


# ORGANISATIONAL REPORT

DECEMBER 2019



PENRITH



How we're going with delivering services,  
activities and projects for our community.

**PENRITH**  
CITY COUNCIL

[penrith.city](https://penrith.city)

## STRATEGIC PLANNING FRAMEWORK

All local councils across the state are required to plan and report in line with the NSW Office of Local Government's Integrated Planning and Reporting Framework. This "recognises that most communities share similar aspirations: a safe, healthy and pleasant place to live, a sustainable environment, opportunities for social interaction, opportunities for education and employment, and reliable infrastructure. The difference lies in how each community responds to these needs. It also recognises that council plans and policies should not exist in isolation and that they are inter-connected. This framework allows NSW councils to draw their various plans together, understand how they interact and get the maximum leverage from their efforts by planning holistically and sustainably for the future."

The following Penrith Council documents form our Strategic Planning Framework. They are available on our website and in hard copy by request.



### Community Plan

Our *Community Plan* is a 'big picture' plan based around the seven Outcomes our community has told us will improve Penrith as a place to live, work in and visit. These are long term goals and Council cannot deliver them alone – we need to work with State and Federal government, businesses, other organisations and our community to achieve these Outcomes together. Our Community Plan not only sets out where we want to be, but also where we are now and how we'll know we're on the right track.



### Delivery Program and Operational Plan

Our *Delivery Program*, which incorporates our Operational Plan, sets out Council's role in delivering the seven Outcomes over the four years from 2017-21. It's our commitment to our community, and includes the services, activities and projects we will deliver, our annual budget, our detailed works programs and how we will measure our performance to ensure we're delivering the right services, the best way we can.



### Community Engagement Strategy with the Community Participation Plan

This document details Council's approach to engagement, identifies the various stakeholders in our City's future and sets out how Council plans to engage with each of these groups to develop and review our Community Plan, as well as identifying how the community can expect to be involved in land use planning decision processes.



### Resourcing Strategy

We cannot deliver the services the community needs without properly managing our people, our assets and our money. The Resourcing Strategy looks at the key risks and opportunities we're likely to face over the next 10 years, and how they may impact our long term financial sustainability. It looks at how we will use our resources and what we need to do to ensure our assets and our workforce are best placed to deliver on our commitments over the next four years.

## A MESSAGE FROM OUR GENERAL MANAGER

I'm pleased to report that, halfway through the 2019-2020 financial year, Council has made good progress in delivering our planned services and projects, with 99% of our actions and 96% of projects either on track or already completed.

Plans to transform our region into the Western Parkland City continue to gather pace and Council is working with industry and the Australian and NSW Governments to ensure Penrith is supported by the infrastructure we need.

This includes the Tench Reserve Boat Ramp, officially opened in October. The \$6.7 million project was jointly funded by the Australian and NSW Governments and Council and has improved congestion and safety both in and around the Nepean River.

During this reporting period, Council released its plans for the Soper Place Development – an innovative design that delivers on cooling our city, creating a space for community and increasing commercial opportunities and car parking in the city centre.

We continue to push for jobs closer to home. In October, government representatives, industry, small business, university and training sector leaders came together to collaborate at the Mayoral Skills Summit. This targeted discussion provided strategic intervention to build our local jobs base for our current and future workforce.

The results of private sector investment in Penrith was also evidenced over the past six months when work started on an \$80 million warehouse in Andrews Road and the \$50 million Nepean Health Hub. Residential apartment developments, such as Penway Place, received the green light, further stimulating our economy.

Council continues to consult and collaborate with our community. In October, Council called on residents to have their say on an iconic City Park. We also released plans for upgrades to Regatta Park on which feedback will be sought early this year.



We worked with residents to transform Parklawn Place and a playground in Oxley Park through the Mayoral Challenge Program. And, in St Marys, we partnered with community organisations to coordinate the Queen Street Riches and Textures creative collaboration and celebrate cultural diversity through the Sharing Stories, Sharing Spices initiative.

Council's Real Festival was back bigger and better than ever. This world-class festival is curated by our Events team and draws together the talents of many staff and residents. We also celebrated Penrith-made goods with our inaugural Penrith Producers event. This successful evening event added to Council's ongoing work to activate our city after dark and stimulate Penrith's night time economy.

To find out more about Council's current and future projects and programs, and how you can have your say in our City's future, visit [penrithcity.nsw.gov.au](https://penrithcity.nsw.gov.au) and [yoursaypenrith.com.au](https://yoursaypenrith.com.au).

A stylized, handwritten signature in black ink, likely belonging to Warwick Winn. The signature is fluid and cursive, with a long horizontal stroke extending to the right.

**WARWICK WINN**  
**GENERAL MANAGER**

## OUR MISSION

### WE WILL...

- » Deliver the services, facilities and infrastructure that our community needs
- » Maintain our long term financial sustainability
- » Work with our community and partners to achieve more than we can alone
- » Provide an excellent customer experience to everyone who contacts us
- » Value and engage our staff

## OUR VALUES

In addition to our Code of Conduct, Council has adopted Values to guide our behaviour in the workplace and how we relate to our work colleagues, our customers, our communities, and our stakeholders.

Our Values and Behaviours are:

- » We show respect
- » We are accountable
- » We encourage innovation

As an organisation, we strive to reflect these in our day to day work, making our workplace more enjoyable and productive.



## OUR CUSTOMER PROMISE

We put customers at the heart of everything we do.  
When we work with you and each other we will...



### BE PROACTIVE

We will be friendly, professional and show initiative.



### KEEP IT SIMPLE

We will offer clear, consistent and accurate information and services, which are easy for everyone to access.



### BUILD RESPECTFUL RELATIONSHIPS

We value relationships and diversity.  
We will respect your individual situation.



### LISTEN AND RESPOND

We will listen to you and seek to understand your needs.  
We will be honest, accountable and follow through,  
so you know what to expect and when.

# STENZONCO

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# OUR PERFORMANCE



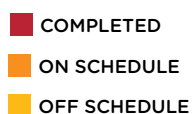
# OUR PERFORMANCE SUMMARY

## Our Projects

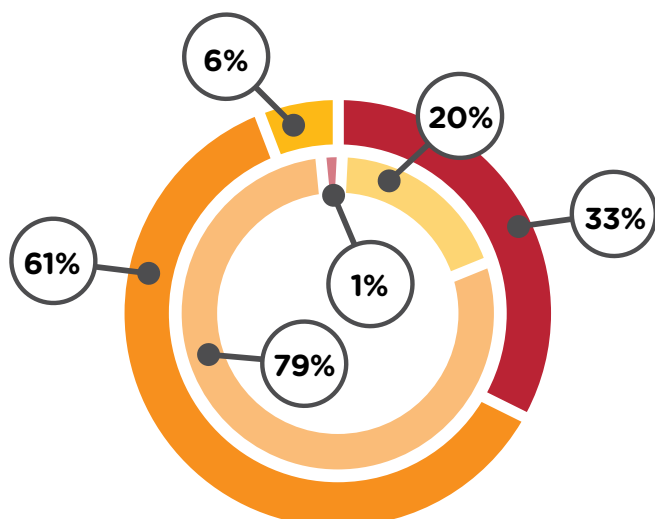
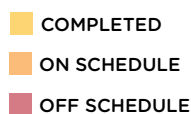
At the end of the December 2019 six monthly reporting period, just over 26% of reportable projects (Capital and Operational) were completed, 70% were on schedule for completion, and less than 4% were experiencing some delay. The following graph gives a more detailed view of Capital and Operational projects.

Although we do our best to anticipate what needs to be done each year, unexpected challenges and opportunities inevitably arise. In some cases, this affects our ability to undertake the work we had planned, however, in others, we can respond without affecting our agreed program of works.

### Capital Projects



### Operating Projects

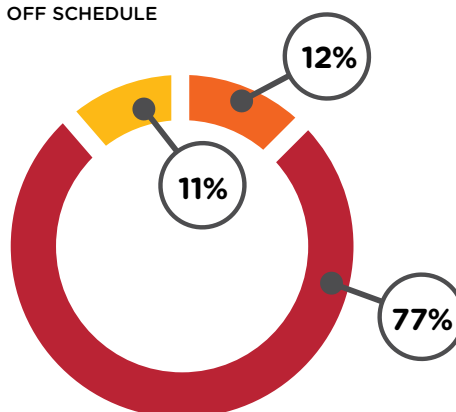
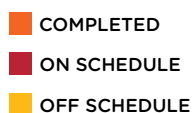


## Our Operational Plan Actions

At the end of December, 12% of reportable 2019-20 Operational Plan actions were reported as completed, 77% identified as on schedule for completion, and 11% reported as experiencing delays.

All 131 Service Activities were reported as being on track.

### Actions



## HOW DID WE DO

Below is a summary of our performance against the specific actions we committed to for 2019-20.

| ACTIVITY  | ACTION  | PROGRESS |
|---|---|----------|
| <b>OUTCOME 1 WE CAN WORK CLOSE TO HOME</b>  |   |          |
| Deliver actions identified in the Economic Development Strategy and Penrith Progression   | Facilitate the delivery of a travel plan for The Quarter  | ➤        |
|   | Conduct a review of the Living Well Precinct in the CBD   | ✓        |
|   | Prepare two high level business cases for future land development opportunities that align to the Economic Development Strategy | ✓        |
| Facilitate and pursue investment leads based on industry sector research  | Produce three industry market analysis reports that will inform future 'New West' marketing opportunities                       | ➤        |
|   | Partner with government agencies to deliver three local export business trade and investment workshops                          | ➤        |
| Promote and market the New West investment brand to key industries  | Prepare an investment prospectus for The Quarter  | ➤        |
|   | Implement 2019-20 New West Marketing Strategy actions   | ➤        |
| Facilitate transformational strategic land projects in the Penrith City Centre, or other significant economic corridors of Penrith and the Nepean River | Determine the approach to deliver City Park   | ✓        |
|   | Participate in the development of a Digital Action Plan for the Western Parkland City; a commitment under the City Deal process | ➤        |
| Promote Penrith as a place to live and work in through events and marketing   | Implement the recommendations from the Destination Management Plan review   | ➤        |
|   | Hold a skills summit  | ✓        |
|   | Review the Tourism Strategy   | ➤        |
| Deliver quality library services that meet the community's changing needs   | Identify interactive technology options to improve access to the library catalogue and online services                          | ➤        |



✓ COMPLETED ✗ OFF SCHEDULE ➤ ON SCHEDULE

| ACTIVITY | ACTION | PROGRESS |
|----------|--------|----------|
|----------|--------|----------|

## OUTCOME 2 WE PLAN FOR OUR FUTURE GROWTH

|   |  |   |
|---|--|---|
| Support and influence tri-government strategic planning in the Western Parkland City by responding to the City Deal opportunities | Develop structure plans and subsequent strategies for the North South Rail Corridor and East West Economic Corridor                    | ➤ |
|   | Work with Government to release the Penrith Multi User Depot site for sale to support jobs growth in Penrith City Centre               | ✗ |
|   | Work with the NSW Government to develop a strategy to manage South Creek   | ➤ |
|   | Commence preparation of the Centres Strategy   | ➤ |
| Ensure our strategic planning responds to the requirements of the Greater Sydney Commission's District Plans                      | Finalise the Local Strategic Planning Statement  | ➤ |
|   | Finalise Stage 1 background studies for the Local Environmental Plan review  | ➤ |
|   | Complete a review of the planning controls, traffic and parking strategy for the Penrith City Centre                                   | ➤ |
|   | Commence a comprehensive review of the Development Control Plan  | ➤ |
| Represent the changing needs of our growing community to other levels of government   | Deliver an advocacy program for the stage 1 commitment to build the North South Rail in time for the opening of Western Sydney Airport | ➤ |
|   | Investigate the benefits of government investment in the Castlereagh Connection  | ✓ |
| Ensure our policies, strategies and plans provide for the services and infrastructure our City need                               | Complete Development Contributions Review and start implementing recommendations   | ➤ |
| Seek to influence planning legislation and related government policies to ensure the best outcomes for our community              | Contribute to collaboration by Government in Penrith City Centre in relation to flooding   | ✗ |
|   | Participate in the precinct planning for the Western Sydney Aerotropolis within the Western Sydney Planning Partnership                | ➤ |

## OUTCOME 3 WE CAN GET AROUND THE CITY

|  |  |   |
|--|--|---|
| Help ensure efficient and fair use of parking spaces across the City                           | Put in place a process to make the most of the new parking sensor technology | ➤ |
| Provide technical advice on parking issues and plan for the delivery of parking infrastructure | Finalise detailed design for the Soper Place development                     | ✗ |

| ACTIVITY  | ACTION   | PROGRESS |
|---|--|----------|
| <b>OUTCOME 4 WE HAVE SAFE, VIBRANT PLACES</b>   |  |          |
| Plan and deliver Council's major capital projects for public spaces                       | Finalise Regatta Park Stage 1 design   | ➤        |
|   | Commence the Wharf Precinct Project at Tench Reserve   | ➤        |
| Maintain a Community Safety Plan for the City   | Deliver the Good Neighbour Program   | ➤        |
|   | Deliver pedestrian lighting upgrades in Kingswood  | ➤        |
| Maintain public trees across the City   | Review the Penrith Roadside Vegetation Management Plan and coordinate the implementation of priority actions | ➤        |
|   | Deliver the Penrith City Centre relaunch campaign  | ✓        |
| Support the revitalisation of Penrith City Centre and St Marys Town Centre                | Commence delivery of the St Marys Night Activation Strategy  | ➤        |
|   | Scope and commence development of the Kingswood Place Plan   | ➤        |
| Help ensure our important community places meet the needs of the people that use them     | Deliver one Creative Lighting project in Penrith City Centre   | ➤        |
| Work with local communities to identify priority issues in their area                     | Undertake neighbourhood renewal activities in Kingswood Park   | ➤        |
| Deliver projects that address local issues and improve the wellbeing of local communities | Deliver two night-time activations in Kingswood  | ✓        |
|   | Deliver the Village Café in North St Marys, Kingswood and Llandilo   | ➤        |

✓ COMPLETED ✗ OFF SCHEDULE ➤ ON SCHEDULE

| ACTIVITY  | ACTION  | PROGRESS |
|---|---|----------|
| <b>OUTCOME 5 WE CARE ABOUT OUR ENVIRONMENT</b>  |   |          |
| Help protect and improve our City's natural environment   | Review tree and vegetation permit application practices and contribute to DCP amendments  | ➤        |
| Maintain Council's natural areas  | Develop a Business Plan for Council's Nursery   | ➤        |
| Undertake activities associated with the management of asbestos and other waste, environmental management, chemical management and WHS practices within the Depot | Complete site validation investigations and reports for Gipps Street Reserve  | ➤        |
| Provide information to our community on resource use and living sustainably   | Develop and implement a program to help residents understand how to make their homes more resilient to climate impacts, including heat  | ➤        |
| Help our community understand how they can increase resource recovery and reduce waste  | Monitor and support food and garden waste recycling across Penrith  | ➤        |
|   | Review collection practice to increase diversion and reduce carbon footprint  | ➤        |
|   | Implement a reduce, reuse and recycle waste communications strategy   | ➤        |
| Manage the risk to, and impact on, life and property from the existing and potential future use of the floodplain   | Prepare risk management plans for the Nepean River, South Creek, Penrith and St Marys city centres                                      | ➤        |
| Identify opportunities to respond to a changing climate   | Hold a summit focusing on the impact of urban heat  | ➤        |
|   | Assess tree canopy coverage across the City and look to establish targets   | ➤        |
| Coordinate the implementation of the Cooling the City Strategy  | Advocate for sustainable development laws   | ➤        |
|   | Review the Penrith Accessible Trails Hierarchy Strategy (PATHS) in line with the blue / green grid principles from the State Government | ➤        |
|   | Investigate tree planting priorities across the City  | ➤        |

OUR PERFORMANCE

| ACTIVITY  | ACTION  | PROGRESS |
|---|---|----------|
| <b>OUTCOME 6 WE ARE HEALTHY AND SHARE STRONG COMMUNITY SPIRIT</b>                                   |   |          |
| Plan and deliver Council's major capital projects for open space and recreation                     | Commence construction of fields and amenities at the western end of the Kingsway Sporting Complex | ➤        |
|   | Build a new amenity building in Mark Leece Oval, St Clair   | ➤        |
|   | Deliver two synthetic fields in Jamison Park  | ➤        |
| Deliver library services that support a vibrant, connected community                                | Refurbish the St Marys Council Office   | ✗        |
| Plan for the provision of and facilitate the delivery of community, sport and recreation facilities | Finalise the Sport and Recreation Strategy  | ➤        |
| Help promote responsible pet ownership  | Finalise the new Animal Shelter Services Agreement with Hawkesbury City Council                   | ✓        |
| Develop effective responses to the impacts of growth, redevelopment and change in our community     | Develop and promote a health snapshot and seniors' profile for the City                           | ✗        |
| Coordinate the implementation of the Disability Inclusion Plan                                      | Deliver internal Autism Awareness Training  | ➤        |
| Work with partners to deliver events that strengthen our community                                  | Coordinate an event to recognise the role of ClubGrants in funding community projects in the City | ✗        |
| Support community service organisations working in our City   | Coordinate activities to recognise the importance of volunteers' contribution to social capital   | ✓        |
| Conduct and support events that include all members of our community                                | Deliver the community events calendar   | ➤        |
|   | Review the Events Strategy  | ➤        |
| Create opportunities for residents to learn about different cultures                                | Implement recommendations from the sister city and friendship agreement review                    | ➤        |

 COMPLETED
  OFF SCHEDULE
  ON SCHEDULE

| ACTIVITY   | ACTION   | PROGRESS  |
|--|--|---|
| <b>OUTCOME 7 WE HAVE CONFIDENCE IN OUR COUNCIL</b>   |  |   |
| Manage Council's meeting calendar, meeting process and business papers to ensure open and fair decision making         | Upgrade Council Chambers and meeting room to live stream Council meetings                        |    |
| Provide advice to assist the organisation in meeting its lawful obligations  | Develop a framework to provide assurance that the organisation is meeting its lawful obligations |    |
| Support financial sustainability through financial planning and budget management                                      | Review and refine Long Term Financial Plan forecasting   |    |
|  | Undertake a review of Debt Recovery policies and procedures                                      |    |
| Support financial sustainability by managing Council's purchasing policies and procedures                              | Develop a three-year Strategic Procurement Plan  |    |
| Manage Council's assets to minimise risk, reflect lifecycle costs and meet community needs                             | Update Asset Management Plans for all asset classes  |    |
|  | Review key asset management processes, including acquisition and disposal                        |   |
|  | Develop the 2020-21 asset renewal programs for buildings, parks, drains, roads and pathways      |  |
|  | Participate in the development of uniform engineering design standards                           |  |
| Identify ways Council can use resources more efficiently   | Investigate the feasibility of larger scale solar renewable energy projects within the region    |  |
| Tell our community and stakeholders about how we are delivering on our commitments to them                             | Start the End of Term Report   |  |
| Implement major information and technology projects  | Roll out the Field Services Mobility project and deliver a user training program                 |  |
|  | Commence development of a Customer Relationship Management System                                |  |
|  | Deliver the Smart Cities and Suburbs sensor project  |  |
| Keep our community informed about what council is doing  | Implement recommendations from the communications channel review                                 |  |
| Ensure our corporate planning documents reflect how council responds to community needs within organisational capacity | Start talking with our community about the new Community Plan                                    |  |
|  | Start a review of the Resourcing Strategy  |  |
|  | Respond to recommendations of the Integrated Planning and Reporting Audit                        |  |

OUR PERFORMANCE



| ACTIVITY  | ACTION   | PROGRESS |
|---|--|----------|
| Support the efficient functioning of Council  | Complete the initial roll-out of business plans across Council and implement continuous improvement of the business planning process | ➤        |
|   | Review the use of organisational performance indicators across Council   | ✗        |
| 'Future proof for tomorrow's success'. Build partnerships, improve productivity and make the best use of technology                                 | Review system process to improve productivity  | ➤        |
| 'Make your mark'. Build a values-based organisation, that engages our workforce and develops their talents and capabilities                         | Measure employee engagement to identify areas for improvement  | ➤        |
| 'Council safe; Home safe – towards Zero'. Ensure our safety systems provide and respond to the current needs of both our staff and our organisation | Develop and implement a communication program to embed Council's Safety Values   | ➤        |
| Respect, Accountability and Innovation. Embed our values across the organisation  | Implement a trial of an ethics hotline   | ✗        |





# OUTCOME 1

## WE CAN WORK CLOSE TO HOME

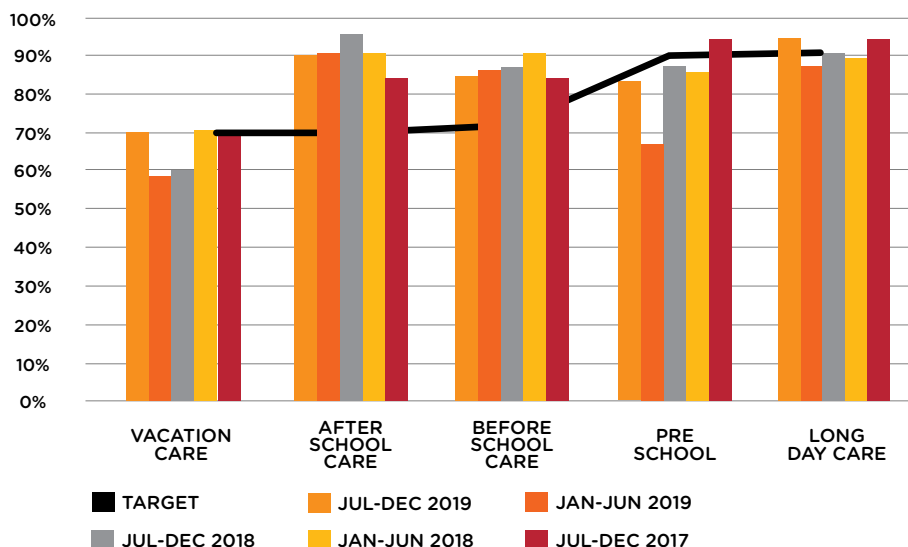


### HELPING OUR COMMUNITY FIND A LOCAL JOB THAT SUITS THEM

#### How Have We Done Over The Past Six Months?

The following indicators track organisational progress against key strategies around education and access to employment, both of which increase access to local jobs.

## Utilisation of Council-provided child care centres



WE CAN WORK CLOSE TO HOME

## Council provided child care centres

This indicator tracks both whether Council's child care centres are operating at target utilisation rates, and whether parents wishing to work or study have difficulty finding care for their child.

## Number of attendees at Library education programs

This helps Council track whether the programs run in our libraries are popular and meet community needs.

There were 628 attendees for 32 programs during this six-month period, ranging from digital

assistance classes for seniors to popular author talks.

There were 4,321 attendees at 158 programs during the period, with an average attendance of 27. On average there were six programs for children each week.

**Average number of adults who attended Library education programs:**

20

**Average number of attendees at Library Children's programs (including parents and carers):**

27

## STRATEGY 1.1 ATTRACT INVESTMENT TO GROW THE ECONOMY AND INCREASE THE RANGE OF BUSINESSES OPERATING IN THE REGION

### The Service Activities that help deliver this strategy are:

- 1.1.1: *Deliver actions identified in the Economic Development Strategy and Penrith Progression*
- 1.1.2: *Facilitate and pursue investment leads based on industry sector research*
- 1.1.3: *Promote and market the New West investment brand to key industries*
- 1.1.4: *Facilitate transformational strategic land projects in the Penrith City Centre or other significant economic corridors of Penrith and the Nepean River*
- 1.1.5: *Promote Penrith as a place to live and work in through events and marketing*

### Highlights

Penrith has continued to build a strong foundation for future economic growth over the past six months.

- The New West and Visit Penrith brands have promoted Penrith as a destination and a centre point of the new Parkland City. The City Park and Regatta Park projects have attracted local and international interest.
- Planning for the aerotropolis has also progressed. Council partnered with the Western Sydney Investment Attraction Office to understand the current and future industry landscape.
- TNSW have engaged a consultant to develop a transport strategy for 'The Quarter' precinct.
- Five hotel offerings opened in the area.
- Initial engagement on the new City Park commenced.

- The inaugural Mayoral Skills Summit was held on 13 November at Panthers. Attendees represented a wide range of industries and sectors and included large employers as well as training organisations and government agencies.
- Council resolved at its Ordinary Meeting of 25 October 2019 to enter into an alliance with the Western Parkland City Councils to ensure cooperation and coordination as the City Deal is implemented.

## STRATEGY 1.2 PROVIDE ACCESS TO LIFELONG LEARNING TO MAXIMISE OPPORTUNITIES FOR OUR COMMUNITY

### The Service Activities that help deliver this strategy are:

- 1.2.1: *Deliver high quality children's services*
- 1.2.2: *Support young children to be successful lifelong learners*
- 1.2.3: *Deliver quality library services that meet the community's changing needs*
- 1.2.4: *Deliver a work experience and traineeship program that adds value to the community students and Council*

### Highlights

During the past six months, Council has helped provide a variety of quality learning opportunities.

- Occasional care has transitioned to preschool enrolments with a focus on preparing students for success at school.
- All child care centres now meet or exceed the national standards.
- The innovative photography program "Through Children's Eyes" was delivered to six services with around 38 children participating.



- The Mobile Playvan delivered 114 sessions, with over 220 children participating. Of the participants 15% of children had an additional learning need, 6% identified as Aboriginal and Torres Strait Islander and 45% were from a culturally or linguistically diverse background.
- The Library has improved its services, with membership, loans and programs increasing.
- Penrith Library beat the world average for annual new patron growth for Overdrive [ebooks] in 2019. Penrith's average growth was 38% against the world average of 34%.
- The Library continues to improve its services. This includes a new Library Service app to allow residents to use digital resources and view their account from personal devices.



WE CAN WORK CLOSE TO HOME



# OUTCOME 2

## WE PLAN FOR FUTURE GROWTH



### **MAKING SURE SERVICES AND INFRASTRUCTURE KEEP UP AS PENRITH GROWS**

#### **How Have We Done Over The Past Six Months?**

The following indicators track organisational progress against key strategies around development and planning.

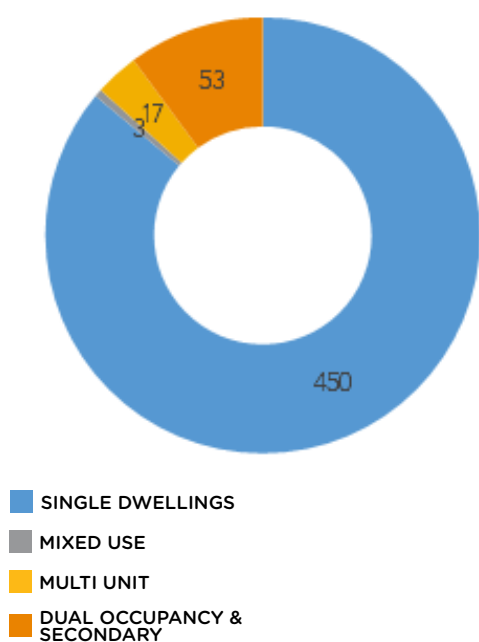




## Housing Approvals

This indicator tracks the nature and extent of residential growth, helps us track demand for different styles of housing, anticipate potential impact on services and facilities and to see trends in development. The dominance of single dwellings reflects the current activity in release areas including Glenmore Park Stage 2, Jordan Springs and Caddens.

## Number of New Development Applications received by Council



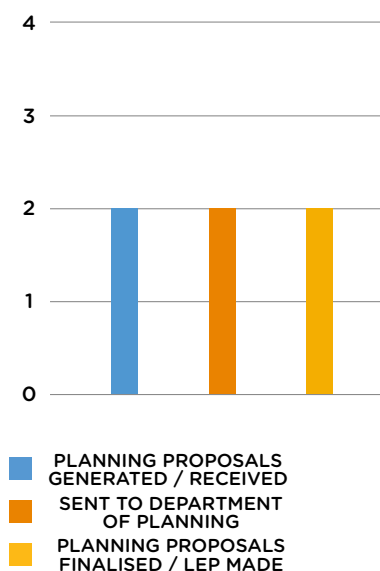
- SINGLE DWELLINGS
- MIXED USE
- MULTI UNIT
- DUAL OCCUPANCY & SECONDARY

## Number Of Formal Variations To Planning Instruments:

This will help us understand how often we agree to vary our planning instruments. As with planning proposals, some variation is inevitable, however too much may indicate a need to review our controls.

5

## Number of Planning Proposals



- PLANNING PROPOSALS GENERATED / RECEIVED
- SENT TO DEPARTMENT OF PLANNING
- PLANNING PROPOSALS FINALISED / LEP MADE

By capturing details around planning proposals submitted, approved and made, we can track demand for development within the City which does not comply with existing planning controls. It is inevitable that some changes to controls will need to be made, and some of these can indicate innovative development not anticipated when LEPs were developed. However, too many proposals, can indicate controls are out of date and need reviewing.

### Sent to Department of Planning

- LEP Review 1
- 4 Sites planning proposal

### Planning Proposals generated/received

- Sydney Science Park
- 61 Henry Street, Henry Lawson Centre

### Planning Proposals finalised/LEP made

- Annual LEP Update
- Australian Arms Hotel

## STRATEGY 2.1 FACILITATE QUALITY DEVELOPMENT IN THE CITY THAT CONSIDERS CURRENT AND FUTURE NEEDS OF OUR COMMUNITY

### The Service Activities that help deliver this strategy are:

- 2.1.1: *Plan for and facilitate development in the City*
- 2.1.2: *Provide engineering advice for development applications, strategic planning and policy development*
- 2.1.3: *Assess development proposals efficiently and make decisions that are open and fair*
- 2.1.4: *Improve development assessment services through continuous improvement and stakeholder input*
- 2.1.5: *Ensure buildings constructed are safe and healthy*
- 2.1.6: *Contribute to and influence changes in policy to ensure the best outcomes for our community*
- 2.1.7: *Support and influence tri-government strategic planning in the Western Parkland City by responding to the City Deal opportunities*

### Highlights

During the past six months, Council continued to ensure the quality of development in our City meets community expectations.

- A trial of the on-line portal lodgement was completed.
- Development proposals have been processed more efficiently with the average wait times for minor Development Applications falling from 47 days to 38 days.
- A total of 495 critical stage construction inspections were performed and 66 Construction Certificates issued. A total of 121 Occupation Certificates were issued, which is a slight decrease compared to the previous six months.

- A total of 1,244 Annual Fire Safety Statements (AFSS) were received. 39 Fire Safety Audits were conducted on existing commercial buildings, which includes audits of buildings as a result of complaints made by Fire and Rescue NSW and the public as well as audits undertaken on buildings identified as having external cladding which may be non-compliant.
- The development assessment service has also become more active in policy development providing advice on the development of major projects in the city including the aerotropolis and Penrith Lakes.
- Longer term planning has also been a focus, with the development of:
  - vision statements for East West Corridor
  - a draft Employment Lands Study,
  - a draft Structure Plan for East West Corridor, and
  - a draft vision and structure plan for Penrith Lakes

## STRATEGY 2.2 PROTECT THE CITY'S NATURAL AREAS, HERITAGE AND CHARACTER

### The Service Activities that help deliver this strategy are:

- 2.2.1: *Ensure our strategic planning responds to the requirements of the Greater Sydney Commissions District Plans*
- 2.2.2: *Undertake research and projects in response to emerging issues*
- 2.2.3: *Guide quality development outcomes through provision of expert advice and quality customer service*

### Highlights

Over the reporting period, Council continued to protect the natural areas, heritage and character of our city.

- The Local Strategic Planning Statement and District plans have a confirmed alignment. This demonstrates strategic planning for Penrith fits plans for the growth of Greater Western Sydney.



- The Local Housing Strategy, Rural Land Study and Strategy and the Scenic and Cultural Landscape Study were publicly exhibited from 30 September to 11 November 2019.
- The urban design and pre-lodgement panel meetings have continued with a slight decrease in the amount of proposals considered (48 instead of 53). The service also manages the heritage assistance program providing advice in protecting the culture of the region, has risen by 20%.
- Council has commenced a review of the Penrith City Centre including a comprehensive review of planning controls, preparation of a Transport Management Plan and Parking Strategy.

## STRATEGY 2.3 ENSURE SERVICES, FACILITIES AND INFRASTRUCTURE MEET THE CHANGING NEEDS OF OUR CITY

### The Service Activities that help deliver this strategy are:

- 2.3.1: *Represent the changing needs of our growing community to other levels of government*
- 2.3.2: *Ensure our policies strategies and plans provide for the services and infrastructure our City needs*
- 2.3.2: *Seek to influence planning legislation and related government policies to ensure the best outcomes for our community*
- 2.3.4: *Position the City to harness the opportunities that come from advances in technology to improve everyday life business and sustainability for our community*

## Highlights

Council has continued ensure our facilities and infrastructure meet the changing needs of the city.

- Delivery of the Sydney Metro Greater West (formerly known as the North South Rail Link) by 2026 between St Marys and the Western Sydney Airport is a flagship advocacy project for Council. In March 2019 the State and Federal Governments announced joint funding of \$5.5bn for Stage 1 (St Marys to aerotropolis)
- Council commissioned a high-level business case for the Castlereagh Connection. This assessment identified a favourable case for this infrastructure including potential Stage 1a and 1b projects within the Penrith Local Government Area.
- Council continues to chair a Working Group to develop a solution to manage flood risk and evacuation constraints in Penrith City Centre.
- Council has been working on a review to improve our contributions planning framework.
- The Annual LEP Update Planning Proposal amendment was gazetted on 20 December 2019.
- Council was acknowledged by the National Growth Areas Alliance (NGAA) at its annual congress including two awards and a commendation. The first award was in the Partnerships - Building Connections category for the Penrith Health Action Plan. The second award was for Council's strategic approach to advocacy and success in advocating for Penrith since adoption of its inaugural Advocacy Strategy in 2018. Council's Economic Initiatives Manager was also acknowledged for his contribution to NGAA through his role on the NGAA Executive.



# OUTCOME 3

## WE CAN GET AROUND THE CITY



**MAKING SURE WE CAN GET FROM PLACE TO PLACE SAFELY AND EASILY, WHETHER WE DRIVE, WALK, CYCLE OR RIDE THE TRAIN OR BUS**

### How Have We Done Over The Past Six Months?

The following indicators track organisational progress against key strategies around transport and parking.

Number of complaints received regarding defects on Council's roads (potholes):

236

Council's road network is our most used asset, and it needs to be kept in good condition to ensure our community can move safely around our City.

**Percentage of these complaints resolved within 3 days:**

100%

**Km of path paving added to the network**

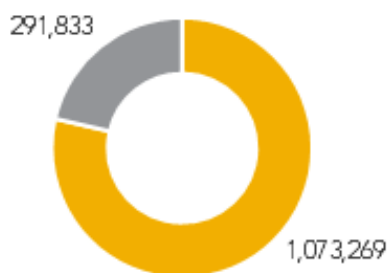
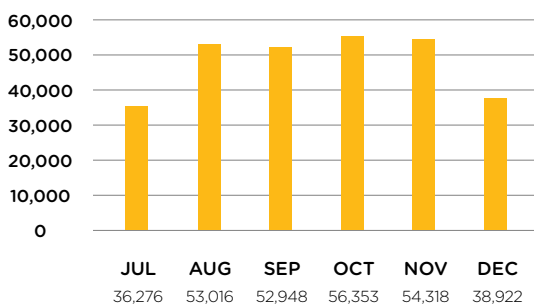
2.21km of footpath

0.33km of shared path

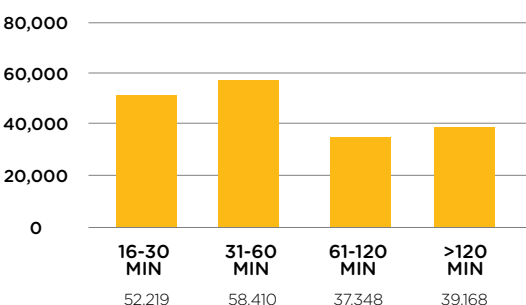
Footpaths are an important asset for our community and a strong focus for Council this term. Council develops a footpath program each year, with a significant proportion this year delivered in the first six months.

**Number of cars recorded as overstaying parking time limit**

**Jul - Dec 2019**



**Length of time by which cars were recorded as overstaying parking time limit (minutes)**



Parking is a key issue for our community and was a strong focus for Council this term. In some of our car parks, the introduction of new technology allowed us to track how often parking spaces were used, and for how long.



WE CAN GET AROUND THE CITY

## STRATEGY 3.1 WORK WITH PARTNERS TO IMPROVE PUBLIC TRANSPORT

### The Service Activities that help deliver this strategy are:

- 3.1.1: *Implement the Bus Shelter Renewal Program*
- 3.1.2: *Work with providers to review existing and plan for new public transport services*

### Highlights

Council continued to work with partners to improve public transport.

- A total of four locations, in Werrington, Kingswood and South Penrith, have been identified for the installation of bus shelters commencing in February 2020.
- Continued the development of Place-based Transport Strategy for the Greater Penrith Collaboration Area by Transport for NSW (TfNSW)

## STRATEGY 3.2 PROVIDE A SAFE AND EFFICIENT ROAD AND PATHWAY NETWORK

### The Service Activities that help deliver this strategy are:

- 3.2.1: *Maintain the City's roads and pathways*
- 3.2.2: *Implement the Road Asset Renewal Program*
- 3.2.3: *Implement the Footpath and Shared Pathway Program*
- 3.2.4: *Manage the delivery of Councils major transport infrastructure projects*
- 3.2.5: *Certify future public assets being delivered as part of development*
- 3.2.6: *Provide technical advice on traffic issues and plan for the delivery of roads and shared pathways*
- 3.2.7: *Manage programs and initiatives that improve road safety and efficiency*
- 3.2.8: *Identify areas and causes of traffic congestion that affect main roads*

### Highlights

In the past six months, Council has continued to work on providing a safe and efficient road and pathway network.

- Council's Civil Maintenance team responded to 236 customer requests about potholes.
- 2,463 sqm of footpath was replaced.
- 84,764 sqm of road pavement has been resurfaced or reconstructed at Pisces Place and Swallow Drive, Erskine Park; The Appian Way, Mount Vernon; Stafford Street, Penrith; The Driftway and Boscobel Road, Londonderry; Chain-o-Ponds Road, Mulgoa; Fifth Road and Second Road, Berkshire Park; Alam Street, Bennett Road and Holmes Street, Colyton; Greygums Oval Carpark, Cranebrook; Parkwood Grove, Emu Heights; Adelong Close and River Road, Emu Plains; Abberton Street and Wilfred Place, Jamisontown; Fifth Avenue Llandilo; Apollo Close, Athena Court, Dione Court, Hera Place, Jody Place and Olympus Drive, St Clair and Castlereagh Road, Castlereagh.
- 2.21 km length of footpath has been constructed in Cook Parade, St Clair; Wilson Street, Murray Street, St Marys; Parkside Avenue, Werrington Downs; Russell Street, Emu Plains and Thurwood Avenue, Jamisontown.
- 330m of shared path has been constructed on The Northern Road, Cranebrook (north of Sherringham Road in the reserve).
- All Federally funded Blackspot projects and State funded Safer Road projects, are on track for completion within the financial year. All plans have progressed to consultation and delivery phases.
- Five speed humps were installed in Brooker Street, Colyton; Camellia Avenue, Glenmore Park; Hewitt Street, Colyton.
- Three raised thresholds were constructed in Lawson Street, Evan Street and High Street in Penrith to enhance the safety of pedestrians as part of the High Pedestrian Activity Area scheme in Penrith CBD.



## STRATEGY 3.3 PROVIDE PARKING TO MEET THE NEEDS OF THE CITY

**The Service Activities that help deliver this strategy are:**

- 3.3.1: *Maintain Councils car parks*
- 3.3.2: *Help ensure efficient and fair use of parking spaces across the City*
- 3.3.3: *Provide technical advice on parking issues and plan for the delivery of parking infrastructure*

### Highlights

Council continued to support the parking needs of the City.

- Council continued to maintain more than 30 car parks across the city with high use/profile facilities being cleaned three times a week.
- In November 2018, Penrith City Council entered into a contract to install and maintain 1,807 parking bay sensors. At the end of December 2019, 1,529 were installed and reporting occupancy data.
- Council's Parking Rangers continue to patrol the Penrith CBD, St Marys CBD, Emu Plains Town Centre and the Hospital Precinct. The Rangers actively enforce both Council free car parks and on street regulated parking.
- Design works continued on the Soper Place carpark development

## STRATEGY 3.4 IMPROVE PASSENGER AND FREIGHT TRANSPORT CONNECTIONS IN THE REGION

**The Service Activities that help deliver this strategy are:**

- 3.4.1: *Work with government to deliver regional transport infrastructure that meets the needs of our community*
- 3.4.2: *Support the work of the Federal and State Government in delivering Stage 1 of the Sydney Metro Greater West in time for the opening of Western Sydney Airport*

### Highlights

Council continues to work on improving passenger and freight transport connections.

- Council continued to work with RMS to prepare the Southern Link Road Network Strategy for access to the Western Sydney Employment Area between Mamre Road and M7. We also prepared a submission to bring forward the Devonshire Road/Mamre Road interchange to coincide with the opening of the proposed M12 Motorway.
- Work will also continue with City Deal partners to ensure the City receives the maximum benefits from the Sydney Metro Greater West.



WE CAN GET AROUND THE CITY



# OUTCOME 4

## WE HAVE SAFE, VIBRANT PLACES



### MAKING SURE OUR PUBLIC PLACES ARE SAFE, PLEASANT PLACES TO BE

#### How Have We Done Over The Past Six Months?

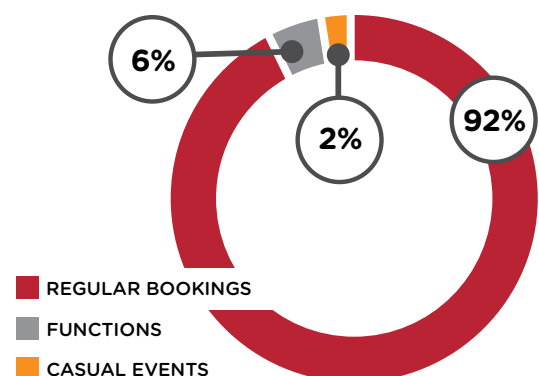
The following indicators track organisational progress against key strategies around community facilities, people feeling safe when they're out and about across the City and how we're working to improve our key public areas.

#### Average Utilisation Rate Of Community Facilities

Utilisation rates of community facilities tells us whether they are meeting community needs. Changes in the nature of use (casual, permanent, event etc) show us community expectations of our facilities.

From July to December Council's community

facilities hosted just over 10,000 events, with almost 92% of these being regular bookings by community groups. Overall usage was around 22% of total capacity, with some centres used more than others. These figures indicate our buildings have additional capacity and we are reviewing community expectations for how this service is delivered.





**Number of community / customer requests related to public amenity:**

4,995

During the July to December 2019 period, a total of 4,995 community/customer requests relating to public amenity were received and actioned by the City Presentation service.

This included 2,577 requests for public spaces maintenance works, 1,985 for building maintenance/works, and 433 civil matters.

Customer requests about our public domain will help us understand whether our service levels are adequate, or if the community expects more.

**Number of reported incidents of graffiti:**

559

A total of 559 community/customer requests relating to graffiti were received and actioned by City Presentation service. Normal graffiti removal jobs were completed within 3 business days with all reported offensive graffiti removed within 24 hours.

Graffiti impacts the perception of how safe a place is – the more graffiti, the less safe people feel. Fast removal of graffiti is also the most effective way of reducing how often it occurs. Fewer reported incidents will show that our strategies are working, and should help people feel safer in our public areas.

**Progress on Key Revitalisation Projects**



WE HAVE SAFE, VIBRANT PLACES



**CBD Improvement**

The High Street works were completed in early 2019.

**City Park**

Design consultants have been engaged and are developing concepts for consultation on the new central City Park bounded by Henry Street, Station Street and Gaymark Lane.

Community consultation for City Park has commenced with a positive response. Further consultation on the design will take place around April 2020.



**Our River**

Public consultation will start in January 2020 for the concept design of Regatta Park and its play space. The road and intersection design are well underway with the Highway intersection approved in principle by the RMS.

The new three lane boat ramp and trailer parking in Tench Reserve was officially opened in October 2019. Agreements are being finalised with the state agency that will deliver the next phase of the Tench Reserve project including an accessible promenade/boardwalk and terracing along with other improvements to a total value of \$10m.

## STRATEGY 4.1 MAKE OUR PUBLIC PLACES SAFE AND ATTRACTIVE

### The Service Activities that help deliver this strategy are:

- 4.1.1: *Maintain Councils public buildings*
- 4.1.2: *Implement the Public Amenity Replacement Program*
- 4.1.3: *Manage Councils cemeteries*
- 4.1.4: *Plan and deliver Councils major capital projects for public spaces*
- 4.1.5: *Maintain a Community Safety Plan for the City*
- 4.1.6: *Maintain Councils public spaces*
- 4.1.7: *Maintain public trees across the City*
- 4.1.8: *Help make our public spaces and community facilities safe and pleasant places to be*
- 4.1.9: *Provide security for Council property and public areas*
- 4.1.10: *Implement the Building Asset Renewal Program*

### Highlights

During the reporting period Council continued to make our public places safe and attractive.

- Council has delivered 14 Building Asset Projects and one Public Amenity Replacement project.
- Concept design for Regatta Park has been finalised and endorsed by Council.
- Endorsement of a Closed-Circuit Television (CCTV) Strategy to guide the effective delivery and management of Council CCTV systems across the Penrith LGA.
- A successful Walk Against Domestic Violence community event in November 2019 with approximately 500 participants joining the walk.
- Completion of the NSW Government grant-funded 'Parklawn Place-Makers' Project, delivering amenity upgrades, public art and supporting community connection in Parklawn Place, North St Marys.

- Completion of the Lights Bollards Activate project, with 20 custom designed bollards incorporating creative lighting on pedestrian plazas on High Street, Penrith.

## STRATEGY 4.2 HELP MAKE OUR MAJOR CENTRES AND IMPORTANT COMMUNITY PLACES SAFE AND ATTRACTIVE

### The Service Activities that help deliver this strategy are:

- 4.2.1: *Support the revitalisation of Penrith City Centre and St Marys Town Centre*
- 4.2.2: *Deliver the Penrith City Centre relaunch campaign*

### Highlights

During the reporting period, Council continued to make our major centres safe and attractive.

- The series of seven short videos, commissioned to market the High Street, were published online in late August. In one month, the videos were viewed over 3,500 times. Stakeholder feedback has been incredibly positive.
- Council endorsed the St Marys Night Time Economy Audit and Study on 11 November 2019.
- Continued to work with stakeholders, particularly the Town Centre Corporations and local businesses on the delivery of renewal and activation projects within our City Centres.

## STRATEGY 4.3 WORK WITH OUR COMMUNITIES TO IMPROVE WELLBEING AND INFRASTRUCTURE IN THEIR NEIGHBOURHOODS

**The Service Activities that help deliver this strategy are:**

- 4.3.1: *Manage the use of community sport and recreation facilities*
- 4.3.2: *Work with local communities to identify priority issues in their area*
- 4.3.3: *Deliver projects that address local issues and improve the wellbeing of local communities*

### Highlights

Local infrastructure and services play a very important role in local communities.

- Managed 20,381 bookings for the allocation and hire of neighbourhood and community facilities, sportsgrounds, park, reserves and open space areas.
- 270,000 visits to neighbourhood and community facilities (an increase of 2.6%).

- Engaged with over 300 residents at nine engagement activities in the Kingswood Park area to identify local priorities.
- Supported #NorthStMarysMatters to run a highly successful community Christmas event which attracted over 200 residents.
- Delivered a range of Neighbourhood Renewal projects that helped improve the wellbeing of local communities, including Village Café, Kingswood Park Arts, Penrith Mayoral Challenge, Robin Wiles Park upgrade and Bright Nights Kingswood. This event attracted over 500 residents to Wainwright Park in July and August.
- A total of 34 sessions of the Village Café were held in North St Marys and Kingswood resulting in over 350 residents being referred to local social and community services. On average, 30 residents attend each session of the Village Café with 22 local services presenting information about their programs.



WE HAVE SAFE, VIBRANT PLACES





# OUTCOME 5

## WE CARE FOR OUR ENVIRONMENT



### PROTECTING OUR AIR AND WATER QUALITY, AND NATURAL AREAS

#### How Have We Done Over The Past Six Months?

Council has adopted a number of figures to track organisational progress against key strategies around protecting the environment and using resources wisely. However, as the results vary significantly from season to season, and some rely on external data, indicators can only be reported annually. The following indicators will be included in our Annual Report.

- Corporate waste generation and diversion from landfill
- Hectares of land under active management
- % of Council's electricity supplied from low carbon sources
- % reduction in Council's greenhouse gas emissions
- Council's use of potable water



## STRATEGY 5.1 PROTECT THE ENVIRONMENT OF OUR CITY

### The Service Activities that help deliver this strategy are:

- 5.1.1: *Maintain Council's drainage infrastructure*
- 5.1.2: *Help protect and improve our City's natural environment*
- 5.1.3: *Provide advice on protection of the environment and community health*
- 5.1.4: *Maintain Council's natural areas*
- 5.1.5: *Collaboratively manage illegal dumping across Western Sydney (RID Squad)*
- 5.1.6: *Help minimise impacts on the environment from unauthorised activities*
- 5.1.7: *Undertake activities associated with the management of asbestos and other waste environmental management chemical management and WHS practices within the Depot*

### Highlights

Over the past six months, Council has continued to protect the environment of the City.

- 470 tonnes of pollutants have been removed from our Gross Pollutant Traps (GPTs).
- Council's Asbestos Management Framework won a LGNSW Environment Award. The award recognises Penrith City Council as a state leader in asbestos management.
- 171 asbestos matters were managed, including 107 asbestos incidents, seven environmental investigations, four remediation projects and 53 Asbestos Management Plans.
- Drainage improvement works in Eton Street, Cambridge Park; Imperial Avenue and Billington Place, Emu Plains; The Crescent and Glebe Place, Penrith; Wedmore Road, Emu Heights; Patricia Street, Colyton and Church Road, Mulgoa have been completed.
- The detailed designs for the Cook Park Stormwater Harvesting, Reuse and Flood mitigation scheme have been completed.

- A fill management plan has been prepared for the Gipps Street Reserve site. This plan provides mechanisms for the importation of fill and other materials on site to ensure that they comply with Site Auditor requirements.

## STRATEGY 5.2 SUPPORT OUR COMMUNITY TO USE RESOURCES WISELY

### The Service Activities that help deliver this strategy are:

- 5.2.1: *Provide information to our community on resource use and living sustainably*
- 5.2.2: *Manage resource recovery and waste collection services*
- 5.2.3: *Help our community understand how they can increase resource recovery and reduce waste*

### Highlights

Council has continued to encourage the community to use resources wisely.

- A Solar Night Community Event was held on 20 November 2019. Around 60 people attended and learnt about solar power, energy efficiency and reducing household energy costs.
- Involvement in the Real Festival (first weekend in November 2019), promoted renewable energy and sustainable transport, and displayed Council's electric vehicle.
- An Electronic Waste drop off event on Saturday 7 September 2019 collected 26.953 tonnes of Electronic Waste (a 20% increase). 798 vehicles attended the event (84% cars, 7% utes). For 35% of attendees it was their first eWaste event.







## STRATEGY 5.3 MINIMISE RISKS TO OUR COMMUNITY FROM NATURAL DISASTERS AND A CHANGING CLIMATE

### The Service Activities that help deliver this strategy are:

- 5.3.1: *Manage the risk to and impact on life and property from the existing and potential future use of the floodplain*
- 5.3.2: *Provide advice on floodplain and stormwater management*
- 5.3.3: *Help protect our community by supporting emergency services to prepare for and respond to emergencies*
- 5.3.4: *Identify opportunities to respond to a changing climate*
- 5.3.5: *Coordinate the implementation of the Cooling the City Strategy*
- 5.3.6: *Work with partners to enhance the resilience of the City*

### Highlights

Council works with emergency services to help our community prepare for natural disasters.

- Floodplain Risk Management Plans for South Creek, Penrith CBD Catchment and St Marys (Byrnes Creek) Catchment have been completed. Public exhibition of the draft study documents has finished and will be reported to Council in March-April 2020 with a recommendation to adopt.
- Our application to the Metropolitan Greenspace Program was successful. A funding agreement has been finalised to complete a Green Grid Strategy for the Penrith local government area, which will identify tree planting opportunities.

- Council started the Heat Sensor Project in partnership with Western Sydney University to install heat sensors at 120 locations across the Penrith LGA to determine actual temperatures at various locations (e.g. bushland, parks, city centre) over the 2019-2020 summer period.
- Planning and coordination of the Cooling the City Masterclass event is ongoing. The events program is drafted and an Event Officer was engaged in December to manage logistics before, during and after the event to ensure its success.



# OUTCOME 6

## WE ARE HEALTHY AND SHARE STRONG COMMUNITY SPIRIT



### SUPPORTING THE PHYSICAL AND MENTAL HEALTH OF OUR COMMUNITY

#### How Have We Done Over The Past Six Months?

The following indicators track organisational progress against key strategies around community health and access to community services and programs.

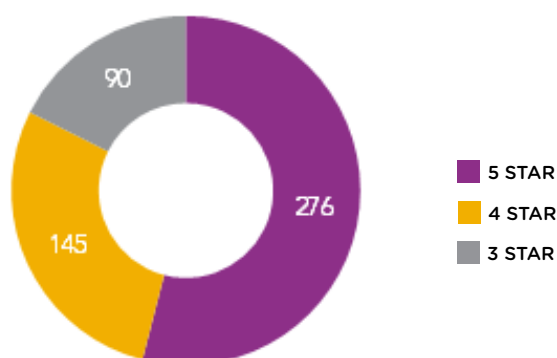


## Number of food premises with 5 stars in the 'scores on doors' program

This will provide an indication of the effectiveness of Council's food safety regime in promoting good practices and protecting public health.

At the end of the reporting period, 276 food businesses rated 5 star, 145 rated 4 star and 90 rated 3 star. This equates to 85% of local food businesses receiving a rating certificate based on their performance at the time of Council's inspection. With a further 3% of inspections not being eligible for a rating (either a bar or the business has closed), only 66 businesses, or 11%, did not qualify for a Score on the Door Rating.

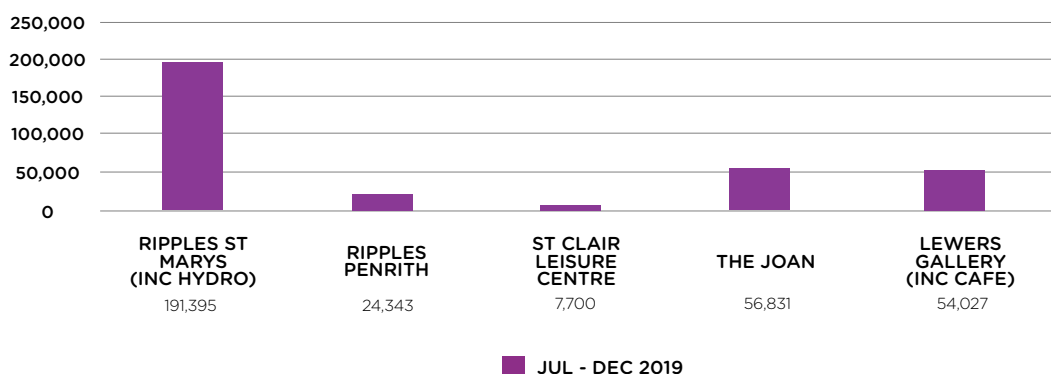
### Scores on Doors



## Number of visitors to Council's leisure and cultural facilities

The number of people accessing leisure or cultural facilities run by Council or our entities tells us whether programs offered are popular with the community and respond to community needs.

Council's leisure and cultural facilities continued to be well used, with visitor numbers indicating Ripples St Marys is our most used facility with around 191,000 visits (including swimming carnivals and swimming lessons).



St Clair Leisure Centre was closed end of September for refurbishment

## Council run and supported community events

A comprehensive program of community events was delivered over the past six months to showcase the City. The program includes events that Council conducts and others which it supports either financially or in-kind and are effective in generating significant community spirit. These events and activations included fortnightly Village Café events, two Bright Lights Kingswood events as well as a range of CBD activations in both Penrith and St Marys including Lunchtime Tunes in Triangle Park, an Open Mic Night event, Thursday Night Live, Springtime Tunes and Penrith Producers.

Other events included the fourth annual Real Festival, NAIDOC Week celebrations, International Day of Peace, Queen Street Riches and Textures project launch and Cinema in the Park as well as externally organised events such as ISBA Goalball Youth World Championships, NSW State Band Championships, Nepean Triathlon, NSW Golf Open and Ironman 70.3.

## Use of Council's libraries

6,139 new members joined during the last six months bringing the total number of active library memberships to 45,699 at the end of December 2019.

**Number of visitors to Council libraries during the reporting period:**

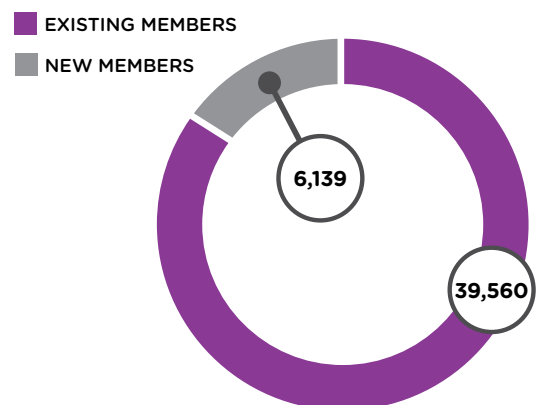
222,770

**During the reporting period of 1 July – 31 December 2019, a total of**

253,095

items have been borrowed from Penrith Library branches. This number includes 42,387 online loans (eLoans) such as eBooks, eAudio and eMagazines.

## Membership Numbers





# Number of local club sporting members that use Council facilities as a % of the population aged between 5 and 50: 21%



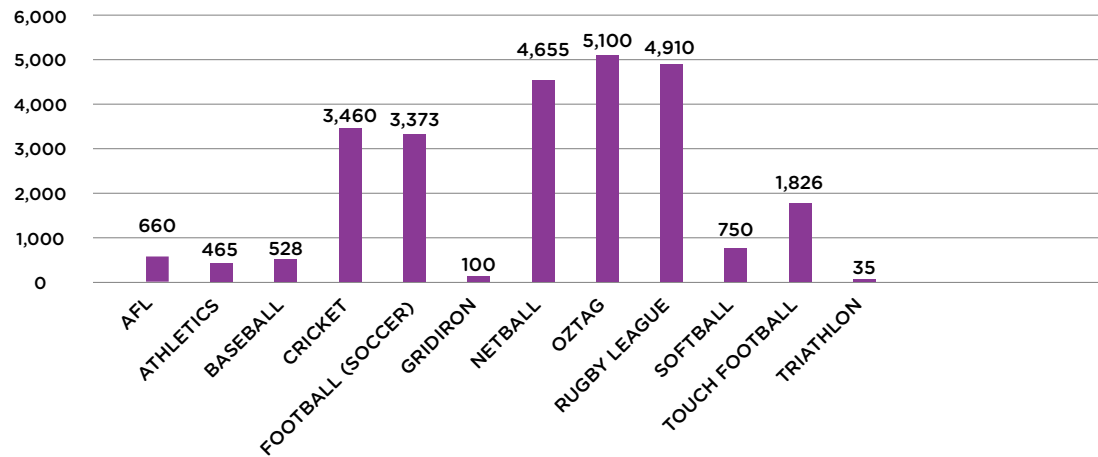
Membership of local sporting clubs is not within Council's control, but it does provide an indication of potential utilisation rates of Council sporting facilities. This helps us track growth in particular sports or in particular clubs and to anticipate where facility upgrades may be required.

A total of 21% of the population aged between 5 and 50 was registered with a local sporting club, with the top three sports for this period being oztag, rugby league, and soccer .

These numbers represent membership numbers for the winter season (1 Mar 2019 to 31 Aug 2019). Council will continue to monitor utilisation rates, surface conditions and maintenance schedules to ensure our community's recreational needs are met.

\*Penrith City official estimated resident population aged 5-50 is 124,877 (2016 Census)

## Winter 2019



Data based on information provided to Council from sporting clubs.

WE ARE HEALTHY AND SHARE  
STRONG COMMUNITY SPIRIT





## STRATEGY 6.1 PROVIDE OPPORTUNITIES FOR OUR COMMUNITY TO BE HEALTHY AND ACTIVE

### The Service Activities that help deliver this strategy are:

- 6.1.1: Deliver the Parks Asset Renewal Program
- 6.1.2: Deliver programs and work with government and community organisations to improve health and wellbeing including the Penrith Health Action Plan
- 6.1.3: Plan and deliver Council's major capital projects for open space and recreation
- 6.1.4: Help protect and improve the health of our community
- 6.1.5: Deliver library services that support a vibrant connected community
- 6.1.6: Maintain the City's sportsgrounds parks and open spaces
- 6.1.7: Plan for the provision of and facilitate the delivery of community sport and recreation facilities
- 6.1.8: Help promote responsible pet ownership
- 6.1.9: Ensure privately owned swimming pools are safe and healthy
- 6.1.10: Deliver aquatic services to support health and wellbeing

### Highlights

Over the past six months, Council has continued to provide opportunities for the community to be healthy and active.

- Completion of significant Mulgoa Park upgrades with improvements and extension to the playground, shade, tree planting, pathways, fencing and tennis court following significant community consultation.
- Grey Gums Oval Clubhouse extension was opened to the community providing new club house, canteen, first aid, office, accessible toilet, umpires change and three storage units for each of the clubs that use the venue 12 months of the year.
- The Caddens Hills Sports Precinct was opened to the public with facilities including play space, cricket nets, sports field and supporting amenities.

- Initiation of a regional Overweight and Obesity working group which will work to collaboratively address this priority local health challenge.
- As at the end of December 2019, Council's Food Safety Program had 878 registered food businesses, with approximately 596 primary food business inspections completed and 186 reinspection's completed (note: this includes 14 home-based businesses registered that do not receive a routine primary inspection and are inspected based on incident only as per NSW Food Authority recommendations).
- Rangers have streamlined barking dog investigations and built strong relationships with animal welfare/volunteer groups. New promotional material in regard to responsible dog ownership has been developed and printed.
- 444 swimming pool inspections have been undertaken, with 92 formal notices issued, 19 penalty notices issued and nine portable pools removed. Council has received 67 referrals from Private Certifiers and has undertaken 155 inspections relating to swimming pool Compliance Certificate applications.
- 11,680 new assets have been added to the library shelves as well as 1,188 new eBooks and eAudio books added to the digital collection.
- The draft Penrith Sport and Recreation strategy was submitted to Council's Ordinary Meeting on 25 November 2019 when it was endorsed to go on public exhibition in early 2020.

## STRATEGY 6.2 HELP BUILD RESILIENT, INCLUSIVE COMMUNITIES

### The Service Activities that help deliver this strategy are:

- 6.2.1: Support children and families particularly those living in vulnerable circumstances
- 6.2.2: Develop effective responses to the impacts of growth redevelopment and change in our community
- 6.2.3: Coordinate the implementation of the Disability Inclusion Plan
- 6.2.4: Coordinate responses to the growing challenge of homelessness



## STRATEGY 6.3 ENHANCE THE CULTURAL VITALITY OF THE CITY

### The Service Activities that help deliver this strategy are:

- 6.3.1: Create opportunities for residents to learn about different cultures through national and international partnerships
- 6.3.2: Support and implement initiatives which contribute to culture and creativity including the priorities from the Mayoral Arts and Culture Summit and Queen Street Riches and Textures
- 6.3.3: Create opportunities for residents to learn about different cultures

### Highlights

During the reporting period, Council continued to enhance the cultural vitality of the City.

- A small delegation, led by the Mayor, visited our international partners in Fujieda and Hakusan to enhance relationships between the cities, with an opportunity to establish a Penrith "Satellite Store" in Hakusan to promote our City.
- Completion of Queen Street Riches and Textures 2019: Sharing Stories Sharing Spices, a multicultural community and cultural engagement project.
- The annual student exchange program coordinated by Council staff and the Penrith International Friendship Committee (PIFC) was a success. Six students visited from Fujieda in Japan and stayed with local host families for three weeks. Five students from Penrith travelled to Fujieda for three weeks.
- The 2019 Real Festival 2019 was held on the first weekend in November and was a huge success. Over the course of the two days, 27,500 people attended this signature event.
- The Music Pathway Program was successfully completed. The program was a collaboration between the Penrith Performing & Visual Arts Limited, Western Sydney University and Council. The collaboration delivered a series of events for music students, particularly those wanting to take up tertiary studies or a professional career in music and increase their awareness of local resources and facilities.

- 6.2.5: Work with partners to deliver events that strengthen our community
- 6.2.6: Support community service organisations working in our City
- 6.2.7: Work with Aboriginal organisations and residents to strengthen our community including coordinating the implementation of the Working Together Agreement with the Deerubbin Local Aboriginal Land Council
- 6.2.8: Conduct and support events that include all members of our community
- 6.2.9: Deliver Council's Civic Events Calendar

### Highlights

Council continues to help build resilient, inclusive communities.

- Six evidence-based parenting programs were delivered in five locations throughout the Penrith LGA with a strong focus on supporting fathers and culturally and linguistically diverse families.
- The innovative "Healthy Bodies, Minds, Families" project was developed in partnership with North St Marys Neighbourhood Centre to help culturally and linguistically diverse families gain skills in parenting, relaxation and healthy meal preparation.
- In November 2019, Council received an NGAA 'Partnerships – Building Connections in Growth Areas' award, recognising the innovation and collaboration used by the Penrith Health Action Plan partners to improve liveability, productivity and resilience in our community.
- Council was selected to present our Penrith Disability Inclusion Action Plan to NSW Disability Council in recognition of our commitment to inclusion.
- Council worked in partnership with the Multi-faith committee to deliver the 2019 Day of Peace Event in September in the Mondo Green Space. This year's theme was 'Growing Peace in Penrith'.
- A Grandparents Day event was held in October at Parker Street Reserve in Penrith. The event was attended by 450 people and celebrated grandparents and other older people, including their contribution to the wellbeing of children and young people

# OUTCOME 7

## WE HAVE CONFIDENCE IN OUR COUNCIL



**PUTTING OUR VALUES INTO ACTION:  
WE ARE ACCOUNTABLE. WE SHOW RESPECT.  
WE ENCOURAGE INNOVATION.**

### **How Have We Done Over The Past Six Months?**

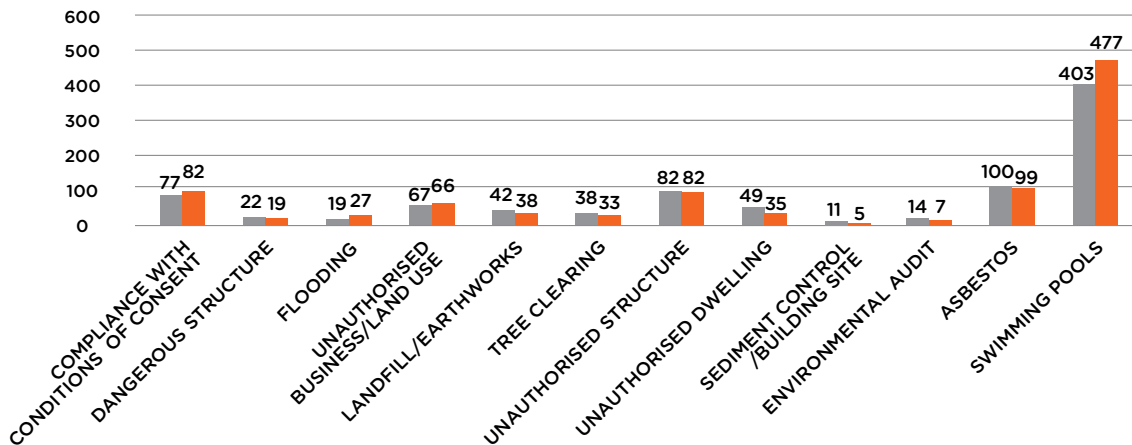
The following indicators track organisational progress against key strategies around our financial performance, community engagement, governance processes and staff wellbeing.

## Compliance Matters

Council's development compliance team responds to a range of matters that affect the lives of our residents. These include swimming pool matters, unauthorised activities involving land use, buildings, structures and businesses, as well as land filling and compliance with conditions of consent. Additional resources have been provided to the compliance team and this will help reduce the number of compliance matters resolved over time.



WE HAVE CONFIDENCE  
IN OUR COUNCIL



## Change in Council's digital presence

Website Hits 1 Jul – 31 Dec 2019:

186,688

Page Views 1 Jul – 31 Dec 2019:

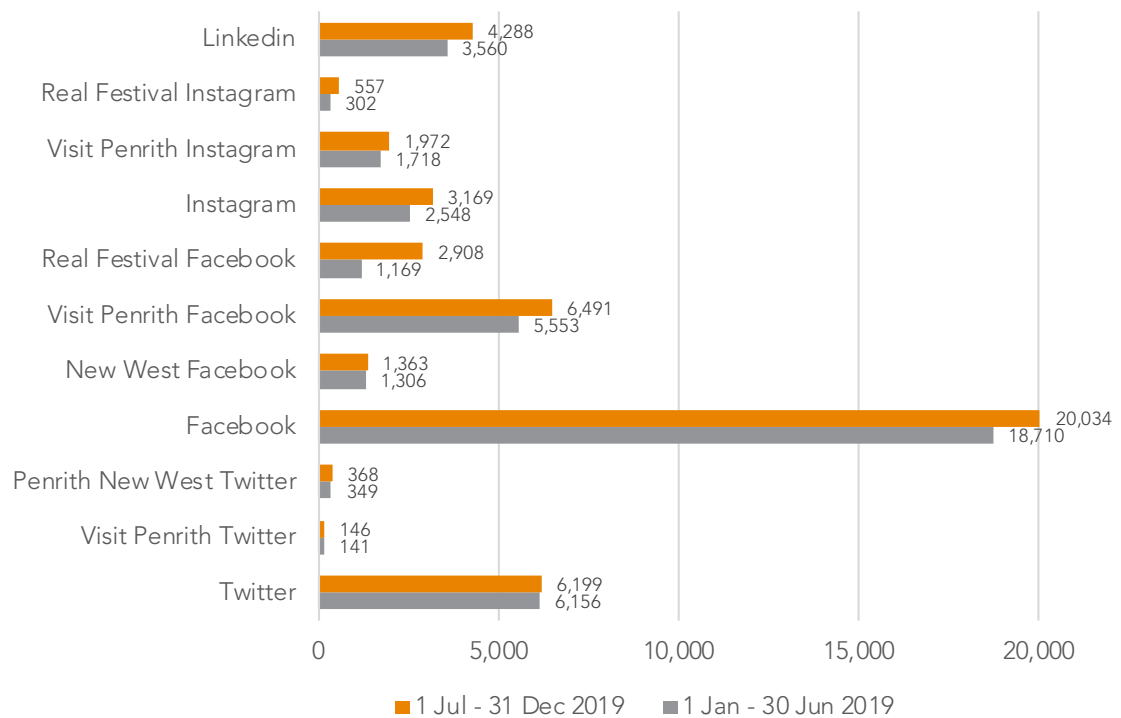
967,520

New Users 1 Jul – 31 Dec 2019:

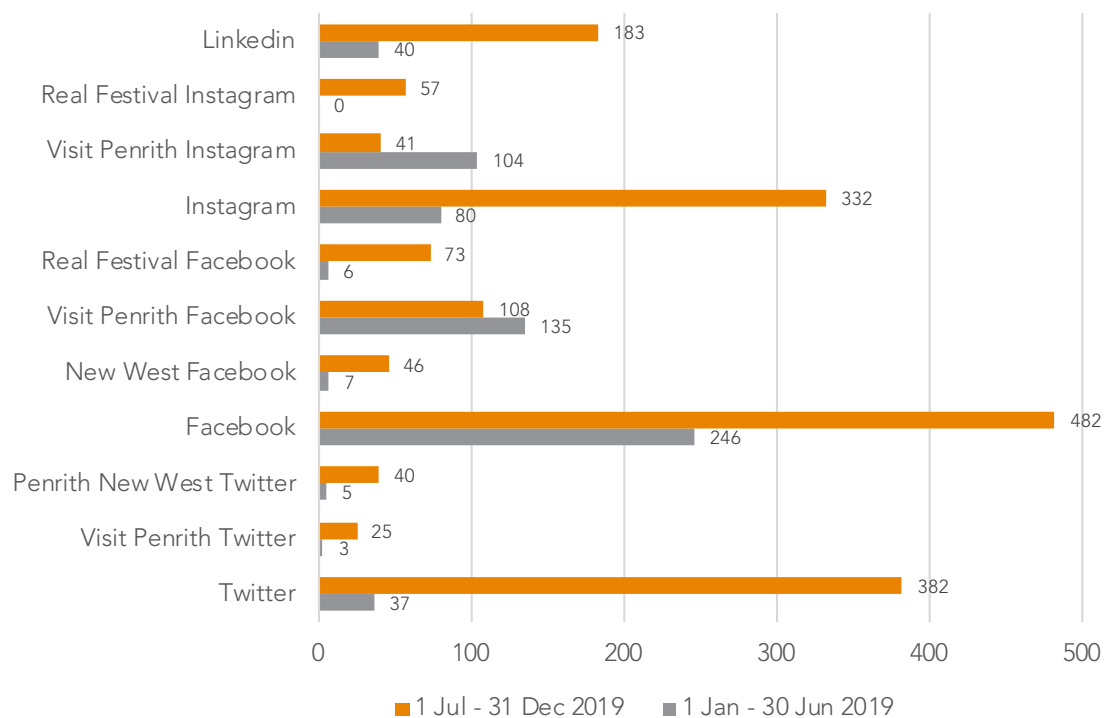
272,037

The Penrith City Council social media platforms, Facebook, Twitter and Instagram, continue to provide users with engaging and informative content. These platforms have all seen an increase in followers over the past six months.

## Social Media Followers

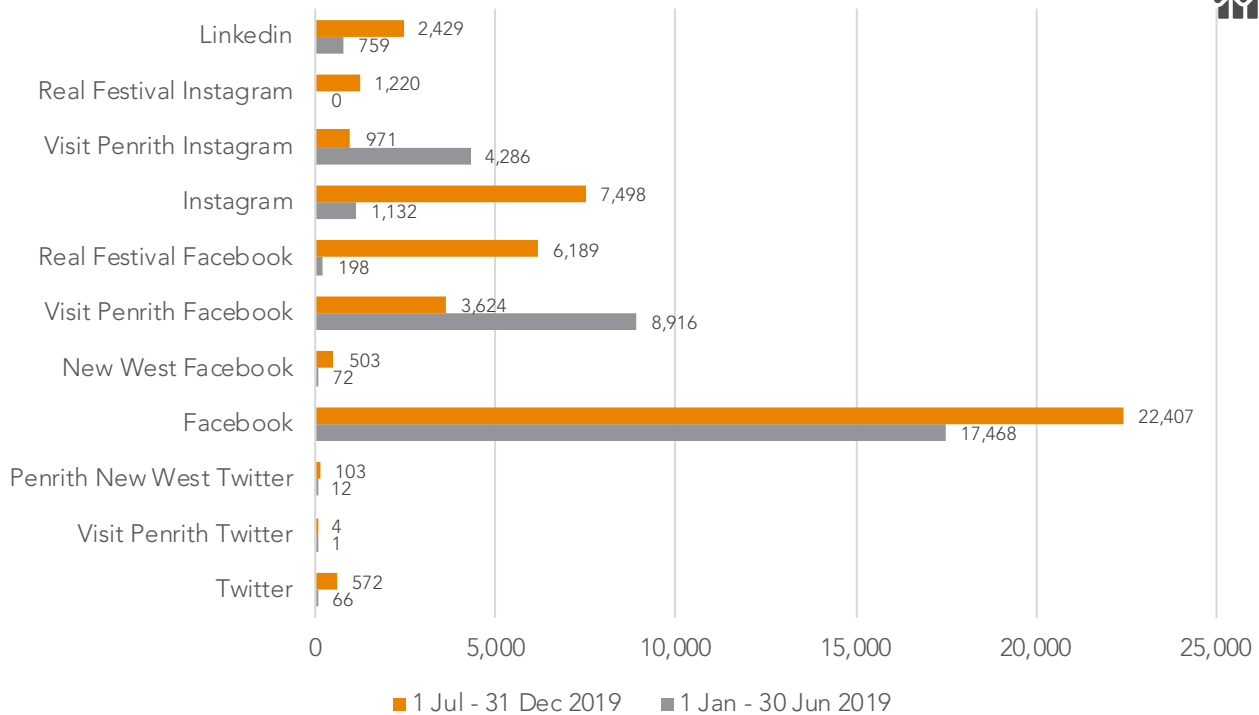


## Social Media Posts





## Social Media Engagement



WE HAVE CONFIDENCE  
IN OUR COUNCIL

## % of informed participants in community engagement activities:

39%

Council uses the Your Say Penrith website as a key way to inform and engage the community about opportunities to comment on and contribute to our plans, priorities and activities. Between July and December 2019, the website was visited 18,700 times and around 7,300 people were 'informed' – indicating they have taken the next step from simply being aware and clicked through

to something, showing deeper interest, while 322 people were 'engaged' – indicating they shared comments or completed a survey.

We aim to ensure everyone participating in engagement activities has the opportunity to learn and contribute.

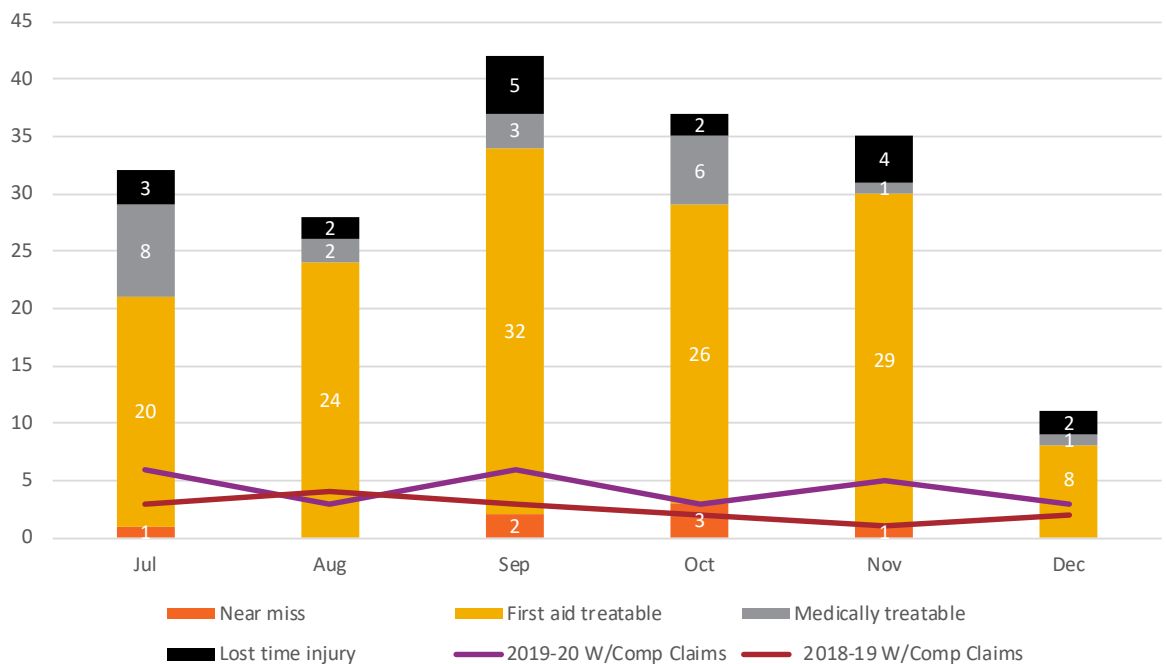
## Work Health & Safety (WHS) Performance

Council as an organisation has continued the journey towards a safer workplace in the first six months of 2019-20.

We have rolled out both the mandatory and our identified safety training needs across the organisation to help our workers identify the risks they encounter across our diverse range of operations. We provide training in multiple ways to ensure we meet all our workers' needs.

With an aging workforce, Council needs to continue its journey of embracing new technology and providing training in several ways to ensure workers have the knowledge to improve their safety.

### WHS Performance



### Annual average sick leave days taken (per employee): (1 Jul -31 Dec 2019)

4.59

Tracking how sick leave is used can provide an indication of employee engagement – a high level of single days of sick leave taken could indicate staff are not engaged.

In addition, tracking the average number of days taken per employee helps us identify areas where sick leave is higher than average, which may in turn help us look at where we may need to change things to increase employee satisfaction and engagement.

### Total number of Councillor decisions made in meetings closed to the public:

20

This measures the transparency of decisions made by the elected Council. Some decisions will need to be made in a confidential environment, but the majority should be in a forum where members of the public can be present.

A total of 20 decisions were made in the confidential Committee of the Whole from July to December 2019. Governance staff actively test the legitimacy of items being sent to Committee of the Whole. At an average of just over two, this is considered a good result.

### Deviation from budget: (projected)

+\$93,788

### Number of successful liability claims against Council as a % of total claims:

19%

The December Review has provided a positive result for Council against the year to date Budget. When combined with the decisions of the Council and the proposed allocations, the projected June 2020 result is a surplus of \$93,788.



WE HAVE CONFIDENCE  
IN OUR COUNCIL

### JUL-DEC 2019 CLAIMS

|  |    |
|--|----|
| Claims which were allocated payments for 3rd party damages during the reporting period | 16 |
| Number of claims received and closed during the reporting period                       | 10 |
| Number of open claims as at end of reporting period                                    | 75 |

### Service level of calls received by Council

#### Number of calls received:

92,834

#### % of calls answered within 2 minutes (target 80%):

90%

### Increase in employee satisfaction for top three opportunities and maintained for top three strengths:

In 2017, Council undertook an Employee Opinion Survey which identified our strengths and weaknesses as an organisation from the perspective of our staff. A number of programs are being implemented at different levels across the organisation to address these, and a further survey will be carried out to help us understand where we have improved and where we still have work to do. This indicator will be reported on as we receive results from follow up surveys.

## STRATEGY 7.1 BE OPEN AND FAIR IN OUR DECISIONS AND OUR DEALINGS WITH PEOPLE

### The Service Activities that help deliver this strategy are:

- 7.1.1: Provide accurate and timely planning information
- 7.1.2: Promote ethical behaviour through awareness and advice and manage investigations of alleged corruption maladministration or breaches of the Code of Conduct
- 7.1.3: Manage Council's meeting calendar meeting process and business papers to ensure open and fair decision making
- 7.1.4: Implement Council's Code of Conduct to a high standard with respect to allegations breaches and investigations
- 7.1.5: Support the Councillors and the Leadership Team
- 7.1.6: Provide a quality customer experience through the contact centre and front counter
- 7.1.7: Help improve customer experience for everyone that contacts council
- 7.1.8: Provide advice to assist the organisation in meeting its lawful obligations
- 7.1.9: Provide general legal services and advice to Council
- 7.1.10: Provide dispute resolution and litigation services to Council
- 7.1.11: Manage access to information requests
- 7.1.12: Administer and promote a consistent approach to risk through the Risk Management Strategy
- 7.1.13: Undertake the audit program as agreed with the Audit Risk and Improvement Committee to ensure Council's operations are ethical and efficient
- 7.1.14: Manage Council's records responsibly

## Highlights

Council continues to be open and fair in our decisions and our dealings with people.

- Generated, reviewed and issued 2,607 planning certificates. We ensured that 99% of certificates were issued within our standard delivery timeframe of 2-3 business days, with 74 urgent certificates issued within one business day.
- 21 Formal GIPA applications and 195 GIPA informal requests for internal plans and documents were received and processed within the statutory time frame.
- A review of our strategic risks and risk register was completed following a workshop with the Leadership Team.
- Five audits were completed and reported to the ARIC. Two of these were added to the Internal Audit Annual Plan at the request of the manager.

## STRATEGY 7.2 MANAGE OUR MONEY AND OUR ASSETS TO BE SUSTAINABLE, NOW AND INTO THE FUTURE

### The Service Activities that help deliver this strategy are:

- 7.2.1: Provide accurate information to Council and the community on council's financial activities
- 7.2.2: Support financial sustainability through financial planning and budget management
- 7.2.3: Optimise the use of Council's fleet plant and equipment to minimise risk and reflect lifecycle costs
- 7.2.4: Reduce Council's reliance on rateable income by delivering property projects to achieve financial returns or significant value to Council and the community
- 7.2.5: Realise the potential of land and property assets by focusing on operational and commercial sustainability of Council's Property Portfolio
- 7.2.6: Provide leadership and deliver excellence in our new and revitalised residential and employment centres projects





- 7.2.7: *Provide property services and manage community and commercial requests for the use of Council owned or controlled land*
- 7.2.8: *Support financial sustainability by managing Councils purchasing policies and procedures*
- 7.2.9: *Manage Councils assets to minimise risk reflect lifecycle costs and meet community needs*
- 7.2.10: *Provide plans and designs to meet asset renewal and maintenance programs*
- 7.2.11: *Help staff understand how to be sustainable in their everyday actions*
- 7.2.12: *Identify ways Council can use resources more efficiently*
- 7.2.13: *Maintain and support councils corporate business information management systems*

### Highlights

Council has continued to manage its money and assets to be sustainable, now and into the future.

- Long term financial plan updated in 2019-20, with monthly financial updates to managers highlighting any issues.
- We obtained an Accreditation to operate under the National Heavy Vehicle Accreditation Scheme (NHVAS) Maintenance Management module.
- The acquisition of 22 Peachtree Road, Penrith and 117 Cox Avenue Penrith saw diversification of the property portfolio into industrial assets. These acquisitions provide targeted returns of between 5-6%.
- Our property team won two PIA awards for planning excellence in November 2019 for the Erskine Park Pilot project.
- A new set of Procurement Standards was adopted in September 2019 updating all policies and procedures in Procurement including recent changes made to the Local Government Act 1993 (NSW).
- We sponsored the Western Sydney University solar car team and undertook a public promotions campaign during the World Solar Challenge in October 2019, to promote the team.

- We supported the Kreative Koalas program, a school program based on the UN Sustainable Development Goals which involved five schools within the Penrith area.

## STRATEGY 7.3 DELIVER OUR SERVICES TO PROVIDE BEST VALUE FOR MONEY

**The Service Activities that help deliver this strategy are:**

- 7.3.1: *Support the business performance of the organisation*
- 7.3.2: *Tell our community and stakeholders about how we are delivering on our commitments to them*
- 7.3.3: *Provide information technology to support efficient service delivery*
- 7.3.4: *Implement major information and technology projects*
- 7.3.5: *Manage our mapping and geographical information systems to meet Councils needs*

### Highlights

Council has continued to deliver its services to provide best value for money.

- Our Digital Transformation Program will deliver more effective use of current or newly implemented council information systems. This will improve customer and staff experience through more efficient and contemporary use of technology. This program initially focussed on the maintenance of assets but will extend to cover all areas of service delivery in the next two years.
- All our Corporate reporting requirements were met on time.
- We continued to investigate better ways of providing services to the community through our Business Improvement Program.



## **STRATEGY 7.4 KEEP OUR COMMUNITY INFORMED ABOUT WHAT COUNCIL IS DOING AND HOW THEY CAN HAVE THEIR SAY IN DECISIONS THAT AFFECT THEM**

### **The Service Activities that help deliver this strategy are:**

- 7.4.1: Keep our community informed about what council is doing
- 7.4.2: Ensure our corporate planning documents reflect how council will respond to community needs within organisational capacity
- 7.4.3: Support the efficient functioning of Council
- 7.4.4: Participate in reviews and forums and make submissions that affect the community in respect to local government governance

### **Highlights**

We have continued to keep our community informed about what Council is doing and how they can have their say in decisions that affect them.

- We have continued to look at how we communicate to make sure everyone in our community is able to find information on projects or programs that interest them.
- The key action prioritised by Council from the Communications channel review has been the refreshing of the Community Newsletter. The new format for the newsletter is on target to be relaunched for the March 2020 edition.
- The Community Engagement Strategy was adopted by Council on 25 November 2019.

## STRATEGY 7.5 INVEST IN OUR PEOPLE

### The Service Activities that help deliver this strategy are:

- 7.5.1: Future proof for tomorrow's success - Build partnerships improve productivity and make the best use of technology
- 7.5.2: Make your mark - Build a values-based organisation that engages our workforce and develops their talents and capabilities
- 7.5.3: Council safe Home safe towards Zero - Ensure our safety systems provide and respond to the current needs of both our staff and our organisation
- 7.5.4: Respect Accountability and Innovation - Embed our values across the organisation

### Highlights

Council continues to invest in our people.

- Improvements to Council's performance review process, 'MyPlan', have been implemented along with Council's new Professional Development Policy.
- Council has investigated various options to deliver a contemporary employee engagement survey. We are currently in the process of mapping the communication and implementation plans to support the delivery of the survey by 31 March 2020.
- Employees have been informed of Council's Safety Values through team box talks, monthly meetings and forums. Various communication methods have been used to reinforce the importance of the message.
- Council continued to work towards White Ribbon accreditation.
- The 'Towards Zero' initiative was launched to Council in November 2019. Towards Zero training is due to start in February 2020 for trained support officers, followed by all remaining employees in April 2020.

## STRATEGY 7.6 WORK WITH OUR ALLIANCE PARTNERS, BLUE MOUNTAINS CITY AND HAWKESBURY CITY COUNCILS, TO SHARE SKILLS, KNOWLEDGE AND RESOURCES AND FIND WAYS TO DELIVER SERVICES MORE EFFICIENTLY

### The Service Activity that helps deliver this strategy is:

- 7.6.1: Support the endorsed programs of the Western Parkland City Alliance through active engagement and collaboration.

### Highlights

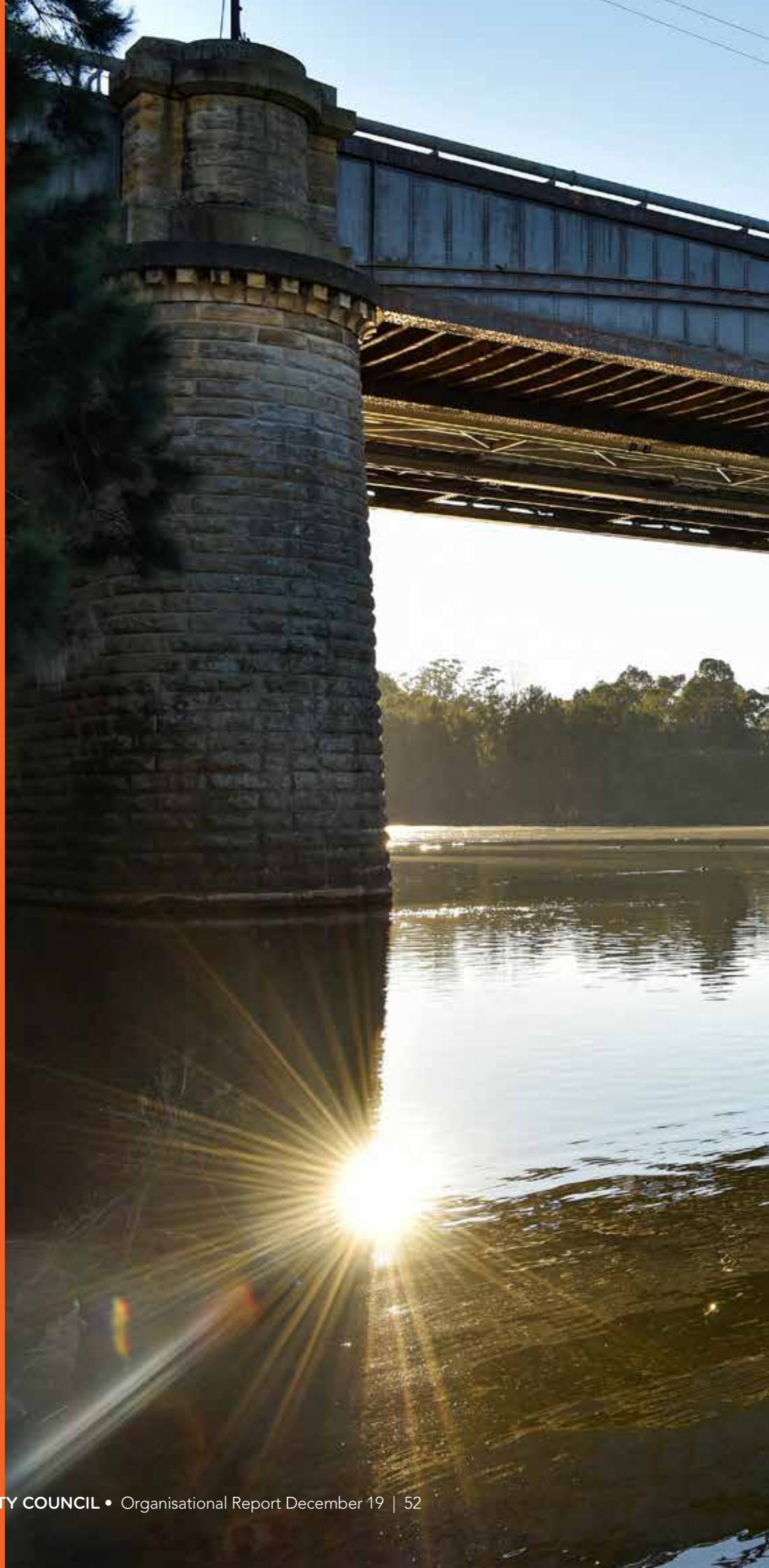
Council continued to work with its partners through the reporting period.

- Council resolved to enter into a Deed of Agreement for the Western Parkland Councils Alliance and will work with Alliance councils to develop an ongoing delivery program in 2020.





# OUR FINANCES





# FINANCIAL SERVICES MANAGER'S REPORT

## EXECUTIVE SUMMARY

This report covers the second quarter of the 2019-20 financial year. It includes details of significant Variations, Reserve Movements and the status of Council's Operating and Capital Projects compared to budget.

Council projected a balanced Budget in the adoption of the original 2019-20 Operational Plan. The September Quarterly Review reported variations to the predicted annual budget with a net surplus result of \$61K in the first quarter.

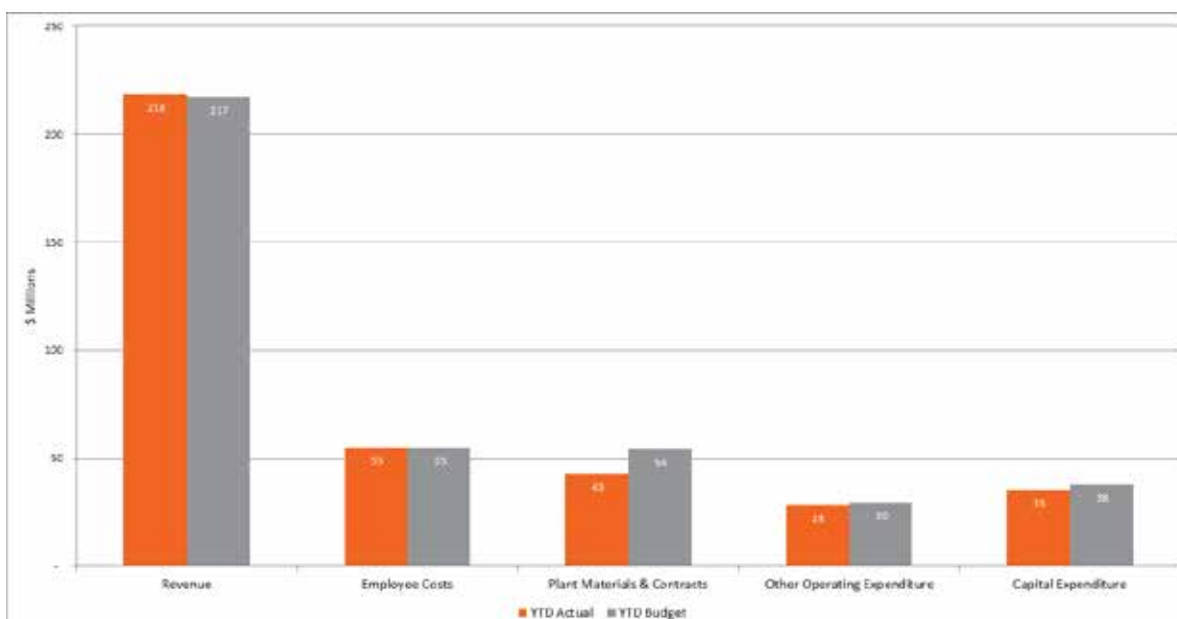
The December Review again presents a positive result with a revised projected net surplus of \$93,788 for 2019-20. This result comprises mainly positive variations to the adopted Budget, with the most notable budget adjustments for the December Quarter being net salary savings

(\$65,091), and an increase in s603 Certificate income (\$35,000).

Net organisational salary savings of \$65,091 have been identified in this quarter, largely from staff vacancies. In keeping with Council's adopted practice, these salary savings will be retained within the Employee cost budget at this stage and not be reallocated until the end of the year to manage any budgetary risks throughout the year. Council's LTFP has foreshadowed that increases to the annual Employee Leave Entitlement (ELE) provision will be required and a strategy to increase this provision has been implemented. Council is committed to ensuring that sufficient provision is made for ELE and therefore it is proposed that any remaining salary savings will be transferred to the ELE Reserve as part of the June 2020 Review, once provision for current year payments are made.

Compared to the phased budget, the overall 2019-20 Budget is generally in line with expectations, with a surplus of \$93,788 currently projected. All variations have been considered and, where a budget adjustment is required, details have been included in the Review. The following graph compares Council's Adopted Budget to expectations by category:

**Actual vs Budget Comparison- December 2019**



## BUDGET POSITION

The review recommends a number of both favourable and unfavourable adjustments to the adopted budget for 2019-20. A list of variations greater than \$20,000 is included in this report. The net effect of the recommended proposed variations and adjustments adopted during the quarter is a small surplus of \$32,539 for the quarter, which results in an expected surplus for the full year of \$93,788.

Some of the more significant variations are outlined below, with their impact on the budget position indicated as F – Favourable, U – Unfavourable or A – Allocation.

## BUDGET VARIATIONS THAT IMPACT ON THE SURPLUS

### **Net Salary Savings \$65,091 F (0.06%)**

During the second quarter of 2019-20 salary savings have been realised primarily due to vacancies across a number of departments. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified salary savings are retained in the individual departments to enable the engagement of consultants or temporary staff to ensure the delivery of key Operational Plan tasks and projects. The salary savings, net of those being retained by departments, total \$65,091.

It is proposed that as part of the December Quarterly Review that salary savings of \$65,091 identified are retained within the employee costs area to assist with year-end employee cost balancing and to supplement the budget for terminations. Any remaining savings at year end could then be transferred to the Employee Leave Entitlement (ELE) Reserve.

### **S603 Certificate Income \$35,000 F (14%)**

S603 Certificate income is estimated to be \$35,000 above initial forecasts due to a statutory increase of \$5 for the Certificate fee and an increase in the number of applications received above prior year numbers.

## OTHER BUDGET VARIATIONS WITH NO IMPACT ON THE SURPLUS

The December 2019 quarter also includes Budget variations with no impact on the surplus due to alternative internal funding sources or funding through reserves. The more significant of these variations are detailed below:

### **S7.11 Development Contributions – Increase \$418,368**

S7.11 Development Contributions were received earlier than anticipated for the Lambridge Estate plan with development of an industrial site proceeding earlier than expected.

### **Applications to Amend LEP and DCP Income – Decrease \$177,586**

Council is receiving and will continue to receive, multiple applications for rezoning or other amendments to the LEP. Income for these applications is set aside in a reserve on receipt and offset the costs associated with their assessment. This adjustment reflects a refund for an application that has been withdrawn and additional expenditure required to continue assessment of current applications received.

### **LEP Review Program Grant – Increase of \$77,784**

Council is required to review and amend its local environmental plan to align with the planning priorities set in its Greater Sydney Region Plan – A Metropolis of Three Cities, and the Western City District Plan. This review needs to be informed by a series of studies and strategies that respond to the forecast growth for the Western City District.

This variation represents an increase to grant income for the fourth instalment of the LEP Review Program funding after achieving the fourth milestone as specified on the funding agreement. This increase in income is offset by additional funds being allocated to the City Deals

LEP Review projects to complete milestone 5, and completion of the project plan as approved by the Department of Planning & Environment.

### **Asbestos Remediation Projects – Increase of \$1.1m (Reserve)**

Council has undertaken a number of asbestos related works to manage risk to the community and to make safe future project sites. All these matters have been attended to by licensed asbestos contractors with any asbestos waste being disposed of at lawful waste facilities. Current remediation projects include Steamroller Park Kingswood, Kokoda Park St Marys, and Jamison Dog Park at Jamison Park.

### **Tree Pruning & Removal Critical Works Package – Increase \$302,000 (Reserve)**

Council is in the process of implementing the Tree Inventory and Risk Assessment Program. This program is made up of two sub-programs: Critical Tree Risk Assessment Program (Stage 1), and Precinct Tree Inventory and Risk Assessment Program (Stage 2).

Stage 1 has been undertaken and recommendations for the removal/pruning of over 900 trees have been made. The Critical Works Package aims to remove 437 trees and prune 257 trees that are at high risk to the community and Council. This package will also fund the replacement of removed trees at a ratio of 3 trees planted for every 1 tree removed.

### **Shade and Netting - Caddens Oval Project – Increase \$ 205,790 (Reserve)**

Caddens sportsground is a new \$5.5 million sport and recreation precinct with a playing field, children's playground, half basketball court, walking loop, cricket practice nets, amenities building and car parking. The 4.2 hectare Caddens Southern Sports Precinct was delivered by Legacy Property under a voluntary planning agreement (VPA) with Penrith City Council.

While Legacy Property have delivered its obligations through the VPA, it has been identified that additional infrastructure is required at the venue, including shade over the playground, protection netting at either end of the sportsground for safety and sports operations (i.e. prevent balls being kicked onto the road, into the drainage creek, or neighbouring State Records building), and extensions to the cricket practice facility netting to reduce risk of cricket balls being hit out of the practice area. An amount of \$205,790 is required for this purpose.

### **Property Development (Reserve)**

Due to the nature of the property market a number of adjustments will be needed each quarter to reflect market conditions. Major budget variations proposed to the Property Development Reserve in the December Quarterly Review have a net result of \$6.3m decrease to the expected closing balance of the Reserve as at 30 June 2020.

These variations include Reserve St Penrith Sale \$6.4m decrease in income for 2019-20. The movement of this sale to 2020-21 (i.e. deemed refusal of DA) has been made as the purchaser was successful in obtaining an extension on the Call Option Expiry Date due to the delay in the determination of the Development Application. The extension is consistent with the conditions under the Agreement. It is expected that the Agreement will now transact early 2021.

# REVOTES

In addition to the aforementioned variations, a total of \$7.4m of planned capital and operating projects are proposed for revote this quarter. The total value of revotes for the year to date is \$7.4m (including the proposed December Quarter revotes) compared to \$9.4m for the same period in 2018-19. A full list of revotes is included in this report and further details on revotes for the December Quarter are detailed below.

## CAPITAL PROJECTS

### **Rance Oval Amenities Upgrade Stage 2 - \$200,000 (\$7.11/General Revenue)**

Delays were incurred during the preparation of the design and tender documentation for this project. This has resulted in an extended project delivery timeframe with a new estimated completion date of October 2020.

### **Integrated Parking Management System - \$273,159 (Reserve)**

Council entered into a contract with an external contractor to install and maintain 1,807 parking bay sensors. 1,529 have been installed and are reporting occupancy data. A web-based interface of this business solution is still not fully operational, and Council is unable to utilise the system to its full capability at this time. As such Council continues to work with the contractor to identify and rectify errors which is expected to carry over into July 2020.

### **Mulgoa Rise Amenity Building Extensions - \$645,581 (Grant/Reserve)**

The tender for the Mulgoa Rise Amenity Building has closed and the contract is expected to be awarded in March. Construction is then expected to start in April, and the project is expected to reach practical completion in August 2020.

### **Mark Leece Oval New Amenity Building - \$1,738,200 (Grant/Reserve)**

The tender for the Mark Leece Oval New Amenity project is expected to be advertised in April and awarded in June 2020. The aim is to start construction in July 2020 with an estimated practical completion date in April 2021. The original project timeline has changed to suit the user groups requirements. The aim is to start and finish the project outside of the sporting groups season to limit the impact on the community.

### **Jamison Park Multi-Sport Synthetic Surface - \$3,652,471 (Grant/Contribution)**

The original project timeline was estimated before funding milestones and agreements were confirmed. Now that the funding agreements have been signed the project program has changed to ensure milestones are met.

Before tendering out the project Council has undertaken a flood/drainage assessment to adequately resolve potential issues and reduce the risk of setbacks during construction/operation. Tenderers for the Multi-Sport Synthetic Surface have been received and are currently under evaluation. All site works are scheduled for completion in December 2020 at the latest.

## OPERATING PROJECTS

### **Upgrade of Mercury Vapour Street Lights - \$829,190 (Reserve)**

Endeavour Energy have now confirmed their program rollout will commence in February 2020 to replace over 6,500 existing mercury vapour streetlights with energy efficient LEDs throughout the city at a rate of 720 per month, and is expected to be completed by November 2020.



# RATES ARREARS

Rates arrears assess the impact of uncollected rates and annual charges on Councils liquidity and the adequacy of Councils debt recovery efforts.

The rates arrears at 31 December 2019 were 3.43%, slightly up from the same time last year (3.29%) but below the 5% benchmark set by the Office of Local Government for Metropolitan councils, and below Council's KPI of 4%.

# SUMMARY

Council's financial position remains sound, with a surplus achieved in 2018-19 that allows Council to transfer funds into reserve for current and emerging priorities. This review and the proposed allocations demonstrate Council's commitment to strong financial management.



**NEIL FARQUHARSON**  
**FINANCIAL SERVICES MANAGER**

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005.

It is my opinion that the information contained within this report for the quarter ended 31 December 2019 indicates that Council's projected short-term financial position is satisfactory, having regard to the projected estimates of income and expenditure compared to the original Budget.



**ANDREW MOORE**  
**DIRECTOR - CORPORATE SERVICES**  
**RESPONSIBLE ACCOUNTING OFFICER**

## FUNDING SUMMARY

|  | Current Budget     |                  |                    | Proposed Variances |               |                  | Revised Budget     |                  |                    |
|--|--------------------|------------------|--------------------|--------------------|---------------|------------------|--------------------|------------------|--------------------|
| Operations from Ordinary Activities                          | Services           | Untied Income    | Total              | Services           | Untied Income | Total            | Services           | Untied Income    | Total              |
| <b>Operating Expenditure</b>                                 |                    |                  |                    |                    |               |                  |                    |                  |                    |
| Employee Costs   | (115,091.3)        | -                | (115,091.3)        | (1,064.0)          | -             | (1,064.0)        | (116,155.4)        | -                | (116,155.4)        |
| Interest Charges   | (1,459.9)          | -                | (1,459.9)          | -                  | -             | -                | (1,459.9)          | -                | (1,459.9)          |
| Depreciation and Amortisation                                | (28,991.2)         | -                | (28,991.2)         | -                  | -             | -                | (28,991.2)         | -                | (28,991.2)         |
| Materials, Contracts and Other                               | (128,107.8)        | -                | (128,107.8)        | (2,416.2)          | -             | (2,416.2)        | (130,524.0)        | -                | (130,524.0)        |
| Asset Utilisation and Overheads                              | 6,035.1            | -                | 6,035.1            | (532.3)            | -             | (532.3)          | 5,502.8            | -                | 5,502.8            |
| <b>Total Operating Expenditure</b>                           | <b>(267,615.2)</b> | <b>-</b>         | <b>(267,615.2)</b> | <b>(4,012.5)</b>   | <b>-</b>      | <b>(4,012.5)</b> | <b>(271,627.7)</b> | <b>-</b>         | <b>(271,627.7)</b> |
| <b>Operating Revenue</b>                                     |                    |                  |                    |                    |               |                  |                    |                  |                    |
| Rates and Annual Charges                                     | 34,711.9           | 131,090.1        | 165,802.0          | 159.4              | 20.0          | 179.4            | 34,871.3           | 131,110.1        | 165,981.4          |
| User Charges and Fees  | 50,041.3           | 213.0            | 50,254.3           | 589.2              | -             | 589.2            | 50,630.4           | 213.0            | 50,843.4           |
| Interest Income  | 1,642.9            | 2,184.0          | 3,827.0            | (0.1)              | (5.0)         | (5.1)            | 1,642.8            | 2,179.0          | 3,821.9            |
| Operating Grants and Contributions                           | 24,692.7           | 5,373.7          | 30,066.4           | 656.7              | -             | 656.7            | 25,349.5           | 5,373.7          | 30,723.1           |
| Profit on Sale of Assets                                     | (485.9)            | -                | (485.9)            | -                  | -             | -                | (485.9)            | -                | (485.9)            |
| <b>Total Operating Revenue</b>                               | <b>110,603.0</b>   | <b>138,860.8</b> | <b>249,463.8</b>   | <b>1,405.2</b>     | <b>15.0</b>   | <b>1,420.2</b>   | <b>112,008.2</b>   | <b>138,875.8</b> | <b>250,884.0</b>   |
| <b>Result before Capital Grants and Contributions</b>        | <b>(157,012.2)</b> | <b>138,860.8</b> | <b>(18,151.4)</b>  | <b>(2,607.3)</b>   | <b>15.0</b>   | <b>(2,592.3)</b> | <b>(159,619.5)</b> | <b>138,875.8</b> | <b>(20,743.7)</b>  |
| Capital Grants & Contributions                               | 29,839.9           | -                | 29,839.9           | 642.9              | -             | 642.9            | 30,482.8           | -                | 30,482.8           |
| <b>Operating Result</b>                                      | <b>(127,172.3)</b> | <b>138,860.8</b> | <b>11,688.5</b>    | <b>(1,964.4)</b>   | <b>15.0</b>   | <b>(1,949.4)</b> | <b>(129,136.7)</b> | <b>138,875.8</b> | <b>9,739.1</b>     |
| <b>Funding Statement (Sources &amp; Application)</b>         |                    |                  |                    |                    |               |                  |                    |                  |                    |
| Add back non funded items                                    | 32,802.5           | -                | 32,802.5           | -                  | -             | -                | 32,802.5           | -                | 32,802.5           |
| Funds received from Sale of Assets                           | 18,000.9           | -                | 18,000.9           | (6,384.5)          | -             | (6,384.5)        | 11,616.3           | -                | 11,616.3           |
| Loans Received   | -                  | -                | -                  | -                  | -             | -                | -                  | -                | -                  |
| Budget (Surplus) / Deficit                                   | -                  | (61.2)           | (61.2)             | -                  | (32.5)        | (32.5)           | -                  | (93.8)           | (93.8)             |
| Funds Transferred (to)/from Reserves held                    | 36,618.5           | (18,127.9)       | 18,490.6           | 3,594.4            | 120.2         | 3,714.6          | 40,212.9           | (18,007.7)       | 22,205.2           |
| <b>Net Fund Available</b>                                    | <b>(39,750.4)</b>  | <b>120,671.7</b> | <b>80,921.2</b>    | <b>(4,754.5)</b>   | <b>102.7</b>  | <b>(4,651.9)</b> | <b>(44,505.0)</b>  | <b>120,774.3</b> | <b>76,269.3</b>    |
| <b>Application of Funds</b>                                  |                    |                  |                    |                    |               |                  |                    |                  |                    |
| Assets Acquired  | (70,838.7)         | -                | (70,838.7)         | 4,651.9            | -             | 4,651.9          | (66,186.8)         | -                | (66,186.8)         |
| Internal Loans   | 100.0              | -                | 100.0              | -                  | -             | -                | 100.0              | -                | 100.0              |
| Loan Repayments Made   | (10,182.5)         | -                | (10,182.5)         | -                  | -             | -                | (10,182.5)         | -                | (10,182.5)         |
| <b>Total Application</b>                                     | <b>(80,921.2)</b>  | <b>-</b>         | <b>(80,921.2)</b>  | <b>4,651.9</b>     | <b>-</b>      | <b>4,651.9</b>   | <b>(76,269.3)</b>  | <b>-</b>         | <b>(76,269.3)</b>  |
| <b>Net Costs funded from Rates &amp; Other Untied Income</b> | <b>(120,671.7)</b> | <b>120,671.7</b> | <b>-</b>           | <b>(102.7)</b>     | <b>102.7</b>  | <b>-</b>         | <b>(120,774.3)</b> | <b>120,774.3</b> | <b>-</b>           |

## Significant Proposed Variations - December 2019

*This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's surplus*

| Account Description  | Budget Variance<br>Pos/(Neg) |
|--|------------------------------|
| <b>FINANCIAL SERVICES</b>  |                              |
| <b>s603 Certificate Income</b>   |                              |
| s603 Certificate income is estimated to be \$35,000 above initial forecasts due to a statutory increase of \$5.00 for the Certificate fee and an increase in the number of applications received above prior year numbers.   | 35,000                       |
| <b>TOTAL FINANCIAL SERVICES</b>  | <b>35,000</b>                |
| <b>GENERAL REVENUE/UNTIED INCOME</b>   |                              |
| <b>Salary Savings</b>  |                              |
| During the second quarter of 2019-20 net salary savings have been realised primarily due to vacancies across a number of departments.  | 65,091                       |
| <b>Provision for Resignations/Retirements</b>  |                              |
| It is proposed that as part of the December Quarterly Review that salary savings identified are retained within the employee cost are to assist with year-end employee cost balancing and to supplement the budget for terminations. Any remaining savings at the year end could then be transferred to Employee Leave Entitlements (ELE) Reserve. | (65,091)                     |
| <b>Total General Revenue/Untied Income</b>   | <b>-</b>                     |
| <b>Total Variances over \$20k</b>  | <b>35,000</b>                |
| <b>Other Variances under \$20k</b>   | <b>(2,461)</b>               |
| <b>December 2019 Quarter Surplus/(Deficit)</b>   | <b>32,539</b>                |
| 1st Quarter Variances to adopted budget reported to Council  | 61,249                       |
| 2nd Quarter Variances to adopted budget reported to Council  | -                            |
| Original 2019-20 Budget Surplus/(Deficit)  | -                            |
| <b>Net Predicted Surplus/(Deficit) for 2019-20</b>   | <b>93,788</b>                |

## Reserve Movements Budget

| Reserve   | Opening Balance    | Budgeted Transfers To | Budgeted Transfer From | Closing Balance     |
|---|--------------------|-----------------------|------------------------|---------------------|
| <b>INTERNAL RESERVES</b>                        |                    |                       |                        |                     |
| <i>Assets and Construction</i>                  |                    |                       |                        |                     |
| Car Parking/Traffic Facilities                  | 3,247,788          | 1,110,000             | 2,090,987              | 2,266,801           |
| ICT Reserve                                     | 3,453              | 3,065,488             | 3,613,897              | (544,956)           |
| Library Reserve                                 | 268,002            | -                     | 60,612                 | 207,390             |
| Major Projects Reserve                          | 3,908,429          | 1,500,000             | 4,694,456              | 713,973             |
| OOSH Bus Fleet Replacement Program              | 101,241            | 49,500                | 125,000                | 25,741              |
| Plant and Motor Vehicle Replacement Reserves    | 3,978,713          | 946,537               | 1,057,697              | 3,867,553           |
| <i>City Economy and Planning</i>                |                    |                       |                        |                     |
| City Planning                                   | 1,216,522          | (86,732)              | 340,529                | 789,261             |
| Economic Initiatives Reserve                    | 223,695            | 37,626                | 223,695                | 37,626              |
| <i>Committee Closures</i>                       |                    |                       |                        |                     |
| Alister Brass Foundation                        | 84,759             | 1,909                 | -                      | 86,668              |
| S377 Committee Closure Proceeds                 | 98,924             | -                     | 3,330                  | 95,594              |
| <i>Community Facilities</i>                     |                    |                       |                        |                     |
| Cemetery Reserve                                | 942,269            | 252,007               | -                      | 1,194,276           |
| Children's Services Reserves                    | 148,059            | -                     | 19,187                 | 128,872             |
| <i>Employment</i>                               |                    |                       |                        |                     |
| Employee's Leave Entitlements                   | 4,656,834          | -                     | -                      | 4,656,834           |
| Salary System Training and Development Reserves | 62,191             | -                     | 18,108                 | 44,083              |
| <i>Environmental Programs</i>                   |                    |                       |                        |                     |
| Environmental Awareness Programs                | 567,726            | 39,274                | 54,560                 | 552,440             |
| Environmental Protection                        | 227                | -                     | -                      | 227                 |
| Stormwater Management Service Charge            | 1,255,843          | 2,080,999             | 2,550,578              | 786,264             |
| <i>Financial Management</i>                     |                    |                       |                        |                     |
| Financial Assistance Grant in Advance           | 5,534,287          | -                     | 5,534,287              | -                   |
| Financial Management Reserves                   | 21,071,790         | 9,742,292             | 10,463,573             | 20,350,509          |
| Grant Funded Projects Reserve                   | 269,986            | 35,952                | 10,952                 | 294,986             |
| Productivity Revolving Fund                     | 422,435            | 121,255               | -                      | 543,690             |
| Property Development Reserve                    | 23,834,707         | 11,126,508            | 14,658,011             | 20,303,204          |
| Special Rate Variation 2016-17                  | 2,687,392          | 17,474,640            | 16,415,232             | 3,746,800           |
| Sustainability Revolving Fund                   | 1,649,835          | 399,235               | 1,018,800              | 1,030,270           |
| <i>Legal and Governance</i>                     |                    |                       |                        |                     |
| Election Reserve                                | 476,395            | 202,552               | -                      | 678,947             |
| Insurance Reserves                              | 5,398,410          | 341,464               | 553,811                | 5,186,063           |
| Legal Reserve                                   | 193,945            | 315,193               | 508,626                | 512                 |
| <i>Other</i>                                    |                    |                       |                        |                     |
| Exchange For Change                             | 474,769            | (7,418)               | 245,667                | 221,684             |
| International Relationships                     | 184,994            | -                     | 49,656                 | 135,338             |
| Revote Reserve                                  | 1,425,528          | 1,879                 | 1,422,528              | 4,879               |
| Town Centre Review and Administration           | 72,155             | 24,121                | 73,744                 | 22,532              |
| Voted Works                                     | 633,263            | 159,000               | 630,328                | 161,935             |
| <b>TOTAL INTERNAL RESERVES</b>                  | <b>85,094,566</b>  | <b>48,933,281</b>     | <b>66,437,851</b>      | <b>67,589,996</b>   |
| <b>INTERNAL LOANS</b>                           |                    |                       |                        |                     |
| Costs to Advance Next Years Projects            | (75,824)           | 75,824                | 693,015                | (693,015)           |
| Penrith Regional Gallery                        | (262,560)          | 13,650                | -                      | (248,910)           |
| Penrith Swimming Centre Waterplay Facility      | (617,817)          | 86,339                | -                      | (531,478)           |
| Public Open Space Reinvestment Project          | (1,749,981)        | -                     | 89,488                 | (1,839,469)         |
| Waste Bins New Contract                         | (1,588,338)        | 691,673               | 6,956,059              | (7,852,724)         |
| Woodriff Gardens Facility Development           | (97,878)           | -                     | -                      | (97,878)            |
| <b>TOTAL INTERNAL LOANS</b>                     | <b>(4,392,398)</b> | <b>867,486</b>        | <b>7,738,562</b>       | <b>(11,263,474)</b> |
| Section 7.11 in deficit internal loan           | (6,339,317)        | -                     | 802,496                | (7,141,813)         |
| <b>TOTAL INTERNAL RESERVES AND LOANS</b>        | <b>74,362,851</b>  | <b>49,800,767</b>     | <b>74,978,909</b>      | <b>49,184,709</b>   |



## Reserve Movements Budget

| Reserve                                       | Opening Balance    | Budgeted Transfers To | Budgeted Transfer From | Closing Balance    |
|---|--------------------|-----------------------|------------------------|--------------------|
| <b>EXTERNAL RESERVES</b>                      |                    |                       |                        |                    |
| <i>Section 7.11 Development Contributions</i> |                    |                       |                        |                    |
| Civic Improvement s7.11                       | (1,294,577)        | 228,229               | -                      | (1,066,348)        |
| Claremont Meadows s7.11                       | (139,744)          | -                     | 704,568                | (844,312)          |
| Cultural Facilities s7.11                     | (2,723,628)        | 323,343               | 382,318                | (2,782,603)        |
| Erskine Business Park s7.11                   | 644,105            | 4,750                 | 41,946                 | 606,909            |
| Footpath Construction s7.11                   | -                  | -                     | -                      | -                  |
| Glenmore Park Stage 2 s7.11                   | 363,670            | 348,031               | (664,422)              | 1,376,123          |
| Kingswood Neighbourhood Centre s7.11          | 117,885            | 899                   | -                      | 118,784            |
| Lambridge Industrial Estate s7.11             | (2,181,368)        | 418,368               | 685,550                | (2,448,550)        |
| Penrith City District Open Space s7.11        | 35,596,317         | 4,425,778             | 1,199,395              | 38,822,700         |
| Penrith City Local Open Space s7.11           | 2,837,555          | 1,242,041             | 1,600,956              | 2,478,640          |
| Waterside s7.11                               | 239,288            | 1,824                 | -                      | 241,112            |
| WELL Precinct s7.11                           | 1,956,626          | 1,627,163             | 1,596,150              | 1,987,639          |
| Funding for s7.11 Plans in deficit            | 6,339,317          | -                     | (802,496)              | 7,141,813          |
| <b>TOTAL SECTION 7.11 RESERVES</b>            | <b>41,755,446</b>  | <b>8,620,426</b>      | <b>4,743,965</b>       | <b>45,631,907</b>  |
| <i>Other External Reserves</i>                |                    |                       |                        |                    |
| Waste Disposal Reserve                        | 19,893,103         | 4,327,130             | 4,692,494              | 19,527,739         |
| Environment / Sullage Reserve                 | 119,619            | 943,886               | 873,292                | 190,213            |
| Unexpended Loans                              | 5,899,208          | 132,864               | 26,668                 | 6,005,404          |
| Unexpended Grants                             | 1,860,969          | 15,646,772            | 12,143,054             | 5,364,687          |
| Contributions                                 | 7,769,059          | 17,111,993            | 21,665,773             | 3,215,279          |
| Waste and Sustainability Improvement Payments | 30,086             | 208,640               | 148,578                | 90,148             |
| <b>TOTAL OTHER EXTERNAL RESERVES</b>          | <b>35,572,044</b>  | <b>38,371,285</b>     | <b>39,549,859</b>      | <b>34,393,470</b>  |
| <b>TOTAL EXTERNAL RESERVES</b>                | <b>77,327,490</b>  | <b>46,991,711</b>     | <b>44,293,824</b>      | <b>80,025,377</b>  |
| <i>Other Internal Reserves/Committees</i>     |                    |                       |                        |                    |
| Bonds and Deposits                            | 12,229,133         | -                     | -                      | 12,229,133         |
| Children's Services Cooperative Reserves      | 2,086,920          | 249,000               | 169,207                | 2,166,713          |
| Other (Committees)                            | 381,697            | 18,235                | -                      | 399,932            |
| <b>TOTAL OTHER INTERNAL RESERVES</b>          | <b>14,697,750</b>  | <b>267,235</b>        | <b>169,207</b>         | <b>14,795,778</b>  |
| <b>GRAND TOTAL OF RESERVES</b>                | <b>166,388,091</b> | <b>97,059,713</b>     | <b>119,441,940</b>     | <b>144,005,864</b> |
| <b>Controlled Entity</b>                      |                    |                       |                        |                    |
| <b>Total Controlled Entity</b>                | <b>-</b>           | <b>177,000</b>        | <b>-</b>               | <b>177,000</b>     |
| <b>RESERVE MOVEMENTS PER BUDGET</b>           |                    | <b>97,236,713</b>     | <b>119,441,940</b>     |                    |

Reserves are shown as Surplus / (Deficit) and include adjustments proposed in the December Quarterly Review

# PROJECTS PROGRESS REPORT

For the Period to 31 December 2019

| Location   | Description  | Resp Officer | Adopted Budget   | Proposed Variances | Revised Budget   | Estimated Project Cost | PTD Expenditure  |
|--|--|--------------|------------------|--------------------|------------------|------------------------|------------------|
| <b>CAPITAL PROJECTS</b>                            |  |              |                  |                    |                  |                        |                  |
| <b>Children's Services</b>                         |  |              |                  |                    |                  |                        |                  |
| Various  | Building Upgrades  | CSO          | 302,786          | 117,403            | 420,189          | 420,189                | 218,844          |
| Various  | CS Repair & Replace Equipment Capital                    | CSO          | -                | 7,350              | 7,350            | -                      | 7,350            |
| Various  | CS IT Replacement Capital                                | CSO          | 28,158           | -                  | 28,158           | -                      | 23,367           |
| Various  | CS Playground Upgrades                                   | CSO          | 575,087          | -                  | 575,087          | 575,087                | 71,322           |
| Various  | Children's Centres - PABX / Telephone Upgrades           | CSO          | -                | -                  | -                | -                      | 600              |
| Penrith LGA  | OOSH Bus Fleet Replacement                               | CSO          | 150,000          | -                  | 150,000          | -                      | 30,872           |
| Penrith LGA  | Children's Services Shade Audits and Compliance Work 423 | CSO          | 50,000           | -                  | 50,000           | -                      | 13,500           |
| Penrith  | Building Renewal   | CSO          | 1,732,042        | -                  | 1,732,042        | -                      | -                |
| St Clair   | <i>Strauss Road</i>                                      | CSO          | -                | -                  | -                | 98,693                 | 7,740            |
| South Penrith                                      | <i>Tandara</i>   | CSO          | -                | -                  | -                | 273,696                | 273,696          |
| North St Marys                                     | <i>Wattle Glen</i>                                       | CSO          | -                | -                  | -                | 336,453                | 336,453          |
| Penrith LGA  | <i>Staff Kitchenettes</i>                                | CSO          | -                | -                  | -                | -                      | (1,205)          |
| Jamisontown  | <i>Jamisontown CCC</i>                                   | CSO          | -                | -                  | -                | 386,000                | 6,588            |
| South Penrith                                      | <i>Platypus Playground CCC</i>                           | CSO          | -                | -                  | -                | 320,000                | 5,900            |
| Glenmore Park                                      | <i>Glenmore Park CFC</i>                                 | CSO          | -                | -                  | -                | 240,000                | 9,982            |
| Penrith LGA  | <i>Contingency</i>                                       | CSO          | -                | -                  | -                | 77,200                 | -                |
| <b>TOTAL CHILDREN'S SERVICES</b>                   |  |              | <b>2,838,073</b> |                    | <b>2,962,826</b> |                        | <b>1,005,009</b> |
| <b>City Planning</b>                               |  |              |                  |                    |                  |                        |                  |
| Various  | Erskine Business Park Improvements                       | CP           | 41,946           | -                  | 41,946           | 41,946                 | 41,794           |
| <b>TOTAL CITY PLANNING</b>                         |  |              | <b>41,946</b>    |                    | <b>41,946</b>    |                        | <b>41,794</b>    |
| <b>Civil Maintenance, Renewal and Construction</b> |  |              |                  |                    |                  |                        |                  |
| Various  | Construction of Bicycle Facilities                       | CPR          | 30,000           | -                  | 30,000           | -                      | 33,213           |
| Various  | Dedication - Subdivision Roads                           | CA           | 6,000,000        | -                  | 6,000,000        | -                      | 2,765,459        |
| Various  | Dedication - Drainage Works                              | CA           | 4,500,000        | -                  | 4,500,000        | -                      | 3,024,268        |
| Llandilo   | Rural Roads Widening                                     | CA           | 156,000          | -                  | 156,000          | -                      | 156,000          |
| Various  | Roads Reconstruction                                     | CA           | 2,665,838        | -                  | 2,665,838        | -                      | 36,479           |
| Cranebrook   | <i>Andrews Road Roundabout (RMS Block)</i>               | CA           | -                | -                  | -                | 89,912                 | 147,605          |
| Londonderry  | <i>The Driftway 200m bad section from 88 East</i>        | CA           | -                | -                  | -                | 200,000                | 157,146          |

# PROJECTS PROGRESS REPORT

For the Period to 31 December 2019

| Location          | Description  | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated Project Cost | PTD Expenditure |
|-------------------|--|--------------|----------------|--------------------|----------------|------------------------|-----------------|
| Mulgoa            | Chain-of-Ponds Rd 200m west Northern Rd to prev work 87      | CA           | -              | -                  | -              | 165,000                | 142,575         |
| Cranebrook        | Borrowdale Way Dodd Place to The Northern Road               | CA           | -              | -                  | -              | 386,926                | -               |
| Emu Plains        | Russell Street Great Western Highway to Water Street         | CA           | -              | -                  | -              | 600,000                | -               |
| Werrington        | John Oxley Drive Rugby Street to Rugby Street                | CA           | -              | -                  | -              | 300,000                | 167,675         |
| Werrington        | Werrington Road The Kingsway to Great Western Highway        | CA           | -              | -                  | -              | 372,000                | -               |
| Oxley Park        | Sydney Street Brisbane Street to Adelaide Street             | CA           | -              | -                  | -              | 300,000                | -               |
| St Clair          | Solander Drive Madison Circuit to Cook Parade                | CA           | -              | -                  | -              | 252,000                | -               |
| Penrith LGA       | Developer Funded Works                                       | CA           | 32,614         | -                  | 32,614         | -                      | -               |
| Penrith LGA       | Shared Pathways  | CA           | 50,000         | -                  | 50,000         | -                      | -               |
| Penrith LGA       | Urban Drainage Construction Program                          | CA           | 1,093,748      | 90,000             | 1,183,748      | -                      | 15,730          |
| Londonderry       | Hughes St Dish Drain Recon at Londonderry Rd Intersection    | CA           | -              | -                  | -              | -                      | 1,452           |
| Berkshire Park    | Llandilo Road (Southern side at Richmond Road Intersection   | CA           | -              | -                  | -              | -                      | 2,632           |
| St Marys          | Christie St  | CA           | -              | -                  | -              | -                      | 658             |
| Llandilo          | Eighth Avenue Drainage                                       | CA           | -              | -                  | -              | 50,000                 | 64,278          |
| Emu Plains        | Short Street Kerb and Gutter                                 | CA           | -              | -                  | -              | -                      | 730             |
| Orchard Hills     | Castle Road Drainage   | CA           | -              | -                  | -              | 90,748                 | 212,006         |
| Claremont Meadows | Caddens Road Kerb and Gutter                                 | CA           | -              | -                  | -              | -                      | 84              |
| Colyton           | Various Street Drainage                                      | CA           | -              | -                  | -              | -                      | 1,296           |
| Wallacia          | Silverdale Road Drainage                                     | CA           | -              | -                  | -              | -                      | 5,903           |
| Emu Heights       | Wedmore Road Near Litton Street                              | CA           | -              | -                  | -              | 75,000                 | 34,179          |
| Emu Plains        | Railway Row and Bellington Place Near Emu Plain Railway Stat | CA           | -              | -                  | -              | 40,000                 | 79,940          |
| St Marys          | Queens Street Merinda Street-Nariel Street                   | CA           | -              | -                  | -              | 135,000                | -               |
| Colyton           | Patricia Street Lennox & Elebana Street                      | CA           | -              | -                  | -              | 100,000                | 45,781          |
| Cambridge Park    | Eton Street near 56 Eton Street                              | CA           | -              | -                  | -              | 80,000                 | 51,653          |
| Penrith           | Doonmore & Evan St 149-151 (stormwater channel at rear)      | CA           | -              | -                  | -              | 25,000                 | -               |
| Penrith           | High Street near Colless Street                              | CA           | -              | -                  | -              | 20,000                 | 12,021          |
| Penrith           | Station Street near Nepean Shops                             | CA           | -              | -                  | -              | 60,000                 | -               |
| Penrith           | Woodriff Street near Nepean Shops                            | CA           | -              | -                  | -              | 60,000                 | -               |
| Penrith           | The Crescent near Blaxland Avenue                            | CA           | -              | -                  | -              | 40,000                 | 11,950          |
| Penrith           | Glebe Place near King Street                                 | CA           | -              | -                  | -              | 25,000                 | 10,727          |

# PROJECTS PROGRESS REPORT

For the Period to 31 December 2019

| Location       | Description  | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated Project Cost | PTD Expenditure |
|----------------|--|--------------|----------------|--------------------|----------------|------------------------|-----------------|
| Emu Plains     | Imperial Avenue near 24                                      | CA           | -              | -                  | -              | 45,000                 | 42,111          |
| Orchard Hills  | Lansdowne Retaining wall                                     | CA           | -              | -                  | -              | 175,000                | 1,176           |
| Llandilo       | Ninth Ave Llandilo Pipe Drainage Work                        | CA           | -              | -                  | -              | 130,000                | -               |
| Mulgoa         | Church Road Corner Allan Road                                | CA           | -              | -                  | -              | 33,000                 | 22,100          |
| Various        | Traffic and Transport Facilities Program                     | CPR          | 419,097        | -                  | 419,097        | -                      | 9,405           |
| Jamisontown    | York Road Roundabout   | CPR          | -              | -                  | -              | -                      | (40)            |
| St Clair       | Bennett Rd Single Lane Roundabout with Coonawarra Dr         | CPR          | -              | -                  | -              | 200,000                | 1,800           |
| St Clair       | Endeavour Av Single Lane Roundabout with Moore St            | CPR          | -              | -                  | -              | 200,000                | 1,800           |
| Colyton        | Brooker St Speed Humps                                       | CPR          | -              | -                  | -              | 10,000                 | 10,000          |
| Glenmore Park  | Camellia Av Speed Hump-Watts Profile                         | CPR          | -              | -                  | -              | 9,097                  | 9,753           |
| Penrith LGA    | Restoration of Poor Condition Path Paving                    | CPR          | 100,000        | -                  | 100,000        | -                      | 10,160          |
| Penrith LGA    | Footpath Delivery Program                                    | CA           | 400,000        | -                  | 400,000        | -                      | -               |
| Cambridge Park | Francis Street Dunheved Road to bus stop - Western side      | CA           | -              | -                  | -              | 45,000                 | -               |
| Cambridge Park | William Street Wrench Street to Herbert Street               | CA           | -              | -                  | -              | 126,000                | -               |
| St Clair       | Cook Parade Bus Stop-Snowy-McIntyre Ave & Clyde-Solander     | CA           | -              | -                  | -              | 100,000                | 85,902          |
| St Marys       | Wilson Street Pages Road to Barker Street - Northern side    | CA           | -              | -                  | -              | 50,000                 | 34,037          |
| Regentville    | Harwood Circuit Kenneth Slessor Dr to inner loop             | CA           | -              | -                  | -              | 79,000                 | 486             |
| Emu Plains     | Emu Plains Community Car Park Extension                      | CA           | -              | 40,631             | 40,631         | -                      | 40,632          |
| Emu Plains     | Lewers Gallery Carpark Construction                          | CPR          | 131,000        | 13,237             | 144,237        | -                      | 144,237         |
| Penrith LGA    | High Pedestrian Activity and Local Areas                     | CPR          | 655,737        | -                  | 655,737        | 135,462                | 125,702         |
| Penrith        | Lawson St Near Soper Place                                   | CPR          | -              | -                  | -              | 49,725                 | 25,614          |
| Penrith        | Evan St Near Henry St  | CPR          | -              | -                  | -              | 100,200                | 63,652          |
| Penrith        | Henry St Near Doonmore St                                    | CPR          | -              | -                  | -              | 74,850                 | 1,200           |
| Penrith        | High St Near Kendall St                                      | CPR          | -              | -                  | -              | 74,850                 | 74,787          |
| Penrith        | Doonmore St Near Lethbridge St                               | CPR          | -              | -                  | -              | 120,450                | 709             |
| Penrith        | Evan St Near Higgins St                                      | CPR          | -              | -                  | -              | 100,200                | 6,000           |
| Penrith LGA    | Safer Roads Program  | CPR          | 1,210,000      | -                  | 1,210,000      | -                      | 120             |
| Kingswood      | Bringelly Rd Single Lane Roundabout at Smith St              | CPR          | -              | -                  | -              | 250,000                | 1,500           |
| Penrith        | Colless St Single Lane Roundabouts at Derby St and Staffords | CPR          | -              | -                  | -              | 400,000                | 7,371           |
| St Clair       | Rochford St Provision of Median Island Treatments            | CPR          | -              | -                  | -              | 75,000                 | -               |



# PROJECTS PROGRESS REPORT

For the Period to 31 December 2019

| Location  | Description   | Resp Officer | Adopted Budget    | Proposed Variances | Revised Budget    | Estimated Project Cost | PTD Expenditure  |
|---|---|--------------|-------------------|--------------------|-------------------|------------------------|------------------|
| Cranebrook  | <i>Smeeton Rd Rural Safety improvements at Tadmore Rd</i>           | CPR          | -                 | -                  | -                 | 175,000                | -                |
| Cranebrook  | <i>Borrowdale Way Install one lane Roundabout at Callisto Dr</i>    | CPR          | -                 | -                  | -                 | 275,000                | 65,731           |
| Werrington County   | <i>Albert St 2 Median Island Treatement-1 solid &amp; 1 painted</i> | CPR          | -                 | -                  | -                 | 35,000                 | 21,830           |
| Penrith   | <i>Coombes Dr Stage 3 - Cranebrook to Thornton</i>                  | CPR          | 1,000,000         | -                  | 1,000,000         | -                      | -                |
| Penrith LGA   | <i>Voted Works Footpath Allocations for 2019-20</i>                 | CPR          | 682,000           | 145,285            | 827,285           | -                      | -                |
| Penrith   | <i>Andrews Rd from Greygums Rd to Laycock St</i>                    | CPR          | -                 | -                  | -                 | 321,685                | 1,473            |
| Werrington Downs  | <i>Parkside Av from Greenbank Dr – Bungalow Pde</i>                 | CPR          | -                 | -                  | -                 | 65,000                 | 55,600           |
| Emu Plains  | <i>Russell St from Bromley Rd – Old Bathurst Rd</i>                 | CPR          | -                 | -                  | -                 | 49,000                 | 32,673           |
| Colyton   | <i>Carpenter St from No.162 – Marsden Rd</i>                        | CPR          | -                 | -                  | -                 | 8,100                  | -                |
| St Marys  | <i>Murray St from Desborough Rd – Balong St</i>                     | CPR          | -                 | -                  | -                 | 121,000                | -                |
| Claremont Meadows   | <i>Sunflower Dr from Gipps St to Bus stop in Myrtle Rd</i>          | CPR          | -                 | -                  | -                 | 90,000                 | -                |
| Leonay  | <i>River Rd from M4 Bridge – Buring Ave</i>                         | CPR          | -                 | -                  | -                 | 107,500                | -                |
| Jamisontown   | <i>Thurwood Av Henderson Cres – Ikin St</i>                         | CPR          | -                 | -                  | -                 | 65,000                 | 48,650           |
| <b>TOTAL CIVIL MAINTENANCE, RENEWAL AND CONSTRUCTION</b>    |   |              | <b>19,126,034</b> |                    | <b>19,415,187</b> |                        | <b>8,127,609</b> |
| <b>Community and Cultural Development</b>                   |   |              |                   |                    |                   |                        |                  |
| Various   | <i>Disability Access Improvements</i>                               | C&CD         | 39,000            | -                  | 39,000            | -                      | 9,505            |
| Penrith Council   | <i>Community and Cultural Development Capital Purchases</i>         | C&CD         | 4,400             | -                  | 4,400             | -                      | 4,058            |
| <b>TOTAL COMMUNITY AND CULTURAL DEVELOPMENT</b>             |   |              | <b>43,400</b>     |                    | <b>43,400</b>     |                        | <b>13,563</b>    |
| <b>Community Facilities and Recreation Operations</b>       |   |              |                   |                    |                   |                        |                  |
| Various   | <i>Neighbourhood Centres/Halls Improvements</i>                     | Communi      | 99,048            | 731                | 99,779            | -                      | 2,578            |
| <b>TOTAL COMMUNITY FACILITIES AND RECREATION OPERATIONS</b> |   |              | <b>99,048</b>     |                    | <b>99,779</b>     |                        | <b>2,578</b>     |
| <b>Community Facilities and Recreation Planning</b>         |   |              |                   |                    |                   |                        |                  |
| Claremont Meadows   | <i>Myrtle Road Building Detailed Design Stage 1</i>                 | Communi      | -                 | -                  | -                 | -                      | (2,400)          |
| Glenmore Park   | <i>Ched Towns Cricket Nets</i>                                      | Communi      | 23,028            | -                  | 23,028            | -                      | 37,218           |
| Glenmore Park   | <i>Surveyors Creek Diamond One Floodlights</i>                      | Communi      | 100,000           | -                  | 100,000           | -                      | 82,722           |
| Jordan Springs  | <i>New Synthetic Wicket Village Oval Jordan Springs</i>             | Communi      | 30,000            | -                  | 30,000            | -                      | -                |
| St Clair  | <i>Floodlight Upgrade Cook and Banks Reserve</i>                    | Communi      | 173,898           | -                  | 173,898           | -                      | 4,505            |
| Glenmore Park   | <i>Mulgoa Rise Goal Posts and Fencing</i>                           | Communi      | 19,545            | -                  | 19,545            | -                      | 10,885           |
| Oxley Park  | <i>Ridge Park Irrigation</i>  | Communi      | 151,000           | -                  | 151,000           | -                      | 4,400            |
| Werrington  | <i>Rance Oval Irrigation</i>  | Communi      | 120,000           | -                  | 120,000           | -                      | 5,098            |

# PROJECTS PROGRESS REPORT

For the Period to 31 December 2019

| Location  | Description   | Resp Officer | Adopted Budget   | Proposed Variances | Revised Budget   | Estimated Project Cost | PTD Expenditure |
|---|---|--------------|------------------|--------------------|------------------|------------------------|-----------------|
| Werrington  | Rance Oval Amenities Upgrade Stage 2                        | Communi      | 435,121          | (200,000)          | 235,121          | -                      | -               |
| St Clair  | Saunders Park 100m track irrigation                         | Communi      | 13,636           | -                  | 13,636           | -                      | 7,545           |
| Caddens   | Shade and Netting - Caddens Oval                            | Communi      | -                | 205,790            | 205,790          | -                      | -               |
| Penrith   | Hickeys Lane Facility Upgrades                              | Communi      | -                | 4,227              | 4,227            | -                      | 4,227           |
| <b>TOTAL COMMUNITY FACILITIES AND RECREATION PLANNING</b> |   |              | <b>1,066,228</b> |                    | <b>1,076,245</b> |                        | <b>154,199</b>  |
| <b>Community Safety</b>                                   |   |              |                  |                    |                  |                        |                 |
| St Marys  | Additional CCTV cameras on Queen Street                     | PM           | 14,064           | 1                  | 14,065           | -                      | 14,065          |
| North St Marys  | Parklawn Place Makers                                       | PM           | 27,835           | -                  | 27,835           | -                      | 9,182           |
| North St Marys  | <i>Design</i>   | PM           | -                | -                  | -                | 6,600                  | -               |
| North St Marys  | <i>Construction</i>   | PM           | -                | -                  | -                | 145,475                | -               |
| Kingswood   | Light My Way - Kingswood Pedestrian Lighting                | PM           | 385,600          | -                  | 385,600          | -                      | 2,600           |
| <b>TOTAL COMMUNITY SAFETY</b>                             |   |              | <b>427,499</b>   |                    | <b>427,500</b>   |                        | <b>25,847</b>   |
| <b>Council and Corporate Governance</b>                   |   |              |                  |                    |                  |                        |                 |
| Penrith   | Webcasting Council Meetings                                 | GOV          | -                | 41,670             | 41,670           | -                      | -               |
| <b>TOTAL COUNCIL AND CORPORATE GOVERNANCE</b>             |   |              | <b>-</b>         |                    | <b>41,670</b>    |                        | <b>-</b>        |
| <b>Customer Experience</b>                                |   |              |                  |                    |                  |                        |                 |
| St Marys CBD  | Cash Recycler St Marys Counter                              | CE           | 4,000            | -                  | 4,000            | -                      | -               |
| <b>TOTAL CUSTOMER EXPERIENCE</b>                          |   |              | <b>4,000</b>     |                    | <b>4,000</b>     |                        | <b>-</b>        |
| <b>Design and Projects</b>                                |   |              |                  |                    |                  |                        |                 |
| Various   | Park Asset Shade Sails                                      | MP           | 125,000          | -                  | 125,000          | -                      | -               |
| Penrith LGA   | City Centre Improvements                                    | MP           | 260,000          | -                  | 260,000          | -                      | -               |
| Penrith   | <i>Penrith CBD – High Street (Station St - Woodriff St)</i> | MP           | -                | -                  | -                | -                      | (116,799)       |
| Penrith   | <i>Penrith CBD - Permanent Triangle Park Design</i>         | MP           | -                | -                  | -                | 14,147                 | 18,910          |
| St Marys CBD  | <i>St Marys CBD - Design Consultancy</i>                    | MP           | -                | -                  | -                | -                      | 2,077           |
| St Marys CBD  | <i>St Marys CBD - Queen Street</i>                          | MP           | -                | -                  | -                | -                      | (321,718)       |
| Penrith   | <i>Penrith CBD – Woodriff St N Lane Renewal</i>             | MP           | -                | -                  | -                | -                      | 64,873          |
| Penrith   | Better Boating Program                                      | MP           | 1,398,148        | 500,000            | 1,898,148        | -                      | -               |
| Penrith   | <i>Contingency</i>  | MP           | -                | -                  | -                | -                      | 147             |
| Penrith   | <i>NSW Boating NOW</i>                                      | MP           | -                | -                  | -                | -                      | 4,085           |
| Penrith   | <i>Tench Reserve Boat Ramp and Public Access Upgrade</i>    | MP           | -                | -                  | -                | -                      | 1,452,695       |

# PROJECTS PROGRESS REPORT

For the Period to 31 December 2019

| Location          | Description  | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated Project Cost | PTD Expenditure |
|-------------------|--|--------------|----------------|--------------------|----------------|------------------------|-----------------|
| Penrith           | Penrith CBD Drainage Upgrade Program (LIRS)                  | MP           | 26,668         | -                  | 26,668         | -                      | 7,595           |
| St Marys          | Kingsway Sporting Complex and Blair Oval All Weather Athleti | MP           | 696,281        | 33,000             | 729,281        | -                      | 7,438           |
| St Marys          | <i>Kingsway Amenities Building</i>                           | MP           | -              | -                  | -              | 696,281                | 719,637         |
| Cranebrook        | Greygums Oval - amenity store and clubroom facility constru  | MP           | 354,428        | (24,054)           | 330,374        | -                      | 330,375         |
| Penrith LGA       | New GPT's  | MP           | 233,944        | -                  | 233,944        | -                      | 165,580         |
| Penrith           | Soper Place Multi Deck Carpark                               | MP           | 990,306        | -                  | 990,306        | -                      | 574,578         |
| Penrith           | North St Car Park & Pedestrian Ramp                          | MP           | 20,143         | -                  | 20,143         | -                      | 12,454          |
| Penrith CBD       | Regatta Park - Stage 1                                       | MP           | 1,144,703      | -                  | 1,144,703      | -                      | 362,916         |
| Penrith           | Lewers Gallery Kitchen Refurbishment                         | MP           | 105,000        | -                  | 105,000        | -                      | 83,419          |
| Jamisontown       | Our River Parkland Paths Tench Reserve                       | MP           | 100,000        | -                  | 100,000        | -                      | 2,696           |
| Penrith LGA       | Sports Fields Shade Trees                                    | MP           | 159,384        | -                  | 159,384        | -                      | 115,417         |
| St Marys          | Ripples Leisure Centre Splashpad Facilities                  | MP           | 193,001        | -                  | 193,001        | -                      | 149,795         |
| Claremont Meadows | Claremont Meadows Precinct Development (s7.11)               | MP           | -              | 66,664             | 66,664         | -                      | -               |
| Claremont Meadows | <i>Street Trees</i>  | MP           | -              | -                  | -              | -                      | 28,285          |
| Claremont Meadows | <i>Caddens Road Park</i>                                     | MP           | -              | -                  | -              | -                      | 11,091          |
| Claremont Meadows | <i>Eastern Precinct Neighbourhood Park</i>                   | MP           | -              | -                  | -              | -                      | 3,768           |
| Penrith           | Nepean River - Install Waters Edge Access Decks              | MP           | 152,028        | 60,572             | 212,600        | -                      | 197,600         |
| Penrith LGA       | Street Tree Asset Project (RAR)                              | MP           | 87,218         | -                  | 87,218         | -                      | 21,122          |
| Kingswood         | Depot Refurbishment - Relocation to Gipps St                 | MP           | 256,428        | -                  | 256,428        | -                      | -               |
| Claremont Meadows | <i>SES Operations Centre - Gipps Street</i>                  | MP           | -              | -                  | -              | -                      | 32,546          |
| Glenmore Park     | Mulgoa Rise Amenity Building Extensions                      | MP           | 650,000        | (645,581)          | 4,419          | -                      | 4,000           |
| St Clair          | Mark Leece Oval New Amenity Building                         | MP           | 1,740,000      | (1,738,200)        | 1,800          | -                      | 1,800           |
| South Penrith     | Jamison Park Multi-Sport Synthetic Surface                   | MP           | 3,709,655      | (3,652,471)        | 57,184         | -                      | 56,721          |
| Penrith           | Restoration of the Ancher House Kitchen                      | MP           | 45,000         | -                  | 45,000         | -                      | 7,630           |
| St Marys          | Kingsway Floodlighting & Access Path                         | MP           | 650,000        | -                  | 650,000        | 650,000                | -               |
| Emu Plains        | Hunter Fields Reserve Amenities Upgrade                      | MP           | 645,640        | -                  | 645,640        | -                      | -               |
| St Marys          | Cook Park Ball Fencing (Nepean FC)                           | MP           | 15,000         | -                  | 15,000         | -                      | 10,620          |
| Werrington        | Gipps St Reserve   | MP           | 50,000         | -                  | 50,000         | -                      | 39,420          |
| Penrith           | Civic Centre Work Space and Associated Building Works        | MP           | 306,018        | -                  | 306,018        | -                      | -               |
| Penrith           | <i>Stage 1 Ground Level and Level 1</i>                      | MP           | -              | -                  | -              | 226,018                | 178,783         |

# PROJECTS PROGRESS REPORT

For the Period to 31 December 2019

| Location                                | Description                                      | Resp Officer | Adopted Budget    | Proposed Variances | Revised Budget    | Estimated Project Cost | PTD Expenditure  |
|---|--|--------------|-------------------|--------------------|-------------------|------------------------|------------------|
| Penrith                                 | Stage 2 Level 2                                  | MP           | -                 | -                  | -                 | 80,000                 | 33,180           |
| Penrith                                 | St Clair Recreation and Leisure Building Upgrade | MP           | 2,500,000         | -                  | 2,500,000         | -                      | 38,436           |
| Erskine Park                            | Chameleon Reserve Stage 1 Tree Planting          | MP           | 90,000            | -                  | 90,000            | -                      | -                |
| Werrington                              | Parkes Ave amenity renewal and upgrade           | MP           | -                 | 367,546            | 367,546           | -                      | -                |
| Colyton                                 | Roper Road amenity renewal and upgrade           | MP           | -                 | 383,000            | 383,000           | -                      | -                |
| St Marys                                | St Marys Art and Craft Studio                    | MP           | 270,000           | -                  | 270,000           | -                      | -                |
| Penrith CBD                             | City Park  | MP           | 140,000           | 50,000             | 190,000           | -                      | -                |
| Penrith                                 | Penrith Pool Plantroom Upgrade                   | MP           | -                 | 40,000             | 40,000            | -                      | -                |
| Claremont Meadows                       | Caddens Road - Gipps Street to Heaton Road       | MP           | 162,738           | -                  | 162,738           | -                      | 80,228           |
| <b>TOTAL DESIGN AND PROJECTS</b>        |  |              | <b>17,276,731</b> |                    | <b>12,717,207</b> |                        | <b>4,381,398</b> |
| <b>Environmental Health</b>             |  |              |                   |                    |                   |                        |                  |
| Penrith LGA                             | Stormwater Work Improvement Program              | EHC          | 385,670           | -                  | 385,670           | -                      | -                |
| <b>TOTAL ENVIRONMENTAL HEALTH</b>       |  |              | <b>385,670</b>    |                    | <b>385,670</b>    |                        | <b>-</b>         |
| <b>Fleet and Plant Management</b>       |  |              |                   |                    |                   |                        |                  |
| Various                                 | Motor Vehicle Purchases                          | CPR          | 1,349,000         | 50,000             | 1,399,000         | -                      | 943,206          |
| Penrith Council                         | Plant Replacement                                | CPR          | 1,454,847         | -                  | 1,454,847         | -                      | 262,358          |
| <b>TOTAL FLEET AND PLANT MANAGEMENT</b> |  |              | <b>2,803,847</b>  |                    | <b>2,853,847</b>  |                        | <b>1,205,564</b> |
| <b>Information Management</b>           |  |              |                   |                    |                   |                        |                  |
| Various                                 | Information Management System                    | GOV          | 412,388           | -                  | 412,388           | 412,388                | 216,033          |
| Penrith                                 | Records Capital Equipment Purchases              | GOV          | 10,000            | -                  | 10,000            | -                      | 8,797            |
| <b>TOTAL INFORMATION MANAGEMENT</b>     |  |              | <b>422,388</b>    |                    | <b>422,388</b>    |                        | <b>224,830</b>   |
| <b>Information Technology</b>           |  |              |                   |                    |                   |                        |                  |
| Various                                 | Desktop Hardware / Devices                       | ICT          | 413,771           | -                  | 413,771           | 413,771                | 96,935           |
| Penrith Council                         | Server Infrastructure                            | ICT          | 104,000           | -                  | 104,000           | -                      | -                |
| Penrith Council                         | Remediation                                      | ICT          | -                 | -                  | -                 | 10,000                 | -                |
| Penrith Council                         | Networking                                       | ICT          | -                 | -                  | -                 | 30,000                 | -                |
| Penrith Council                         | Server   | ICT          | -                 | -                  | -                 | 24,000                 | -                |
| Penrith Council                         | Warranty   | ICT          | -                 | -                  | -                 | 40,000                 | 6,780            |
| Penrith LGA                             | Wireless Internet Network Solution Upgrade       | ICT          | 55,000            | -                  | 55,000            | -                      | -                |
| Penrith Council                         | Audio/visual Meeting Room Equipment Upgrades     | ICT          | -                 | 62,497             | 62,497            | -                      | 62,497           |



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For the Period to 31 December 2019

| Location   | Description  | Resp Officer | Adopted Budget    | Proposed Variances | Revised Budget    | Estimated Project Cost | PTD Expenditure   |
|--|--|--------------|-------------------|--------------------|-------------------|------------------------|-------------------|
| Kingswood  | Depot Remediation                                    | ICT          | 71,287            | 8,722              | 80,009            | -                      | 80,009            |
| <b>TOTAL INFORMATION TECHNOLOGY</b>              |  |              | <b>644,058</b>    |                    | <b>715,277</b>    |                        | <b>246,219</b>    |
| <b>Libraries</b>                                 |  |              |                   |                    |                   |                        |                   |
| Various  | Library Resources - Capital                          | LS           | 634,910           | -                  | 634,910           | -                      | 243,185           |
| Various  | Library Management System                            | LS           | 140,112           | -                  | 140,112           | 140,112                | 90,112            |
| Civic Centre                                     | Library Special Purpose Projects -Building           | LS           | 30,000            | -                  | 30,000            | -                      | 23,261            |
| Penrith LGA                                      | Library Capital Purchases                            | LS           | 5,369             | 13,517             | 18,886            | -                      | 18,886            |
| Penrith LGA                                      | Toy Library Capital Purchases                        | LS           | 76,550            | -                  | 76,550            | -                      | 22,594            |
| St Marys   | St Marys Office Refurbishment                        | LS           | 60,000            | -                  | 60,000            | -                      | -                 |
| <b>TOTAL LIBRARIES</b>                           |  |              | <b>946,941</b>    |                    | <b>960,458</b>    |                        | <b>398,038</b>    |
| <b>Neighbourhood Renewal</b>                     |  |              |                   |                    |                   |                        |                   |
| Various  | Neighbourhood Renewal                                | PM           | 240,816           | -                  | 240,816           | 240,816                | 131,754           |
| Various  | Mayoral Youth Challenge                              | PM           | 166,000           | -                  | 166,000           | 166,000                | 6,714             |
| Various  | Robin Wiles Upgrade Project                          | PM           | 297,744           | -                  | 297,744           | 297,744                | 283,030           |
| Oxley Park                                       | Ridge Park Shade Sail Community Building Partnership | PM           | 6,905             | -                  | 6,905             | -                      | -                 |
| North St Marys                                   | Robin Wiles Park Stage 2 Upgrade                     | PM           | 31,571            | -                  | 31,571            | -                      | 31,571            |
| <b>TOTAL NEIGHBOURHOOD RENEWAL</b>               |  |              | <b>743,036</b>    |                    | <b>743,036</b>    |                        | <b>453,068</b>    |
| <b>Property Development and Management</b>       |  |              |                   |                    |                   |                        |                   |
| Various  | Property Development Expenditure Project (1)         | Property I   | -                 | 54,000             | 54,000            | 54,000                 | -                 |
| Various  | Property Development Expenditure Project (2)         | Property I   | 3,800,002         | 15,000             | 3,815,002         | 3,815,002              | 3,701,075         |
| Various  | Peachtree acquisition                                | Property I   | 5,526,000         | (194,766)          | 5,331,234         | 5,331,234              | 5,331,468         |
| Various  | Cox Acquisition                                      | Property I   | 1,007,000         | (40,438)           | 966,562           | 966,562                | 966,562           |
| Various  | Asset Management Capital Works                       | Property I   | -                 | 6,819              | 6,819             | 6,819                  | 6,819             |
| Penrith CBD                                      | Mulgoa Rd & Jane St Project (RMS) - WIK/Acqn         | Property I   | 3,970,475         | -                  | 3,970,475         | -                      | -                 |
| Penrith CBD                                      | WIK - Carpenter Site- Left in/left out               | Property I   | -                 | -                  | -                 | 1,470,475              | -                 |
| Penrith CBD                                      | WIK - Hardstand/Temp CarPak - Carpenters Site        | Property I   | -                 | -                  | -                 | 1,000,000              | -                 |
| Penrith CBD                                      | WIK - Stg 2 Car Park - Woodriff Gardens              | Property I   | -                 | -                  | -                 | 1,500,000              | -                 |
| <b>TOTAL PROPERTY DEVELOPMENT AND MANAGEMENT</b> |  |              | <b>14,303,477</b> |                    | <b>14,144,092</b> |                        | <b>10,005,924</b> |
| <b>Public Space Maintenance (City Services)</b>  |  |              |                   |                    |                   |                        |                   |
| Various  | Local Open Space s7.11 funded capital works          | CPR          | 873,959           | -                  | 873,959           | -                      | 262               |

# PROJECTS PROGRESS REPORT

For the Period to 31 December 2019

| Location   | Description  | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated Project Cost | PTD Expenditure |
|--|--|--------------|----------------|--------------------|----------------|------------------------|-----------------|
| Mulgoa   | Mulgoa Park Picnic Shed, Bollards & Landscaping              | CPR          | -              | -                  | -              | -                      | 180,765         |
| Oxley Park   | Lucy Cobcroft Park - Seating & landscaping                   | CPR          | -              | -                  | -              | -                      | 10,587          |
| Werrington   | Ellison Res - Park furniture & landscaping                   | CPR          | -              | -                  | -              | -                      | 7,605           |
| Emu Plains   | Bunyarra Reserve - Bunyarra Dr                               | CPR          | -              | -                  | -              | -                      | 2,000           |
| Luddenham  | Sales Park - Roots Av  | CPR          | -              | -                  | -              | -                      | 3,000           |
| Erskine Park   | Park Improvements - Spica reserve Erskine Park               | CPR          | -              | 9,488              | 9,488          | -                      | 9,488           |
| Werrington   | Shaw Park Skate Snake Pit Rehabilitation Works               | CPR          | 100,000        | -                  | 100,000        | -                      | 95,253          |
| <b>TOTAL PUBLIC SPACE MAINTENANCE (CITY SERVICES)</b>  |  |              | <b>973,959</b> |                    | <b>983,447</b> |                        | <b>308,960</b>  |
| <b>Public Space Maintenance (Cross City Buildings)</b> |  |              |                |                    |                |                        |                 |
| Various  | Bus Shelters Program   | CPR          | 317,343        | 63,424             | 380,767        | 85,000                 | 192             |
| Various  | Tac Tiles  | CPR          | -              | -                  | -              | 295,767                | 137,288         |
| Penrith LGA  | Building Asset Renewal                                       | CA           | 3,194,150      | (871,880)          | 2,322,270      | -                      | 1,328,808       |
| Penrith LGA  | Annual Paint Program   | CA           | -              | -                  | -              | -                      | 27,159          |
| Penrith LGA  | CCTV Upgrade & Renewal Program                               | CA           | 81,128         | -                  | 81,128         | -                      | 4,104           |
| St Marys   | Ripples Electrical and Fire Panel Renewals                   | CPR          | 750,000        | -                  | 750,000        | -                      | -               |
| St Marys   | St Marys Ripples Renew CCTV System                           | CA           | -              | 63,064             | 63,064         | -                      | -               |
| Penrith  | Ripples Penrith North Side Fencing Replacement and Upgrade   | CA           | 27,180         | -                  | 27,180         | -                      | 27,180          |
| St Marys   | Ripples Hydro OH&S Renewal/Remediation Works                 | CPR          | -              | 15,000             | 15,000         | -                      | -               |
| Penrith  | Penrith Civic Centre AC Renewal                              | CPR          | -              | 103,015            | 103,015        | -                      | -               |
| Penrith LGA  | Parks Asset Renewal  | CA           | 1,056,975      | -                  | 1,056,975      | 308,275                | 25,041          |
| Cambridge Park   | Play Equipment Steamroller Park                              | CA           | -              | -                  | -              | -                      | 5,215           |
| Werrington   | Field Lighting The Kingsway South                            | CA           | -              | -                  | -              | -                      | (0)             |
| Kingswood  | Chapman Gardens No.1 - Renew irrigation system               | CA           | -              | -                  | -              | -                      | 4,538           |
| Various  | Various Locations - Renew existing fencing                   | CA           | -              | -                  | -              | 15,000                 | 12,552          |
| St Marys   | Cook Park No.2 Field - Renew grass surface                   | CA           | -              | -                  | -              | -                      | 38              |
| Various  | Various Locations - Replace synthetic surfacing              | CA           | -              | -                  | -              | 20,000                 | 17,961          |
| Caddens  | Shade Structure - Roger Nethercote Park                      | CA           | -              | -                  | -              | 50,000                 | 41,573          |
| Various  | Park Lighting - Various Locations                            | CA           | -              | -                  | -              | 16,000                 | 15,290          |
| Emu Plains   | Outlook Avenue Renew play equipment-soft fall-shade shelter- | CA           | -              | -                  | -              | 120,000                | 1,600           |
| Jamisontown  | Robinson Park Renew play equipment-soft fall-shade shelter-f | CA           | -              | -                  | -              | 112,586                | 2,000           |

# PROJECTS PROGRESS REPORT

For the Period to 31 December 2019

| Location   | Description  | Resp Officer | Adopted Budget   | Proposed Variances | Revised Budget   | Estimated Project Cost | PTD Expenditure  |
|--|--|--------------|------------------|--------------------|------------------|------------------------|------------------|
| Cranebrook   | Iron Bark Reserve Renew play equipment-soft fall-shade shel  | CA           | -                | -                  | -                | 120,114                | 1,800            |
| Glenmore Park  | The Carriage way Renew play equipment-soft fall-shade shelte | CA           | -                | -                  | -                | 40,000                 | -                |
| Leonay   | Leonay Oval Renew field lighting                             | CA           | -                | -                  | -                | 100,000                | -                |
| Glenmore Park  | Applegum Reserve Renew security lighting                     | CA           | -                | -                  | -                | 15,000                 | -                |
| South Penrith  | Jamison Park Re-seal and re-mark court                       | CA           | -                | -                  | -                | 40,000                 | -                |
| Werrington   | Arthur Neave Tennis Complex Renew acrylic surfacing and re-m | CA           | -                | -                  | -                | 25,000                 | -                |
| Penrith LGA  | Synthetic Cricket Wicket Surfaces                            | CA           | -                | -                  | -                | 21,000                 | -                |
| Penrith LGA  | Synthetic Run up Surfaces                                    | CA           | -                | -                  | -                | 19,000                 | -                |
| Colyton  | Shepherd Street Park Renew mesh & frame                      | CA           | -                | -                  | -                | 35,000                 | -                |
| <b>TOTAL PUBLIC SPACE MAINTENANCE (CROSS CITY BUILDINGS)</b> |  |              | <b>5,426,776</b> |                    | <b>4,799,399</b> |                        | <b>1,652,339</b> |
| <b>Public Space Maintenance (Cross City Services)</b>        |  |              |                  |                    |                  |                        |                  |
| Various  | Outdoor Mobility Implementation                              | CPR          | 639,418          | -                  | 639,418          | -                      | 389,742          |
| <b>TOTAL PUBLIC SPACE MAINTENANCE (CROSS CITY SERVICES)</b>  |  |              | <b>639,418</b>   |                    | <b>639,418</b>   |                        | <b>389,742</b>   |
| <b>Ripples Leisure Centres</b>                               |  |              |                  |                    |                  |                        |                  |
| St Marys   | Ripples Business Services Office Equipment                   | Ripples      | 80,000           | -                  | 80,000           | -                      | 3,912            |
| St Marys   | Ripples Aquatics Equipment                                   | Ripples      | 65,000           | -                  | 65,000           | -                      | -                |
| St Marys   | Ripples Fitness & Rehab Equipment                            | Ripples      | 32,000           | -                  | 32,000           | -                      | -                |
| <b>TOTAL RIPPLES LEISURE CENTRES</b>                         |  |              | <b>177,000</b>   |                    | <b>177,000</b>   |                        | <b>3,912</b>     |
| <b>Security and Emergency Services Management</b>            |  |              |                  |                    |                  |                        |                  |
| Mulgoa   | Mulgoa Bushfire Station Renewal                              | CA           | 1,200,000        | -                  | 1,200,000        | -                      | 34,594           |
| Various  | SES Equipment Priority List                                  | CA           | 20,000           | -                  | 20,000           | -                      | -                |
| Erskine Park   | Erskine Park Brigade Station Storage Shed                    | CA           | 3,156            | -                  | 3,156            | -                      | 800              |
| <b>TOTAL SECURITY AND EMERGENCY SERVICES MANAGEMENT</b>      |  |              | <b>1,223,156</b> |                    | <b>1,223,156</b> |                        | <b>35,394</b>    |
| <b>Strategic Asset Management Planning</b>                   |  |              |                  |                    |                  |                        |                  |
| Penrith LGA  | Public Amenity Replacement Program                           | CA           | 176,534          | -                  | 176,534          | -                      | 131,029          |
| <b>TOTAL STRATEGIC ASSET MANAGEMENT PLANNING</b>             |  |              | <b>176,534</b>   |                    | <b>176,534</b>   |                        | <b>131,029</b>   |
| <b>Traffic Management, Parking and Road Safety</b>           |  |              |                  |                    |                  |                        |                  |
| Various  | National Black Spot Program                                  | ES           | 198              | -                  | 198              | -                      | 0                |
| Penrith  | NSW Bike Plan River Cities Program                           | ES           | 225,476          | -                  | 225,476          | -                      | -                |
| Penrith  | Coombes Dr Stage 2 - Jordan Springs to Penrith               | ES           | -                | -                  | -                | -                      | 8,545            |

# PROJECTS PROGRESS REPORT

For the Period to 31 December 2019

| Location   | Description   | Resp Officer | Adopted Budget    | Proposed Variances | Revised Budget    | Estimated Project Cost | PTD Expenditure   |
|--|---|--------------|-------------------|--------------------|-------------------|------------------------|-------------------|
| Penrith  | Our River Parkland Paths Tench Reserve                        | ES           | -                 | -                  | -                 | -                      | 42,280            |
| Penrith Council  | Integrated Parking Management System (IPMS) - Capital         | ES           | 371,053           | (273,159)          | 97,894            | -                      | 97,894            |
| <b>TOTAL TRAFFIC MANAGEMENT, PARKING AND ROAD SAFETY</b> |   |              | <b>596,727</b>    |                    | <b>323,568</b>    |                        | <b>148,719</b>    |
| <b>Waste Avoidance and Resource Recovery</b>             |   |              |                   |                    |                   |                        |                   |
| Penrith LGA  | Waste Compactor   | Waste an     | 60,958            | -                  | 60,958            | -                      | -                 |
| Penrith LGA  | CRM Waste Services Capital                                    | Waste an     | 391,826           | 357,000            | 748,826           | -                      | 100               |
| Penrith LGA  | Dynamics 365 Implementation for CRM                           | Waste an     | -                 | -                  | -                 | -                      | 165,815           |
| Penrith LGA  | System Integrations   | Waste an     | -                 | -                  | -                 | -                      | 31,877            |
| Penrith LGA  | Storage cost and virtual service                              | Waste an     | -                 | -                  | -                 | -                      | 8,280             |
| Penrith LGA  | Internal resourcing costs (Backfill) (Total Resourcing Costs) | Waste an     | -                 | -                  | -                 | -                      | 194,217           |
| Penrith LGA  | Training Materials  | Waste an     | -                 | -                  | -                 | -                      | 1,262             |
| <b>TOTAL WASTE AVOIDANCE AND RESOURCE RECOVERY</b>       |   |              | <b>452,784</b>    |                    | <b>809,784</b>    |                        | <b>401,550</b>    |
| <b>TOTAL CAPITAL PROJECTS</b>                            |   |              | <b>70,838,730</b> |                    | <b>66,186,834</b> |                        | <b>29,357,284</b> |
| <b>OPERATING PROJECTS</b>                                |   |              |                   |                    |                   |                        |                   |
| <b>Children's Services</b>                               |   |              |                   |                    |                   |                        |                   |
| Various  | CS Repair & Replace Equipment Operating                       | CSO          | 50,000            | -                  | 50,000            | -                      | 21,590            |
| <b>TOTAL CHILDREN'S SERVICES</b>                         |   |              | <b>50,000</b>     |                    | <b>50,000</b>     |                        | <b>21,590</b>     |
| <b>City Activation</b>                                   |   |              |                   |                    |                   |                        |                   |
| Various  | REAL Festival   | PM           | 454,000           | 39,435             | 493,435           | -                      | 423,958           |
| Penrith Council  | Relay for Life Sponsorship                                    | PM           | 3,000             | -                  | 3,000             | -                      | 2,244             |
| <b>TOTAL CITY ACTIVATION</b>                             |   |              | <b>457,000</b>    |                    | <b>496,435</b>    |                        | <b>426,201</b>    |
| <b>City Deal</b>   |   |              |                   |                    |                   |                        |                   |
| Various  | Western Sydney City Deal Operational                          | WSCD         | 48,642            | -                  | 48,642            | 48,642                 | 33,269            |
| Penrith LGA  | Western Sydney City Deal Resourcing                           | WSCD         | 193,334           | -                  | 193,334           | 138,916                | 74,131            |
| Penrith LGA  | Resourcing Other  | WSCD         | -                 | -                  | -                 | 54,418                 | -                 |
| Penrith Council  | Integrated Transport and Planning Resourcing                  | WSCD         | 113,490           | -                  | 113,490           | -                      | 1,499             |
| Penrith Council  | Western Parkland Councils Alliance                            | WSCD         | 44,000            | -                  | 44,000            | 20,000                 | -                 |
| Penrith Council  | Western Parkland City Overseas Study Tour                     | WSCD         | -                 | -                  | -                 | 24,000                 | -                 |
| Penrith LGA  | City Deals LEP Review Projects                                | WSCD         | -                 | 820,000            | 820,000           | -                      | -                 |
| Penrith LGA  | St Marys Planning & Traffic                                   | WSCD         | -                 | -                  | -                 | 300,000                | -                 |



# PROJECTS PROGRESS REPORT

For the Period to 31 December 2019

| Location   | Description   | Resp Officer | Adopted Budget   | Proposed Variances | Revised Budget   | Estimated Project Cost | PTD Expenditure |
|--|---|--------------|------------------|--------------------|------------------|------------------------|-----------------|
| Penrith LGA  | <i>Employment Lands Strategy</i>                          | WSCD         | -                | -                  | -                | 150,000                | 35,400          |
| Penrith LGA  | <i>Centres Strategy</i>                                   | WSCD         | -                | -                  | -                | 141,000                | -               |
| Penrith LGA  | <i>Green Grid Strategy</i>                                | WSCD         | -                | -                  | -                | 100,000                | -               |
| Penrith LGA  | <i>Infrastructure Strategy</i>                            | WSCD         | -                | -                  | -                | 120,000                | -               |
| Penrith LGA  | <i>Community Indicators Framework</i>                     | WSCD         | -                | -                  | -                | 9,000                  | -               |
| <b>TOTAL CITY DEAL</b>                             |   |              | <b>399,466</b>   |                    | <b>1,219,466</b> |                        | <b>144,300</b>  |
| <b>City Planning</b>                               |   |              |                  |                    |                  |                        |                 |
| Various  | Integrated Local Plan                                     | CP           | 35,000           | -                  | 35,000           | -                      | 1,448           |
| Various  | Planning Proposal Applications to Amend a LEP             | CP           | 318,583          | 20,998             | 339,581          | 339,581                | 22,128          |
| Various  | Applications to Amend a DCP                               | CP           | -                | 948                | 948              | 948                    | 948             |
| Various  | Accelerated LEP Review Program                            | CP           | 669,602          | (162,029)          | 507,573          | 507,573                | 153,784         |
| Penrith Council                                    | Externally Commissioned Studies                           | CP           | 15,000           | -                  | 15,000           | -                      | (8,340)         |
| Penrith LGA  | City Centre Review and Traffic Study                      | CP           | 226,990          | -                  | 226,990          | 97,077                 | -               |
| Penrith  | <i>Penrith CBD Traffic Study</i>                          | CP           | -                | -                  | -                | 129,913                | 94,811          |
| Penrith LGA  | Contributions Plan Review 2018-19                         | CP           | 51,650           | 34,427             | 86,077           | -                      | 9,773           |
| Penrith LGA  | City Planning Major Projects Resourcing                   | CP           | 254,183          | -                  | 254,183          | -                      | 122,236         |
| <b>TOTAL CITY PLANNING</b>                         |   |              | <b>1,571,008</b> |                    | <b>1,465,352</b> |                        | <b>396,788</b>  |
| <b>Civil Maintenance, Renewal and Construction</b> |   |              |                  |                    |                  |                        |                 |
| Various  | Road Resealing/ Resheeting (Pt AREAS)                     | CPR          | 4,695,113        | -                  | 4,695,113        | -                      | 1,410,960       |
| Various  | Traffic Facilities - Regulatory                           | CPR          | 492,000          | -                  | 492,000          | -                      | 80,276          |
| Various  | Sweeping /re-linemarking of existing shared paths         | CA           | 330,000          | -                  | 330,000          | 330,000                | 253,654         |
| Various  | Maintenance of GPT Constructions                          | CPR          | 338,127          | -                  | 338,127          | -                      | 243,218         |
| Various  | Rural Roads Resealing                                     | CPR          | 59,500           | -                  | 59,500           | -                      | 59,500          |
| Various  | Roads Maintenance - Roads to Recovery                     | CA           | 1,522,275        | -                  | 1,522,275        | -                      | -               |
| Penrith LGA  | <i>Road Safety Lighting</i>                               | CA           | -                | -                  | -                | 304,555                | -               |
| Londonderry  | <i>Boscobel Road Londonderry Road to Nutt Road</i>        | CA           | -                | -                  | -                | 301,720                | 175,183         |
| Erskine Park                                       | <i>Swallow Drive Tucana Street to Leo Place</i>           | CA           | -                | -                  | -                | 275,000                | 179,895         |
| Kingswood  | <i>OConnell St Great Western Highway to Second Avenue</i> | CA           | -                | -                  | -                | 350,000                | -               |
| South Penrith                                      | <i>Fragar Road Jamison Road to Smith Street</i>           | CA           | -                | -                  | -                | 291,000                | -               |
| Londonderry  | The Driftway - Road Maintenance                           | CPR          | 33,000           | -                  | 33,000           | -                      | -               |

# PROJECTS PROGRESS REPORT

For the Period to 31 December 2019

| Location  | Description                                    | Resp Officer | Adopted Budget   | Proposed Variances | Revised Budget   | Estimated Project Cost | PTD Expenditure  |
|---|--|--------------|------------------|--------------------|------------------|------------------------|------------------|
| Penrith LGA   | GPT Upgrade Trial                              | CPR          | 50,000           | -                  | 50,000           | -                      | (4)              |
| <b>TOTAL CIVIL MAINTENANCE, RENEWAL AND CONSTRUCTION</b>    |  |              | <b>7,520,015</b> |                    | <b>7,520,015</b> |                        | <b>2,402,681</b> |
| <b>Communications</b>                                       |  |              |                  |                    |                  |                        |                  |
| Penrith LGA   | Corporate Advertising                          | CCME         | 105,692          | -                  | 105,692          | -                      | 13,527           |
| Penrith LGA   | Media Monitoring                               | CCME         | -                | -                  | -                | -                      | 10,000           |
| Penrith LGA   | Daily Newspapers                               | CCME         | -                | -                  | -                | -                      | 2,186            |
| Penrith LGA   | Vintage FM Radio Advertising                   | CCME         | -                | -                  | -                | -                      | 4,042            |
| Penrith LGA   | Ruth Hart                                      | CCME         | -                | -                  | -                | -                      | 15,738           |
| Penrith LGA   | Miscellaneous                                  | CCME         | -                | -                  | -                | -                      | 300              |
| Penrith LGA   | Social Media Advertising                       | CCME         | -                | -                  | -                | -                      | 585              |
| Penrith LGA   | Western Weekender                              | CCME         | -                | -                  | -                | -                      | 7,790            |
| Penrith LGA   | Australia Day                                  | CCME         | 77,000           | 18,400             | 95,400           | -                      | 54,554           |
| Penrith Council   | Website Maintenance                            | CCME         | 30,000           | -                  | 30,000           | -                      | 10,996           |
| <b>TOTAL COMMUNICATIONS</b>                                 |  |              | <b>212,692</b>   |                    | <b>231,092</b>   |                        | <b>119,718</b>   |
| <b>Community and Cultural Development</b>                   |  |              |                  |                    |                  |                        |                  |
| Various   | Community Resources Development Officer        | C&CD         | 87,972           | -                  | 87,972           | 87,972                 | 37,627           |
| Various   | Cultural Development Officer - City            | C&CD         | 7,000            | -                  | 7,000            | -                      | 220              |
| Various   | Penrith Creative Digital Making Space          | C&CD         | 911              | -                  | 911              | 911                    | 911              |
| Various   | Community Health Promotion                     | C&CD         | 5,500            | 500                | 6,000            | -                      | 2,846            |
| Penrith LGA   | No Boundaries                                  | C&CD         | 5,387            | -                  | 5,387            | -                      | -                |
| Penrith LGA   | No Boundaries - The Great Walk Foundation      | C&CD         | -                | -                  | -                | 5,387                  | 2,465            |
| Penrith LGA   | Grandparents Day                               | C&CD         | 9,962            | 7,221              | 17,183           | -                      | 17,183           |
| Penrith LGA   | Music Pathway Program                          | C&CD         | 14,000           | 28                 | 14,028           | -                      | 14,028           |
| Penrith LGA   | Cultural Production Research Partnership       | C&CD         | 20,000           | -                  | 20,000           | -                      | 16,000           |
| <b>TOTAL COMMUNITY AND CULTURAL DEVELOPMENT</b>             |  |              | <b>150,732</b>   |                    | <b>158,481</b>   |                        | <b>91,281</b>    |
| <b>Community Facilities and Recreation Operations</b>       |  |              |                  |                    |                  |                        |                  |
| Penrith LGA   | Hall Hire - Fee Waiver                         | Communi      | 3,000            | -                  | 3,000            | -                      | 964              |
| Emu Plains  | Arms of Australia Conservation Management Plan | Communi      | 41,600           | -                  | 41,600           | -                      | 41,150           |
| <b>TOTAL COMMUNITY FACILITIES AND RECREATION OPERATIONS</b> |  |              | <b>44,600</b>    |                    | <b>44,600</b>    |                        | <b>42,114</b>    |

## Community Facilities and Recreation Planning

# PROJECTS PROGRESS REPORT

For the Period to 31 December 2019

| Location  | Description   | Resp Officer | Adopted Budget    | Proposed Variances | Revised Budget    | Estimated Project Cost | PTD Expenditure  |
|---|---|--------------|-------------------|--------------------|-------------------|------------------------|------------------|
| Penrith LGA   | Western Sydney Academy of Sport                           | Communi      | 15,391            | 213                | 15,604            | -                      | 15,604           |
| Penrith LGA   | Contribution to Terry Ryan Memorial Golf Day              | Communi      | 450               | -                  | 450               | -                      | 450              |
| <b>TOTAL COMMUNITY FACILITIES AND RECREATION PLANNING</b> |   |              | <b>15,841</b>     |                    | <b>16,054</b>     |                        | <b>16,054</b>    |
| <b>Community Safety</b>                                   |   |              |                   |                    |                   |                        |                  |
| Various   | Community Safety Program                                  | PM           | 223,936           | -                  | 223,936           | 223,936                | 41,943           |
| Penrith LGA   | Operation Bounce Back                                     | PM           | 10,000            | -                  | 10,000            | -                      | 7,277            |
| <b>TOTAL COMMUNITY SAFETY</b>                             |   |              | <b>233,936</b>    |                    | <b>233,936</b>    |                        | <b>49,220</b>    |
| <b>Corporate Planning and Reporting</b>                   |   |              |                   |                    |                   |                        |                  |
| Various   | Strategic Research and Planning                           | BT           | 60,000            | -                  | 60,000            | 40,000                 | 4,035            |
| <b>TOTAL CORPORATE PLANNING AND REPORTING</b>             |   |              | <b>60,000</b>     |                    | <b>60,000</b>     |                        | <b>4,035</b>     |
| <b>Customer Experience</b>                                |   |              |                   |                    |                   |                        |                  |
| Penrith Council   | Counter Queuing System                                    | CE           | 31,508            | -                  | 31,508            | -                      | 21,450           |
| Penrith Council   | Quality Coach   | CE           | 100,000           | -                  | 100,000           | -                      | 32,476           |
| <b>TOTAL CUSTOMER EXPERIENCE</b>                          |   |              | <b>131,508</b>    |                    | <b>131,508</b>    |                        | <b>53,926</b>    |
| <b>Design and Projects</b>                                |   |              |                   |                    |                   |                        |                  |
| Penrith LGA   | WSIP Local Roads Package                                  | MP           | 14,830,833        | -                  | 14,830,833        | -                      | -                |
| Penrith LGA   | Local Roads Package Round 2                               | MP           | -                 | -                  | -                 | -                      | 401              |
| Penrith LGA   | TNR Northern Rd and Derby St                              | MP           | -                 | -                  | -                 | -                      | 22,472           |
| Penrith LGA   | EPR Erskine Park Rd Upgrades                              | MP           | -                 | -                  | -                 | -                      | 6,461,809        |
| Penrith LGA   | Major Project Design Costs                                | MP           | 102,107           | -                  | 102,107           | -                      | (30,012)         |
| Penrith   | Coreen Avenue Corridor Improvements Design                | MP           | 30,000            | -                  | 30,000            | -                      | -                |
| Jamisontown   | Jamison Rd Signals at Station St and Woodriff St Design   | MP           | 30,000            | -                  | 30,000            | -                      | -                |
| Emu Plains  | River Rd Deviation & New Traffic Signal Design on The GRW | MP           | 333,350           | (100,572)          | 232,778           | -                      | 764              |
| <b>TOTAL DESIGN AND PROJECTS</b>                          |   |              | <b>15,326,290</b> |                    | <b>15,225,718</b> |                        | <b>6,455,435</b> |
| <b>Development Applications</b>                           |   |              |                   |                    |                   |                        |                  |
| Penrith LGA   | Local Planning Panel                                      | DS           | 152,218           | -                  | 152,218           | -                      | 58,677           |
| <b>TOTAL DEVELOPMENT APPLICATIONS</b>                     |   |              | <b>152,218</b>    |                    | <b>152,218</b>    |                        | <b>58,677</b>    |
| <b>Development Compliance</b>                             |   |              |                   |                    |                   |                        |                  |
| Penrith LGA   | Audit Ind Comm & Ag Activities                            | EHC          | 149,448           | -                  | 149,448           | -                      | 79,481           |
| <b>TOTAL DEVELOPMENT COMPLIANCE</b>                       |   |              | <b>149,448</b>    |                    | <b>149,448</b>    |                        | <b>79,481</b>    |

# PROJECTS PROGRESS REPORT

For the Period to 31 December 2019

| Location                                    | Description  | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated Project Cost | PTD Expenditure |
|---|--|--------------|----------------|--------------------|----------------|------------------------|-----------------|
| <b>Economic Initiatives</b>                 |  |              |                |                    |                |                        |                 |
| Various                                     | Economic Development Memberships and Sponsorships              | EIM          | 10,000         | -                  | 10,000         | 10,000                 | -               |
| Various                                     | Advocacy Program   | EIM          | 25,000         | -                  | 25,000         | -                      | 2,032           |
| Various                                     | Economic Initiatives Operational                               | EIM          | 25,000         | -                  | 25,000         | 25,000                 | 7,361           |
| Penrith                                     | Nepean River Precinct Facilitation                             | EIM          | 122,136        | -                  | 122,136        | -                      | 67,411          |
| Penrith LGA                                 | Penrith Arts and Culture Project                               | EIM          | 20,000         | -                  | 20,000         | -                      | -               |
| <b>TOTAL ECONOMIC INITIATIVES</b>           |  |              | <b>202,136</b> |                    | <b>202,136</b> |                        | <b>76,804</b>   |
| <b>Environmental Health</b>                 |  |              |                |                    |                |                        |                 |
| Penrith LGA                                 | On Site Sewer Management Strategy                              | EHC          | 272,174        | -                  | 272,174        | -                      | 146,963         |
| Penrith LGA                                 | Biodiversity Strategy  | EHC          | 20,000         | -                  | 20,000         | -                      | 2,814           |
| Penrith LGA                                 | Integrated Catchment Management                                | EHC          | 154,568        | -                  | 154,568        | -                      | 7,942           |
| Penrith LGA                                 | Waterways Health Monitoring Program                            | EHC          | 70,000         | -                  | 70,000         | -                      | 15,027          |
| Penrith                                     | Peachtree Ck Vegetation Management                             | EHC          | 15,000         | -                  | 15,000         | -                      | -               |
| <b>TOTAL ENVIRONMENTAL HEALTH</b>           |  |              | <b>531,742</b> |                    | <b>531,742</b> |                        | <b>172,746</b>  |
| <b>Executive Services</b>                   |  |              |                |                    |                |                        |                 |
| Penrith Council                             | Councillor Professional Training and Development               | Executive    | 60,000         | (60,000)           | -              | -                      | -               |
| <b>TOTAL EXECUTIVE SERVICES</b>             |  |              | <b>60,000</b>  |                    | <b>-</b>       |                        | <b>-</b>        |
| <b>Floodplain and Stormwater Management</b> |  |              |                |                    |                |                        |                 |
| Penrith LGA                                 | Floodplain Management Resourcing                               | ES           | 249,544        | -                  | 249,544        | -                      | 65,192          |
| Penrith LGA                                 | Flood Studies SMSC   | ES           | 307,333        | -                  | 307,333        | -                      | -               |
| Penrith LGA                                 | <i>Peachtree &amp; Lower Surveyors Creeks Flood Study</i>      | ES           | -              | -                  | -              | -                      | 295             |
| Penrith LGA                                 | <i>South Creek Floodplain Risk Management Study &amp; Plan</i> | ES           | -              | -                  | -              | -                      | 36,508          |
| Penrith LGA                                 | <i>Penrith CBD Risk Management Study and Plan</i>              | ES           | -              | -                  | -              | -                      | 61,513          |
| Penrith LGA                                 | <i>St Marys (Byrnes Creek) Risk Management Study and Plan</i>  | ES           | -              | -                  | -              | -                      | 15,444          |
| Penrith LGA                                 | <i>Nepean River Flood Risk Management Study/Plan</i>           | ES           | -              | -                  | -              | -                      | 167,228         |
| Emu Plains                                  | <i>Emu Plains Overland Flow Flood Study</i>                    | ES           | -              | -                  | -              | -                      | 22,530          |
| Penrith LGA                                 | NSW Floodplain Management Program 2018-19                      | ES           | 270,000        | -                  | 270,000        | -                      | -               |
| Penrith LGA                                 | <i>College Orth and Werrington Creeks Catchment</i>            | ES           | -              | -                  | -              | -                      | 24,388          |
| Penrith LGA                                 | <i>Little Creek Catchment</i>                                  | ES           | -              | -                  | -              | -                      | 14,693          |
| Cranebrook                                  | Cranebrook Overland Flow Flood Study                           | ES           | -              | 100,000            | 100,000        | -                      | 62,948          |

# PROJECTS PROGRESS REPORT

For the Period to 31 December 2019

| Location  | Description                                   | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated Project Cost | PTD Expenditure |
|---|---|--------------|----------------|--------------------|----------------|------------------------|-----------------|
| <b>TOTAL FLOODPLAIN AND STORMWATER MANAGEMENT</b>             |   |              | <b>826,877</b> |                    | <b>926,877</b> |                        | <b>470,739</b>  |
| <b>Information Management</b>                                 |   |              |                |                    |                |                        |                 |
| Various   | Case Management - Dynamics 365 Implementation | GOV          | -              | 492,000            | 492,000        | 492,000                | -               |
| <b>TOTAL INFORMATION MANAGEMENT</b>                           |   |              | <b>-</b>       |                    | <b>492,000</b> |                        | <b>-</b>        |
| <b>Information Technology</b>                                 |   |              |                |                    |                |                        |                 |
| Penrith Council   | ICT System and Software Licences              | ICT          | -              | -                  | -              | -                      | 0               |
| Penrith Council   | Manage Computer Services                      | ICT          | 397,923        | -                  | 397,923        | -                      | 21              |
| Penrith Council   | Cloud Services                                | ICT          | -              | -                  | -              | 142,641                | 301,610         |
| Penrith Council   | Data Centre Services                          | ICT          | -              | -                  | -              | 127,641                | 98,058          |
| Penrith Council   | Microsoft Premier Support                     | ICT          | -              | -                  | -              | 127,641                | 155,823         |
| Penrith Council   | Warranty                                      | ICT          | -              | -                  | -              | -                      | 145,167         |
| Penrith Council   | Contractor                                    | ICT          | -              | -                  | -              | -                      | 10,795          |
| <b>TOTAL INFORMATION TECHNOLOGY</b>                           |   |              | <b>397,923</b> |                    | <b>397,923</b> |                        | <b>711,474</b>  |
| <b>Libraries</b>  |   |              |                |                    |                |                        |                 |
| Various   | Library Special Purpose Projects - Promotion  | LS           | 19,000         | -                  | 19,000         | -                      | 8,179           |
| Penrith Council   | Library Resources - Operating                 | LS           | 210,000        | -                  | 210,000        | -                      | 142,263         |
| Penrith LGA   | Tech Savvy Seniors                            | LS           | 2,760          | -                  | 2,760          | -                      | -               |
| Penrith LGA   | Library Digital                               | LS           | 8,248          | 1,500              | 9,748          | -                      | -               |
| Penrith LGA   | Library Management System Op Costs            | LS           | -              | -                  | -              | -                      | 3,569           |
| Penrith LGA   | Deep Freeze Cloud Subscription                | LS           | -              | -                  | -              | -                      | 6,179           |
| Penrith LGA   | Library Special Purpose Projects - Technology | LS           | 16,500         | 1,467              | 17,967         | -                      | -               |
| Penrith LGA   | Anzac Community Grant Award                   | LS           | 2,000          | -                  | 2,000          | -                      | -               |
| <b>TOTAL LIBRARIES</b>  |   |              | <b>258,508</b> |                    | <b>261,475</b> |                        | <b>160,190</b>  |
| <b>Marketing Tourism and International Partnerships</b>       |   |              |                |                    |                |                        |                 |
| Various   | City Marketing                                | EIM          | 92,963         | -                  | 92,963         | 92,963                 | 63,436          |
| Various   | International Relations                       | EIM          | 79,167         | 49,656             | 128,823        | 128,823                | 87,151          |
| <b>TOTAL MARKETING TOURISM AND INTERNATIONAL PARTNERSHIPS</b> |   |              | <b>172,130</b> |                    | <b>221,786</b> |                        | <b>150,587</b>  |
| <b>Neighbourhood Renewal</b>                                  |   |              |                |                    |                |                        |                 |
| Various   | Urban Design and Activation                   | PM           | 320,025        | -                  | 320,025        | 320,025                | 58,845          |
| Various   | Place Management Resourcing (Pt AREAS)        | PM           | 913,898        | -                  | 913,898        | -                      | 470,158         |



# PROJECTS PROGRESS REPORT

For the Period to 31 December 2019

| Location  | Description   | Resp Officer | Adopted Budget   | Proposed Variances | Revised Budget   | Estimated Project Cost | PTD Expenditure |
|---|---|--------------|------------------|--------------------|------------------|------------------------|-----------------|
| Various   | Neighbourhood Renewal Projects (AREAS)              | PM           | 58,635           | -                  | 58,635           | 58,635                 | 30,392          |
| Penrith LGA   | Magnetic Places                                     | PM           | 50,000           | -                  | 50,000           | -                      | 46,949          |
| Penrith Council                                       | Review of City Centre Organisations                 | PM           | 58,800           | 14,944             | 73,744           | -                      | 58,244          |
| Penrith LGA   | The Village Cafe                                    | PM           | 104,210          | -                  | 104,210          | 50,012                 | 24,444          |
| St Marys  | <i>The Village Cafe St Marys</i>                    | PM           | -                | -                  | -                | 12,744                 | 6,270           |
| Kingswood   | <i>The Village Cafe Kingswood</i>                   | PM           | -                | -                  | -                | 20,934                 | 16,899          |
| Llandilo  | <i>The Village Café Llandilo</i>                    | PM           | -                | -                  | -                | 13,944                 | -               |
| Kingswood   | <i>The Village Café General</i>                     | PM           | -                | -                  | -                | 6,576                  | -               |
| <b>TOTAL NEIGHBOURHOOD RENEWAL</b>                    |   |              | <b>1,505,568</b> |                    | <b>1,520,512</b> |                        | <b>712,201</b>  |
| <b>PMO and Business Improvement</b>                   |   |              |                  |                    |                  |                        |                 |
| Various   | Capacity Improvement Program                        | BT           | -                | -                  | -                | -                      | 440             |
| <b>TOTAL PMO AND BUSINESS IMPROVEMENT</b>             |   |              | <b>-</b>         |                    | <b>-</b>         |                        | <b>440</b>      |
| <b>Property Development and Management</b>            |   |              |                  |                    |                  |                        |                 |
| Various   | Masterplan for Erskine Park                         | Property I   | 50,000           | -                  | 50,000           | 50,000                 | -               |
| Various   | PD Business Development                             | Property I   | 340,800          | -                  | 340,800          | 340,800                | 27,104          |
| Various   | Public Open Space Reinvestment - Erskine Park Pilot | Property I   | -                | -                  | -                | -                      | 18              |
| Various   | New West Major Projects - Operational Costs         | Property I   | 650,000          | -                  | 650,000          | 650,000                | 74,510          |
| Various   | Operational Sites Project                           | Property I   | 110,000          | 5,000              | 115,000          | 115,000                | -               |
| Various   | Opportunity Sites Project                           | Property I   | 890,000          | -                  | 890,000          | 890,000                | 40,453          |
| Various   | Urban Renewal Project                               | Property I   | 370,000          | -                  | 370,000          | 370,000                | 6,455           |
| Various   | Easement Acqn-2-16 Leland St Penrith                | Property I   | 325,000          | -                  | 325,000          | 325,000                | -               |
| Penrith CBD   | Penrith Paceway - Temp Public Car Park Lease        | Property I   | 13,000           | 13,000             | 26,000           | 26,000                 | 4,500           |
| Penrith LGA   | Operational Dining Review                           | Property I   | 10,000           | -                  | 10,000           | 10,000                 | 147             |
| Penrith   | Reserve Street Development                          | Property I   | -                | 6,400              | 6,400            | -                      | -               |
| Penrith   | <i>Site Maintenance/Management</i>                  | Property I   | -                | -                  | -                | 6,400                  | 1,876           |
| Emu Plains  | Regatta Dining Precinct                             | Property I   | -                | 121,000            | 121,000          | -                      | -               |
| Emu Plains  | <i>Feasibility Assessment – 013</i>                 | Property I   | -                | -                  | -                | 55,000                 | -               |
| Emu Plains  | <i>Other Consultant – 026</i>                       | Property I   | -                | -                  | -                | 66,000                 | -               |
| <b>TOTAL PROPERTY DEVELOPMENT AND MANAGEMENT</b>      |   |              | <b>2,758,800</b> |                    | <b>2,904,200</b> |                        | <b>155,063</b>  |
| <b>Public Space Maintenance (Cross City Services)</b> |   |              |                  |                    |                  |                        |                 |

# PROJECTS PROGRESS REPORT

For the Period to 31 December 2019

| Location  | Description  | Resp Officer | Adopted Budget   | Proposed Variances | Revised Budget   | Estimated Project Cost | PTD Expenditure  |
|---|--|--------------|------------------|--------------------|------------------|------------------------|------------------|
| Various   | Enhanced Public Domain Team (Pt AREAS)                       | CPR          | 2,509,943        | -                  | 2,509,943        | -                      | 1,254,975        |
| Penrith LGA   | Enhanced Public Domain                                       | CPR          | 1,428            | -                  | 1,428            | -                      | 2,140            |
| Penrith LGA   | Upgrade of Mercury Vapour Street Lights                      | CPR          | 1,847,990        | (829,190)          | 1,018,800        | -                      | -                |
| Penrith LGA   | Green Waste Mulcher  | CPR          | 10,000           | -                  | 10,000           | -                      | -                |
| Penrith Council   | Implement Plans of Management                                | CPR          | 202,050          | -                  | 202,050          | -                      | 94,288           |
| Penrith LGA   | Protect Two Endangered Ecological Communities - Ropes Creek  | CPR          | 25               | -                  | 25               | -                      | 25               |
| Castlereagh   | Save Our Species - Persoonia Nutans (Nodding Geebung)        | CPR          | 44,000           | -                  | 44,000           | -                      | 37,466           |
| Penrith LGA   | Preserving Cumberland Plain Threatened Species in Penrith LG | CPR          | 28,334           | -                  | 28,334           | -                      | -                |
| <b>TOTAL PUBLIC SPACE MAINTENANCE (CROSS CITY SERVICES)</b> |  |              | <b>4,643,770</b> |                    | <b>3,814,580</b> |                        | <b>1,388,895</b> |
| <b>Rangers and Animal Services</b>                          |  |              |                  |                    |                  |                        |                  |
| Penrith LGA   | Companion Animals Act Education Program                      | EHC          | 10,000           | -                  | 10,000           | -                      | 2,632            |
| <b>TOTAL RANGERS AND ANIMAL SERVICES</b>                    |  |              | <b>10,000</b>    |                    | <b>10,000</b>    |                        | <b>2,632</b>     |
| <b>Strategic Asset Management Planning</b>                  |  |              |                  |                    |                  |                        |                  |
| Penrith LGA   | Road Network Survey  | CA           | 200,000          | -                  | 200,000          | -                      | -                |
| Penrith LGA   | Tree Critical Works Package                                  | CA           | -                | 301,661            | 301,661          | -                      | -                |
| <b>TOTAL STRATEGIC ASSET MANAGEMENT PLANNING</b>            |  |              | <b>200,000</b>   |                    | <b>501,661</b>   |                        | <b>-</b>         |
| <b>Sustainability and Resilience</b>                        |  |              |                  |                    |                  |                        |                  |
| Penrith LGA   | Sustainability Programs                                      | BT           | 47,330           | -                  | 47,330           | -                      | 9,983            |
| Penrith Council   | Louise Petchell Learning for Sustainability Scholarship      | BT           | 8,437            | -                  | 8,437            | -                      | 1,091            |
| Penrith LGA   | Compact of Mayors  | BT           | 13,680           | -                  | 13,680           | -                      | 2,299            |
| <b>TOTAL SUSTAINABILITY AND RESILIENCE</b>                  |  |              | <b>69,447</b>    |                    | <b>69,447</b>    |                        | <b>13,372</b>    |
| <b>Traffic Management, Parking and Road Safety</b>          |  |              |                  |                    |                  |                        |                  |
| Penrith LGA   | Road Safety Project  | ES           | 2,500            | -                  | 2,500            | -                      | 8                |
| Penrith LGA   | P-800 Restraints   | ES           | -                | -                  | -                | -                      | 950              |
| Penrith LGA   | P-795 GLS Workshop   | ES           | -                | -                  | -                | -                      | 100              |
| Penrith   | Penrith City Centre Parking Strategy                         | ES           | 24,515           | -                  | 24,515           | -                      | 21,800           |
| <b>TOTAL TRAFFIC MANAGEMENT, PARKING AND ROAD SAFETY</b>    |  |              | <b>27,015</b>    |                    | <b>27,015</b>    |                        | <b>22,858</b>    |
| <b>Waste Avoidance and Resource Recovery</b>                |  |              |                  |                    |                  |                        |                  |
| Penrith LGA   | Purchase of Bins after Rollout                               | Waste an     | 129,400          | -                  | 129,400          | -                      | -                |
| Various   | Biodegradable Bags - Purchase & Delivery                     | Waste an     | 1,400,000        | -                  | 1,400,000        | -                      | 276,040          |

# PROJECTS PROGRESS REPORT

For the Period to 31 December 2019

| Location  | Description                           | Resp Officer | Adopted Budget    | Proposed Variances | Revised Budget    | Estimated Project Cost | PTD Expenditure   |
|---|---------------------------------------|--------------|-------------------|--------------------|-------------------|------------------------|-------------------|
| Penrith LGA   | E - Waste                             | Waste an     | 110,000           | -                  | 110,000           | -                      | 11,688            |
| Penrith   | Waste Strategy & Contract Development | Waste an     | 139,690           | -                  | 139,690           | -                      | 5,555             |
| Penrith LGA   | Hard Waste Assessment                 | Waste an     | 243,766           | -                  | 243,766           | -                      | 98,357            |
| Penrith LGA   | Waste Planning                        | Waste an     | 135,620           | -                  | 135,620           | -                      | 48,614            |
| Penrith LGA   | Community Recycling Centre Education  | Waste an     | 11,703            | -                  | 11,703            | -                      | 1,655             |
| Penrith LGA   | Chemical Clean Out                    | Waste an     | 20,000            | -                  | 20,000            | -                      | -                 |
| Penrith LGA   | CRM Waste Services                    | Waste an     | -                 | -                  | -                 | -                      | 163               |
| Penrith LGA   | Bin Purchase (New Contract)           | Waste an     | 6,956,059         | -                  | 6,956,059         | -                      | 3,862,353         |
| Penrith LGA   | Expanding Horizons                    | Waste an     | 114,787           | -                  | 114,787           | -                      | -                 |
| Penrith LGA   | Exchange for Change                   | Waste an     | 245,667           | -                  | 245,667           | -                      | 108,580           |
| Penrith LGA   | Kitchen Caddies                       | Waste an     | 25,000            | -                  | 25,000            | -                      | 2,654             |
| Penrith LGA   | Smart Waste Collection                | Waste an     | 12,958            | -                  | 12,958            | -                      | -                 |
| Penrith LGA   | Communication Strategy                | Waste an     | 359,091           | -                  | 359,091           | -                      | 16,040            |
| <b>TOTAL WASTE AVOIDANCE AND RESOURCE RECOVERY</b>    |                                       |              | <b>9,903,741</b>  |                    | <b>9,903,741</b>  |                        | <b>4,431,698</b>  |
| <b>Workforce and Organisational Development</b>       |                                       |              |                   |                    |                   |                        |                   |
| Penrith Council                                       | Culture and Change                    | Workforce    | 200,000           | -                  | 200,000           | -                      | 29,517            |
| <b>TOTAL WORKFORCE AND ORGANISATIONAL DEVELOPMENT</b> |                                       |              | <b>200,000</b>    |                    | <b>200,000</b>    |                        | <b>29,517</b>     |
| <b>TOTAL OPERATING PROJECTS</b>                       |                                       |              | <b>48,242,411</b> |                    | <b>49,139,418</b> |                        | <b>18,860,715</b> |

# CONTRACTS

## Part A - Contracts Listing - contracts entered into during the quarter

| Contractor                              | Contract Number | Contract Purpose  | Contract Value \$ | Start Date | Expiration Date | Details of Contract | Budgeted (Y/N) |
|---|-----------------|---|-------------------|------------|-----------------|---------------------|----------------|
| Piekar Comm Services Pty Ltd            | RFT19/20-01     | Security Trade Services   | >\$150,000        | 19/12/2019 | 19/12/2024      | 3 +1 x 1 years      | Y              |
| Absolute Environmental Services Pty Ltd | RFT19/20-16     | Asbestos Removal and Treatment  | >\$150,000        | 16/12/2019 | 16/12/2024      | 3 +1 x 1 years      | Y              |
| Beasy Pty Ltd                           | RFT19/20-16     | Asbestos Removal and Treatment  | >\$150,000        | 16/12/2019 | 16/12/2024      | 3 +1 x 1 years      | Y              |
| RMA Contracting Pty Ltd t/a RMA Group   | RFT19/20-16     | Asbestos Removal and Treatment  | >\$150,000        | 16/12/2019 | 16/12/2024      | 3 +1 x 1 years      | Y              |
| Savills Project Management Pty Ltd      | RFT19/20-05     | Development Management services for the Soper Place Car Park and Commercial project | >\$150,000        | 1/11/2019  | 1/11/2024       | 3 +1 x 1 years      | Y              |
| Dentons Lawyers                         | RFT1819-24      | Provision of Certain Legal Services   | >\$150,000        | 1/11/2019  | 1/11/2024       | 3 +1 x 1 years      | Y              |
| Sparke Helmore Lawyers                  | RFT1819-24      | Provision of Certain Legal Services   | >\$150,000        | 1/11/2019  | 1/11/2024       | 3 +1 x 1 years      | Y              |
| HWL Ebsworth Lawyers                    | RFT1819-24      | Provision of Certain Legal Services   | >\$150,000        | 1/11/2019  | 1/10/2024       | 3 +1 x 1 years      | Y              |
| Alliance Geotechnical Pty Ltd           | RFT1819-20      | Asbestos Consulting Services  | >\$150,000        | 1/10/2019  | 1/10/2024       | 3 +1 x 1 years      | Y              |
| Trinitas Group Pty Ltd                  | RFT1819-20      | Asbestos Consulting Services  | >\$150,000        | 1/10/2019  | 1/10/2024       | 3 +1 x 1 years      | Y              |
| Getex Pty Ltd                           | RFT1819-20      | Asbestos Consulting Services  | >\$150,000        | 1/10/2019  | 1/10/2024       | 3 +1 x 1 years      | Y              |
| Kealec Pty Ltd                          | RFT19/20-10     | Cook and Banks Sports Field Lighting  | >\$150,000        | 14/11/2019 |                 | Single Use          | Y              |
| Westbury Constructions Pty Ltd          | RFT19/20-11     | Recreation and Leisure Centre Building Upgrade                                      | >\$150,000        | 26/11/2019 |                 | Single Use          | Y              |
| Romba Pty Ltd                           | RFT19/20-12     | Supply and Installation of Automatic Irrigation Systems                             | >\$150,000        | 20/11/2019 |                 | Single Use          | Y              |

Notes:

1. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 - whatever is the lesser.
2. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
3. Contracts for employment are not required to be included



# CAPITAL BUDGET

Budget Review for the quarter ended 31 December 2019

| (\$'000)                         | Original Budget | Approved Sept Qtr. | Approved Dec Qtr. | Approved Mar Qtr. | Approved June Qtr. | Revised Budget | Proposed Budget | Projected Budget | Actual YTD    |
|----------------------------------|-----------------|--------------------|-------------------|-------------------|--------------------|----------------|-----------------|------------------|---------------|
| <b>Capital Funding</b>           |                 |                    |                   |                   |                    |                |                 |                  |               |
| Rates & Other Untied Funding     | 27,802          | (10,056)           | -                 | -                 | -                  | 17,746         | 6,451           | 24,197           | 7,881         |
| Capital Grants & Contributions   | 18,273          | 3,478              | 223               | -                 | -                  | 21,974         | (5,139)         | 16,836           | 7,351         |
| Internal Restrictions            |                 |                    |                   |                   |                    |                |                 |                  |               |
| - Renewals                       | 741             | 328                | -                 | -                 | -                  | 1,068          | 625             | 1,693            | 164           |
| - New Assets                     | 3,657           | 13,817             | 470               | -                 | -                  | 17,944         | 111             | 18,054           | 13,341        |
| External Restrictions            | 6,509           | 2,209              | -                 | -                 | -                  | 8,717          | (316)           | 8,402            | 1,864         |
| Other Capital Funding Sources    |                 |                    |                   |                   |                    |                |                 |                  |               |
| - Loans                          | -               | 27                 | -                 | -                 | -                  | 27             | -               | 27               | 8             |
| Income from Sale of Assets       |                 |                    |                   |                   |                    |                |                 |                  |               |
| - Plant & Equipment              | 851             | -                  | -                 | -                 | -                  | 851            | 15              | 867              | 384           |
| - Land & Buildings               | 2,200           | 10,493             | -                 | -                 | -                  | 12,693         | (6,400)         | 6,293            | 4,104         |
| <b>TOTAL CAPITAL FUNDING</b>     | <b>60,033</b>   | <b>20,295</b>      | <b>693</b>        | <b>-</b>          | <b>-</b>           | <b>81,021</b>  | <b>(4,652)</b>  | <b>76,369</b>    | <b>35,096</b> |
| <b>Capital Expenditure</b>       |                 |                    |                   |                   |                    |                |                 |                  |               |
| New Assets                       |                 |                    |                   |                   |                    |                |                 |                  |               |
| - Plant & Equipment              | 2,610           | 1,142              | 175               | -                 | -                  | 3,927          | 59              | 3,985            | 1,778         |
| - Land & Buildings               | 7,996           | 13,258             | 90                | -                 | -                  | 21,344         | (6,320)         | 15,024           | 11,277        |
| - Roads, Bridges, Footpaths      | 16,721          | 2,379              | -                 | -                 | -                  | 19,100         | 199             | 19,299           | 6,749         |
| - Other Infrastructure           | 3,393           | 1,462              | 497               | -                 | -                  | 5,352          | 517             | 5,869            | 2,652         |
| - Library Books                  | 635             | -                  | -                 | -                 | -                  | 635            | -               | 635              | 243           |
| - Other                          | 894             | 1,887              | -                 | -                 | -                  | 2,781          | 202             | 2,982            | 1,269         |
| Renewals                         |                 |                    |                   |                   |                    |                |                 |                  |               |
| - Plant & Equipment              | 280             | 55                 | -                 | -                 | -                  | 335            | 7               | 342              | 49            |
| - Land & Buildings               | 12,224          | (336)              | (232)             | -                 | -                  | 11,656         | 185             | 11,841           | 2,636         |
| - Roads, Bridges, Footpaths      | 3,076           | 123                | 163               | -                 | -                  | 3,361          | -               | 3,361            | 862           |
| - Other Infrastructure           | 2,021           | 326                | -                 | -                 | -                  | 2,348          | 500             | 2,848            | 1,842         |
| - Other                          | -               | -                  | -                 | -                 | -                  | -              | -               | -                | -             |
| Loan Repayments (principal)      | 10,182          | -                  | -                 | -                 | -                  | 10,182         | -               | 10,182           | 5,738         |
| <b>TOTAL CAPITAL EXPENDITURE</b> | <b>60,033</b>   | <b>20,295</b>      | <b>693</b>        | <b>-</b>          | <b>-</b>           | <b>81,021</b>  | <b>(4,652)</b>  | <b>76,369</b>    | <b>35,096</b> |

# CONSULTANCY & LEGAL EXPENSES

Budget review for the quarter ended 31 December 2019

| Expense       | YTD Expenditure<br>(Actual \$) | Budgeted (Y/N) | Notes |
|---------------|--------------------------------|----------------|-------|
| Consultancies | 4,208,385                      | Y              |       |
| Legal Fees    | 763,941                        | Y              |       |

## Definition of a Consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

## On Time Payments:

Aim to pay all small business accounts within a 30 day time frame from receiving the invoice, unless otherwise specified. EFT payments cycles are processed weekly.

| Target | March 2019 | June 2019 | September 2019 | December 2019 |
|--------|------------|-----------|----------------|---------------|
| 90%    | 61%        | 73%       | 84%            | 84%           |

# CASH & INVESTMENTS

Budget Review for the quarter ended 31 December 2019

| (\$'000)                            | Original Budget | Approved Sept Qtr. | Approved Dec Qtr. | Approved Mar Qtr. | Approved June Qtr. | Revised Budget | Proposed Budget | Projected Budget | Actual YTD     |
|-------------------------------------|-----------------|--------------------|-------------------|-------------------|--------------------|----------------|-----------------|------------------|----------------|
| <b>Externally Restricted</b>        |                 |                    |                   |                   |                    |                |                 |                  |                |
| Developer Contributions             | 37,330          | 356                | -                 | -                 | -                  | 37,686         | 804             | 38,490           | 37,385         |
| Restricted Contributions for Works  | 3,772           | (934)              | -                 | -                 | -                  | 2,839          | 467             | 3,305            | 9,006          |
| Unexpended Grants                   | 396             | (958)              | 1,659             | -                 | -                  | 1,097          | 4,268           | 5,365            | (441)          |
| Unexpended Loan Funds               | 6,032           | (27)               | -                 | -                 | -                  | 6,005          | -               | 6,005            | 5,944          |
| Other Externally Restricted         | 20,205          | 78                 | -                 | -                 | -                  | 20,283         | (565)           | 19,718           | 20,967         |
| <b>Total Externally Restricted</b>  | <b>67,735</b>   | <b>(1,485)</b>     | <b>1,659</b>      | <b>-</b>          | <b>-</b>           | <b>67,910</b>  | <b>4,974</b>    | <b>72,883</b>    | <b>72,861</b>  |
| <b>Internally Restricted</b>        |                 |                    |                   |                   |                    |                |                 |                  |                |
| Sinking Funds                       | -               | -                  | -                 | -                 | -                  | -              | -               | -                | -              |
| Internal Reserves                   | 87,011          | (19,359)           | (471)             | -                 | -                  | 67,181         | (8,687)         | 58,493           | 64,398         |
| Security Bonds & Deposits           | 9,597           | (1,432)            | 342               | -                 | -                  | 8,507          | -               | 8,507            | 8,507          |
| <b>Total Internally Restricted</b>  | <b>96,608</b>   | <b>(20,791)</b>    | <b>(129)</b>      | <b>-</b>          | <b>-</b>           | <b>75,688</b>  | <b>(8,687)</b>  | <b>67,000</b>    | <b>72,905</b>  |
| <b>Unrestricted</b>                 | <b>3,705</b>    | <b>31,087</b>      | <b>(6,360)</b>    | <b>-</b>          | <b>-</b>           | <b>28,431</b>  | <b>3,713</b>    | <b>32,146</b>    | <b>26,263</b>  |
| <b>Total Cash &amp; Investments</b> | <b>168,048</b>  | <b>8,811</b>       | <b>(4,830)</b>    | <b>-</b>          | <b>-</b>           | <b>172,029</b> | <b>-</b>        | <b>172,029</b>   | <b>172,029</b> |

## Cash & Investments cont'd

### Comment on Cash and Investments Position

The Council's portfolio continues to outperform its benchmark. The mix of bank term deposits and longer-term Floating Rate Notes have ensured the budget estimate of interest earned, on the Council's investment portfolio, is achieved for the December 2019 quarter. On the 3<sup>rd</sup> of December 2019, the Reserve Bank of Australia (RBA) decided to maintain the cash rate at 0.75%. Consistent with the cash rate, the banks' term deposit rates have remained comparatively low in contrast with the prior year's offerings. Further reduction to interest rates is expected, as the behaviour in consumer spending and inflation rate remains aggregately low. The 2019-20 budget, for interest earned, has been revised to reflect the declining in rates in the market.

### Statements:

All investments have been made in accordance with Section 625 of the Local Government Act 1993, relevant regulations and the Council's Investment Policy.

The Council's portfolio consists of grant and contribution funds held for specific expenditure purposes, internal reserves for future expenditure, refundable security bonds and deposits, with the remaining unrestricted funds relating to the cash flow differences between operational income and expenditure of the Councils adopted budget. Reconciliation of the total restricted funds to the current Monthly Investment Report follows.

|                                     |                           |
|-------------------------------------|---------------------------|
| <b>Externally Restricted Assets</b> | <b>\$</b>                 |
| S7.11 Development contributions     | 37,384,625                |
| Restricted contributions for works  | 9,005,874                 |
| Unexpended grants                   | (441,311)                 |
| Unexpended loans                    | 5,943,608                 |
| Other externally restricted         | 20,967,145                |
| <b>Internally Restricted Assets</b> |                           |
| Internal reserves                   | 64,397,557                |
| Security bonds and deposits         | 8,506,545                 |
| <b>Unrestricted Invested Funds</b>  | 26,264,428                |
| <b>Cash</b>                         | <b><u>172,028,471</u></b> |

The Council's Cash Book and Bank Statements have been reconciled as at 31 December 2019.

### Reconciliation:

The Year to Date (YTD) total Cash and Investments reconciled with funds invested and cash at bank.

|                                      |                    |
|--------------------------------------|--------------------|
|                                      | <b>\$</b>          |
| Current Cash on Call Group           | 7,259,920          |
| Term Investment Group                | 141,200,000        |
| Floating rate Notes Investment Group | 20,250,000         |
| Mortgage Backed Securities*          | 2,151,788          |
| <b>Sub-Total</b>                     | <b>170,861,708</b> |
| General Fund Bank Account            | 1,166,763          |
| <b>Total</b>                         | <b>172,028,471</b> |

*\*MBS Purchased in 2006/07 prior to the current Ministerial Investment Order.*

# INCOME & EXPENSE

Budget Review for the quarter ended 31 December 2019

| (\$'000)   | Original Budget | Approved Sept Qtr. | Approved Dec Qtr. | Approved Mar Qtr. | Approved June Qtr. | Revised Budget  | Proposed Budget | Projected Budget | Actual YTD     |
|--|-----------------|--------------------|-------------------|-------------------|--------------------|-----------------|-----------------|------------------|----------------|
| <b>Income</b>  |                 |                    |                   |                   |                    |                 |                 |                  |                |
| Rates & Annual Charges                                 | 165,187         | 615                | -                 | -                 | -                  | 165,802         | 179             | 165,981          | 165,185        |
| User Fees & Charges                                    | 44,903          | 245                | (23)              | -                 | -                  | 45,126          | 226             | 45,351           | 20,425         |
| Interest & Investment Revenue                          | 4,036           | (209)              | -                 | -                 | -                  | 3,827           | (5)             | 3,822            | 1,821          |
| Other Revenues   | 4,658           | 442                | 29                | -                 | -                  | 5,129           | 363             | 5,492            | 3,203          |
| Grants & Contributions - Operating                     | 34,358          | (6,112)            | 920               | -                 | -                  | 29,166          | 657             | 29,823           | 16,558         |
| Grants & Contributions - Capital                       |                 |                    |                   |                   |                    |                 |                 |                  |                |
| - Other  | 24,090          | (2,700)            | 1,050             | -                 | -                  | 22,439          | 225             | 22,664           | 5,709          |
| - Contributions (S94)                                  | 5,554           | 1,847              | -                 | -                 | -                  | 7,401           | 418             | 7,819            | 5,603          |
| Share of Interests in Joint Ventures                   | 900             | -                  | -                 | -                 | -                  | 900             | -               | 900              | -              |
| <b>Total Income from Continuing Operations</b>         | <b>283,686</b>  | <b>(5,873)</b>     | <b>1,977</b>      | <b>-</b>          | <b>-</b>           | <b>279,790</b>  | <b>2,063</b>    | <b>281,853</b>   | <b>218,505</b> |
| <b>Expenses</b>  |                 |                    |                   |                   |                    |                 |                 |                  |                |
| Employee Costs   | 112,322         | 2,730              | 39                | -                 | -                  | 115,091         | 1,064           | 116,155          | 55,123         |
| Borrowing Costs  | 1,697           | (237)              | -                 | -                 | -                  | 1,460           | -               | 1,460            | 719            |
| Materials & Contracts                                  | 81,136          | 8,502              | 395               | -                 | -                  | 90,032          | 1,810           | 91,842           | 38,442         |
| Depreciation   | 28,991          | -                  | -                 | -                 | -                  | 28,991          | -               | 28,991           | 15,023         |
| Legal Costs  | 268             | 149                | -                 | -                 | -                  | 417             | 346             | 763              | 73             |
| Consultants  | 13,796          | (3,489)            | (339)             | -                 | -                  | 9,967           | 734             | 10,701           | 3,714          |
| Other Expenses   | 19,434          | 1,372              | -                 | -                 | -                  | 20,806          | 59              | 20,865           | 12,380         |
| Share of Interests in Joint Ventures                   | 850             | -                  | -                 | -                 | -                  | 850             | -               | 850              | -              |
| <b>Total Expenses from Continuing Operations</b>       | <b>258,494</b>  | <b>9,025</b>       | <b>96</b>         | <b>-</b>          | <b>-</b>           | <b>267,615</b>  | <b>4,012</b>    | <b>271,628</b>   | <b>125,472</b> |
| Net Gain/(Loss) from the Disposal of Assets            | (486)           | -                  | -                 | -                 | -                  | (486)           | -               | (486)            | (37)           |
| Net Gain/(Loss) on Fair Value Adjustment               | -               | -                  | -                 | -                 | -                  | -               | -               | -                | -              |
| <b>Net Operating Result from Continuing Operations</b> | <b>24,705</b>   | <b>(14,898)</b>    | <b>1,881</b>      | <b>-</b>          | <b>-</b>           | <b>11,688</b>   | <b>(1,949)</b>  | <b>9,739</b>     | <b>92,996</b>  |
| <b>Net Operating Result before Capital Items</b>       | <b>(4,938)</b>  | <b>(14,044)</b>    | <b>831</b>        | <b>-</b>          | <b>-</b>           | <b>(18,151)</b> | <b>(2,592)</b>  | <b>(20,744)</b>  | <b>81,684</b>  |



# INCOME & EXPENSE (by program)

Budget Review for the quarter ended 31 December 2019

| (\$'000)                                       | Original Budget | Approved Sept Qtr. | Approved Dec Qtr. | Approved Mar Qtr. | Approved June Qtr. | Revised Budget | Proposed Budget | Projected Budget | Actual YTD     |
|--|-----------------|--------------------|-------------------|-------------------|--------------------|----------------|-----------------|------------------|----------------|
| <b>Income</b>                                  |                 |                    |                   |                   |                    |                |                 |                  |                |
| Childrens Services                             | 27,323          | -                  | (23)              | -                 | -                  | 27,301         | -               | 27,301           | 13,980         |
| Planning and Advocacy                          | 7,680           | 2,003              | -                 | -                 | -                  | 9,683          | 1,114           | 10,797           | 7,059          |
| Community Facilities                           | 2,016           | 40                 | -                 | -                 | -                  | 2,056          | 1               | 2,057            | 944            |
| Community Information and Events               | 39              | -                  | -                 | -                 | -                  | 39             | 41              | 79               | 58             |
| Community Well Being                           | 2,499           | 10                 | -                 | -                 | -                  | 2,509          | 16              | 2,525            | 158            |
| Corporate Finance                              | 4,143           | 179                | 29                | -                 | -                  | 4,351          | 179             | 4,530            | 1,374          |
| Corporate Governance                           | 12              | -                  | -                 | -                 | -                  | 12             | 37              | 49               | 43             |
| Corporate Support                              | 28              | -                  | -                 | -                 | -                  | 28             | -               | 28               | (2)            |
| Corporate Workforce                            | 96              | -                  | -                 | -                 | -                  | 96             | -               | 96               | 22             |
| Development Applications                       | 4,482           | 19                 | -                 | -                 | -                  | 4,501          | 9               | 4,510            | 2,052          |
| Environmental and Health Management            | 453             | 49                 | -                 | -                 | -                  | 502            | 24              | 527              | 363            |
| Libraries                                      | 740             | 144                | -                 | -                 | -                  | 884            | -               | 884              | 743            |
| Major Infrastructure Projects & Design         | 13,864          | (286)              | 283               | -                 | -                  | 13,861         | -               | 13,861           | 8,636          |
| Public Spaces and Community Safety             | 727             | 10                 | -                 | -                 | -                  | 737            | -               | 737              | 10             |
| Roads, Footpaths and Buildings                 | 19,281          | (3,250)            | 1,659             | -                 | -                  | 17,690         | 285             | 17,975           | 7,957          |
| Sport and Recreation                           | 13,048          | 581                | -                 | -                 | -                  | 13,628         | 225             | 13,853           | 2,768          |
| Traffic, Parking and Drainage                  | 2,179           | -                  | -                 | -                 | -                  | 2,179          | -               | 2,179            | 379            |
| Waste and Community Protection                 | 40,052          | 738                | -                 | -                 | -                  | 40,790         | 161             | 40,951           | 37,660         |
| Parks  | 65              | (21)               | 28                | -                 | -                  | 72             | (44)            | 28               | 31             |
| Sustainability                                 | 10              | -                  | -                 | -                 | -                  | 10             | -               | 10               | 5              |
| General Revenue                                | 144,949         | (6,088)            | -                 | -                 | -                  | 138,861        | 15              | 138,876          | 134,268        |
| <b>Total Income from Continuing Operations</b> | <b>283,686</b>  | <b>(5,873)</b>     | <b>1,977</b>      | <b>-</b>          | <b>-</b>           | <b>279,790</b> | <b>2,063</b>    | <b>281,853</b>   | <b>218,505</b> |

## Expenses

|                                  |        |       |      |   |   |        |      |        |        |
|----------------------------------|--------|-------|------|---|---|--------|------|--------|--------|
| Childrens Services               | 29,992 | 82    | (23) | - | - | 30,052 | 27   | 30,079 | 15,038 |
| Planning and Advocacy            | 7,616  | 1,111 | 24   | - | - | 8,751  | 697  | 9,448  | 3,849  |
| Community Facilities             | 2,592  | 108   | -    | - | - | 2,700  | (28) | 2,672  | 1,403  |
| Community Information and Events | 6,255  | 462   | -    | - | - | 6,717  | 187  | 6,904  | 3,707  |

# INCOME & EXPENSE (by program)

Budget Review for the quarter ended 31 December 2019

| (\$'000)   | Original Budget | Approved Sept Qtr. | Approved Dec Qtr. | Approved Mar Qtr. | Approved June Qtr. | Revised Budget | Proposed Budget | Projected Budget | Actual YTD     |
|--|-----------------|--------------------|-------------------|-------------------|--------------------|----------------|-----------------|------------------|----------------|
| Community Well Being                                   | 6,976           | 128                | 5                 | -                 | -                  | 7,109          | (13)            | 7,097            | 1,777          |
| Corporate Finance                                      | 17,371          | 1,542              | -                 | -                 | -                  | 18,914         | 498             | 19,412           | 7,002          |
| Corporate Governance                                   | 5,598           | 491                | -                 | -                 | -                  | 6,089          | 36              | 6,125            | 3,074          |
| Corporate Support                                      | 2,608           | 217                | -                 | -                 | -                  | 2,825          | 159             | 2,983            | 1,546          |
| Corporate Workforce                                    | 3,389           | 349                | -                 | -                 | -                  | 3,738          | 127             | 3,865            | 1,839          |
| Development Applications                               | 10,114          | 231                | -                 | -                 | -                  | 10,345         | 290             | 10,636           | 5,149          |
| Environmental and Health Management                    | 3,376           | 168                | -                 | -                 | -                  | 3,544          | -               | 3,544            | 1,588          |
| Libraries  | 6,941           | 120                | -                 | -                 | -                  | 7,060          | (6)             | 7,055            | 3,430          |
| Major Infrastructure Projects & Design                 | 17,435          | 49                 | 60                | -                 | -                  | 17,544         | (26)            | 17,517           | 8,551          |
| Public Spaces and Community Safety                     | 16,082          | 2,194              | 319               | -                 | -                  | 18,594         | 27              | 18,622           | 9,712          |
| Roads, Footpaths and Buildings                         | 40,596          | 467                | (319)             | -                 | -                  | 40,744         | 67              | 40,811           | 18,071         |
| Sport and Recreation                                   | 9,390           | 163                | 0                 | -                 | -                  | 9,553          | 1,376           | 10,929           | 8,062          |
| Strategic Planning                                     | 517             | 690                | -                 | -                 | -                  | 1,207          | (67)            | 1,140            | 302            |
| Traffic, Parking and Drainage                          | 4,276           | 61                 | -                 | -                 | -                  | 4,337          | 151             | 4,489            | 2,250          |
| Waste and Community Protection                         | 50,075          | (74)               | -                 | -                 | -                  | 50,001         | 176             | 50,177           | 19,200         |
| Parks  | 16,666          | 324                | 28                | -                 | -                  | 17,018         | 325             | 17,342           | 9,646          |
| Sustainability   | 631             | 142                | -                 | -                 | -                  | 773            | 10              | 782              | 274            |
| General Revenue  | -               | -                  | -                 | -                 | -                  | -              | -               | -                | -              |
| <b>Total Expenses from Continuing Operations</b>       | <b>258,494</b>  | <b>9,025</b>       | <b>96</b>         | <b>-</b>          | <b>-</b>           | <b>267,615</b> | <b>4,012</b>    | <b>271,628</b>   | <b>125,472</b> |
| Net Gain/(Loss) from the Disposal of Assets            | (486)           | -                  | -                 | -                 | -                  | (486)          | -               | (486)            | (37)           |
| Net Gain/(Loss) on Fair Value Adjustment               | -               | -                  | -                 | -                 | -                  | -              | -               | -                | -              |
| <b>Net Operating Result from Continuing Operations</b> | <b>24,705</b>   | <b>(14,898)</b>    | <b>1,881</b>      | <b>-</b>          | <b>-</b>           | <b>11,688</b>  | <b>(1,949)</b>  | <b>9,739</b>     | <b>92,996</b>  |

# INTERPRETING ASSISTANCE

|            |  |
|------------|--|
| ENGLISH    | If you do not understand this, please contact the Telephone Interpreting Service on 131 450 and ask them to contact Penrith City Council on your behalf on (02) 4732 7777. Or come to the Council offices and ask for an interpreter.  |
| ARABIC     | إذا لم يكن بإمكانك قراءة النص أعلاه، الرجاء الاتصال بخدمات الترجمة الفورية الهاتفية (TIS) على الرقم 131 450 والطلب منهم الاتصال بدورهم بمجلس مدينة بنريث نيابة عنك على الرقم 4732 7777 (02). أو يمكنك الحضور إلى المجلس وطلب ترتيب مترجم فوري لك.  |
| CHINESE    | 如果您无法阅读这些文字，请致电 131 450 联系电话传译服务中心，请他们代您拨打 (02) 4732 7777 联系 Penrith 市议会。您也可以亲自到市议会来并要求获得口译服务。   |
| GREEK      | Αν δεν μπορείτε να το διαβάσετε αυτό, τηλεφωνήστε στην Τηλεφωνική Υπηρεσία Διερμηνέων στο 131 450 και ζητήστε τους να επικοινωνήσουν με το Δήμο Penrith (Penrith City Council) για λογαριασμό σας στον αριθμό (02) 4732 7777, ή ελάτε στη Δημαρχία και ζητήστε διερμηνέα.  |
| HINDI      | यदि आप इसे नहीं पढ़ पाते हैं, तो कृपया 131 450 पर टेलीफोन दुभाषिया सेवा से संपर्क करें और उनसे कहें कि आपकी ओर से पेनरिथ सिटी काउंसिल से (02) 4732 7777 पर संपर्क करें. या आप काउंसिल आएँ और एक दुभाषिया की माँग करें.   |
| ITALIAN    | Se non riuscite a leggere questo, contattate il servizio telefonico di interpretariato al numero 131 450 e chiedetegli di contattare da parte vostra il comune di Penrith City al numero (02) 4732 7777 oppure venite in comune e richiedete un interprete.  |
| MALTESE    | Jekk ma tistax taqra dan, jekk joghġbok, ikkuntattja lit-Telephone Interpreting Service fuq 131 450 u itlobhom biex jikkuntattjaw Penrith City Council f'isemk fuq (02) 4732 7777. Jew ejja l-Kunsill u itlob għal interpretu.   |
| PERSIAN    | اگر نمی توانید این مطلب را بخوانید، لطفاً به خدمات ترجمه تلفنی به شماره 131 450 زنگ بزنید و از آنان بخواهید با شورای شهر پنریت Penrith City Council به شما تماس بگیرند. یا اینکه به شهرداری Council آمده و مترجم بخواهید. (02) 4732 7777 از جانب شما تماس بگیرند.  |
| SINGHALESE | ඔබට මෙය කියවීමට නොහැකි නම්, කරුණාකර දුරකථන අංක 131 450 ඔස්සේ දුරකථන පරිවර්තන සේවාව (Telephone Interpreting Service) අමතා ඔබ වෙනුවෙන් දුරකථන අංක (02) 4732 7777 අමතා පෙන්ට් නගර සභාව (Penrith City Council) හා සම්බන්ධ කර දෙන ලෙස ඉල්ලා සිටින්න. නැතිනම් නගර සභාව වෙත පැමිණ හානා පරිවර්තකයකු ලබා දෙන ලෙස ඉල්ලා සිටින්න. |
| TAMIL      | இதை உங்களால் வாசிக்க இயலவில்லை என்றால், 'தொலைபேசி உரைபெயர்ப்பு சேவை'யை 131 450 எனும் இலக்கத்தில் அழைத்து 'பென்ரித் நகரவையுடன்' (02) 4732 7777 எனும் இலக்கத்தில் உங்கள் சார்பாக தொடர்பு கொள்ளுமாறு கேளுங்கள். அல்லது நகரவைக்கு விஜயம் செய்து உரைபெயர்ப்பாளர் ஒருவர் வேண்டுமெனக் கேளுங்கள்.                              |
| VIETNAMESE | Nếu quý vị không thể đọc được thông tin này, xin liên lạc Dịch Vụ Thông Dịch Qua Điện Thoại ở số 131 450 và yêu cầu họ thay mặt quý vị liên lạc với Hội Đồng Thành Phố Penrith ở số (02) 4732 7777. Hoặc hãy tới Hội Đồng và yêu cầu có thông dịch viên.   |

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