrith LGA	Compact of Mayors	CR	18,680	-	18,680	-	3,364
Penrith LGA	WSU Solar Car Sponsorship	CR	10,000	-	10,000	-	10,000
Penrith LGA	EV Transition Plan	CR	45,000	29,612	74,612	-	30,775
TOTAL SUSTAINA	ABILITY		113,289		142,901		49,453
Tourism and In	nternational Partnerships						
Various	Tourism Operational Expenditure	СЕМ	133,896	-	133,896	133,896	13,028
Various	City Marketing	СЕМ	229,797	-	229,797	229,797	25,836
Various	International Relations	СЕМ	91,805	-	91,805	-	-
Penrith LGA	Penrith Heritage Walking Trail Project	СЕМ	21,971	-	21,971	-	-
Penrith LGA	D365 Marketing Solution	CEM	-	29,636	29,636	-	-

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
TOTAL TOURISM	AND INTERNATIONAL PARTNERSHIPS		477,469		507,105		38,864
Traffic Manage	ement, Parking and Road Safety						
Penrith LGA	Road Safety Project	ES	8,161	(1,200)	6,961	-	550
Penrith LGA	P-2740 Supervising Learner Drivers Workshops - GLS	ES	-	-	-	-	275
Penrith LGA	P-2738 Community Road Safety Education Program	ES	-	-	-	-	184
Emu Plains	GWH Emu Plains to Glenbrook - Survey & Design	ES	7,768	-	7,768	-	-
Penrith CBD	High Pedestrian Activity Area Study - Penrith Northern Stati	ES	4,340	-	4,340	-	-
Penrith LGA	Penrith CBD Carparking Analysis	ES	-	40,000	40,000	-	-
TOTAL TRAFFIC I	MANAGEMENT, PARKING AND ROAD SAFETY		20,269		59,069		1,009
Waste Avoida	nce and Resource Recovery						
Penrith LGA	Purchase of Bins after Rollout	WRR	115,752	-	115,752	-	-
Various	Biodegradable Bags - Purchase & Delivery	WRR	1,500,000	-	1,500,000	-	504
Penrith LGA	E - Waste	WRR	150,000	-	150,000	-	16,303
Penrith	Waste Strategy & Contract Development	WRR	200,000	-	200,000	-	-
Penrith LGA	Hard Waste Assessment	WRR	274,678	-	274,678	-	70,323
Penrith LGA	Chemical Clean Out	WRR	20,000	-	20,000	-	-

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Kitchen Caddies	WRR	8,000	-	8,000	-	3,615
Penrith LGA	Red Ready	WRR	58,400	-	58,400	-	53,090
Penrith LGA	Christmas Services	WRR	30,000	-	30,000	-	-
Penrith LGA	Supplementary Services	WRR	45,000	-	45,000	-	14,399
Penrith LGA	MUDs FOGO Trial	WRR	79,908	-	79,908	-	30,529
Penrith LGA	Clean up of Community Venues	WRR	-	84,000	84,000	-	-
TOTAL WASTE AVOIDANCE AND RESOURCE RECOVERY			2,481,738		2,565,738		188,763
TOTAL OPERATING PROJECTS			23,570,885		25,974,822		4,197,913

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