

JUNE 2023

Organisational

Report



A message from the General Manager



I am pleased to present this report on Council's achievements and challenges during the second half of the 2022-23 financial year. It tracks our progress on what we have set out to do for our Community and City in our annual Operational Plan.

It has been a productive six months with 89% of projects on track or completed.

Council continued to lead the way to ensure an environmentally, sustainable future with a range of initiatives to reduce waste, save our community money, and contribute to a circular economy.

In an Australian first, recycled coffee cups are now being used in our road asphalt mix to resurface roads. This revolutionary initiative complements our use of recycled glass, and together they are being used to create more durable road surfaces across our City. Importantly, we reduce cups and bottles going to landfill, improve the longevity of our roads and reduce maintenance costs in the future.

Over 136,000 coffee cups and 1.2 million glass bottles were used in the road mix to resurface sections of Jamison Road, South Penrith and Swallow Drive, Erskine Park, and we continued using this innovative method to resurface another 17 roads across the Penrith LGA during the reporting period.

In another first, Council held a free clothing and textile drop off event in June, where our community handed over four tonnes of unwanted material, with old items collected by 'Textiles Recyclers Australia' to repurpose into new products and new items donated to local charities.

We partnered with Revolve ReCYCLING to host our first Bike Drop-off and Repair Event in May with 60 residents bringing in bikes for a free check and tune, and 150 people donating unwanted bikes and scooters, that are repaired and given to charities, or recycled if unsalvageable.

Our chemical clean-out day and electronic waste drop off events were well attended, and we created a new webpage on our website to help educate our community on the circular economy, including tips on ways to reuse items and reduce food waste.

Our work to revitalise Penrith's City Centre saw construction forge ahead on our iconic City Park on the corner of Henry and Station Streets. Work began on a spectacular 78-metre sunken rain garden with native trees, shrubs and plants; construction started on a five metre-wide circular water feature, cascading pools with a connecting stream, fog fountains and pedestrian bridges; and footpath and kerb works are progressing well. Due to open at the end of this year, City Park will be the perfect refuge for people to enjoy by day and by night.

As part of our Sport and Recreation Strategy, in partnership with the NSW and Australian Governments, we completed the upgrade of Harold Corr Oval, Cambridge Park into a high-quality athletics precinct, featuring our region's first all-weather synthetic track, and our City's first mixed recreation space at Trinity Drive, Cambridge Gardens is almost complete with the junior playspace, skate bowl and pump track now open to the public. Amenities upgrades were completed at several reserves across the City and our new outdoor fitness equipment at Cook Park, St Marys has been well received by the community.

We opened the doors to the new St Marys Community Centre following an extensive upgrade funded by Council and the Australian Government, with better facilities and improved accessibility that will support community groups in their valuable work for our community.

To help cool and green our City, 8,000 trees were planted across the region, and we celebrated 16 years of our Trees for Mum event in May, with a record 300 people participating and 380 trees planted, culminating in an award at the LGNSW Local Government Week Awards. We also cohosted an industry event 'Where Shade Hits the Pavement,' to discuss urban heat and propose solutions to mitigate the impacts for our residents.

Helping to support families, our Children's Services expanded with the introduction of five new Out of School Hours Care services on school grounds, and Council now operates the Somerset Cottage Early Childhood Education and Long Day Care Centre on the grounds of Nepean Hospital.

Council-run events to connect and support our community proved popular and included St Marys Lights Up Festival that attracted 8,000 people, two Penrith Producers events, Seniors Week Festival, Glenmore Park Family Fun Day and Summer Cinema Series.

We continued to consult and collaborate with our community on a range of plans and projects and endorsed our new Advocacy Strategy to help ensure our region receives the infrastructure and services it needs now and into the future.

To find out more about Council's current and future projects, and how you can have your say in our City's future, visit penrith.city and yoursaypenrith.com.au, and follow us on Facebook and Twitter.



Andrew Moore
General Manager



STATEMENT OF RECOGNITION

Council values the unique status of Aboriginal people as the original owners and custodians of lands and waters, including the land and waters of Penrith City.

Council values the unique status of Torres Strait Islander people as the original owners and custodians of the Torres Strait Islands and surrounding waters.

We work together for a united Australia and City that respects this land of ours, that values the diversity of Aboriginal and Torres Strait Islander cultural heritage and provides justice and equity for all.

ABOUT THIS DOCUMENT

This document summarises Council's progress, achievements, challenges and financial performance for the six months from 1 January 2023 to 30 June 2023. This is the second Organisational Performance Report on implementing Council's four-year Delivery Program 2022–26.



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Our Mission

We will...

Deliver the services,
facilities and infrastructure
that our community needs

Maintain our long term
financial sustainability

Work with our community
and partners to achieve
more than we can alone

Provide an excellent customer
experience to everyone
who contacts us

Value and engage our staff

Our Values

In addition to our Code of Conduct, Council has adopted Values to guide our behaviour in the workplace and how we relate to our work colleagues, our customers, our communities, and our stakeholders.

Our Values and Behaviours are:

We show respect

We are accountable

We encourage innovation

As an organisation, we strive to reflect these in our day to day work, making our workplace more enjoyable and productive.



Our Customer Promise

We put customers at the heart of everything we do.
When we work with you and each other we will...



BE PROACTIVE

We will be friendly, professional and show initiative.



KEEP IT SIMPLE

We will offer clear, consistent and accurate information and services, which are easy for everyone to access.



BUILD RESPECTFUL RELATIONSHIPS

We value relationships and diversity. We will respect your individual situation.



LISTEN AND RESPOND

We will listen to you and seek to understand your needs. We will be honest, accountable and follow through, so you know what to expect and when.

Community Vision

Our regional city is inclusive and prosperous and offers the best in urban living and a sustainable rural environment.



Our Performance

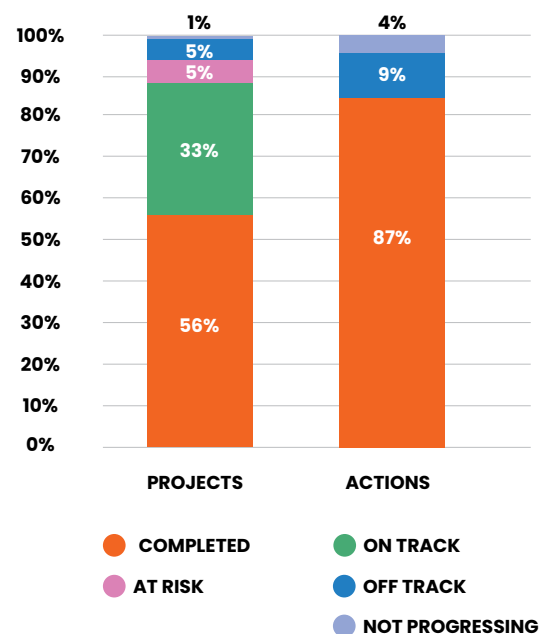
Our Performance Summary

OUR PROJECTS

At the end of the June 2023 six-monthly reporting period, 56% of reportable projects (Capital and Operational) were completed, 33% were on schedule for completion, and 11% were experiencing other delays or no longer proceeding. Although we do our best to anticipate what needs to be done each year, unexpected challenges and opportunities inevitably arise. In some cases, this affects our ability to undertake planned work, while in others, we can respond without affecting our agreed work program.

OUR OPERATIONAL PLAN ACTIONS

At the end of June 2023, 87% of reportable 2022-23 Operational Plan actions were reported as completed, and 13% were experiencing other delays or no longer proceeding.



How Did We Do?

Below is a summary of our performance for the quarter 1 April 2023 to 30 June 2023 against the specific actions we committed to in 2022-23

✓ **COMPLETE** ✗ **OFF TRACK** ● **NOT PROGRESSING**

| OUTCOME 1: WE PROTECT & ENHANCE AN ECOLOGICALLY SUSTAINABLE ENVIRONMENT | | | |
|---|--------|--|---|
| | ACTION | DESCRIPTION | PROGRESS |
| ✓ | 1.1.1a | Deliver Water Management Projects for 2022-23. | <ul style="list-style-type: none"> In collaboration with City Presentation, a tender to improve Council owned bioretention systems was finalised. Contractors have been engaged to commence corrective maintenance works on priority bioretention systems in Glenmore Park and Caddens. The team coordinated work with City Presentation to repair a damaged bioretention system in Glenmore Park and is continuing to investigate sediment build-up causing issues in the bioretention system from a nearby construction site. A consultant has been engaged to develop a Stormwater Management Strategy. A key aim of this project is to assist in informing the development of a program of stormwater improvements (and potentially studies) that can be implemented in the future with funds from the Stormwater Management Service Charge. An on-lot stormwater treatment device audit program is being developed to increase awareness of property owners' responsibilities to maintain their stormwater improvement infrastructure. The audit program will also contribute to catchment management by ensuring that stormwater is properly managed on new developments. |
| ✓ | 1.1.1b | Assessment of Tree Vegetation Permit Applications. | <ul style="list-style-type: none"> It is important to protect and where possible enhance trees and other vegetation in our City for biodiversity conservation, habitat protection, preserving amenity, cleaning our air, cooling our City and contributing to our community's positive health and well-being. Balancing this with minimising the risks to people and property, ensuring public safety and facilitating sustainable development is a high priority. In general, trees in Penrith cannot be removed or pruned without approval or permit or without meeting a permit exemption. Tree Vegetation Permit Applications are assessed with consideration of Council's Development Control Plan requirements, specifically Chapter C2 Vegetation Management and C14 Urban Heat Management, State Environmental Planning Policy (Biodiversity and Conservation) 2021, as well as relevant Australian Standards and Industry Standards. During the reporting period (1 April 2023 to 30 June 2023), Council received 58 Vegetation Permit Applications and determined 118 Vegetation Permit Applications. |

OUTCOME 1: WE PROTECT & ENHANCE AN ECOLOGICALLY SUSTAINABLE ENVIRONMENT

| | ACTION | DESCRIPTION | PROGRESS |
|---|---------------|--|---|
| ✓ | 1.1.2a | Complete programmed bush regeneration projects for 2022-23. | <ul style="list-style-type: none"> Council's bushland management team's annual program was completed with the maintenance of over 400 hectares across 58 bushland sites throughout the LGA, which includes remnant bushland, water catchments, the Nepean River Precinct and small urban pocket reserves. Community volunteers, grant-funded projects, and contract works also contribute to the program's delivery. Since July 2022, this program has planted 15,156 native species, including 2,337 planted by program volunteers. |
| ✓ | 1.1.2b | Delivery of externally funded grant projects for 2022-23. | <ul style="list-style-type: none"> All externally funded grant projects have been completed. Council attained a \$150K State Government grant to assist with this management. 90% of the vegetation found within Council roadsides and reserves is classified as critically endangered under the NSW Biodiversity Conservation Act 2016. This is delivered through the bushland management program serviced by the bush regeneration team. |
| ✓ | 1.1.2c | Manage the propagation and procurement of plants and trees for use in Council's parks and public spaces. | <ul style="list-style-type: none"> Council's nursery continues to propagate and grow a diverse range of plants and trees to support Council's grant-funded programs and initiatives. During the fourth quarter of the reporting period, the nursery produced plants for the annual displays at the Civic Centre, monthly Citizenship Ceremonies, cemeteries, street tree plantings, Bushland Management planting projects, Trees for Mum, community giveaway events, Adopt-A-Tree, and amenity buildings. The nursery also produced a large number of plants for the Design and Projects team and their Greening Our City programs. This included Native Groves at Cook Park and Shakespeare drainage reserve, Monterey Bike Jump, Rance Oval, Surveyors Creek, and the Industrial Corridors and Estates project. |
| ✓ | 1.2.1a | Deliver, facilitate and/or support Cooling the City Initiatives. | <ul style="list-style-type: none"> Council continued to mitigate and adapt to the impacts of urban heat through the delivery of actions, including: <ul style="list-style-type: none"> Greening Our City Tree Planting Projects – the Green Streets, Cooling our Parklands and Cooling our Workplaces projects were completed in June. The final community engagement component has been implemented with an article developed for Council's Our Place newsletter and a thank you letter and information on caring for the street trees sent to participants involved in the project. Adopt-A-Tree Program – targeting four Penrith suburbs with low canopy cover, with residents invited via a social media campaign to participate by registering to adopt a tree to plant in their yards to cool their homes. A tree collection day was held on 28 May at Jamison Park, with 100-plus residents attending the event to adopt over 150 trees. Where Shade Hits the Pavement – Council partnered with Citygreen to host an event on 9 May, bringing together industry professionals to discuss urban greening solutions to mitigate urban heat. Council presented on our urban greening and cooling the city initiatives. |

OUTCOME 1: WE PROTECT & ENHANCE AN ECOLOGICALLY SUSTAINABLE ENVIRONMENT

| | ACTION | DESCRIPTION | PROGRESS |
|---|---------------|--|--|
| ✓ | 1.2.1b | Implement, monitor and report on actions in the Resilient Penrith Action Plan (including emergency preparedness, renewable energy, community connection and partnership programs). | <ul style="list-style-type: none"> As part of the Resilient Penrith Action Plan, the Council developed, delivered and continued to support programs to enhance sustainability and build resilience within Council and the community. These include: <ul style="list-style-type: none"> Continued participation in the Resilient Sydney Program, including attendance at Ambassador Network meetings and workshops. Continued support for the Western Sydney University Solar Car Team. Planning, development and application process completed for the Staff Louise Petchell Learning for Sustainability Scholarship Study Tour. Commencement of the Fleet and Plant Electric Vehicle Transition Plan for Council, including staff consultation workshop, fleet data analysis, and site assessments. Development of a brief for the emergency management end-to-end review, with consultants engaged to commence the review. Engagement with Council's Access Committee, Multicultural Working Party and Resilience Committee on emergency preparedness, and initial planning for community emergency preparedness and recovery partnership projects. Participation in the development of the National Climate Risk Assessment Framework. |
| ✓ | 1.2.1c | Commence implementation of the Circular Economy Roadmap. | <ul style="list-style-type: none"> As part of the Resilient Penrith Action Plan delivery, Council continued to implement initiatives identified within the Circular Economy Roadmap to strengthen sustainability and resource efficiency outcomes. During this reporting period, we implemented the following. <ul style="list-style-type: none"> Community recycling and repair events to encourage reuse, repair, refurbishment and recycling of items to reduce waste to landfill, including the community Bike drop-off and repair event held on 6 May, and the Clothing and Textile drop-off event held on 10 June. Information/resources provided to increase community knowledge and build capacity, through a new circular economy webpage on Council's website. Research completed on the Environmental Upgrade Agreement Program A Partnership with Regional Development Australia has been developed and the planning stages have been undertaken to organise and deliver a circular economy business forum within Penrith. |

OUTCOME 1: WE PROTECT & ENHANCE AN ECOLOGICALLY SUSTAINABLE ENVIRONMENT

| | ACTION | DESCRIPTION | PROGRESS |
|---|---------------|---|--|
| ✓ | 1.2.2a | Increase waste and recycling stream options available to residents to increase diversion rate from landfill. | <ul style="list-style-type: none"> Council's yearly drop-off events continue to be well received by the community: <ul style="list-style-type: none"> From 15-16 April, 474 vehicles attended the Chemical Clean Out event. The first bicycle drop off event resulted in 150 unwanted bikes dropped off on 6 May. There were four tonnes of textile waste dropped off at our first clothing and textile recovery event on 10 June, RecycleSmart and Penrith Community Recycling Centre (CRC) remain valuable resource recovery services for residents. 15,432kg of items have been collected through RecycleSmart Power Pickups and 156,620kg of problem household waste have been dropped off at Penrith CRC during 2022-23. Electronic Cigarettes and Backpacks are new acceptable items for RecycleSmart |
| ✓ | 1.2.2b | Investigate options for residual household waste processing and disposal alternatives to landfill to improve resource recovery. | <ul style="list-style-type: none"> The Better Waste and Recycling Funding programs are now complete, and further return of funds from the Section 88 Waste Levy distributed via competitive grant application. The FOGO in Multi-Unit Developments (MUDs) trial phase 1 has commenced. Initial results are very good with little contamination and reasonable weekly quantities of FOGO collected from the 140 complexes in this Phase. The trial of the education methods will continue for another four months. Once evaluated, the best practice method/s will be determined and applied to the remaining MUDs across the LGA in a staged program over the 2024 calendar year. Discussions with the NSW EPA are underway to undertake trial community engagement with social housing properties to determine better engagement methods to improve sustainable practice and waste management. Continued supporting residents using the RecycleSmart service. Council continues the interim soft plastics program, baling soft plastics onsite at Council and having RecycleSmart transport the baled soft plastics to a small reprocessing company in Victoria while the soft plastics recycling industry recovers. Staff are investigating alternate methods for food waste processing and keeping abreast of innovative studies being undertaken by Western Sydney, Newcastle and Macquarie Universities, |
| ✓ | 1.2.2c | Review Council waste disposal practices and all communications to improve consistency within Council-managed resource recovery streams. | <ul style="list-style-type: none"> An online training module is under development for Council staff in conjunction with the Learning and Development team. This will assist all staff, in particular new starters, to understand Council's commitment to waste avoidance and resource recovery, and practical measures for managing waste at work. |

OUTCOME 1: WE PROTECT & ENHANCE AN ECOLOGICALLY SUSTAINABLE ENVIRONMENT

| | ACTION | DESCRIPTION | PROGRESS |
|---|---------------|--|--|
| ✓ | 1.2.2d | Contribute and support Council teams to identify opportunities to meet corporate Sustainability goals. | <ul style="list-style-type: none"> Civic Centre renovations changed some recycling and FOGO collection arrangements. A review has been undertaken with the Building Maintenance team to ensure the correct practice is undertaken and to renew signage for bin arrangements across the building. Biannual meetings are continuing for collaboration between the Resource Recovery Team and the Sustainability Team to align programs and outcomes working towards a circular economy. Continued collaboration with the Western Sydney Regional Waste Group and the Macarthur Strategic Waste Alliance member Councils allowing for information sharing and learning. |
| ✓ | 1.2.3a | Progress the Emu Plains Floodplain Risk Management Study and Plan, Rickabys Creek Catchment Flood Study, Oxley Park levee - Investigation and Detailed Design. | <ul style="list-style-type: none"> Emu Plains Floodplain Risk Management Study and Plan is progressing and scheduled to be completed by February 2025. Data review and gap analysis completed, and the stage 1 community consultation is underway. Rickabys Creek Catchment Flood Study is progressing well and on schedule to be completed by February 2025. Data review and the first stage community consultation are now complete. Procurement process to undertake survey of pits, pipes, channel cross sections and road structures is underway. Oxley Park Levee design is progressing as planned to complete by March 2024. Funding is available on a 2:1 basis with the State Government providing \$100k and Council providing \$50k. Flood model update and developing concept designs are completed. Further flood modelling and fine tuning of concept designs are progressing. |
| ✓ | 1.3.2a | Offer sustainable resource recovery service options to the community and commercial sector. | <ul style="list-style-type: none"> Thirty six businesses are currently on Council's commercial waste service, a 12.5% increase from last quarter. Of these businesses, 22 have a recycling bin and seven have a FOGO service. Council held a bicycle drop-off event in partnership with Revolve ReCYCLING on Saturday 6 May at The Kingsway Playing Fields. 150 unwanted bikes were dropped off for recycling on the day. In partnership with Textile Recyclers Australia, Council held a clothing and textile recovery drop-off event on 10 June at The Kingsway Playing Fields. 189 vehicles attended on the day dropping off four tonnes of textile waste for donation and recycling. RecycleSmart collection of soft plastics, textiles, electronics and other waste direct from households continued with 4,125kg of items collected in the last quarter. Penrith Community Recycle Centre collected 14,644kgs of items for resource recovery over the past quarter. The most common items dropped off by residents were paint, gas bottles, motor oil and batteries. Phase 1 of Council's rollout of FOGO to multi-unit dwellings commenced in June. As part of phase 1, 158 complexes (1797 individual households) have been supplied with a green-lidded FOGO bin in their shared bin bay. |

OUTCOME 2: WE ARE WELCOMING, HEALTHY, HAPPY AND CONNECTED

| | ACTION | DESCRIPTION | PROGRESS |
|---|---------------|---|---|
| ✓ | 2.1.1a | Deliver the annual Village Café program and consider options to expand. | <ul style="list-style-type: none"> The Village Cafe program continued normal monthly programming at three locations this quarter – Wainwright Park, Kingswood; Robin Wiles Park, North St Marys; and Llandilo Hall, Llandilo. The program provides a safe, positive welcoming space and light programming for residents to connect with each other and engage with local community service providers. Nine sessions have been delivered this quarter across the three locations, with an average of 30 participants at each location. The position of Community Projects Officer – Neighbourhood Renewal was successfully recruited this quarter and will support the ongoing delivery of the Village Cafe program. |
| ✓ | 2.1.1b | Deliver identified actions for 2022-23 in the Disability Inclusion Action Plan. | <ul style="list-style-type: none"> The Penrith Disability Inclusion Action Plan 2022 to 2026 is part of our Delivery Program for the next four years. It is a legislated commitment to make Penrith accessible and inclusive for all people. Of the 20 actions committed by the Community Capacity team, 12 are complete, 2 are underway, 4 are being rescoped or deferred and 2 will not progress as they are no longer relevant. Highlights in this period include the completion of the Social Stories Stretch Project with resources to support children and families to enjoy a visit to play spaces now available on our website. The Pedestrian Access Mobility Plan project will assist Council to identify priority access improvements in our pedestrian networks in key precincts and is now 70% complete. Seven people provided lived experience input during site audits for this project development. |
| ✓ | 2.1.2a | Develop and implement a Community Funding Policy. | <ul style="list-style-type: none"> A Community Funding Policy continues to be drafted. The draft Community Funding Policy brings together the range of community funding opportunities on offer through Penrith City Council's City Activation, Community and Place (CACP) Department. The work will assist with streamlining the application process, providing overarching objectives, principles and governing framework and will ensure funding decisions support strategic objectives and identified community needs. Public comment on the Draft Community Funding Policy will be invited through a discussion paper process and through targeted and tailored engagement with various networks and interagency groups. Council officers have recently completed a review of the Community Wellbeing survey data and have commissioned a series of Demographic Analysis reports to inform the objectives and goals of future funding streams. |
| ✗ | 2.1.2b | Develop and implement a Community Services Tenancy Policy. | <ul style="list-style-type: none"> Work on the Community Tenancy Policy has been on hold this period due to staff vacancies and competing priorities. Recruitment is underway to fill vacancies. The Policy will guide Council in its provision of subsidised tenancies to eligible community services organisations and groups in Council buildings and facilities, attracting and retaining community services organisations and groups who assist residents in accessing the services and activities they need to be healthy, happy, creative and connected. |

OUTCOME 2: WE ARE WELCOMING, HEALTHY, HAPPY AND CONNECTED

| | ACTION | DESCRIPTION | PROGRESS |
|---|---------------|---|--|
| ✓ | 2.1.2c | Develop and implement a Community and Cultural Facilities Strategy. | <ul style="list-style-type: none"> The Community and Cultural Facilities Strategy for Penrith Local Government Area continues to be drafted. During this period Council has engaged consultants to assist with the finalisation of the Strategy. An audit of over 40 community venues and facilities has taken place. The audit's purpose is to identify the strengths, weaknesses and opportunities for each venue with regard to meeting community infrastructure needs. Council officers and consultants have commenced work to develop best practice case studies, benchmarking tools, and population projections. This work will support council staff in drafting recommendations for community and cultural facilities across the LGA to support the timely delivery of quality, fit-for-purpose community infrastructure into the future. |
| ✓ | 2.1.3a | Develop and deliver community resilience programs, workshops and events. | <ul style="list-style-type: none"> Council has developed, delivered and continued to contribute to programs and events to engage with our community and promote our work in supporting and building community resilience. These included: <ul style="list-style-type: none"> Wallacia Community Event – Council had a stall at the Wallacia community event hosted by the Wallacia Progress Association in April. Information and resources were provided to the community on emergency preparedness and recovery. St Mary's Lights Up Festival on 20 May – the Sustainability and Resilience stall provided sustainability resources, and the community participated in activities telling us why trees are cool and making a solar light. The Home Energy Saver Program commenced with the first community workshop held online on 14 June, on the topic being an introduction to solar and batteries. The Urban Gardening community workshop series commenced, with the first online workshop held on 20 June, with participants learning the biggest mistakes to avoid when growing vegetables. Council participated in the Sydney Science Park Stem Schools Challenge Field Days in May, implementing an activity for students on heat and health. |
| ✓ | 2.1.3b | Inform and engage with the community on resilience through e-news and social media campaigns. | <ul style="list-style-type: none"> The community was engaged in sustainability and resilience matters through: <ul style="list-style-type: none"> News articles, information and events published in the Sustainability E-news distributed to members, as well as through Council's staff bulletin and the Our Place Newsletter. The social media campaign for the GreenPower Program, including social posts, continued to inform the community about the opportunities to switch to GreenPower sourced from renewable energy. Social media posts and Instagram stories promoting Council's energy efficiency and urban gardening programs and engaging with the community to register Penrith gardens for the Sydney Edible Garden Trail. |

OUTCOME 2: WE ARE WELCOMING, HEALTHY, HAPPY AND CONNECTED

| | ACTION | DESCRIPTION | PROGRESS |
|---|---------------|---|--|
| ✓ | 2.2.1a | Develop a City Park Activation Plan. | <ul style="list-style-type: none"> The development of the City Park Activation Plan has continued during this period, following the significant community and stakeholder consultation undertaken in November and December 2022 to hear views and perspectives about the space and its uses. The Activation Plan is currently being drafted. |
| ✓ | 2.2.2a | Develop and deliver an annual Community Sector Training and Development program. | <ul style="list-style-type: none"> The sector training and development program supports local community services by offering free training and resources that build the capacity to respond to emerging and persisting issues and key identified priorities. In this period the following training was delivered: <ul style="list-style-type: none"> Accessible Communications training Vaping awareness workshop for the Youth Sector Grant Development Workshop Penrith Demographic Profile and Community Wellbeing Data information session |
| ✓ | 2.2.3a | Develop and deliver endorsed actions identified in Community Action Planning. | <ul style="list-style-type: none"> Work on streetscape upgrades around Wainright Park and the Kingswood shops was completed in this period. Current vacancies within the Neighbourhood Renewal team have impacted the delivery of a full program of work. Recruitment for three roles is underway and this program of work is intended to be prioritised once staff vacancies are filled. |
| ✓ | 2.2.3b | Work in partnership to deliver actions identified in the Resilient Penrith Action Plan. | <ul style="list-style-type: none"> The Community Resilience team continues to support a number of short, medium and long-term actions in the Resilient Penrith Action Plan to help build a more resilient community. Actions delivered this reporting period to connect, inform and support our community include: <ul style="list-style-type: none"> Delivery of Village Café sessions in Llandilo, North St Marys and Kingswood, alongside local community services. Village Cafe supports connection and aims to improve mental health outcomes for residents in some of our most vulnerable communities. Supporting service providers in building the resilience of the homeless community through facilitation of the Penrith Homelessness Interagency. Facilitation of the Access Committee and leading delivery of the Disability Access and Inclusion Plan to engage with and support people with disability. Access Committee members were consulted on approaches that can help people living with disability to better prepare and respond to emergencies. |
| ✓ | 2.2.4a | Develop a Community Safety Plan (2022-26). | <ul style="list-style-type: none"> Work continues to progress on the development of a new Community Safety Plan. The new plan identifies and responds to current and emerging community safety issues with actions to support a safe and welcoming City over the next four years. Efforts this quarter focused on action plan refinement and internal consultation across Council. A draft Community Safety Plan including the detailed action plan is due for presentation to Council in the first quarter 2023-24. |

OUTCOME 2: WE ARE WELCOMING, HEALTHY, HAPPY AND CONNECTED

| | ACTION | DESCRIPTION | PROGRESS |
|---|---------------|--|--|
| ✓ | 2.2.4b | Provide security for Council property and public areas. | <ul style="list-style-type: none"> Security for Council property and public areas was delivered in this quarter. Divisional Assurance and Security Operations currently manage and maintain all council alarms, access control systems, access cards, alarm codes and keys for approximately 146 buildings. There are currently 263 cameras in various locations across the city centres. We have responded to 62 requests from the police for CCTV footage. The Integriti access control system manages and provides access to 22 sites via Council issued access cards and alarm codes. There were 326 cards issued or replaced this year. Nepean Regional Security are in the second year of a three-year contract. This contract provides a variety of security guard services. Piekar Comm Services are in the third year of a three-year contract. This contract provides a variety of installation and maintenance to the security systems to council assets. |
| ✓ | 2.2.4c | Provide support to emergency services to prepare for and respond to emergencies. | <ul style="list-style-type: none"> No significant emergencies required Council support during this quarter. |
| ✓ | 2.2.5a | Deliver 12 educational programs around responsible pet ownership. | <ul style="list-style-type: none"> Council delivered 15 education programs during the year. These programs consisted of micro chipping days shopping centre booths or mid-week operation tag, wag, and bag events. Rangers continued to focus on responsible pet ownership during all interactions with pet owners. Rangers participated in two pre-arranged dog shows/events (May and June) and hosted a free companion animal microchipping day (April) where more than 50 companion animals were microchipped on behalf of Penrith LGA residents. Rangers will participate in similar events during 2023-24 and conduct high profile enforcement/education days as part of operation TAG, WAG and BAG. |
| ✓ | 2.2.6a | Deliver the water health monitoring and sampling program for 2022-23. | <ul style="list-style-type: none"> Recreational Water Monitoring focusing primarily on weekly enterococci testing with monthly physical and chemical parameters is undertaken at sites along the Nepean River. Sampling sites include Tench Reserve, Jamisontown, Regatta Park, Emu Plains, the Rowing Club (Nepean River Weir) and Devlin Road, Castlereagh. This year an additional site at Wallacia was added as a trial. Sampling is undertaken between October and March with the 2022/2023 testing commencing 4 October 2022 and the last sample date 28 March 2023. No testing was completed or required during the last quarter. |



OUTCOME 2: WE ARE WELCOMING, HEALTHY, HAPPY AND CONNECTED

| | ACTION | DESCRIPTION | PROGRESS |
|---|---------------|--|---|
| ✓ | 2.2.6b | Deliver the annual program of Food Safety investigations for 2022-23. | <ul style="list-style-type: none"> Approximately 165 primary food business inspections and 168 reinspections were completed between 1 April 2023 and 30 June 2023. Fifty-nine food businesses rated five stars, 24 rated four stars and eight rated three stars. This equates to 82% of local food businesses receiving a rating certificate. Nineteen businesses did not qualify or were not eligible for a rating (bar only), with a further 55 inspections confirming that the business had closed or changed proprietors. Eighteen Improvement Notices, three Prohibition Orders and nine Penalty Notices were issued. Thirty food business-related complaints were investigated. Sixty-five approvals for temporary events and six mobile food vending approvals were issued. Food safety inspections were conducted at the St Marys Lights Up and Twilight Penrith festival events. One newsletter was sent to all registered food businesses, and one free Food Handler Education Seminar was conducted. |
| ✓ | 2.2.6c | Deliver the Skin Penetration Safety Program for 2022-23. | <ul style="list-style-type: none"> As of the end of June 2023, Council's Skin Penetration Safety Program had 118 registered businesses, with 28 primary skin penetration business inspections completed and 7 reinspections completed between 1 April 2023 and 30 June 2023. During the reporting period one Improvement Notice was issued. |
| ✓ | 2.2.6d | Deliver the Public Swimming Pool and Splash Park Safety Program for 2022-23. | <ul style="list-style-type: none"> As of the end of June 2023, Council's Public Swimming Pool and Splash Park Safety Program had 27 registered businesses, with four primary swimming pool and splash park business inspections completed and one reinspection completed between 1 April 2023 and 30 June 2023. |
| ✓ | 2.2.6e | Deliver the Regulated System Program (Legionella Safety) for 2022-23. | <ul style="list-style-type: none"> As of the end of June 2023, Council's Regulated System Program (Legionella Safety) Program had 56 registered businesses with 142 systems registered, with 37 primary inspections completed between 1 April 2023 and 30 June 2023. |
| ✓ | 2.2.6f | Participate in the NSW Health Arbovirus Surveillance Program for 2022-23. | <ul style="list-style-type: none"> Council participates in the NSW Health Arbovirus Surveillance and Mosquito Monitoring Program. Our participation includes a total of four sites at Werrington, Emu Plains, Orchard Hills and Castlereagh. The 2022-23 Program started on 7 November 2022 and finished on 25 April 2023. There were four weeks of sampling completed (16 traps in total) during the reporting period (1 April 2023 to 30 June 2023). The most mosquitos were trapped at Castlereagh, followed by Werrington, Emu Plains and Glenmore Park. |
| ✗ | 2.2.8a | Source funding to develop a needs analysis, masterplan, business case and delivery of an aquatic and leisure facility in the LGA that provides a range of services including hydrotherapy. | <ul style="list-style-type: none"> This has been delayed to no funding source being identified. Investigations are underway to look at possible funding sources for 2023-24. Further work is required to continue long-term planning and developing a feasibility study to enhance these services further. |

OUTCOME 2: WE ARE WELCOMING, HEALTHY, HAPPY AND CONNECTED

| | ACTION | DESCRIPTION | PROGRESS |
|---|---------------|---|---|
| ✓ | 2.3.1a | Develop and implement inclusive and accessible practices and spaces in all our branches and services. | <ul style="list-style-type: none"> Penrith Library offer a variety of inclusive and accessible programs and services for the community to enjoy. Along with our regular children's programs we ran a Little Seekers program which caters for children with social and/or sensory disabilities. We also ran bi-lingual story times in Auslan, Mandarin, and Urdu. Our Seniors Festival activities included chair yoga, fun with iPads, and an author talk on aging. Geri-Fit, a 12-week exercise program, also ran in partnership with Curtin University for adults 60 years and over. Our Writers' Space program welcomed participants with lived experience of disability. Run in collaboration with Varuna - the Writer's House, and facilitated by the author, Fiona Murphy. Pride Month activities for LGBTQI+ families and their allies included a rainbow story time, family art workshops and competitions, a Benjamin Law talk, and a local author book launch. A LGBTQI+ Writers' Group also meets monthly at Penrith Library. An interactive projector was also purchased. It casts images onto surfaces and responds to movements. It allows for an immersive experience and is suited to activities for seniors, children, and people with a disability. |
| ✓ | 2.3.1b | Commence implementation of the Library Strategy (2022-27). | <ul style="list-style-type: none"> The Library Services Strategy was endorsed by Council at the 20 March Ordinary meeting and planning to commence the first stage of the implementation of this Strategy is already underway. The library actions for Council's 2023-24 Operational Plan all come directly from this new Strategy. |
| ✓ | 2.3.2a | Deliver playground upgrades as per the Budget Development Report 2022-23. | <ul style="list-style-type: none"> A playground upgrade has been completed at Koala Corner with improvements to drainage, retaining walls and surfacing of the outdoor space. |
| ✓ | 2.3.2b | Deliver building upgrades as per the Budget Development Report 2022-23. | <ul style="list-style-type: none"> Kitchen upgrades at Grays Lane and Erskine Park have been completed. Nappy change at Erskine Park has been completed. Koala Corner Building upgrade commenced with works expected to be completed by the end of the first quarter of 2023-24. |

OUTCOME 2: WE ARE WELCOMING, HEALTHY, HAPPY AND CONNECTED

| | ACTION | DESCRIPTION | PROGRESS |
|---|---------------|---|---|
|  | 2.3.3a | Review, update and implement the Cemeteries Policy. | <ul style="list-style-type: none"> In June 2023 Cemeteries and Crematoria NSW notified Council Officers that Licence Application for Group 1, under the new Industry Interment Scheme, will apply to all cemeteries under Council's care and control. The Licence category has been based on Council's cemeteries accommodating 200 or more interments in the 2021-22 financial year. There are five licence categories. The conditions of Group 1 Licence include addressing the following; <ul style="list-style-type: none"> Consumer Contracts Cemetery maintenance Pricing transparency Customer service Religious and cultural principles Aboriginal cultural and spiritual principles. Cemeteries and Crematoria NSW will be providing templates for all conditions for cemetery operators to follow, these will need to be incorporated in the Cemetery Policy and revised Cemetery Strategy, to date these have yet to be provided. Arrangements are being made to review and update the documentation once the parameters are established and templates are received. |
|  | 2.4.1a | Develop a Night Time Economy Strategy. | <ul style="list-style-type: none"> The development of a draft Night Time Economy Strategy progresses. Internal and external stakeholder consultation on the draft Strategy is currently underway and the principles underpinning the strategy are being prepared. Once ready the Strategy will be considered by Council with the intention of further engagement through a public exhibition period in the latter half of 2023. |
|  | 2.4.1b | Deliver the annual REAL Festival in accordance with the REAL Festival Strategy and 10 Year Action Plan. | <ul style="list-style-type: none"> REAL Festival will return to Tench Reserve from Friday 15 to Sunday 17 September. An Expression of Interest process for performers and suppliers was conducted throughout March and April 2023. Major contracts procurement for services is now complete. Production of the 2023 Festival is ongoing for delivery in September 2023. |
|  | 2.4.1c | Deliver an annual calendar of civic and ceremonial events. | <ul style="list-style-type: none"> From April to June 2023, the Civic, Ceremonial and Organisational Events team delivered the following events: <ul style="list-style-type: none"> Primary School Leaders' Reception Secondary School Leaders' Reception Barefoot Bowls Staff Event Mayoral Charity Ball 20 Year Long-serving staff event The Western Sydney Academy of Sports young athlete recognition event During this period, the team hosted 2 Citizenship Ceremonies, welcoming nearly 300 new citizens to the City of Penrith. |

OUTCOME 2: WE ARE WELCOMING, HEALTHY, HAPPY AND CONNECTED

| | ACTION | DESCRIPTION | PROGRESS |
|---|--------|---|--|
| ✓ | 2.4.2a | Develop a Cultural Strategy and Action Plan. | <ul style="list-style-type: none"> Work continues on preparing Council's Cultural Strategy and Action Plan. Draft documents have been developed and actions are being refined. Once ready the draft Cultural Strategy and Action plan will be presented to Council for consideration with the view to further engagement and feedback through a public exhibition period later in 2023. |
| ✓ | 2.5.1a | Develop a Reflect Reconciliation Action Plan (2023 - 2024). | <ul style="list-style-type: none"> Work continues to develop Council's first Reflect Reconciliation Action Plan, including continued engagement with staff across the business and reviewing current practices in local government regarding cultural protocols. Staff have been actively involved with the NSW Local Government Aboriginal Network, the Nepean Blue Mountain Aboriginal Network and the Nepean Police Aboriginal Consultative Committee to further engage on the dimensions of reconciliation. Significant planning has been completed in this period to support community engagement activities during NAIDOC Week July 2023 events, on the views and perspectives of First Nations culture and forms of acknowledgement and recognition. |



| OUTCOME 3: WE PLAN AND SHAPE OUR GROWING CITY | | | |
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| | ACTION | DESCRIPTION | PROGRESS |
| ✗ | 3.1.1a | Deliver identified 2022-23 actions the Economic Development Strategy 2022-2026. | <ul style="list-style-type: none"> The draft Economic Development Strategy has been delayed. It is anticipated that the Strategy will be adopted by Council in August 2023. While this work is underway, a number of projects were delivered to support economic growth in Penrith. These included: <ul style="list-style-type: none"> Delivered Defence Industry Suppliers' workshops for local manufacturing businesses. This program was delivered in partnership with Invest NSW, Defence NSW, AI Group and Western Sydney Parkland Authority and attended by local businesses and government representatives. Continued partnership with CSIRO (Commonwealth Scientific and Industrial Research Organisation) to deliver the Generation STEM (Science, Technology, Engineering and Maths) Community Partnerships Program. Start Me Up Penrith Event Series 2023-24. Partnered with the Zero Barriers program to raise awareness and capacity among businesses in Penrith to improve accessibility and inclusion. Partnered with Penrith Recruitment Partnership, Local jobs network and Workforce Australia. Facilitated investment attraction enquiries. Creation of an Invest Penrith Prospectus and manufacturing focused prospectus. |
| ✓ | 3.1.2a | Deliver an updated City Investment Prospectus and associated suite of tools. | <ul style="list-style-type: none"> Council successfully delivered an updated City Investment Prospectus as part of Penrith Symposium campaigns. We also completed: <ul style="list-style-type: none"> Delivery of a Made here in Penrith manufacturing focused economic data and prospectus. Delivery of an Economic Dashboard that generates the latest Penrith economic insights report, available online and updated regularly. Updated the Investment Attraction presentation slide decks. |
| ✓ | 3.1.2b | Participation in the CSIRO Gen STEM Partnership for 2022. | <ul style="list-style-type: none"> Council and CSIRO continued to engage with local schools and businesses to support students with their inquiry-based projects. The challenge scenarios for 2023 are: <ul style="list-style-type: none"> heat stress industry 4.0 and changes to the manufacturing industry managing natural environments mental health, skills and employment opportunities for young people transport water - flooding and access the Western Sydney Aerotropolis. Planning for the end-of-year showcase event will take place during the next quarter. |
| ✓ | 3.1.3a | Implement the Brand Marketing Strategy 2022-2032. | <ul style="list-style-type: none"> Council continued to roll out its refreshed brand across all parts of Council operations. Work is currently underway to refresh the Children's Services and Ripples sub-brands in line with the revised Brand Strategy. |

| OUTCOME 3: WE PLAN AND SHAPE OUR GROWING CITY | | | |
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| | ACTION | DESCRIPTION | PROGRESS |
| ✓ | 3.1.3b | Deliver the "THRIVE PENRITH" strategic framework. | <ul style="list-style-type: none"> It is anticipated that the framework will further evolve as more Strategies and Actions Plan are delivered for City Futures. |
| ✓ | 3.1.4a | Deliver identified 2022–23 actions of the Visitor Economy Strategy 2022–2032. | <ul style="list-style-type: none"> The 2023 Penrith Visitor Economy Strategy is under development. While this work is underway, a number of actions were taken to strengthen the Penrith visitor economy. Council officers have collaborated with Destination NSW, local tourism operators and Western Sydney Parkland Councils to workshop growing the visitor economy in the region. A number of visitor attraction campaigns were delivered this year. These included a spring campaign with Time Out Sydney, the 'Feel New' cooperative campaign with Destination NSW and an autumn campaign with Concrete Playground. The popular 'Visit Penrith' guide was printed and distributed to tourism operators with all stocks nearly depleted by June 2023. While the day-tripper visitor market has remained strong in Penrith, lingering impacts of the COVID-19 pandemic and a lack in number and diversity of accommodation options have meant that overnight stays have not increased on the previous year. |
| ✓ | 3.1.4b | Produce and distribute an updated Visitor Guide. | <ul style="list-style-type: none"> A new Penrith visitor guide was distributed in the first six months of the year. |
| ✓ | 3.1.5a | Deliver identified 2022–23 actions of Council's International Partnerships Program. | <ul style="list-style-type: none"> During this reporting period, as part of Council's International Partnerships Program, Council participated in: <ul style="list-style-type: none"> Virtual meeting with Fujieda City (Japan), Penrith International Friendship Committee, Fujieda International Friendship Society to discuss exchange programs for the future including two upcoming virtual exchanges and school-to-school student exchanges from 2024. Virtual meeting with Fujieda City and Hakusan City preparing for the July virtual online student exchange. Virtual meeting with Young Cha, Director & Executive Specialist, International Relations for Korea Local & State Government Office – discussion on options for a Korean Cultural program to replace the annual Flag Raising Ceremony. Visit to Penrith Council by Local Government Official Development Institute for South Korea. Council officers provided an overview of Penrith and presentation on Penrith City Council's initiatives for reducing litter, FOGO scheme and recycling. |
| ✓ | 3.2.1a | Review and refine the Advocacy Strategy. | <ul style="list-style-type: none"> Council endorsed the new Advocacy Strategy 2023 at its meeting on 29 May 2023. A revised Advocacy Priorities List was also developed in the lead up to the 2023 State Election and updated following the election. These two documents are available on Council's website. An internal Post-Election Advocacy Action Plan has also been developed to help guide communications with Members of Parliament, senior officials of Government agencies, peak bodies and other key stakeholders. |

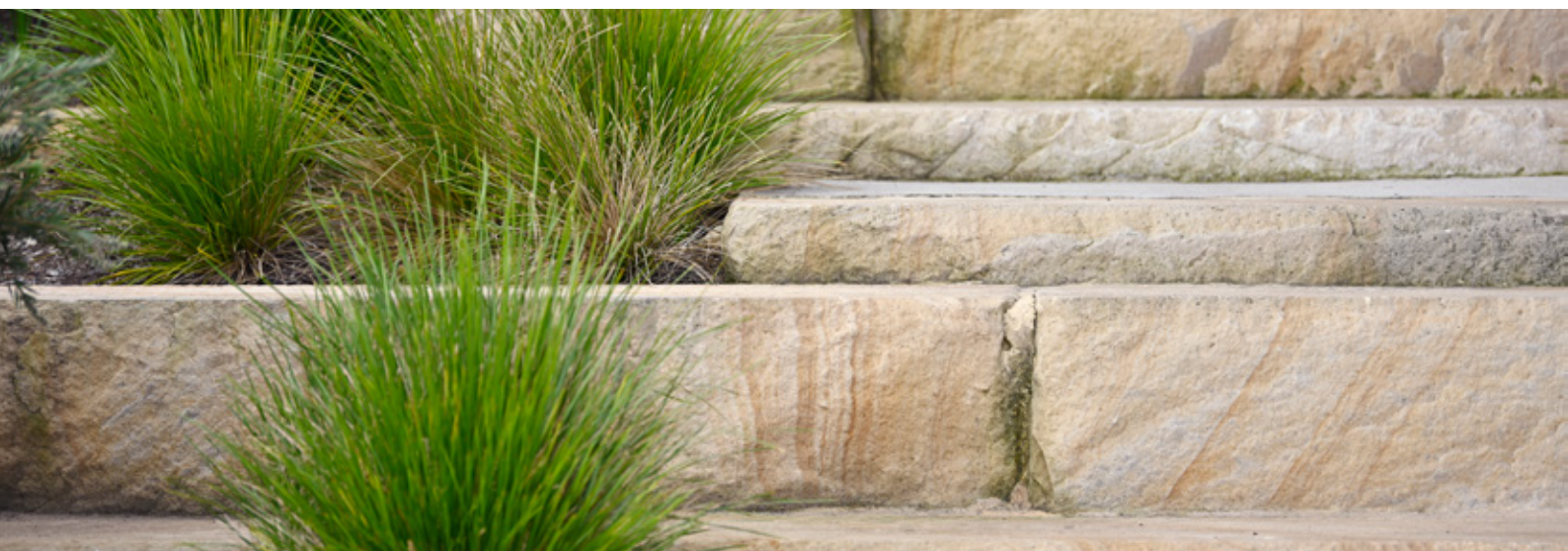
OUTCOME 3: WE PLAN AND SHAPE OUR GROWING CITY

| | ACTION | DESCRIPTION | PROGRESS |
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| ✓ | 3.2.1b | Development of a Masterplan and Structure Plan for St Marys. | <ul style="list-style-type: none"> Council endorsed the St Marys Town Centre Structure Plan at the 28 November 2022 Ordinary Meeting. Work has commenced on the St Marys Town Centre Master Plan through the engagement of various consultants preparing technical studies to inform the development of the master plan. The following technical studies are currently in development: <ul style="list-style-type: none"> Multi-modal Transport Modal Feasibility and Market Analysis Urban Ecology Action Plan Environmental Sustainability Study First Nations Study European Heritage Study St Marys Community Hub High-Level Business Case Two more studies are in the procurement phase: <ul style="list-style-type: none"> Integrated Water Management Plan Land Contamination Study |
| ● | 3.2.1c | Development of a Structure Plan for Penrith City Centre. | <ul style="list-style-type: none"> The development of a Structure Plan for Penrith City Centre is due to start in a different financial year. Updates and refinements to the Structure Plan developed in 2020 are on hold, awaiting further directions from the NSW Government considering the recommendations of the Flood Inquiry. In the fourth quarter of 2023-24, a draft planning analysis report will be prepared for Penrith City Centre. |
| ● | 3.2.1d | Development of a Structure Plan for the Quarter. | <ul style="list-style-type: none"> A high-level Structure Plan for the Quarter was developed as part of the endorsed Interim East-West Corridor Strategy in 2020. The development of an updated Structure Plan for The Quarter is not due to start in this financial year. Council will continue to work with the State Government in planning for this area in the context of the Greater Penrith to Eastern Creek Growth Area. |
| ● | 3.2.1e | Development of a Structure Plan for Werrington and Kingswood. | <ul style="list-style-type: none"> A high-level Structure Plan for Werrington and Kingswood was developed as part of the endorsed Interim East-West Corridor Strategy in 2020. The development of an updated Structure Plan for Werrington and Kingswood is not due to start in this financial year. Council will continue to plan for this area in the context of the Greater Penrith to Eastern Creek Growth Area. |

| OUTCOME 3: WE PLAN AND SHAPE OUR GROWING CITY | | | |
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| | ACTION | DESCRIPTION | PROGRESS |
| ✓ | 3.2.2a | Assess and progress planning proposals. | <ul style="list-style-type: none"> We continue to assess and progress planning proposals actively. An update is provided below: <ul style="list-style-type: none"> The GP3 Planning Proposal was made as Amendment 30 to Penrith LEP 2010 on 30 June 2023. The Orchard Hills North Planning Proposal was made as Amendment 29 to Penrith LEP 2010 on 30 June 2023. The Planning Proposal for 61-79 Henry Street was endorsed for plan-making on 20 March 2023 subject to a VPA being executed. The Planning Proposal for Mamre West Stage 2 is currently on hold. The Planning Proposal for Luddenham Road was on public exhibition until 6 February 2023. Officers are working with proponents and Sydney Water on the availability of water infrastructure. A Planning Proposal for the Westfield Penrith was endorsed for Gateway on 29 May subject to a Letter of offer being received. The Planning Proposal for 1-4 Old Bathurst Road was issued a Gateway to NOT Proceed on 15 June 2023. The Affordable Housing Contribution Planning Proposal for GP3 and OHN was made on 9 June 2023. |
| ✓ | 3.2.3a | Contribute to the Masterplan for the Penrith Lakes SEPP. | <ul style="list-style-type: none"> At this stage, there is limited work being undertaken by the Department of Planning and Environment, limiting our ability to contribute. The Masterplan cannot progress until the Structure Plan for Penrith Lakes is developed and exhibited. A submission was made on the SEPP Amendments with the SEPP Amendments now being made. |
| ✓ | 3.2.3b | Contribute to the Development Control Plan (DCP) and precinct plans for the Aerotropolis. | <ul style="list-style-type: none"> The Aerotropolis Development Control Plan 2022 was finalised on 10 November 2022. Council officers were required to attend numerous workshops and provided critical feedback on changes to the draft Aerotropolis Development Control Plan before finalising the Aerotropolis Development Control Plan 2022. Council officers were also required to review and make a submission on amendments to the Aerotropolis Precinct Plan related to Sydney Science Park. A submission was forwarded to the Department of Planning and Environment on 19 December 2022. |
| ✓ | 3.2.4a | Develop contribution plans for the provision of local infrastructure. | <ul style="list-style-type: none"> We are working on developing contribution plans for the provision of local infrastructure. The following development contribution plans have been endorsed: <ul style="list-style-type: none"> s7.11 Plan for Orchard Hills North s7.11 Plan for Glenmore Park Stage 3 The following development contribution plans are currently being worked on: <ul style="list-style-type: none"> Preparation of s7.12 Plan for Western Sydney Aerotropolis. This plan will be reported to Council later in 2023 for endorsement. Review and update local and district open space and community facilities contributions plans. Preparation of an amendment to the Mamre Precinct Development Contributions Plan. |

OUTCOME 3: WE PLAN AND SHAPE OUR GROWING CITY

| | ACTION | DESCRIPTION | PROGRESS |
|---|--------|---|---|
| ✓ | 3.2.4b | Develop and finalise Voluntary Planning Agreements (VPA) to deliver local infrastructure. | <ul style="list-style-type: none"> The following Voluntary Planning Agreements/ Works in Kind are under consideration: <ul style="list-style-type: none"> 16 Chapman Street, Werrington Mirvac Mamre Rd, Kemps Creek 61 Henry Street, Penrith Orchard Hills North Aldington Road (LOG E), Kemps Creek Glenmore Park Stage 3 (Mirvac), Mulgoa Glenmore Park Stage 3 (Vianello), Mulgoa Stockland Fife (200 Aldington Road, Kemps Creek) Luddenham Planning Proposal, Luddenham GPT Mamre Rd, Kemps Creek 884 Mamre Rd, Kemps Creek Burra Park, Badgerys Creek Sydney Science Park, Luddenham Wilshire Road, Agnes Banks Thornton CI Offer, Penrith Settlers Estate, Werrington 164 Station Street, Penrith VPA software system for tracking and calculating development contributions and planning agreements. |
| ✗ | 3.2.5a | Finalise the St Marys Precinct Plan Amendment 3. | <ul style="list-style-type: none"> Council officers requested additional information in May 2022 to progress the Precinct Plan Amendment. This information was received on 30 September 2022. However, on 1 March 2023, Lendlease made a submission for ministerial determination, under Clause 6.15 of State Environmental Planning Policy (Precincts - Western Parkland City) 2021. Council wrote to the Department of Planning and the Minister raising concerns about the unresolved Fill/ Subsidence, Flood and Flood Evacuation, including broader state policy matters around flooding. The determination of the Precinct Plan Amendment currently sits with the Minister despite our request that further consultation be carried out with Council in accordance with Clause 6.15(4) of the SEPP to resolve both outstanding matters prior to the making of PPA3' (This is in reference to the letter sent to the Minister on 26 May 2023). |



OUTCOME 3: WE PLAN AND SHAPE OUR GROWING CITY

| | ACTION | DESCRIPTION | PROGRESS |
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| ✓ | 3.2.5b | Review Penrith LEP 2010. | <ul style="list-style-type: none"> • Council is amending its LEP in three stages due to the other parallel work undertaken by the NSW Government and Council's Strategy program. • LEP Review Phase 1 was made on 31 March 2021. Work has commenced on LEP Phase 2. This Phase includes the following matters: <ul style="list-style-type: none"> ○ Architectural Excellence ○ Scenic and Cultural Landscapes – Mulgoa / Wallacia and The Northern Road ○ Minimum Lot Size and FSR for Residential Flat Buildings ○ Minimum Lot Size for Boarding Houses ○ FSR for Multi-dwelling housing ○ Minimum Lot Size for Manor Homes ○ LEP Maps – Clause references ○ Rectifying anomalies ○ Review of Clause 8.2 and 8.7 relating to Key Sites and Community Infrastructure. • The Local Strategic Planning Statement has highlighted the need for additional strategy work to be done. The City Planning and City Strategy Department is undertaking this work jointly and will inform the future LEP Phase 3. |
| ✓ | 3.2.5c | Review Penrith DCP 2014. | <ul style="list-style-type: none"> • The comprehensive review of the Penrith Development Control Plan (2014) has commenced. This work will be completed in three stages, with phase 1 underway. Phase 1 will include a comprehensive review of several sections of the DCP, including residential, commercial, and industrial development controls. This stage also consists of a review of the overall DCP structure. • Several workshops and briefings have been held with internal stakeholders, including Council's Access Committee and Heritage Committee. • Targeted community engagement was undertaken in the form of a survey sent to the community panel created for consultation on the LSPS. • Targeted industry engagement is underway to receive early industry feedback on some of the proposed control changes. Gyde Consulting has been engaged to facilitate this engagement. • It is anticipated that a draft DCP will be reported to Council in late 2023, with a public exhibition to commence in the first half of 2024. |

OUTCOME 3: WE PLAN AND SHAPE OUR GROWING CITY

| | ACTION | DESCRIPTION | PROGRESS |
|---|---------------|---|--|
| ✓ | 3.2.6a | Assist with implementing the Western Sydney Planning Partnership (WSPP) District Affordable Housing Strategy. | <ul style="list-style-type: none"> Council officers are assisting the Western Sydney Planning Partnership with implementing the District Affordable Housing Strategy. Council officers have attended several Project Working Group meetings throughout 2022-23, in which Council officers participated and provided feedback. The draft Strategy and the Regional scheme discussion paper were presented to the Project Control Group Meeting on 8 December 2022. The Project Control Group endorsed the draft Regional Housing Strategy document for distribution to the Project Working Group, Council staff and Government Agencies for feedback. SGS Economics was the successful bidder on the consultancy work. The initial outcomes of the SGS's work were presented to a PWG on 15 March 2023. Further PWGs were held in May 2023 to discuss progressing a District Affordable Housing Contribution Scheme. |
| ✓ | 3.2.8a | Carry out building site and development inspections. | <ul style="list-style-type: none"> The Building and Development Sites inspection program aims to minimise the impacts of these developments on the community and environment. In achieving this, Council aims to respond to complaints promptly and continuously monitor building sites and areas subject to development works. During this reporting period, the following activities were undertaken: <ul style="list-style-type: none"> Council received 97 complaints relating to building and development sites. Council completed 94 investigations of building and development sites. Council undertook 63 proactive inspections of building sites. These inspections were of areas subject to building activity but not necessarily related to complaints. Council issued seven Penalty Notices, 56 Warning Letters/Cautions and one Clean up Notice. |
| ✓ | 3.2.9a | Deliver a program of education and communication around private swimming pools. | <ul style="list-style-type: none"> During the reporting period Council completed the following activities: <ul style="list-style-type: none"> Received 183 requests for actions to swimming pools relating to complaints, mandatory inspections, referrals from accredited swimming pool inspectors of non-compliant swimming pools and applications to Council from swimming pool owners for a Certificate of Compliance or certificate of non-compliance. Completed 299 inspections of swimming pools. This includes re-inspections of swimming pools that remain non-compliant. Completed 125 investigations of swimming pools Issued 95 Certificates of Compliance |
| ✓ | 3.3.1a | Develop joint regional priorities to inform the next iteration of the Western Sydney City Deal. | <ul style="list-style-type: none"> Council continues to collaborate with government to develop regional strategic plans to shape the Western Parkland City. |

OUTCOME 3: WE PLAN AND SHAPE OUR GROWING CITY

| | ACTION | DESCRIPTION | PROGRESS |
|---|---------------|--|---|
| ✓ | 3.3.1b | Contribute to developing the Blueprint and Regional Economic Development Strategy for the Western Parkland City. | <ul style="list-style-type: none"> The Western Parkland City Authority finalised the Western Parkland City Blueprint and Economic Development Roadmap (Phase 1) in October 2022. Council is continuing to collaborate with other councils and the State Government to progress the implementation of the Blueprint and Roadmap in the context of local and regional strategic plans. |
| ✓ | 3.3.2a | Finalise the draft Places of Penrith Strategy stage 1 (Employment Lands, Green Grid, Revised Local Housing and Corridors). | <ul style="list-style-type: none"> The Places of Penrith Strategic Framework Stage 1 has been completed through the endorsement of the Employment Lands Strategy, Green Grid Strategy, Local Housing Strategy and Rural Lands Strategy. Development of the Corridors and Centres Strategy is on hold pending the release of key information from the NSW Government including the Orchard Hills Precinct Plan. |
| ✓ | 3.3.3a | Facilitate implementation of Interface Agreement with Sydney Metro. | <ul style="list-style-type: none"> Council continues collaborating with Sydney Metro and Government Stakeholders to deliver the Sydney Metro – Western Sydney Airport project. An Interface Lead embedded in Council, facilitates coordination and representation of Council on the project and ensures compliance with the Interface Agreement executed between Council and Sydney Metro. |



OUTCOME 4: WE MANAGE AND IMPROVE OUR BUILT ENVIRONMENT

| | ACTION | DESCRIPTION | PROGRESS |
|---|---------------|---|---|
| ✓ | 4.1.1a | Advocate for improved public transport across the Local Government Area (LGA). | <ul style="list-style-type: none"> Council continued to advocate TfNSW for improved public transport services across the LGA. We have been promoting the use and expansion of public transport opportunities through our release area planning work, including Sydney Metro Station Precincts, Orchard Hills North, Orchard Hills South and Glenmore Park Stage 3 release areas. |
| ✗ | 4.1.2a | Implement the rolling Bus Shelter Renewal Program by installing four bus shelters. | <ul style="list-style-type: none"> During the reporting period, installation of bus shelters at the following locations has commenced: Ridgetop Drive, Glenmore Park; Borrowdale Way, Cranebrook; Saddington Street, St Marys and Derby Street, Penrith. It is expected to be completed in the 1st quarter of the financial year 2023-24. |
| ● | 4.1.3a | Delivery of the installation of parking sensors in accessible parking spots in the Local Government Area. | <ul style="list-style-type: none"> Council informed the NSW Government that it is unable to pursue this initiative. This activity did not proceed and will be closed. |
| ✗ | 4.2.1a | Secure appropriate grant funding to address road safety and accident black spots across our local road network. | <ul style="list-style-type: none"> The construction status of the four Black Spot projects that received grant funding in 2022-23 is listed below. <ul style="list-style-type: none"> Shepherd Street, Colyton – slightly delayed with works expected to be completed in July 2023. Hewitt Street, Colyton – currently under construction. Andrews Road and Laycock Street, Cranebrook works expected to commence in August 2023. Bringelly Road, Kingswood – slightly delayed with works expected to be completed in July 2023. |
| ✓ | 4.2.2a | Deliver annual program of maintenance on the City's roads and pathways for 2022-23. | <ul style="list-style-type: none"> During the reporting period, Council maintained the roads and pathways and carried out the following: <ul style="list-style-type: none"> 17,128 m² of road pavement repairs 989 m² of concrete pathway repairs Responded to 384 pothole requests. |
| ✓ | 4.2.2b | Implement the rolling Road Asset Renewal Program for 2022-23. | <ul style="list-style-type: none"> During the reporting period, Council contributed to a safe and accessible road network for our community. We delivered: <ul style="list-style-type: none"> Resurfacing of road pavement (33,064m²) at Government Rd, Berkshire Park; Summercrop Pl, Cambridge Park; Seaton Cres, Ulpha Pl, Cranebrook; Blackbird Pl, Coot Pl, Kookaburra Pl, Vela Pl, Wagtail Pl, Whistler Cres, Zodiac Pl, Erskine Park; Thurwood Rd, Jamisontown; Crassey Rd, Mt Vernon Rd, Mt Vernon. Reconstruction of road pavement (21,722 m²) at Swallow Dr, Erskine Park; Littlefields Rd, Mulgoa; Gate Rd, Luddenham and Galvin Rd, Llandilo. We also utilised 263 tonnes of recycled glass and 64,000 recycled coffee cups in the above projects. |

OUTCOME 4: WE MANAGE AND IMPROVE OUR BUILT ENVIRONMENT

| | ACTION | DESCRIPTION | PROGRESS |
|---|---------------|--|---|
| ✓ | 4.2.2c | Implement the rolling Footpath and Shared Pathway Program for 2022–23. | <ul style="list-style-type: none"> During the reporting period, Council contributed to a safe and accessible pathway network for our community. A 70m footpath has been constructed in Park Ave, Kingswood as part of the Footpath Delivery Program and Roma Ave, Wallacia as part of Voted Works program. A total of 1,095 m length of shared path has been constructed in Forrester Rd, St Marys as part of the shared path program. |
| ✓ | 4.2.2d | Deliver annual maintenance program on Council's drainage infrastructure for 2022–23. | <ul style="list-style-type: none"> During the reporting period, Council maintained the drainage infrastructure to function at its designed capacity. We removed 131 tonnes of waste from the stormwater Gross Pollutants Traps (GPTs) as part of the Drainage Scheduled Maintenance Program. |
| ● | 4.2.3a | Progress the construction of the Soper Place Multi Deck Carpark project. | <ul style="list-style-type: none"> Council determined not to proceed with this project during the Ordinary Meeting of 29th May 2023. |
| ✓ | 4.2.3b | Progress the construction of the Gipps Street Recreation Precinct project. | <ul style="list-style-type: none"> Works are progressing across various elements on-site including amenities building, pump track, skate park and sports fields. |
| ✗ | 4.2.3c | Completion of construction of the Regatta Park precinct project. | <ul style="list-style-type: none"> Project has experienced some delays due to: <ul style="list-style-type: none"> Latent site conditions and unsuitable subgrade (Pavement have been redesigned to mitigate risk of future road settlement issues) Inclement weather, Rain and flood delays (Various activities have been brought forward and fast tracked to mitigation program delays) Utility clashes for installation of new traffic lights (Utilities have been relocated to avoid any clashes) The entire drainage network and streetlights have been installed on the new River Rd. Additional features have been added to the design including a bigger concrete deck on the river edge with additional lighting on the accessible paths leading to the River. |
| ✓ | 4.2.3d | Progress the construction of the Dunheved Road Upgrade project. | <ul style="list-style-type: none"> The utility design approval is in progress. The process for the acquisition of land has commenced. The traffic signals design approval from TfNSW is in progress. |
| ✓ | 4.2.3e | Progress the construction of the City Park project. | <ul style="list-style-type: none"> The major utility relocations are now complete, allowing for the construction of the new amenities building to proceed. Landscaping and civil works along Henry Street and Station Street frontages are well advanced. |

OUTCOME 4: WE MANAGE AND IMPROVE OUR BUILT ENVIRONMENT

| | ACTION | DESCRIPTION | PROGRESS |
|---|---------------|--|--|
| ✓ | 4.3.2a | Implement programmed 2022–23 actions from the Sport and Recreation Strategy. | <ul style="list-style-type: none"> Council implemented actions from this year's Sport and Recreation Strategy Delivery Plan throughout the reporting period, including: <ul style="list-style-type: none"> Explorers Way playspace, St Clair has commenced construction; six other playspaces are in procurement with construction from July 2023. Trinity Drive Reserve, Cambridge Gardens, the project is near completion, and the junior playspace and skate and scooter facility are open. The parkour areas and traversing wall require additional work to complete the final certification. Cook Park, St Marys Outdoor Health and Fitness is open providing a variety of cardio and strength equipment for the community to use. Several key sports projects have been progressed with seven projects completed including: <ul style="list-style-type: none"> Parker Street Reserve Precinct upgrade including new amenities, floodlighting and field surface upgrades. Harold Corr Synthetic Athletics Track and Field Event Facility, Cambridge Park. Amenities upgrades at Bill Ball Oval, St Marys and Eileen Cammack, Jamisontown. Surveyors Creek Softball Complex Diamond 1 surface and dug-out upgrades. Floodlight upgrades at Allsopp Oval, Cambridge Park. |
| ✓ | 4.3.3a | Deliver annual program of maintenance on Council's sports grounds for 2022–23. | <ul style="list-style-type: none"> Most grounds have held up well throughout the winter sports season. The usual wear areas such as the track up the middle of fields and 20m leading up to goalposts, are showing wear. Vandalism at Andromeda Reserve Cranebrook saw a motorbike damage the fields, a car got onto Patterson Oval Cambridge Park, and a car got onto fields eight and nine at Jamison Park Penrith. All damage was repaired within a day or two with little to no playing/training time impacted. A drier year has allowed maintenance schedules to be maintained. |
| ✓ | 4.3.3b | Contribute to the delivery of the Parks Asset Renewal Program. | <ul style="list-style-type: none"> Liaised with the Community, Facilities and Recreation team to identify the availability of sports grounds to implement the spring renovation of grounds severely impacted by the adverse weather over the last two years. This will include aeration and top dressing. This is funded by State Flood Recovery Funds and is planned for spring/summer. Not all grounds are on this program. The other grounds will be on a scheduled spring renovation program including aeration/recycled topdressing. Advice provided to Assets and Facilities and Recreation on the condition of the City's sports grounds, parks and open spaces and where improvements are required. Some of these are related to funding being available to complete the works. |

OUTCOME 4: WE MANAGE AND IMPROVE OUR BUILT ENVIRONMENT

| | ACTION | DESCRIPTION | PROGRESS |
|---|---------------|--|--|
| ✓ | 4.3.3c | Deliver annual program of maintenance on Council's playgrounds and water play areas for 2022-23. | <ul style="list-style-type: none"> There has been some vandalism to playgrounds and splash parks over the reporting period. This has resulted in operational delays while parts are sourced. Livvi's Place Jordan Springs had the waterplay vandalised resulting in a three-month operational delay while parts were sourced. Phoenix and Pacific Reserve Erskine Park splash park is vandalised regularly resulting in ongoing operational delays during repairs. Lincoln Park Cambridge Park playground equipment is also vandalised regularly. Most playgrounds and splash parks are safe and operational with very few issues. |
| ✓ | 4.4.1a | Deliver annual maintenance program on Council's car parks for 2022-23. | <ul style="list-style-type: none"> City Presentation's shop and car park cleaning crew have carried out 715 scheduled cleans across Council's 35 registered car parks over the three-month reporting period. |
| ✓ | 4.4.1b | Deliver annual maintenance program on Council's public spaces for 2022-23. | <ul style="list-style-type: none"> The weather has been drier than this time last year, but enough rain to keep irrigation to a minimum. Colder temperatures and some heavy frosts have kept grounds moist but burnt off the grass in many areas. All areas are accessible. Street trees and those in parks and open spaces are being lifted, in line with the Street and Park Tree Management Plan, and mulched to prepare for the upcoming summer. Street tree pruning increases vision and accessibility throughout the City. |
| ✓ | 4.4.1c | Deliver annual program of maintenance on public trees for 2022-23. | <ul style="list-style-type: none"> The delivery of the annual tree maintenance program is on track. Trees are divided into three categories: <ul style="list-style-type: none"> Trees that can be pruned, or removed quickly and safely from the ground, are maintained by four mobile crews. These requests are usually completed within a few weeks. Trees that are up to approx. Ten metres and taller require an EWP (Elevated Work Platform) to complete. These requests include branches obscuring streetlights, and those growing over fences and awnings especially in town centres. These requests take a bit longer as only one crew covers all of Council. Tree requests are prioritised on their level of risk to the community. Requests take from between 24 hours to four weeks to complete. Trees above 10 metres are currently prioritised and forwarded to a tree contractor to complete. Trees around powerlines, high-traffic roads, and other challenging locations are also sent to a tree contractor. |
| ✓ | 4.4.1d | Deliver annual maintenance program on Council's public buildings for 2022-23. | <ul style="list-style-type: none"> City Presentation's Building Scheduled Maintenance team have delivered more than 1000 schedules throughout Council's 330 buildings over the past three months. All schedules were delivered within designated timeframes according to legislative and procurement policy. City Presentation's Building Reactive Maintenance team have completed over 1000 reactive maintenance requests over the past three months with a strong focus on quality and time-effective delivery. |

OUTCOME 4: WE MANAGE AND IMPROVE OUR BUILT ENVIRONMENT

| | ACTION | DESCRIPTION | PROGRESS |
|---|--------|--|--|
| ✓ | 4.4.2a | Conduct regular illegal signage and abandoned shopping trolley compliance campaigns. | <ul style="list-style-type: none"> During this reporting period, Rangers continued their focus on policing illegal advertising signage and abandoned shopping trolleys. The following case statistics were recorded: <ul style="list-style-type: none"> 75 shopping trolley complaints 38 proactive shopping trolley detections 26 illegal signage complaints from members of the public More than 100 proactive illegal signage removals Rangers continue to work closely with Development Services to manage illegal signage issues relating to ongoing community events. |



OUTCOME 5: WE HAVE AN OPEN AND COLLABORATIVE LEADERSHIP

| | ACTION | DESCRIPTION | PROGRESS |
|---|---------------|--|---|
| ✓ | 5.1.1a | Produce quarterly "Our Place" community news brochures. | <ul style="list-style-type: none"> Our Place was produced in the last quarter of 2022-23 after transitioning to a new print supplier, with the fourth edition being produced in June and will be distributed to residents in early July. The content of Our Place has kept its value of being a community newsletter focusing on the lifestyle of our city - both suburban and rural - with articles tailored to those areas along with broader and whole of LGA content. |
| ✓ | 5.1.1b | Undertake communication campaigns for Council's major projects and programs. | <ul style="list-style-type: none"> The Communications Team has undertaken various campaigns supporting Council's ability to communicate with the community. Campaigns vary in size, reach and complexity. They are appropriately tailored to the needs of the team delivering the program, their expectations of the campaign and the community's needs to be informed and engaged. Notable campaigns include the Mayoral Charity Ball, Waste (Chemical Cleanout Day / Textiles Drop Off Day / Recycle Your Bicycle event), Trees for Mum, Council's Draft Operational Plan, Dunheved Road Upgrade Update, DV Safe Phone campaign, St Marys Lights Up Event, and Penrith Producers. |
| ✓ | 5.1.1c | Investigate opportunities for new ways to communicate with the community. | <ul style="list-style-type: none"> From April to June 2023, Council's Digital Communications team upgraded the corporate website platform from Joomla 3 to Joomla 4 and moved from Google Analytics 3 to Google Analytics 4. A translation tool was introduced to the Your Say Penrith community engagement platform, allowing users to translate the site into one of the top 10 languages spoken in the Penrith LGA - Arabic, Chinese (Simplified), Filipino/Tagalog, Greek, Hindi, Italian, Maltese, Persian, Punjabi and Singalese. Council's corporate website received 444,296 unique page views during the three-month reporting period, with the top five pages viewed being: Bulky waste collection, Careers, Waste collection schedules, Rates payments fees, and Search. There were 15,174 unique users to Council's Your Say Penrith community engagement site from 1 April - 30 June 2023, with 457 community contributions received. Council's social pages were similarly active, with a combined reach of 1.68 million. Consisting of 7,83K link clicks, 13,85K reactions, 3,18K comments and 1,86K shares across the April to June 2023 reporting period. |
| ✓ | 5.2.1a | Review and adoption of Community Engagement Strategy by December 2022. | <ul style="list-style-type: none"> The Community Engagement Strategy and Participation Plan 2022-2026 and the Community Engagement Policy were adopted by Council at the December Council Meeting. |

OUTCOME 5: WE HAVE AN OPEN AND COLLABORATIVE LEADERSHIP

| | ACTION | DESCRIPTION | PROGRESS |
|---|---------------|---|--|
| ✓ | 5.3.2a | Implement Customer Experience Transformation technology project – Community Facilities and Recreation online booking, payments, facilities management and access. | <ul style="list-style-type: none"> The Tender Reference EOI 22/23-001, Booking and Venue Management was advertised online through APET360 on 24 April 2023. The EOI closed on 17 May 2023. The public EOI invited companies with the experience, capability and capacity to provide an end-to-end online booking solution to express their interest in being shortlisted for the select tender process for the Booking and Venue Management project. Fifteen submissions were evaluated in detail against the weighted evaluation criteria to determine an effectiveness rating. A shortlist of vendors were either invited to demonstrate the product to the Project Team or moved directly to be considered for the selected tender phase. The four successful vendors are: <ul style="list-style-type: none"> Perfect Mind (Xplor Recreation) Attekus (Bookable) Programus (Optimo) Zipporah A report was presented at the Ordinary Meeting on 24 July 2023. |
| ✓ | 5.3.2b | Implement Customer Experience Transformation technology project – Customer Feedback, Satisfaction and Complaints. | <ul style="list-style-type: none"> Council continued to implement the Customer Experience Transformation Technology Project. Highlights included: <ul style="list-style-type: none"> Completed detailed functional analysis and design of technical features for Dynamics 365 and the Online Services Portal. Completed Solution design including alignment of functionality with the associated business processes. Development of technical functionality completed for Sprint-1. Commenced collaborating with Communications on planning Awareness Activities (banners and information on website, emails, portals, and printed material). Agreed with Communications on functional requirements. Preparing to commence Sprint-2 of solution development. Engaged business SMEs to complete validation of Sprint-2 functional requirements. Completed System testing and bug fixing of functionality developed in Sprint-1. Presented to Governance and Compliance: the pop-up alerts functionality and processes related to complex customer management and validated the same. Organised two workshops for finalising specifications of feedback surveys and detailed discussion on pop-up alerts. |
| ✓ | 5.3.2c | Finalise the business case and commence procurement processes for the Enterprise Resource Planning (ERP) project. | <ul style="list-style-type: none"> Expression of Interest was released to the market and closed on 21st June 2023 with 18 respondents to the EOI. Evaluators have been identified and notified of the expectations and timeframe for the evaluation. Set-up is still occurring in the procurement system to allow the evaluation to be completed. |

OUTCOME 5: WE HAVE AN OPEN AND COLLABORATIVE LEADERSHIP

| | ACTION | DESCRIPTION | PROGRESS |
|---|---------------|--|---|
| ✓ | 5.3.3a | Provide accurate information to Council and the community on Council's financial position and activities. | <ul style="list-style-type: none"> The March 2023 Quarterly Review was reported to Council on 29 May 2023 with a surplus of \$379,986 transferred to reserve to provide capacity to respond to current and emerging priorities, resulting in a balanced budget position predicted for 2022-23. The June 2023 Quarterly Review is underway and will be reported to the Council on 28 August 2023. The Draft 2023-24 Operational Plan was prepared and adopted by the Council on 1 May 2023 together with the Draft 2023-24 Fees and Charges. These documents were placed on exhibition for 28 days. Council adopted the final 2023-24 Operational Plan on 26 June 2023. Council's 10-year Long Term Financial Plan (LTFP) is also updated as part of this process. |
| ✓ | 5.3.3b | Ensure compliance with all regulatory financial requirements is met including completion of the annual Financial Statements. | <ul style="list-style-type: none"> Council's 2021-22 Annual Financial Statements and external audit were completed and met all timeframes during the first six months of the 2022-23 financial year. All other regulatory financial requirements like Investments Reporting, GST and FBT have also been met. |
| ✗ | 5.3.4a | Design and implement a Strategy Development Framework. | <ul style="list-style-type: none"> The framework was adjusted to focus on a broader approach and criteria for strategies within Council and renamed the Strategy Framework. A draft Strategy Policy Statement and accompanying overview of the Framework are being developed to include purpose, strategy hierarchies and strategy management. A strategy monitoring process map has also been developed to ensure the smooth transitioning of strategic plans with relevant internal stakeholders. Extensive work was completed to update the Strategy Register in preparation for transferring the register to an internal digital platform. With the intention for the register to be made available on Council's website. This will enable the community to access strategic and supporting plans within the context of the Community Strategic Plan. While work continued on the framework components, completion of the project has been paused pending approval of the strategy register digital platform and the associated technical work required to populate the digital register and link strategy actions to the annual Operational Plans. |

OUTCOME 5: WE HAVE AN OPEN AND COLLABORATIVE LEADERSHIP

| | ACTION | DESCRIPTION | PROGRESS |
|---|---------------|---|---|
| ✓ | 5.3.5a | Develop a program of Service Reviews. | <ul style="list-style-type: none"> The LEAP (Leading Excellence and Performance) program was recently finalised to meet the requirement set out by the Office of Local Government (OLG) in 2021. The OLG updated the Integrated Planning and Reporting (IP&R) handbook and guidelines to mandate that all Councils in New South Wales undertake and report on the progress of services reviews. The specific requirements are noted in the IP&R Guidelines under sections 4.3 and 5.3 and the IP&R Handbook section 4.17. The development of the LEAP program was designed using data analysis from various data points such as complaints, workload volume, cost of service per capita, current risks and audit actions, business processes captured and the Community Engagement Survey. The program has been developed to span over the remaining two years of the Delivery Program, with a review of the success thus far and planning for the next four-year cycle to occur at the end of the reporting period. |
| ✓ | 5.4.1a | Progress the Erskine Park Urban Reinvestment Project. | <ul style="list-style-type: none"> Progress continues on the Erskine Park Urban Reinvestment Project. The Local Planning Panel determined six Subdivision DAs in late 2022. Detailed civil plans have been completed for the subdivision construction stage. |
| ✗ | 5.4.1b | Progress the 131 Henry Street Project. | <ul style="list-style-type: none"> Following the decision to withdraw the DA on the site, Council has been considering a range of options for the redevelopment of the site which considers the heritage status of the site and the strategic development of the City Centre. |
| ✓ | 5.4.1c | Progress the 158-164 Old Bathurst Road, Emu Plains Project. | <ul style="list-style-type: none"> Following the endorsement of the Detailed Business Case in May 2023, Council decided to return the land to the market to enable the industry to realise the site's potential. The procurement of a Licenced Commercial Real Estate Agent has progressed, with the engaged agent required to assist with the marketing and sale of the site. The tender closed on 14 June 2023 and the preferred candidate will be presented to Council for endorsement at the Ordinary Meeting in July 2023. |
| ✓ | 5.4.1d | Development of property investment options and solutions. | <ul style="list-style-type: none"> The Property Development team ensures that opportunity assessments are undertaken on the current commercial portfolio and reviews the market for new properties to acquire with a strategic fit to grow the commercial portfolio. A program of high-level business cases has been identified to ensure a pipeline of strategic works is being developed. A draft pipeline of works has been identified and will be further developed into a 10-year program and will be progressed in line with the development of Council's Commercial Property Strategy. |
| ✗ | 5.4.2a | Progress the Kingswood and St Marys commuter car park projects. | <ul style="list-style-type: none"> The St Marys and Kingswood Commuter Carparks remain on hold as part of the Independent Strategic Review on the Infrastructure Investment Pipeline (IIP). |
| ✓ | 5.4.3a | Improve systems and processes around asset management. | <ul style="list-style-type: none"> The open space asset data collection and revaluation has been completed. The road asset database is currently being updated and corrected. AUSSPEC asset inspections for the current calendar year are over 50% complete. Rural road drainage condition inspections completed in Llandilo and 90% completed in Londonderry and Berkshire Park. |

| OUTCOME 5: WE HAVE AN OPEN AND COLLABORATIVE LEADERSHIP | | | |
|---|--------|---|---|
| | ACTION | DESCRIPTION | PROGRESS |
| ✓ | 5.4.4a | Commence implementation of our Capability Framework. | <ul style="list-style-type: none"> Capability Mapping was successfully rolled out to all People Leaders by 30 June 2023. Approximately 46% of the organisation have now received their Capability Mapping and are able to commence the next phase of self-assessment, which has been supported with the release of the Self-Assessment Tool. There has been an increasing level of interest from leaders across Council for Capability Framework information sessions, which have been provided upon request to a number of areas across the business. Capability Mapping for all remaining roles across Council has now commenced. It will continue into 2023-24, along with further supporting resources and sessions to continue driving the implementation of our Capability Framework. |
| ✓ | 5.4.4b | Grow Leadership Development. | <ul style="list-style-type: none"> The third cohort of Igniting Leadership was successfully delivered in the third quarter of 2022-23. An Igniting Leadership Alumni event was also delivered to enable continual connection and networking of participants across the organisation. An Expression of Interest process has been completed with a high level of interest from leaders across Council, two further cohorts of participants have been placed into the program, which will be held in July 2023. Following the success of Igniting Leadership, there was a strong need to focus on our 'Team Leader' level leadership, prompting the in-house development of the 'Empowering Leadership' program. Content development was completed by June 2023, with the program now in its design phase, in preparation for broader communication and a pilot of the program in 2023-24. |
| ✓ | 5.4.4c | Develop a Safety Strategy. | <ul style="list-style-type: none"> The WHS Strategy was developed through working groups across Council and consultation occurred through the WHS Committee, the Leadership Team and various Managers. The Strategy will focus on four strategic priorities: <ul style="list-style-type: none"> Safety Leadership and Capability Safety Culture Risk Management and Health and Wellbeing. The Strategy will assist Council in driving us towards zero injuries. |
| ✓ | 5.4.4d | Strengthen child-safe practices as part of our commitment to being a child safe organisation. | <ul style="list-style-type: none"> Council continues to strengthen its Child-Safe practices. Monthly Child Safe and Wellbeing group meetings take place to track the Child Safe Action Plan and to ensure Child Safe Standards are implemented across the organisation. An internal intranet page and an external website page have been published to further educate staff and the public on their responsibilities and how to report a child at risk. E-learning continues to be mandatory for all staff to ensure they understand their responsibilities. Consultation is occurring with other departments to ensure the voice of children is considered in relation to play spaces in the LGA. Work is being undertaken regarding the Community Safety Plan and child safety initiatives for this plan. |

Organisational Indicators

Financial Indicators

VARIATION BETWEEN ACTUAL BUDGET AND PLANNED BUDGET

Council's budgets are prepared annually and phased into quarters. Although planning can never be completely accurate in an organisation the size and complexity of Council, comparing actual versus planned budgetary spend will indicate how well budgets are being phased and managed.

Refer to the Financial Services Manager's Report in this document for information on this indicator.

COST OF SERVICE DELIVERY OVER TIME

The cost-of-service delivery per capita over time will indicate whether Council's operations are becoming more efficient. An increase in cost is not necessarily a problem. There are many reasons why costs may increase, including changing community priorities, increased costs of materials or an improvement in the quality of service being provided. Changes to organisational structure and priorities will impact the cost of service delivery at a division level. Overall, however, the cost of service delivery across the organisation should trend downwards.

This indicator will be reported annually in Council's Annual Report.

Management Indicators

COMPLETION RATE / STATUS OF OPERATIONAL PLAN ACTIONS (PROGRESSING TO SCHEDULE)

Each year, Council commits to deliver specific actions to prepare the Operational Plan. Actions are time-limited, beyond business-as-usual projects and activities that have a set start and finish date and an identified deliverable. *Operational Plan* actions are public commitments to our community, and we must report on our progress while recognising that occasionally priorities may need to be reviewed to respond to unanticipated challenges or opportunities.

RESULT:

84%

As of the end of June 2023, 84% of Council's 2022-23 Operational Plan Actions were completed.

ANNUAL BUSINESS PLAN REVIEWED QUARTERLY

All business units reviewed and updated their business plans in November 2022, as part of the development of the 2023-24 Operational Plan. We are currently working on a software solution to improve Business Planning and Reporting and enable better integration with Council's Integrated Planning and Reporting (IP&R) Framework.

EMPLOYEE LEAVE LEVELS MEET ORGANISATIONAL TARGETS

Leave is essential to employee wellbeing and can also help indicate engagement levels. Council has targets for annual leave to ensure workloads are planned to allow staff to take reasonable leave and measuring unplanned leave allows Council to identify possible areas of disengagement. This indicator will be reported six-monthly at an organisational level.

Annual Leave

TARGET:

100%

of employees to have less than 8 weeks of accrued annual leave

RESULT:

89.48%

(1,207 of 1,349 temporary and permanent staff) have less than eight weeks of accrued annual leave as of 30 June 2023.

This figure represents the period 1 January – 30 June 2023. Tracking this indicator also helps identify leave patterns across the organisation. Leave targets are anticipated to be reviewed as part of Council's 'Finding Balance' journey.

Unplanned Leave

TARGET:

Employees to have taken less than an average

9 days

of unplanned leave per financial year.

RESULT:

Average of

9 days

per employee.

Tracking this indicator also helps identify leave patterns across the organisation.

Customer Experience Indicators

CUSTOMER EXPERIENCE PERFORMANCE MEETS AGREED TARGETS

Implementing a new cloud-based telephone system has shaped the way Customer Experience analyses their data and has allowed new ways to track, record and display customer service and satisfaction achievements.

Call Service Level

TARGET:

80%

RESULT:

85.5%

of calls were answered within 2 minutes

NUMBER OF CALLS RECEIVED:

74,833

Tracking this indicator also helps identify the customer service levels provided to our customers. experience.

Aftercall Survey

RESULT:

96.1%

was the Satisfaction rating on 1,653 calls surveyed

Tracking this indicator also helps identify the satisfaction levels of our customer's experience.

OUTCOME 1

We protect and enhance an ecologically sustainable environment



What have we done over the past six months?

The following indicators help to measure the effectiveness of Council's activities in delivering the strategies included in this outcome.

| | | |
|---|---|---|
| 1.1.1 Deliver programs that help improve our City's natural environment, including significant native roadside vegetation | Number of developed Programs that help improve our City's natural environment | 6 |
| | Number of programs implemented that help improve our City's natural environment | 6 |
| 1.1.2 Improve our natural areas, parks and public spaces | Service standards achieved in relation to natural areas, parks & public spaces maintenance | 100% |
| 1.2.1 Identify, support, develop and deliver initiatives to respond to a changing climate (including cooling the city and resilience initiatives) | Number of Climate Change initiatives developed | 8 |
| | Number of Climate Change initiatives implemented | 5 |
| | Total Emissions produced (Tonnes CO2) | No data available (reported annually in Annual Report) |
| 1.2.2 Help our residents and businesses understand how they can increase resource recovery, reduce waste and reduce carbon footprint | Number of programs developed for resident and businesses (Resource recovery/ Reduce Waste/ Reduce Carbon Footprint) | 7 |
| | Number of programs implemented for resident and businesses (Resource recovery/ Reduce Waste/ Reduce Carbon Footprint) | 13 |
| | Number of program participants for resident and businesses (Resource recovery/ Reduce Waste/ Reduce Carbon Footprint) | 4,199 |
| | Number of downloads of the Waste Champion app | 49,941 |



| | | |
|---|---|------|
| 1.2.3 Manage the risk to and impact on life and property from the existing and potential future use of the floodplain | Number of flood studies completed | 1 |
| | Number of flood risk management plans completed | 0 |
| | Percentage of properties on the floodplain covered by an adopted catchment-based Flood Risk Management Plan | 50% |
| 1.2.4 Provide advice on floodplain and Stormwater management | Percentage of accurate and timely advice provided on floodplain and stormwater management requests within agreed service levels | 100% |
| 1.3.1 Collaboratively manage illegal dumping across Western Sydney (RID Squad) | Percentage of matters are investigated in the RID online Case Management Database | 100% |
| | Percentage of adherence to EPA Service Level Agreements | 100% |

| | | |
|---|--|--------|
| 1.3.2 Manage resource recovery and waste collection services | Number of CRM cases received relating to resource recovery and waste collection services | 52,680 |
| | Percentage of CRM cases received relating to resource recovery and waste collection services responded to within agreed service levels | 89.5% |
| 1.3.3 Guide landholders towards sustainable on-site management of sewage and wastewater to protect and enhance the quality of public health and the environment within the City | Number of approval renewals issued prior to expiry | 833 |
| | Number of new installation applications assessed and determinations issued within 15 working days | 21 |

STRATEGY 1.1 GREEN THE LANDSCAPE, PROVIDE MORE SHADE AND PROTECT BIODIVERSITY

The Principal Activities that help deliver this strategy are:

- 1.1.1** Deliver programs that help improve our City's natural environment, including significant native roadside vegetation.
- 1.1.2** Improve our natural areas, parks and public spaces.

Highlights

- Work continued in the following programs during the reporting period to help improve our City's natural environment:
 - On-site Sewage Management System Program
 - Environmental Health Development Referral Assessment
 - Vegetation Permit Applications
 - Water Health Program
 - Complaint and Incident Investigations
 - general natural system programs such as stormwater and biodiversity improvements (Biodiversity, Water Sensitive Urban Design, Stormwater Improvement, Education and Advocacy)
- During the period over 1,039 DA referrals (comprising Environmental Health referrals, Biodiversity, waterways referrals and tree referrals) were assessed by the Environmental Health section.
- The water health monitoring program includes recreational water quality monitoring and macro-invertebrate sampling. Macro-invertebrate sampling is carried out twice each year, in Autumn and Spring. Seasonal monitoring of waterway health helps to identify changes in water quality and the ecological condition of local waterways and is used as a general indicator of water health. The results of the Spring and Autumn surveys show a steady trend in stream health compared with previous years.
- Continued to investigate environmental and public health complaints; these include complaints regarding Air, Noise and Water Pollution and other miscellaneous environmental health-related matters.
- Continued to provide reactive and scheduled maintenance services within natural areas, parks and public spaces across the city.

Additional highlights are in the "HOW DID WE DO" section.

Challenges

- The level of referrals has continued to generate a significant workload, which reflects the current development and strategic planning environment. Examples of major regional projects include Aerotropolis, Glenmore Park Stage 3, Mamre precinct and Orchard Hills precinct planning.
- The continuing impact of flood damage to key infrastructure across the city (local roads, pathways (including the Great River Walk), sporting fields, and natural/bushland areas).

STRATEGY 1.2 STRENGTHEN SUSTAINABILITY AND CLIMATE RESILIENCE

The Principal Activities that help deliver this strategy are:

- 1.2.1** Identify, support, develop and deliver initiatives to respond to a changing climate (including cooling the city and resilience initiatives).
- 1.2.2** Help our residents and businesses understand how they can increase resource recovery, reduce waste and carbon footprint.
- 1.2.3** Manage the risk to and impact on life and property from the existing and potential future use of the floodplain.
- 1.2.4** Provide advice on floodplain and stormwater management.

Highlights

- A number of key projects and activities have progressed during this period including an extensive street tree planting program under the Greening Our City Program. Council successfully planted around 8,000 trees on Council-owned land across 13 suburbs at 83 locations, including residential nature strips, industrial estates, parklands and infrastructure corridors.
- Council cohosted an event 'Where Shade Hits the Pavement,' bringing together industry representatives to discuss urban heat and propose solutions to mitigate the impacts for our residents.
- During 2022-23, 84,946 tonnes of waste was collected from bins across the City, comprising 35,767 tonnes of FOGO, 15,365 tonnes of recycling and 33,814 tonnes of residual waste. There were also 25,286 tonnes of bulky household waste collected with 56,861 individual bookings made.

- Penrith residents continue to use the various waste and resource recovery services offered by Council with the chemical clean out, electronic waste drop off day, bicycle drop off/ repair day and clothing and textile drop off day all well attended.
- Waste and Recycling education activities were positioned at events including the Glenmore Park Family Fun Day and Penrith Producers and social media advertising and push button notifications to engage online audiences.
- The FOGO in Multi-Unit Developments program commenced with Phase 1 seeing 158 unit complexes (1,797 individual households) receiving FOGO bins, kitchen caddies, green compostable bags and one of four education methods supporting the program. These education methods will be evaluated as part of the EPA grant-funded project. The most effective education method will roll out the FOGO service to the remaining Multi-Unit Developments anticipated by 2024. The trial has seen high participation with mostly correct content in the FOGO bins.
- The recycling processing contract with Visy Recycling was extended for five years, ending on 30 June 2029, securing the processing of Penrith residents' yellow-lidded bin contents into new products.
- Council continued to manage the floodplain in accordance with the NSW Floodplain Development Manual. Flood advice and information are available through Council's website and local libraries on an ongoing basis.
- Work continued on the following:
 - Emu Plains Floodplain Risk Management Study
 - Rickaby's Creek Catchment Flood Study
 - Oxley Park Levee design

Additional highlights are in the "HOW DID WE DO" section.

Challenges

- Managing increased costs associated with commercial waste services
- Working through the proposed changes to the State Floodplain Management Framework and Policy

STRATEGY 1.3 MINIMISE THE IMPACTS OF WASTE AND POLLUTION

The Principal Activities that help deliver this strategy are:

- 1.3.1** Collaboratively manage illegal dumping across Western Sydney (RID Squad).
- 1.3.2** Manage resource recovery and waste collection services.
- 1.3.3** Guide landholders towards sustainable on-site management of sewage and wastewater to protect and enhance the quality of public health and the environment within the City.

Highlights

- Council continued to host the operations of the Western Sydney RID Squad on behalf of the other member councils which currently include; The Hills, Camden, Fairfield, Blacktown and Blue Mountains.
- During the six-month reporting period, the RID Squad conducted 1,397 investigations, issuing six official cautions and 34 penalty notices valued at \$45,150.00.
- The capability of the RID Squad to conduct targeted operations and provide illegal dumping analytics to stakeholders has been significantly enhanced via the development of a proprietary analytics and intelligence platform.
- 92.38% of general waste enquiry cases were completed. 85% of missed waste service requests were actioned within 24 hours.
- Waste operation meetings were held weekly with collection contractors to ensure servicing was streamlined and issues resolved quickly.
- Twenty one applications and referrals were assessed for On-site Sewage Management (OSSM) systems and 833 operational approvals were issued.

Additional highlights are in the "HOW DID WE DO" section.

Challenges

- Maintaining thorough assessment levels within cost and resource restraints.

OUTCOME 2

**We are welcoming,
healthy, happy, creative
and connected**



What have we done over the past six months?

The following indicators help to measure the effectiveness of Council's activities in delivering the strategies included in this outcome.

| | | |
|--|---|-----|
| 2.1.1 Work with local communities to identify priority issues in their area and build local resilience | Percentage of community satisfaction with Village Café programs | 90% |
| | Number of Village Café programs planned | 18 |
| | Number of Village Café programs delivered | 18 |
| | Number of participants at Village Café program | 200 |
| 2.1.2 Develop effective strategies that respond to the impacts of growth, redevelopment and change in our community | Number of programs on the impacts of growth, redevelopment and change in community developed | 4 |
| | Numbers of participants in programs on the impacts of growth, redevelopment and change in the community | 50 |
| 2.1.3 Engage with our community on resource efficiency and to improve resilience | Number programs on resource efficiency and resilience delivered | 6 |
| | Number of participants at programs on resource efficiency and resilience | 375 |
| | Number of digital interactions on resource efficiency and resilience | 30 |
| 2.2.1 Work in partnership to support the revitalisation of the Penrith, St Marys and Kingswood centres | Number of Partnership Agreements that support revitalisation of the Penrith, St Marys and Kingswood centres | 2 |
| | Number of revitalisation activities and programs programmed | 13 |
| | Number of revitalisation activities and programs completed | 13 |

| | | |
|---|---|-------------------|
| 2.2.2 Work with government and community organisations to address local issues and improve the capacity and social wellbeing of the community | Number of community sector training and development sessions delivered | 6 |
| | Numbers of participants at Community sector training and development programs | 50 |
| | Community satisfaction level with sessions on community sector training and development | 93% |
| 2.2.3 Work with partners to develop and integrate strategies that strengthen our community | Number of strategies developed to strengthen our community | 4 |
| | Number of unique partners involved in developed strategies to strengthen our community | 20 |
| | Community satisfaction levels with strategies developed to strengthen our community | No data available |
| 2.2.4 Work with community and partners to foster a safe and welcoming City | Community satisfaction levels on our city being safe and welcoming | 75% |

| | | |
|---|--|---------|
| 2.2.5 Help promote responsible pet ownership | Number of companion Animal Act educational initiatives delivered | 8 |
| | Number of participants at Animal Act educational initiatives | 602 |
| | Number of Investigations/ inspections relating to companion animals completed within the agreed service levels | 1,232 |
| 2.2.6 Provide advice and help protect and improve the health of our community | Percentage of businesses achieving a Scores on Doors rating (Target >90%) | 85% |
| 2.2.7 Ensure buildings constructed are safe and healthy | Number of building construction complaints made | 11 |
| | Number of building construction complaint responded to within agreed timeframe | 11 |
| | Number of building construction audits completed | 43 |
| 2.2.8 Deliver Health, Fitness and Aquatic services to support social, health and wellbeing in the community | Member satisfaction level with facilities and services provided | 66% |
| | Number of visitors | 238,543 |
| | Number of memberships | 5,356 |
| 2.3.1 Deliver library services that support a vibrant, connected community | Number of programs delivered | 254 |
| | Number of participants at programs | 5,032 |
| | Number of library interactions | 217,580 |

| | | |
|---|--|--|
| 2.3.2 Deliver high quality children's services | Child Care Centres Occupancy rates | 88% |
| | Percentage of Children's centres that are equal or exceed the National Quality Standards (NQS) | 100% <small>(2 centres have been through the revised self-assessment tool and meet or exceed the NQS)</small> |
| 2.3.3 Provision of cemeteries to assist in meeting community needs | Community satisfaction level with Council's cemeteries | 100% |
| 2.4.1 Conduct and support events that include all members of our community | Number of community events held | 6 |
| | Number of participants at community events held | 23,580 |
| 2.4.2 Support and implement initiatives which contribute to culture and creativity across our City | Number of initiatives delivered that contribute to culture and creativity | 23 |
| | Number of participants at initiatives that contribute to culture and creativity | 23,580 |
| | Community satisfaction with initiatives that contribute to culture and creativity | 92% |
| 2.5.1 Develop strategic partnerships with Aboriginal communities and Community Service Providers to harness collective resources and respond to community needs | Number of partnerships developed with Aboriginal communities and community service providers | 70 |
| | Number of partnerships implemented with Aboriginal communities and community service providers | 1 |

STRATEGY 2.1 BUILD AND SUPPORT COMMUNITY RESILIENCE TO ADAPT TO CHANGING CIRCUMSTANCES

The Principal Activities that help deliver this strategy are:

- 2.1.1 Work with local communities to identify priority issues in their area and build local resilience.
- 2.1.2 Develop effective strategies that respond to the impacts of growth, redevelopment and change in our community.
- 2.1.3 Engage with our community on resource efficiency and to improve resilience.

Highlights

- During the reporting period, Council engaged with local communities to identify priority issues and opportunities in affordable housing, community safety, nighttime activities and welcoming and inclusion from the perspective of culturally and linguistically diverse people. Feedback is being used to inform the preparation of a draft Affordable Housing Strategy, draft Community Safety Plan, draft Nighttime Economy Strategy and draft Multicultural Action Plan.
- Council continued preparing strategies and plans that respond to growth and change, including a draft Cultural Strategy and Action Plan and Community and Cultural Facilities Strategy. Council's draft Community Safety Plan is well-advanced and in the final stages of development. During this period, Council developed a draft Multicultural Action Plan and Draft Affordable Housing Strategy.
- Council continued to develop and deliver programs under the Penrith Resilient Action Plan, including projects such as engaging Council's Access Committee, Multicultural Working Party and Resilience Committee on emergency preparedness and recovery partnership projects.

Additional highlights are in the "HOW DID WE DO" section.

STRATEGY 2.2 ENHANCE COMMUNITY WELLBEING, SAFETY AND NEIGHBOURHOOD AMENITY

The Principal Activities that help deliver this strategy are:

- 2.2.1** Work in partnership to support the revitalisation of the Penrith, St Marys and Kingswood centres.
- 2.2.2** Work with government and community organisations to address local issues and improve the capacity and social wellbeing of the community.
- 2.2.3** Work with partners to develop and integrate strategies that strengthen our community.
- 2.2.4** Work with community and partners to foster a safe and welcoming City.
- 2.2.5** Help promote responsible pet ownership.
- 2.2.6** Provide advice and help protect and improve the health of our community.
- 2.2.7** Ensure buildings constructed are safe and healthy.
- 2.2.8** Deliver Health, Fitness and Aquatic services to support social, health and wellbeing in the community.

Highlights

- In the last six months, Council has progressed with developing the St Marys Place Plan and the high-level Concept Plan for Central Park. External engagement occurred on both projects with 540 residents, students, and business owners participating in various opportunities to inform this work.
- Council continued to work in partnership with the Penrith CBD Corporation and St Mary's Town Centre Corporation to support local business.
- During this period Council hosted meetings of the Penrith Homelessness Interagency, Penrith Youth Interagency and the Penrith General Interagency.
- Council delivered 'Sector Connect', a networking and information event for local community services, groups, government agencies, and services. The event was attended by over 80 people and included workshopping to jointly identify key and emerging issues and opportunities and provide up-to-date localised demographic and community wellbeing data to assist community and government services with their future planning and current service delivery.
- Council continued to work with local health partners, including the Nepean Blue Mountains Local Health District, Greater Western Sydney Aboriginal Health Service and the Primary Health Network to prepare an updated Health Action Plan for Penrith. Council also continues to contribute to the Western Sydney Health Alliance and other Western Sydney Councils, on strategies to improve the health outcomes of residents in Western Sydney.
- During this period Council has sought the support and feedback of key partners including the Nepean Police Area command, local schools, religious organisations, businesses and community groups in the preparation of a range of plans that seek to strengthen our community through collaboration including the draft Community Safety Plan, draft Nighttime Economy Strategy and draft Multicultural Action Plan.
- A draft Community Safety Plan outlining key community safety priorities and actions for the four years from 2023-2027 is in the final stages of preparation. The Plan was developed following community and stakeholder engagement and analysis of local crime data and trends finalised in this period. Outcomes of the community and stakeholder engagement were tabled with the Penrith Community Safety Partnership in May 2023. The draft Community Safety Plan will be reported to Council in the first quarter of 2023-24.
- Council's Ranger and Animal Services Team continued to promote responsible pet ownership across the community. Rangers investigated dog attacks, allegations of nuisance and menacing behaviours, noise complaints (excessive barking) and general companion animal compliance.
- Rangers continued engaging with the community at shopping centres, events like St Marys and Roam festivals, and pre-organised industry gatherings like Dogs in the Park and Dogs NSW Open Day.
- Council's Rangers continued patrolling off-leash dog parks and other open spaces to encourage voluntary compliance with Companion Animal Legislation as part of Operation TAG, WAG & BAG.
- During the six-month reporting period:
 - 476 primary food business inspections and 266 reinspections were completed.
 - 172 food businesses rated five stars, 86 rated four stars and 40 rated three stars. This equates to 85% of local food businesses receiving a rating certificate. Fifty-four businesses did not qualify or were not eligible for a rating (bar only) with a further 124 inspections confirming that the business had closed or changed proprietors.
 - 74 primary skin penetration business inspections and 10 reinspections were completed.
 - 19 primary swimming pool and splash park business inspections and two reinspections were completed.
 - 56 primary regulated system (cooling tower and warm water systems) inspections were completed.

- Ripples facilities have continued to see increased visitation and participation in recovering from the pandemic. Greater program diversity and improved access through new equipment and extended operating hours have contributed to this growth.

Additional highlights are in the “HOW DID WE DO” section.

Challenges

- The current economic conditions have increased the number of animals impounded at the Hawkesbury Companion Animal Shelter. Other changes in legislation and shelter practices have led to extended timeframes for rehoming of animals. This has led to capacity issues at the shelter.
- A significant challenge was specific to the food safety and education program with food businesses reporting they are still suffering from the COVID-19 Pandemic and its effects on their business. Local food businesses have reported difficulty finding and keeping staff, resulting in some businesses not being operated to their usual standard of cleanliness and hygiene. This has significantly increased the workload for enforcement action and reinspections of businesses.
- The current cost and supply issues with labour and building materials directly impact the construction industry, hence the number and timing of Certification applications, inspections and certificates, with many amendments and DA modifications resulting during these processes.
- The introduction of more stringent legislation has also increased certification considerations; however the increased scrutiny will ultimately improve building quality and safety for building occupants, particularly those living in residential flat buildings.
- Significant venue improvements and renewal have continued to be prioritised. This has sometimes impacted access to parts or all of the facilities. The St Marys indoor pool had a planned closure for two months to enable critical maintenance for ongoing usage.

STRATEGY 2.3 PLAN FOR, DELIVER AND IMPROVE COMMUNITY SERVICES

The Principal Activities that help deliver this strategy are:

- 2.3.1** Deliver library services that support a vibrant, connected community.
- 2.3.2** Deliver high-quality children’s services.
- 2.3.3** Provision of cemeteries to assist in meeting community needs.

Highlights

- During this period 164,010 people visited our library branches and 217,580 items were borrowed. The library gained 5,291 members, totalling 50,273 members and 5,032 people attended programs.
- One highlight was Council’s endorsement of the new Library Services Strategy. Implementing this Strategy over the next five years will ensure that our service continues to be inclusive and responsive to the needs of all members of the Penrith community.
- Our library’s Outreach Services also performed well during this period with the Toy Outreach Service providing access to specialised toys for 41 individuals and 12 childcare centres.
- The Home Library Service delivered library items to 158 patrons and our Pop-Up Library made 11 appearances at community events across the LGA.
- Penrith and St Marys libraries continued to provide space for community groups and organisations to meet and display their artwork. These groups included Wrap With Love, TAFE NSW, Deaf Connect, Ames Australia and Link Wentworth.
- We also increased our toy library collection by adding board games and developed a monthly eNewsletter to inform the community of upcoming library events and services.
- Penrith City Council Children’s Services have continued to grow over the last six months with six new services commencing this year. Somerset Cottage Children’s Centre operating out of the Nepean Hospital grounds is a 68-place Long Day Care Centre. The other five services are Out of School Hours Care (OSHC) on school ground services.
- Long day care Year to Date utilisation rates are 3.5% lower than its target of 91%. All preschool services continued strongly into 2023 with the continuation of free preschool with year-to-date utilisation rates 5.8% higher than the targeted amount. Before and after-school care services utilisation rates have continued strongly with After School Care 7.2% higher than the Year to Date target.

- Support to improve access for children with ongoing high support needs has been provided by the Commonwealth-funded Inclusion Development Fund and the State Government Preschool Disability Inclusion Program over the last six months. These programs have built the capacity of services to include children with ongoing high support needs in mainstream services. During the past six months the services managed by the Cooperative enrolled over 62 children with diagnosed additional needs and disability.
- The Ngara showcase was held on Tuesday 21 March 2023, coinciding with Harmony Day. The theme for Harmony Day “everyone belongs” was a fitting theme for the showcase. Ngara is an Aboriginal word meaning listen, hear and think. The evening was a fantastic culmination of the Community Grants Programs. The evening started with a moving Welcome to Country by Uncle Danny and Trevor Eastwood. Community groups including Mission Australia, KU, and Connect Child and Family Services attended the showcase. The event provided an opportunity to have a “yarn” with Uncle Danny and celebrate the projects with Rheanna Lotter from Ngandabaa and Trevor Eastwood from Dalmarri. Uncle Danny mesmerised the group with his impromptu drawing and contributed to the collaborative artwork with many of our educators and leaders. Indigenous food including Kangaroo was enjoyed by all who attended. The Ngara showcase has also been nominated for the 2023 National Awards for Local Government.
- During May 2023, Queenies Book of Comfort ‘Train the Trainer’ program was run for Children’s Services staff. The Penrith City Council Local Government area has one of NSW’s highest domestic violence incidents, with 1,131 incidents reported in 2022. Queenies Book of Comfort is a program run by Tanya McQueen and Judi Rhodes, (two Early Childhood Educators from Tasmania) who have a wealth of experience and knowledge in working with families and children suffering from trauma, including bushfires, COVID-19, death, divorce, floods, and family violence. The program enables educators to provide children with skills and activities to encourage conversations around trauma so they can calm themselves, stay safe, get help, and begin to heal. Research has found that if children can express themselves by talking, they don’t need to show it by expressing big behaviours.
- On Wednesday 12 April 2023, Children’s Services held its annual Vacation Care Gala Day at the Penrith Valley Sports Stadium. The day was attended by over 300 young people from 6 of our Vacation Care sites. The day was fun with action-packed experiences, including Nerf wars games, bubble artistry, and competitive games of tug of war and broomball. The three inflatables were also well used as young people jumped through mazes and enjoyed the slides.
- Building upgrades have continued with kitchen upgrades at Floribunda and Erskine Park Children’s Centres. Erskine Park Children’s Centre also received a minor upgrade to the nappy change facility, including custom cabinetry, bench tops, and new hand washing and bath facilities.
- Playground upgrades have occurred at Gumbirra Children’s Centre, including a basketball court, seating areas, vegetable gardens, and a large, grassed area for active play. In June 2023, playground works were completed at Koala Corner. Works included removing the soft fall surfacing and replacing synthetic grass to improve overall access and safety for children. Tiered retaining walls were also installed along with drainage to enhance overall water runoff and new and improved gardens. An upgrade to the deck area was another feature where children could explore.
- National Simultaneous Storytime was celebrated across Children’s Services on Wednesday 24 May 2023. The services provided a video they could play at 11 am with the Mayor and General Manager participating in a reading of “The Speedy Sloth” by Rebecca Young and Heath McKenzie. Mobile Playvan celebrated National Simultaneous Storytime at their North St Marys session. Paint Penrith REaD and Community Junction provided Rooby, reading tents and Messy Makers. North St Marys Preschool brought children across to join in the event. The story was read at 11 am with Rooby Roo joining the Storytime fun. Lucky door prizes were given out on the day, with eight lucky families winning a book pack, including “The Speedy Sloth.”
- During the last six months there have been 93 burials in Council-managed operational cemeteries, Penrith Cemetery – 64, St Marys Cemetery – 23 and Emu Plains – 6. A total of 51 ashes placements occurred in the three cemeteries during this time.
- A new memorial garden and planting were completed around the undercover shelter at Penrith General Cemetery; the new memorial garden will provide 240 new sites for ashes placements. The new memorial garden will give families an alternative to a double-depth burial site at the cemetery.
- City of Penrith RSL sub-Branch held a rededication service for the late (Capt) Dorothy Potter, after the sub-Branch arranged to restore the grave. Dorothy was a Nurse in the 2nd AIF in New Guinea in WWII.
- Council Cemetery memorialised returned service men and women on Anzac Day by installing a small Australian Flag and poppies on their graves and ashes sites.
- Memorial banners were placed in all three cemeteries to commemorate Mother’s Day.
- Penrith City Council Cemetery services continue to meet community expectations. The three operational and two heritage cemeteries under council’s care and control continue to be maintained and enhanced on regular maintenance and enhancement cycles.

Additional highlights are in the “HOW DID WE DO” section.

STRATEGY 2.4 SUPPORT AND PROVIDE OPPORTUNITIES TO PARTICIPATE IN ACTIVITIES AND EVENTS THAT CELEBRATE OUR DIVERSITY, CULTURE AND CREATIVITY

The Principal Activities that help deliver this strategy are:

- 2.4.1** Conduct and support events that include all members of our community.
- 2.4.2** Support and implement initiatives which contribute to culture and creativity across our City.

Highlights

- Supporting all community members to participate in community events has been a significant focus of Council's events team during this period. Events staff have attended training in inclusive practices and learnings have been applied to events held during this period. Work is also underway to develop an Accessible Events Toolkit to assist in future event planning. As part of planning now underway for REAL Festival in September 2023, a number of considerations have been made to maximise the accessibility and inclusiveness of the event, including:
 - Developing an Event Accessibility Plan and appointing an Access Lead
 - Identified additional accessible car parking on Tench Avenue
 - Implementing 'quiet hours' at the commencement of each day's program and delivering a designated 'quiet zone' at the event site free from loud or bright programming elements.
- Council continued to deliver creative and cultural opportunities to residents through community events in this period including St Mary's Lights Up, Family Fun Day at Glenmore Park, Summer Cinema Series, Sunburst Film Festival and school holiday programs.
- Council officers supported three artists awarded small grants through the Magnetic Places grants program to plan and implement their community-led and place-based arts installations.
- Work has continued preparing a draft Cultural Strategy and Action plan to prioritise actions for the next four years that foster participation in arts, culture and creativity.

Additional highlights are in the "HOW DID WE DO" section.

STRATEGY 2.5 RESPECT, ENGAGE AND CELEBRATE OUR DIVERSE ABORIGINAL AND TORRES STRAIT ISLANDER COMMUNITY, THEIR RICH HERITAGE AND CONTINUING CULTURE

The Principal Activities that help deliver this strategy are:

- 2.5.1** Develop strategic partnerships with Aboriginal communities and community service providers to harness collective resources and respond to community needs.

Highlights

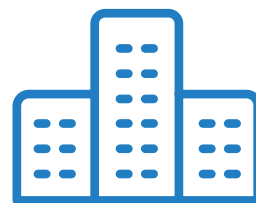
- Council continued to develop and build partnerships with local Aboriginal communities and community service providers through its planning-related work, including preparing a Health Action Plan and drafting a Community Safety Plan.
- In this period planning for NAIDOC Week 2023 occurred and Council connected with over 80 organisations and individuals. This assisted Council in building awareness, fostering new relationships and considering new opportunities for future partnerships.

Additional highlights are in the "HOW DID WE DO" section.



OUTCOME 3

We plan and shape our growing City



What have we done over the past six months?

The following indicators help to measure the effectiveness of Council's activities in delivering the strategies included in this outcome.

| | | | | | |
|---|--|-------------------|---|---|----|
| 3.1.1 Enhance and grow Penrith's Economic Triangle | Number of actions from the Strategy Implementation Plan successfully delivered | 25 | 3.1.5 Create opportunities to enable cultural and economic international relationships for our existing and future community | Number of partnerships and programs delivered to enable cultural and economic international relationships | 3 |
| | Unemployment rate | 3.86% | | | |
| | Number of investment leads generated | 5 | | | |
| 3.1.2 Facilitate and pursue investment leads based on industry sector research | Number of marketing campaigns delivered | 2 | 3.2.1 Ensure our strategic framework and vision are contemporary and informs our land use planning and advocacy | Number of strategies in progress | 4 |
| | Number of digital marketing interactions | 8 | | Number of strategies that are on track or completed | 3 |
| 3.1.3 Promote Penrith as a place to live, visit and work in through city marketing and economic development initiatives | Number of visitors | No data available | 3.2.2 Facilitate appropriate land use outcomes for our city that are consistent with our Local Strategic Planning Statement | Number of planning proposals progressing | 10 |
| | | | | Number of planning proposals that are on track or completed | 3 |
| 3.1.4 Facilitate opportunities to increase visitation to Penrith | Number of programs to increase visitation delivered | 2 | 3.2.3 Influence state planning policies and legislation to ensure it responds to our land use vision and the needs of our community | Number of submissions to the Department of Planning and Environment | 4 |
| | Number of participants at programs to increase visitation | No data available | | | |



| | | |
|---|---|--------------|
| 3.2.4 Ensure services, facilitates and infrastructure meet the needs of a growing population through the contributions framework | Number of VPAs progressing | 17 |
| | Number of VPAs progressing on track or completed | 4 |
| | Number of Contribution Plans progressing | 5 |
| | Number of Contribution Plans progressing on track or completed | 2 |
| 3.2.5 Provide advice and maintain a contemporary planning framework of land use and statutory plans | Number of Plans finalised | 3 |
| | Number of Planning Certificates Issued | 2,922 |
| 3.2.6 Facilitate and plan for housing diversity and liveability | Number of Plans considered for residential development | 3 |

| | | |
|---|---|------------|
| 3.2.7 Guide sustainable quality development outcomes for the community through expert advice, transparent, efficient assessment, policy input and continuous improvement | Number of Single Dwelling Development Applications received | 71 |
| | Number of Dual Occupancy & Secondary Development Applications received | 40 |
| | Number of Multi Unit Development Applications received | 10 |
| | Number of Mixed-Use Development Applications received | 2 |
| | Average number of days for minor Development Application processing time | 56 |
| 3.2.8 Help minimise impacts on the environment from unauthorised activities | Number of complaints responded to within service levels | 954 |
| | Average number of compliance matters closed per month | 116 |

| | | |
|---|--|-------------|
| 3.2.9 Ensure privately owned swimming pools are safe and healthy | Number of complaints responded to within service levels | 129 |
| | Number of inspections carried out | 766 |
| 3.3.1 Support and influence tri-government strategic planning in the Western Parkland City by responding to the City Deal commitments | Percentage of activities progressing as on track or completed | 100% |
| 3.3.2 Work with government to develop strategic plans for priority precincts within the Greater Penrith to Eastern Creek Growth Area | Stage 1 of Places of Penrith – progress % | 80% |
| 3.3.3 Support the work of the Federal and State Government in delivering Sydney Metro Western Sydney Airport in time for the opening of the Western Sydney Airport | Percentage of activities progressing as on track or completed | 100% |
| | Percentage of project actions attributed to Council delivered | 100% |
| 3.3.4 Certify future public assets being delivered as part of development | Number of public assets inspections carried out | 50 |
| | Number of certifications of future public assets carried out as part of a development | 15 |

STRATEGY 3.1 GROW AND SUPPORT A THRIVING LOCAL ECONOMY

The Principal Activities that help deliver this strategy are:

- 3.1.1** Enhance and grow Penrith's Economic Triangle.
- 3.1.2** Facilitate and pursue investment leads based on industry sector research.
- 3.1.3** Promote Penrith as a place to live, visit and work in through city marketing and economic development initiatives.
- 3.1.4** Facilitate opportunities to increase visitation to Penrith.
- 3.1.5** Create opportunities to enable cultural and economic international relationships for our existing and future community.

Highlights

- Council continued its partnership with government and business to deliver industry engagement workshops and programs across multiple industry sectors including Health and Education, Manufacturing, Circular Economy, and Visitor Economy.
- Council facilitated workshops with key Quarter Health and Education Precinct stakeholders to build a shared vision, Charter and Terms of Reference.
- Council facilitated five investment attraction enquiries. These included a European-based retail development concept, Production Portal-referral to Create NSW for development and an electric vehicle charging station provider.
- Council's 'Invest Penrith' Investment Prospectus is in market online and in-print copies made available at business forums, and to potential investors.
- Council's 'Visit Penrith' tourism and visitor website continues to perform strongly as a platform to inform and entice locals and visitors to enjoy the many attractions in Penrith.
- Three city marketing campaigns were successfully delivered including the autumn campaign promoting Penrith to a broad Sydney audience through the Concrete Playground platform.
- Council continued to build and sustain relationships with our sister cities – online meetings were held with Fujieda (Japan), Hakusan (Japan) and the Korean Local and State Government Office. Council also hosted an in-person local government delegation from South Korea.

Additional highlights are in the "HOW DID WE DO" section.

Challenges

- Penrith is competing with Bradfield and nearby cities to attract investors.

STRATEGY 3.2 UNDERTAKE STRATEGIC PLANNING THAT WILL ENSURE BALANCED GROWTH AND LIVEABILITY

The Principal Activities that help deliver this strategy are:

- 3.2.1** Ensure our strategic framework and vision are contemporary and informs our land use planning and advocacy.
- 3.2.2** Facilitate appropriate land use outcomes for our city that are consistent with our Local Strategic Planning Statement.
- 3.2.3** Influence state planning policies and legislation to ensure it responds to our land use vision and the needs of our community.
- 3.2.4** Ensure services, facilitates and infrastructure meet the needs of a growing population through the contributions framework.
- 3.2.5** Provide advice and maintain a contemporary planning framework of land use and statutory plans.
- 3.2.6** Facilitate and plan for housing diversity and liveability.
- 3.2.7** Guide sustainable quality development outcomes for the community through expert advice, transparent, efficient assessment, policy input and continuous improvement.
- 3.2.8** Help minimise impacts on the environment from unauthorised activities.
- 3.2.9** Ensure privately owned swimming pools are safe and healthy.

Highlights

- Four of the five strategy components of the Places of Penrith Strategic Framework have been finalised: the Employment Lands Strategy, Green Grid Strategy, Local Housing Strategy and Rural Lands Strategy.
- Council continued to assess and progress planning proposals actively:
 - The Glenmore Park Stage 3 Planning Proposal was made as Amendment 30 to Penrith LEP 2010 on 30 June 2023.
 - The Orchard Hills North Planning Proposal was made as Amendment 29 to Penrith LEP 2010 on 30 June 2023.
 - The Planning Proposal for 61-79 Henry Street was endorsed for plan-making on 20 March 2023 subject to a VPA being executed.
 - The Planning Proposal for Mamre West Stage 2 is currently on hold.
- The Planning Proposal for Luddenham Road was on public exhibition until 6 February 2023. Officers are working with proponents and Sydney Water on the availability of water infrastructure.
- A Planning Proposal for the Westfield Penrith was endorsed for Gateway on 29 May subject to a Letter of offer being received.
- The Planning Proposal for 1-4 Old Bathurst Road was issued a Gateway to NOT Proceed on 15 June 2023.
- The Affordable Housing Contribution Planning Proposal for GP3 and OHN was made on 9 June 2023.
- Council made contributions to:
 - the amendments to State Environmental Planning Policy (Housing) 2021 – Explanation of Intended Effect
 - Explanation of Intended Effect: Special Flood Considerations Clause and Draft Shelter-in-Place Guideline
- Penrith Lakes SEPP Amendments – The masterplan cannot progress until the Structure Plan for Penrith Lakes is developed and exhibited. A submission was made to the SEPP Amendments. The SEPP Amendments have now been made.
- St Marys Release area Amendment 3 – Council Officers requested additional information in May 2022 to progress the Precinct Plan Amendment. This information was received on 30 September 2022. However, on 1 March 2022 Lendlease submitted for ministerial determination, under Clause 6.15 of State Environmental Planning Policy (Precincts – Western Parkland City) 2021. We wrote to the Department of Planning and the Minister about the unresolved issues relating to Fill/Subsidence, Flood and Flood Evacuation, including broader state policy concerning flooding.
- Council has participated and provided feedback on behalf of the community on the State led Rezoning for Orchard Hills South.
- The following development contribution plans have been endorsed:
 - s7.11 Plan for Orchard Hills North
 - s7.11 Plan for Glenmore Park Stage 3
 - The following development contribution plans are currently being worked on:
 - Preparation of s7.12 Plan for Western Sydney Aerotropolis. This plan will be reported to Council later in 2023 for endorsement.
 - Review and update local and district open space and community facilities contributions plans.
 - Preparation of an amendment to the Mamre Precinct Development Contributions Plan.

- For the 2022–23 year, the average Development Assessment (DA) determination timeframe was 104 (gross) days with a median of 56 Days. Over 800 applications were received for the full financial year with around 4% more applications determined than received and an additional 14% withdrawn. The total cost of work determined is over \$1.2 Billion. Pre-lodgement, Heritage Advisory, Heritage Assistance Funding and Urban Design Review services continue to provide improved outcomes.
- For the 2022–23 financial year Council received 758 complaints relating to unauthorised activities, with 503 resolved through investigation and 191 regulatory and penalty notices being issued.
- Council continued its regulatory and compliance functions under the Swimming Pool Act. During the reporting period Council:
 - undertook 766 inspections of swimming pools.
 - received 52 referrals from accredited certifiers of non-compliant swimming pools.
 - received 129 applications for Certificates of Compliance or Non-compliance.
 - issued 222 Certificates of Compliance.

Additional highlights are in the “HOW DID WE DO” section.

Challenges

- There is limited work being done by the Department of Planning and Environment limiting our ability to contribute.
- The NSW Planning Portal and substantial legislative and policy change continue to challenge resourcing assessment systems, processes and administrative improvements.
- Council continues receiving large complaints relating to new developments, earthworks, building works to existing premises and unauthorised business activities on residential and rural premises.
- Council is experiencing a constant increase in demand from pool owners requesting a Certificate of Compliance or Certificate of Non-compliance for their residential swimming pool.





STRATEGY 3.3 WORK WITH PARTNERS TO DEVELOP PLANS THAT SUPPORT THE NEEDS AND INTERESTS OF OUR COMMUNITY

The Principal Activities that help deliver this strategy are:

- 3.3.1** Support and influence tri-government strategic planning in the Western Parkland City by responding to the City Deal commitments.
- 3.3.2** Work with government to develop strategic plans for priority precincts within the Greater Penrith to Eastern Creek Growth Area.
- 3.3.3** Support the work of the Federal and State Government in delivering Sydney Metro Western Sydney Airport in time for the opening of the Western Sydney Airport.
- 3.3.4** Certify future public assets being delivered as part of development.

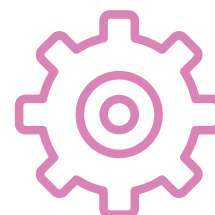
Highlights

- Council continued collaborating with Government to develop strategic plans and respond to City Deal commitments.
- The Greater Penrith to Eastern Creek (GPEC) draft Strategic Framework and Orchard Hills Discussion Paper were released in November 2022. Council provided submissions to these documents in February 2023 and will continue to collaborate with the State Government in this area. The GPEC Strategic Framework was finalised on 30 June 2023 with the Orchard Hills Precinct Plan draft yet to be released.
- Council continued to work closely with Sydney Metro and other State Government agencies on the delivery of the Sydney Metro – Western Sydney Airport line.
- Council continued to deliver assets associated with the major urban subdivision release areas of Caddens, South Werrington Urban Village and Glenmore Park and within the industrial precincts of Erskine Business Park and Kemps Creek.

Additional highlights are in the “HOW DID WE DO” section.

OUTCOME 4

We manage and improve our built environment



What have we done over the past six months?

The following indicators help to measure the effectiveness of Council's activities in delivering the strategies included in this outcome.

| | | |
|--|---|-------------------|
| 4.1.1 Work with relevant authorities to ensure adequate arterial road infrastructure and public transport services | Number of submissions made to Transport for NSW on state-based projects | 2 |
| | Number of requests made to Transport for NSW for improved services and infrastructure | 1 |
| 4.1.2 Improve the amenity of Council owned public transport assets | Number of Council owned public transport assets renewed | 0 |
| 4.1.3 Help ensure efficient and fair use of parking spaces across the City | Number of overstay parking offences processed | 15,601 |
| | Percentage of parking complaint vehicles | 67% |
| | Percentage of parking overstayed | 33% |
| | Average length of time cars overstayed parking time limit | No data available |

| | | |
|---|--|--------|
| 4.1.4 Provide technical advice on parking issues and plan for the delivery of parking infrastructure | Percentage of requests for advice on parking issues/ infrastructure responded to within agreed timeframes. | 100% |
| 4,2,1 Provide technical advice and work collaboratively with stakeholders to development and implement road safety programs | Number of road safety programs developed and implemented | 4 |
| | Number of participants in Road Safety programs | 1,750 |
| | Percentage of Road Safety programs successfully completed within timeframes. | 100% |
| 4.2.2 Improve the amenity of the City's roads, pathways and drainage network | Kms of new pathways constructed | 1.06 |
| | M ² of roads resurfaced | 36,264 |
| | M ² of roads reconstructed | 33,522 |
| | Number of pothole complaints received | 718 |

| | | |
|--|---|-------------------|
| 4.2.3 Design and deliver Council's major capital projects | Number of major capital projects | 68 |
| | Number of major capital projects completed | 43 |
| | Number of major capital projects progressing as on track | 19 |
| 4.3.1 Manage and facilitate the use of community, sport, recreation and open space facilities | Number of bookings of community facilities | 7,622 |
| | Number of participants at bookings of community facilities | 190,900 |
| 4.3.2 Plan for community facility, sport, recreation, play, open space infrastructure provision and support project delivery | Number of community facility, sport, recreation, play, open space infrastructure projects developed | 10 |
| | Number of community facility, sport, recreation, play, open space infrastructure projects delivered | 14 |
| | Number of community facility, sport, recreation, play, open space infrastructure actions developed | No data available |
| | Number of community facility, sport, recreation, play, open space infrastructure actions delivered | 7 |

| | | |
|---|---|-------|
| 4.3.3 Improve the amenity of the City's sportsgrounds, parks and open spaces | Percentage of sportsground, parks and open space maintenance delivered as programmed | 50% |
| 4.4.1 Improve the amenity of the City's public spaces | Number of complaints received about the City's public spaces | 2,630 |
| | Average time (Days) to respond to offensive graffiti | 1 |
| | Average time (days) to respond to non-offensive graffiti | 3 |
| | Average time (days) to respond to open space safety issues | 1 |
| | Average time (days) to respond to open space non-safety issues | 5 |
| 4.4.2 Help make our public spaces and community facilities safe and pleasant places to be | Average time (hours) to respond to public toilets complaints | 2 |
| | Number of complaints responded to within service levels under Compliance and Enforcement Policy | 5,085 |

STRATEGY 4.1 PLAN AND MANAGE SUSTAINABLE TRANSPORT INFRASTRUCTURE AND NETWORKS TO MEET CURRENT AND FUTURE COMMUNITY NEEDS

The Principal Activities that help deliver this strategy are:

- 4.1.1** Work with relevant authorities to ensure adequate arterial road infrastructure and public transport services.
- 4.1.2** Improve the amenity of Council owned public transport assets.
- 4.1.3** Help ensure efficient and fair use of parking spaces across the City.
- 4.1.4** Provide technical advice on parking issues and plan for the delivery of parking infrastructure.

Highlights

- Council continued to advocate the State on several key arterial road projects: Mulgoa Road, The Northern Road, Mamre Road, Werrington Arterial, and Castlereagh Freeway.
- Council continued to provide both reactive and scheduled maintenance services that improve the amenity of Council's owned public transport assets.
- Council has 1,683 electronic parking sensors to monitor on-street and Council car park compliance in the Penrith CBD. Parking Rangers continued to patrol the CBD daily to promote compliance with parking restrictions. In the last six months, sensors recorded 1,180,451 occupied hours with a monthly average occupancy rate of 69% and a monthly average compliance rate of 70%.
- Planning continues to progress on developing a decked carpark in the Penrith City Centre.

Additional highlights are in the "HOW DID WE DO" section.

STRATEGY 4.2 PLAN FOR AND MAINTAIN ACCESSIBLE, SAFE AND HIGH-QUALITY INFRASTRUCTURE

The Principal Activities that help deliver this strategy are:

- 4.2.1** Provide technical advice and work collaboratively with stakeholders to development and implement road safety programs.
- 4.2.2** Improve the amenity of the City's roads, pathways and drainage network.
- 4.2.3** Design and deliver Council's major capital projects.

Highlights

- During the reporting period Council undertook several road safety education programs. These include child restraint check days, learner driver workshops, Community and Road Safety programs, and road safety presentations to vulnerable user groups.
- Council continued to provide reactive and scheduled maintenance services that improve the amenity of Council's roads, pathways and drainage network. Please refer to the "How did we do" section for more details.
- Council continued to progress city shaping and transformational projects across LGA at various phases of project development ranging from planning, design development, on-site construction and assets handover. Significant progress has been made and the delivery program is on track with an injection of WestInvest funding. Please refer to the "How did we do" section for more details.

Additional highlights are in the "HOW DID WE DO" section.

Challenges

- Significant adverse weather conditions led to increased potholes and pavement failures, which required additional funds and temporary movement of existing staff to maintain damaged road infrastructure.

STRATEGY 4.3 PLAN FOR, MAINTAIN AND PROVIDE SPACES AND FACILITIES THAT SUPPORT OPPORTUNITIES FOR PEOPLE TO PARTICIPATE IN RECREATIONAL ACTIVITIES

The Principal Activities that help deliver this strategy are:

- 4.3.1** Manage and facilitate the use of community, sport, recreation and open space facilities.
- 4.3.2** Plan for community facility, sport, recreation, play, open space infrastructure provision and support project delivery.
- 4.3.3** Improve the amenity of the City's sportsgrounds, parks and open spaces.

Highlights

- Council continued to manage and facilitate the use of community, sport, recreation and open space facilities by:
 - ensuring Ongoing management of cleaning contractors for 42 community facilities are cleaned regularly
 - undertaking regular inspections
 - supporting three volunteer management committees with operational matters and holding regular meetings
 - maintaining the volunteer pool for Jordan Springs Community Hub through regular training and meetings
 - reopening of St Marys Community Centre after a 12-month renovation period
 - Assessing and evaluating 15 EOI applications for a new online venue management system.
 - processing and managing applications for 529 private functions and 167 casual hire bookings in Community Facilities
 - supporting Community Facilities Regular Hirers with 6,926 bookings
 - supporting and liaison with community facility regular hirers with bookings, maintenance, and other operational issues
 - coordinating the Community Facilities Improvement Program, with the purchase of tables, chairs, table and chair trolleys, and curtains
 - implementation of signage project for community, and sporting field facilities
 - facilitating user group relocations due to Building Asset Renewal upgrades, and sporting field amenity upgrades
- facilitating handover and operational requirements for new/refurbished facilities including:
 - Harold Corr Synthetic Athletics Track
 - Bill Ball Oval Amenities
 - Parker Street Reserve Amenities
- facilitating handover and operational requirements for Floodlighting projects including:
 - Boronia Park
 - Hickeys Park
- supporting clubs and associations with 9,344 regular seasonal bookings
- processing and managing applications for 32 Special Events, 361 Casual bookings, and 230 schools and carnival bookings
- processing of 19 applications for Representative Sports Travel Donations
- receiving almost 6,000 phone calls for community, sports, and recreation facility bookings and enquiries.
- Council continued to deliver on its actions in the Sport and Recreation Strategy. Works included:
 - Explorers Way playspace, St Clair has commenced construction.
 - Glengarry Drive playspace, Glenmore Park, has been completed.
 - Trinity Drive Reserve, Cambridge Gardens, project is near completion; the junior playspace and skate and scooter facility are open. The parkour areas and traversing wall require additional work to complete final certification and are programmed to be open by the end of September.
 - Cook Park, St Marys Outdoor Health and Fitness is open providing a variety of cardio and strength equipment for the community to use.
 - Several key sports projects have been progressed with seven projects completed including:
 - Parker Street Reserve Precinct upgrade including new amenities, floodlighting and field surface upgrades.
 - Harold Corr Synthetic Athletics Track and Field Event Facility,
 - Amenities upgrades at Bill Ball Oval, St Marys and Eileen Cammack, Jamisontown.
 - Surveyors Creek Softball Complex Diamond 1 surface and dug-out upgrades.
 - Floodlight upgrades at Allsopp Oval, Cambridge Park.

Additional highlights are in the "HOW DID WE DO" section.

Challenges

- Impact of extreme weather on our sports grounds, parks and open spaces.

STRATEGY 4.4 ENSURE OUR PUBLIC PLACES ARE CLEAN, SAFE, SHADED, SECURE AND ACCESSIBLE

The Principal Activities that help deliver this strategy are:

- 4.4.1** Improve the amenity of the City's Public spaces.
- 4.4.2** Help make our public spaces and community facilities safe and pleasant places to be.

Highlights

- Council continued to provide reactive and scheduled maintenance services that improve the amenity of the City's public spaces.
- Council's Rangers continued to respond reactively to allegations of unlawful activities. Rangers continued routinely investigating overgrown properties, illegal dumping, abandoned vehicles/articles, illegal burning, illegal advertising, street vending and illegal parking (including school zone enforcement).

Additional highlights are in the "HOW DID WE DO" section.

Challenges

- There has been an increased demand for Ranger resources over the last 12 months, which is expected to continue.





OUTCOME 5

We have open and collaborative leadership



What have we done over the past six months?

The following indicators help to measure the effectiveness of Council's activities in delivering the strategies included in this outcome.

| | | |
|---|---|-------------------|
| 5.1.1 Ensure our community is actively informed about Council's news and activities | Number of digital interactions with community | 1,042,727 |
| | Number of non-digital interactions with the community sharing Council news and activities | 2 |
| 5.1.2 Provide a quality customer experience through the contact centre and front counter in line with the customer promise | Number of calls received | 74,833 |
| | Percentage of calls answered within 2 minutes | 85.55% |
| 5.2.1 Manage Council's community engagement framework | Number of Community Engagement Activities delivered | No data available |
| 5.3.1 Provide property services and manage community and commercial requests for the use of Council owned or controlled land | Number of requests for property services received | No data available |
| | Percentage of requests for property services completed within agreed service levels | No data available |
| 5.3.2 Ensure Council's information technology is contemporary and meets the needs of the organisation and the community | Number of ICT enabled projects with a measure of benefits realised | No data available |
| | Number of Service desk requests | 5,315 |
| | Average time (days) to close Service desk requests | 2 |
| 5.3.3 Support financial sustainability through financial planning and budget management and provide accurate reporting to the community | Financial Performance vs Budget – variation % | 75 |
| 5.3.4 Ensure our Integrated Planning and Reporting responsibilities are met | Number of Operational Plan Actions | 117 |
| | Number of Operational Plan actions progressing as on track or completed | 98 |



| | | |
|--|---|-------------------|
| 5.3.5 Support and drive the organisation in identifying business improvement opportunities and service reviews | Number of service reviews completed | 0 |
| | Number of business improvement initiatives delivered | 12 |
| 5.4.1 Reduce Council's reliance on rateable income, by delivering property projects to achieve financial returns or significant value to Council and the community | Number of Property Projects | No data available |
| | Return on investment (ROI) of Projects | No data available |
| 5.4.2 Realise the potential of land and property assets by focusing on operational and commercial sustainability of Council's Property Portfolio | Percentage of property at or above Return on investment (ROI) | No data available |
| 5.4.3 Manage Council's assets to minimise risk, reflect lifecycle costs and meet community needs | Percentage of asset management plans that are current | 100% |

| | | |
|---|---|-----|
| 5.4.4 Enhance the engagement and performance of our employees so that our organisation can thrive and deliver high quality outcomes for the community | Percentage of staff turnover | 5% |
| | Average number of days where unplanned leave was taken per employee | 9 |
| | Percentage of employee satisfaction | 73% |
| | WHS - Number of Near-Misses | 16 |
| | WHS - Number of Lost Time Injury | 41 |
| | WHS - Number of First Aid treatable incidents | 134 |
| | WHS - Number of medically treatable incidents | 19 |
| | WHS - Number of equipment/property damage incidents | 19 |
| | WHS - Number of workers compensation with no LTI incidents | 9 |
| | WHS - Number of hazards reported | 22 |
| | WHS - Number of workers compensation claims | 53 |

STRATEGY 5.1 COMMUNICATE EFFECTIVELY WITH THE COMMUNITY ABOUT THE PROGRAMS AND SERVICES PROVIDED BY COUNCIL

The Principal Activities that help deliver this strategy are:

- 5.1.1** Ensure our community is actively informed about Council's news and activities.
- 5.1.2** Provide a quality customer experience through the contact centre and front counter in line with the customer promise.

Highlights

- Council continued to communicate using multiple digital and non-digital channels to connect and engage the community on Council's news and activities.
- Engagement across non-digital activities for the period 1 January to 30 June 2023 include media relations (41 media releases), speeches (48), advertising, promotional collateral (flyers, posters, street decals), billboard advertising and our quarterly community newsletter publication, Our Place.
- Other activities include our weekly Corporate News Page (Western Weekender) and our quarterly Our Place – Community Newsletter, delivered to every household in the Penrith LGA four times a year.
- Notable campaigns during this period delivered by the Communications Team include Coreen Avenue Upgrade, Starburst Film Festival, St Marys Cinema, Mayoral Charity Ball, Waste (Chemical Cleanout Day / Textiles Drop Off Day / Recycle Your Bicycle event), Trees for Mum, Draft Operational Plan, Dunheved Road Upgrade Update, DV Safe Phone campaign, St Marys Lights Up Event, and Penrith Producers.
- Engagement across Council's digital channels for 1 January to 30 June 2023 includes 950,459 page views (780,924 unique page views), an average time on the page of 2:13 minutes. The top 5 pages viewed were Bulky Waste, Careers, Waste Collection Schedules, Search and Rates. There were 28,857 visits to the Your Say Penrith site, with 486 community contributions received. Council's social pages were similarly active, with a combined reach of 5,411,656 million, which includes 33,085 link clicks, 19,957 reactions, 5,061 comments and 4,822 shares.

- Enhancements to Council's websites include the addition of a new accessibility plugin called 'AccessiBe' to the Your Say Penrith website to enable site users to adjust their display to suit their needs. The Corporate website platform was upgraded from Joomla 3 to Joomla 4 and moved from Google Analytics 3 to Google Analytics 4. And a translation tool was introduced to the Have Your Say platform to allow users to translate the site into one of the top 10 languages spoken in the Penrith LGA.
- During the last six months, Council's Customer Experience team achieved a Service level of 80% of calls answered within two minutes.
- We achieved a coaching quality score of 95%, a customer satisfaction score of 96% for our after-call surveys and an average evaluation score from our front counter Mystery shoppers of 92%.

Additional highlights are in the "HOW DID WE DO" section.

STRATEGY 5.2 ENCOURAGE COMMUNITY PARTICIPATION IN COLLECTIVE DECISIONS AND INITIATIVES

The Principal Activities that help deliver this strategy are:

- 5.2.1** Manage Council's community engagement framework.

Highlights

- Council's Community Engagement Policy was adopted in December 2022. The toolkit that translates the policy into an operation is currently being developed.

Additional highlights in the "HOW DID WE DO" section.

STRATEGY 5.3 DELIVER AN EFFICIENT, TRANSPARENT AND ACCOUNTABLE SERVICE TO THE COMMUNITY

The Principal Activities that help deliver this strategy are:

- 5.3.1** Provide property services and manage community and commercial requests for the use of Council owned or controlled land.
- 5.3.2** Ensure Council's information technology is contemporary and meets the needs of the organisation and the community.
- 5.3.3** Support financial sustainability through financial planning and budget management and provide accurate reporting to the community.
- 5.3.4** Ensure our Integrated Planning and Reporting responsibilities are met.
- 5.3.5** Support and drive the organisation in identifying business improvement opportunities and service reviews.

Highlights

- Council continued to assist stakeholders regarding using Council public land and issuing owner's consent for development involving Council land.
- Council continued to deliver on a number of digital transformation projects. These projects further leveraged the implementation of our Dynamics 365 platform (Customer Connect CRM) and Customer Promise initiatives,
- Several Information Technology infrastructure projects were executed to enable effective ongoing business operations. These projects included:
 - development of a Portfolio Management solution for our Property Development department within the Dynamic 365 platform, enabling the department to efficiently manage contracts, rent reviews, outdoor permits and customer interactions.
 - implementing Customer Connect CRM for Children Services administration team to provide them with a centralised platform for managing enquiries and requests; this project also enabled integration with Hub Hello our Childcare system to ensure a natural flow of information into core council systems.

- updating the NSW E-planning integration to use the new version of the API (API v2) for Development Applications; this project ensured council is using the latest version of technology when integrating with the NSW planning portal.
- Integrating our Customer Experience Telephony solution (CX1) with Customer Connect CRM enabled a caller's record to be identified within our Customer Connect CRM system and load their CRM account on the screen when a call is answered.
- migration of telecommunication services has been completed along with the cancellation of the more expensive services that were replaced.
- Council continued its Cyber Security Awareness journey under the SafeConnect branding by conducting a Phishing simulation exercise, and releasing a brand-new Cyber Security Awareness e-learning module for our staff.
- Financial Planning, Budget Management and accurate reporting were delivered to the community through Long Term Financial Plan reports, Monthly, Quarterly and six-monthly reporting, Financial Implication reporting and Audited Financial Statements.
- All Council's Integrated Planning and Reporting responsibilities have been fulfilled by adopting the December 2022 Organisational Performance report in February 2023, and the 2023-24 Operational Plan in June 2023.
- Work has continued to progress on many business improvement projects. During this period, Council's response to the Office of Local Government's service review mandate has been designed as our LEAP (Leading Excellence and Performance) program, which is a four-year program of cross-functional service improvements, including Project Management, Grants/Electoral Commitments, Internal Referrals, Corporate Functions, Sustainable initiatives, Community Compliance, Asset Handover and holding space for emerging priorities.

Additional highlights are in the "HOW DID WE DO" section.

Challenges

- Funding capacity, increasing costs, supply chain issues, and wet weather impacting project budgets.

STRATEGY 5.4 PLAN FOR AND MANAGE CITY RESOURCES FOR CURRENT AND FUTURE GENERATIONS

The Principal Activities that help deliver this strategy are:

- 5.4.1** Reduce Council's reliance on rateable income, by delivering property projects to achieve financial returns or significant value to Council and the community.
- 5.4.2** Realise the potential of land and property assets by focusing on operational and commercial sustainability of Council's Property Portfolio.
- 5.4.3** Manage Council's assets to minimise risk, reflect lifecycle costs and meet community needs.
- 5.4.4** Enhance the engagement and performance of our employees so that our organisation can thrive and deliver high-quality outcomes for the community.

Highlights

- Council has decided to return 158-164 Old Bathurst Road to the market. Council aims to appoint a real estate agent to sell the site in August 2023. The profit from this project will supplement the funding of the operation, management, maintenance and capital requirements for Council's other services.
- The Erskine Park Urban Reinvestment Project is progressing, with six residential subdivision DA's now determined by the Local Planning Panel. Detailed civil and services design for the sites has commenced. The project's next stage is subdivision construction, expected to start in mid-2023.
- Council continued progressing requests for property services, including leases and licenses and outdoor dining permits.
- A major project to capture Open Space Asset condition data is underway. A program of AUSPEC inspections of council assets is also being undertaken.
- Council have continued to progress through the activities under the People Strategy including developing a Safety Strategy, creating a Talent Attraction and Recruitment Strategy, rolling out leadership development, building Council as a Child Safe Organisation, continuing to roll out Council's internal Capability Framework for all People Leader's and undertaking initiatives to strengthen our health and wellbeing.

Additional highlights are in the "HOW DID WE DO" section.

Challenges

- Ongoing issues of flood-related asset damage have required diversion of resources away from scheduled inspections, data collection and data analysis.



Corporate Enablers

Council has internal enabling services to ensure that all legislative requirements are met, and the organisation is running efficiently. These costs are included in Outcome 5 for budgeting purposes, but the services, highlights and challenges for these activities in the period are listed here.

These enabling services include:

- Maintain and support Council's Corporate Business Information Management systems.
- Administer and promote a consistent approach to risk through the Risk Management Strategy.
- Undertake the audit program as agreed with the Audit Risk and Improvement Committee (ARIC) to ensure Council's operations are ethical and efficient.
- Provide legal advice and litigation services to Council.
- Manage access to information requests.
- Support and drive the organisation in effectively managing, governance and reporting projects and initiatives.
- Promote ethical behaviour through awareness and advice, and manage investigations of alleged corruption, maladministration or breaches of the Code of Conduct.
- Participate in reviews and forums and make submissions that affect the community with respect to local government governance.
- Manage Council's meeting calendar, process, and business papers to ensure open and fair decision-making.
- Manage our mapping, data and geographical information systems to meet the organisation and community needs.
- Undertake activities associated with managing asbestos, other environmental management activities and risk and compliance reviews across the City Service Division.
- Provide support to the Mayor, Councillors and the Leadership Team
- Optimise using Council's fleet, plant and equipment to minimise risk and reflect lifecycle cost.
- Ensure information management systems (people, processes and technology) comply with statutory requirements.

Highlights

- Council's Enterprise Resource Planning (ERP) software continued to provide the means necessary to manage the organisation's financial, asset, and property and rating information. Work has progressed to modernise the system by going out to market for a new ERP to streamline the experience for employees and customers further.
- Council's Governance team have investigated and coordinated a number of investigations around unethical behaviour during this period. A fraud and corruption awareness course was also distributed to the organisation for completion.
- Council made a submission on Councillor remuneration to the Office of Local Government.
- Council continued to ensure legislative requirements are met concerning meetings and access to public meetings for members of the public and Councillors alike. Access is provided in person and through online avenues, including webcasting. In addition, Council ensures that all minutes are kept and published correctly.
- Between 1 January 2023 to 30 June 2023, 86 asbestos matters were managed by Council. This comprised 65 asbestos incidents, one environmental investigation, 12 Asbestos Management Plans/ Hazardous Materials Reports being prepared, and 8 Asbestos Summaries. 97% of asbestos incidents were responded to within 4 hours, and 100% responded to within 24 hours (during regular business hours). Also, 70 environmental management inspections of contaminated sites were completed.
- Council staff continued to provide administrative and strategic support in a timely manner to the Mayor and Leadership Team.
- During the six-month reporting period Council undertook the six-monthly operational risk and legislative compliance review across all departments in accordance with the Enterprise Risk Management Framework. The outcomes of the risk review were reported to the Leadership Team and Audit, Risk and Improvement Committee in March 2023.
- Four audits and reports were finalised and issued with a further four in progress.
- Council managed 370 litigated matters between 1 January to 30 June 2023, and completed 223 requests for legal advice.
- Council completed 29 formal GIPA applications and 880 informal GIPA applications during the reporting period.
- Council began building a Project Management software solution after finalising a Tender process in 2022. This software will support the Project Management Framework by providing organisation-wide tools for project management and reporting on the status of all projects by the organisation.

Additional highlights are in the "HOW DID WE DO" section.

Challenges

- The amount of asbestos in the city and managing related matters and incidents.
- Ongoing delay in the industry for the supply of parts and new plant and vehicles, due to the lingering impacts of COVID-19.



Financial Services Manager's Report

EXECUTIVE SUMMARY

This report covers the final quarter of the 2022-23 financial year. Details of significant variations, Reserve movements, and the status of Council's Operating and Capital projects compared to Budget, are included in this document.

Council projected a balanced Budget in the adoption of the Original 2022-23 Operational Plan. Prior to allocations the year-end result as at 30 June 2023 is a favourable surplus of 3.7 m. After a proposed allocation to the Financial Management Reserve of \$3.7m to provide Council with the capacity to respond to emerging priorities in 2023-24 onwards, the year end result is balanced in line with the Budget.

During the final quarter of 2022-23 the variations to Budget were mainly favourable including increased Interest Income (\$2.3m), increased Opening Permit fees (\$375k) decreased Employee Costs (\$827k), and a reduction in contingency funds required for S7.11 Plans in Deficit (\$207k). These favourable variations were partially offset by increased expenditure on Drainage Maintenance (\$418k) and Public Spaces Maintenance (\$602k).

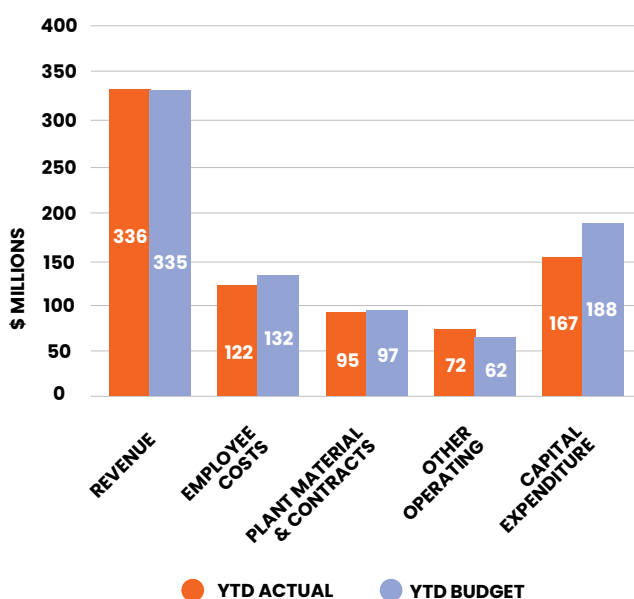
The favourable prior to allocations 2022-23 end of year surplus (\$3.7m) is proposed to be transferred to the Financial Management Reserve. This allocation provides capacity to respond to any current and emerging priorities, including challenges identified in the latest iteration of Councils Long Term Financial Plan which forms part of Councils adopted Operational Plan. It is also important to understand that whilst Council has managed a balanced budget, the Council still projects Operating Result deficits before capital grants and contributions predominantly due to depreciation which can be linked to Council's asset maintenance and renewal requirements.

In addition to these adjustments, a total of \$27m of Capital and Operating Project Revotes are proposed in this June 2023 Quarter Review, as the works have not been completed in the 2022-23 financial year. These revotes are detailed further in this report.

All actual figures are draft at this stage and are subject to end-of-year adjustment, external audit checking and confirmation. Once finalised the Draft 2022-23 Financial Statements will be presented to the Ordinary Meeting of the Council on 23 October 2023 for signing and forwarding to the auditors. The audited Financial Statements will be presented on the 20 November 2023, which will include a detailed explanation of Council's audited financial position.

The following graph compares Council's Actual results to Budget expectations by Category:

Actual vs Budget Comparison – June 2023



BUDGET POSITION

This Review recommends a number of both favourable and unfavourable adjustments to the adopted Budget for 2022-23. The year-end Budget result as at 30 June 2023 is a balanced position after a proposed allocation to the Financial Management Reserve of \$3.7m to provide Council with the capacity to respond to emerging priorities in 2022-23 onwards. A list of variations greater than \$20,000 is included in this report.

Some of the more significant variations are outlined below with their impact on the budget position (F – Favourable, U – Unfavourable and A – Allocation).

BUDGET VARIATIONS THAT IMPACT ON THE PROJECTED BUDGET POSITION

Road Opening Permit Fee \$374,689 F

The surplus across the roads related fees and charges income is attributed towards strong construction and development activity, and efficient back-of-house processing following the restructure of the Asset Restoration team. These factors have helped drive higher demand for permits, while the restructured team improved efficiency and permit turnaround.

Drainage Maintenance \$417,787 U

After the declared flooding event, Council has diligently ensured all safety requests throughout the financial year were addressed across its expansive civil infrastructure network. Whilst every effort has been made to maximise its claimable benefits against the NSW Natural Disaster Essential Public Asset Restoration Program, these costs represent those that are beyond the scope of the assistance program.

Public Spaces Maintenance \$602,456 U

In 2022-23 Public Spaces Maintenance has seen a significant increase in contractor costs, particularly for tree maintenance and management contractors due to an increase in the number of trees being identified for pruning or removal by Councils arborists, and to a lesser extent increases in water costs, electricity costs electrical repairs and plant costs. Salary savings reduced the overall impact to General Revenue.

Interest on Investments \$2,265,707 F

The favourable variance and increase of \$2.3M in Interest Earned is brought about by the expansion in Council's average investment portfolio and the rapid (and consecutive) rise in RBA's cash rate in 2022-23 Financial Year, which has a direct impact on the return on investment result. From the time the projection was calculated, there has been a 25.5% increase in Council's average investment portfolio - being, \$177.8M (2021-22 Portfolio Average) to \$223.2M (2022-23 Portfolio Average). Mainly due to increased Reserve balances across all reserve categories. Simultaneous to this change, the RBA had increased the official Cash Rate eleven (11) times, from the time the Council had calculated the 2022-23 Interest on Investment projections in June 2022. The RBA's increase to the cash rate resulted in favourably higher interest rates being offered for new and re-investment of maturing term deposits and floating rate notes throughout the 2022-23 Financial Year.

Transfer to Financial Management Reserve \$3,691,671 A

The development of the annual 2023-24 budget each year requires a number of assumptions to be made in relation to both expenditure and income that are dependent on factors outside of Council's control. To safeguard against movements in these assumptions and forecasts it is proposed that the 2022-23 Budget surplus of \$3,691,671 be transferred to Reserve. In addition, this allocation will provide capacity to respond to some current and emerging priorities, including some of the priority resource requests.

Net Salary Costs \$827,321 F

During the first three quarters of the year, salary savings (predominantly from staff vacancies) of \$0.9m were identified and retained in the Employee Cost budget to offset any additional costs and assist in year-end balancing of this expenditure category. In the final quarter these salary savings were combined with the provision for retirement/resignations, with on-cost recovery adjustments, and the movement in employee leave entitlements calculated as part of the end of year process and resulted in an overall \$827,321 net favourable impact on Employee Costs.

OTHER BUDGET VARIATIONS WITH NO IMPACT ON THE SURPLUS

The June 2023 quarter also includes budget variations with no impact on the Budget surplus since they have an alternative internal funding source or are funded by Reserves. The more significant of these variations are detailed below:

Domestic Waste Income - Decrease of \$259,000 (Reserve)

Service numbers, and therefore income, are closely related to residential growth. The 2022-23 waste model projected slightly higher growth than has actually occurred during the year.

Interest on Reserves - Increase of \$982,375 (Reserve)

Interest received on reserves has increased due to the expansion in Council's average investment portfolio and the rapid (and consecutive) rise in RBA's cash rate in the 2022-23 Financial Year which has had a direct impact on Council's return on investments.

Developer Contributions – Decrease of \$596,452 (Reserves)

Contributions were not received for Glenmore Park Stage 2 and the District Open Space Plan as development did not progress as predicted. This is somewhat offset against some significant contributions received earlier than anticipated for industrial/commercial development resulting in additional contributions being received for S7.12 Non-Residential Development. In addition, contributions for infill developments proceeded earlier than first anticipated and has resulted in additional contributions being received for the Local Open Space Plan.

Applications to Amend Local Environmental Plans (LEP) – Decrease \$211,270 (Reserve)

Council is receiving and will continue to receive, multiple applications for rezoning and other amendments to the LEP. Fees are paid when the application is lodged, and these funds are then held as deferred income until assessment of the application is completed, at which time the funds are recognised as income. This adjustment represents a reduction of income in 2022-23 which will be recognised in future years on completion of the assessment of applications that are currently in progress.

REAL Festival – Decrease \$401,481 (Reserve)

To support the Real Festival Strategy and 10 Year Plan, unexpended project funds are proposed to be transferred to the REAL Festival Financial Management reserve for use on future events.

Planning Proposal Applications to Amend a LEP – Decrease \$223,630 (Reserve)

Expenditure for the assessment of Rezoning Applications was delayed due to projects being delayed for a variety of reasons beyond council officer's control. These funds have been returned to the Rezoning Reserve and will be made available as required to cover costs for the assessment of Rezoning applications which are still in progress.

Waste & Resource Recovery Operational Expenditure – Decrease \$2.8m

Processing and disposal costs including Food Organics and Garden Organics (FOGO) and Residual Waste processing were below estimates due to a trend to drier weather which impacts tonnages for FOGO and a plateau of bulky household waste being generated.

REVOTES

In addition to the above adjustments, a total of \$27m of planned Capital and Operating projects are proposed for revote this quarter. The total value of revotes for the year to date is \$43m (including the proposed June Quarter revotes), compared to \$60m in revotes for the same period in 2021-22 with a majority of these figures able to be attributed to accounting for timing changes and fine-tuning for a number of significant projects such as Regatta Park. A full list of revotes is included in this report and further details on major revotes for the June quarter are detailed below.

Capital Projects

Shared Path GWH Emu Plains to Glenbrook – \$837,920 (Grant)

There have been delays in finalising traffic signal design by Transport for New South Wales and completing procurement to engage a contractor for the design and construction of anti-throw protection screens over the railway bridge at Emu Plains. Transport for New South Wales have approved an extension of time to complete the project in financial year 2023-24. This project is fully funded by Transport for New South Wales and is estimated to reach completion by 30 September 2023.

National Blackspot Program – \$1,120,440 (Grant)

- Hewitt Street, Colyton
The project commenced in May 2023 however, a hydrant is required to be relocated before commencing roundabout work in Hewitt Street. Additional time for relocation by a third party is required. Transport for New South Wales have approved an extension of time to complete the hydrant relocation and commence the roundabout construction in the 2023-24 financial year. This project is fully funded by Transport for New South Wales and has a proposed completion date of 30 September 2023.
- Andrews Road, Cranebrook
This project is fully funded by Transport for New South Wales and an extension of time has been approved to finalise the design and complete construction in the 2023-24 financial year. Prioritisation will be given to this project to ensure delivery will occur within the time extension granted. Works are expected to reach completion by 31 October 2023.
- Santley Cres, Derby Street and Bringelly Road, Kingswood
Commencement occurred in June 2023 and is 85% completed. Poor weather conditions resulted in delays to works and additional time is now required to reach project completion. This project is fully funded by Transport for New South Wales and a time extension has been requested to complete this project in the 2023-24 financial year. A revised estimate date of 31 July 2023 has been set.

Regatta Park – Stage 1 and Kiosk – \$3,649,420 (Grant, Reserve)

Latest ground conditions and utility clashes are causing program delays. Pavement and utilities need to be redesigned to avoid clashes, and to mitigate risk of unsuitable ground conditions. Efforts are underway to prevent any additional delays, with this project expecting practical completion by late 2023.

Woodriff Gardens Tennis Amenity Upgrade – \$2,429,990 (SRV)

A redesign of the original scope of works was required at this site due to recent BCA, Flood and Fire regulation upgrades. This delayed the finished building project but will result in compliance with all current regulations. Overall, the extra effort put into complying with regulations will lead to a better outcome for Council and user groups, with the revised completion date being 30 March 2024.

Ched Towns Amenity Renewal & Upgrade – \$1,011,473 (SRV)

The project has experienced delays due to supply constraints of several materials during this period. The project outcomes will still be delivered, and ongoing discussions have been discussed with the community and stakeholders to ensure their needs are being met during these delays. The project is expected to be complete in September 2023.

Great River Walk Nepean Avenue Shared Use Path – \$2,020,739 (Sec 7.11, Grant)

After undertaking initial community consultation and with another round in July, the timing of the project was pushed back to allow for appropriate re-design and notification to the community of the outcomes of both consultations. Further in-depth community consultation was undertaken in July, to ensure all design elements are in keeping with not only the safety considerations of the project, but also the needs of the community and residents of Nepean Avenue. The project is expected to reach completion by 30 June 2024.

Bennett Park St Marys Mixed Recreation Space – \$994,934 (Grant)

The project is ongoing and is set to be delivered across multiple financial years. Detailed planning required during multiple phases ensures multiple risks are being mitigated. Taking these steps will allow more time to engage with the community and stakeholders, to achieve the expectations of the project and ensure methods can be implemented to further mitigate risks associated with the project. The project is expected to be completed in June 2025.

RATES ARREARS

Rates arrears assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of Council's debt recovery efforts.

Rates arrears as at 30 June 2023 were 5% and are in line with the industry benchmark and down from 5.96% in the March quarter. The decrease is mainly due to a resumption of Recovery action in April 2023, following a hold on legal recovery actions since the pandemic began in March 2020.

SUMMARY

Council's financial position remains sound with a balanced position achieved in 2022-23 after the proposed allocation of funds to the Financial Management Reserve for current and emerging priorities. This Review and the proposed allocations continue to demonstrate Council's commitment to strong and prudent financial management. It is also important to understand that whilst Council has managed a balanced budget, the Council still projects Operating Result deficits before capital grants and contributions predominantly due to depreciation which can be linked to Council's asset maintenance and renewal requirements.



NEIL FARQUHARSON
FINANCIAL SERVICES MANAGER

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005. Regulations 2005.

It is my opinion that the information contained within this report for the quarter ended 31 December 2022 indicates that Council's projected short-term financial position is satisfactory, having regard to the projected estimates of income and expenditure compared to the Original Budget.



MATTHEW BULLIVANT
DIRECTOR – CORPORATE SERVICES
RESPONSIBLE ACCOUNTING OFFICER

FUNDING SUMMARY

| | Current Budget | | | Proposed Variances | | | Revised Budget | | |
|--|--------------------|------------------|--------------------|--------------------|------------------|-------------------|--------------------|------------------|--------------------|
| | Services | Untied Income | Total | Services | Untied Income | Total | Services | Untied Income | Total |
| Operations from Ordinary Activities | | | | | | | | | |
| Operating Expenditure | | | | | | | | | |
| Employee Costs | (135,637.8) | - | (135,637.8) | 8,664.5 | - | 8,664.5 | (126,973.3) | - | (126,973.3) |
| Interest Charges | (1,233.3) | - | (1,233.3) | (294.5) | - | (294.5) | (1,527.9) | - | (1,527.9) |
| Depreciation and Amortisation | (47,418.0) | - | (47,418.0) | (9,164.0) | - | (9,164.0) | (56,582.1) | - | (56,582.1) |
| Materials and Contracts | (99,273.6) | - | (99,273.6) | 2,277.9 | - | 2,277.9 | (96,995.7) | - | (96,995.7) |
| Other Expenses | (13,269.7) | - | (13,269.7) | (484.7) | - | (484.7) | (13,754.4) | - | (13,754.4) |
| Net (Loss)/Gain from the Disposal of Assets | (554.2) | - | (554.2) | (3,445.9) | - | (3,445.9) | (4,000.1) | - | (4,000.1) |
| Total Operating Expenditure | (297,386.6) | - | (297,386.6) | (2,446.8) | - | (2,446.8) | (299,833.4) | - | (299,833.4) |
| Operating Revenue | | | | | | | | | |
| Rates and Annual Charges | 39,119.9 | 148,475.6 | 187,595.5 | (255.0) | (510.1) | (765.1) | 38,864.9 | 147,965.6 | 186,830.5 |
| User Charges and Fees | 45,659.4 | - | 45,659.4 | (1,222.1) | - | (1,222.1) | 44,437.3 | - | 44,437.3 |
| Interest Income | 2,186.0 | 2,712.4 | 4,898.3 | 1,012.1 | 2,326.0 | 3,338.2 | 3,198.1 | 5,038.4 | 8,236.5 |
| Operating Grants and Contributions | 9,681.5 | 2,949.3 | 12,630.8 | 4,816.3 | 12,839.3 | 17,655.5 | 14,497.7 | 15,788.6 | 30,286.3 |
| Other Revenue | 7,853.9 | 110.0 | 7,963.9 | 4,715.8 | 153.0 | 4,868.8 | 12,569.7 | 263.0 | 12,832.7 |
| Total Operating Revenue | 104,500.6 | 154,247.3 | 258,748.0 | 9,067.0 | 14,808.2 | 23,875.3 | 113,567.7 | 169,055.5 | 282,623.2 |
| Result before Capital Grants and Contributions | (192,886.0) | 154,247.3 | (38,638.6) | 6,620.2 | 14,808.2 | 21,428.5 | (186,265.7) | 169,055.5 | (17,210.2) |
| Capital Grants & Contributions | 82,807.1 | - | 82,807.1 | (19,610.2) | - | (19,610.2) | 63,196.9 | - | 63,196.9 |
| Operating Result | (110,078.9) | 154,247.3 | 44,168.5 | (12,989.9) | 14,808.2 | 1,818.3 | (123,068.8) | 169,055.5 | 45,986.8 |
| Funding Statement (Sources & Application) | | | | | | | | | |
| Add back non funded items | 49,829.7 | - | 49,829.7 | 7,498.5 | (220.0) | 7,278.5 | 57,328.3 | (220.0) | 57,108.3 |
| Funds received from Sale of Assets | 9,852.9 | - | 9,852.9 | (232.8) | - | (232.8) | 9,620.1 | - | 9,620.1 |
| Loans Received | 33,800.0 | - | 33,800.0 | - | - | - | 33,800.0 | - | 33,800.0 |
| Budget (Surplus) / Deficit | - | - | - | - | - | - | - | - | - |
| Funds Transferred (to)/from Reserves held | 65,192.6 | (14,917.5) | 50,275.0 | (13,599.7) | (16,525.8) | (30,125.5) | 51,592.9 | (31,443.3) | 20,149.6 |
| Net Fund Available | 48,596.4 | 139,329.8 | 187,926.2 | (19,323.9) | (1,937.6) | (21,261.5) | 29,272.5 | 137,392.2 | 166,664.7 |
| Application of Funds | | | | | | | | | |
| Assets Acquired | (181,252.9) | - | (181,252.9) | 21,036.3 | - | 21,036.3 | (160,216.6) | - | (160,216.6) |
| Internal Loans | 23.4 | 57.8 | 81.2 | - | (3.5) | (3.5) | 23.4 | 54.3 | 77.7 |
| Loan Repayments and Advances Made | (6,525.8) | (228.7) | (6,754.5) | - | 228.7 | 228.7 | (6,525.8) | - | (6,525.8) |
| Total Application | (187,755.3) | (170.9) | (187,926.2) | 21,036.3 | 225.2 | 21,261.5 | (166,719.0) | 54.3 | (166,664.7) |
| Net Costs funded from Rates & Other Untied Income | (139,158.9) | 139,158.9 | 0.0 | 1,712.4 | (1,712.4) | (0.0) | (137,446.5) | 137,446.5 | - |

Significant Proposed Variations – JUNE 2023

that impact on Council's Budget Position

| Account Description | Budget Variance Pos/(Neg) |
|--|------------------------------|
| ANIMAL SERVICES | |
| Contribution Hawkesbury Pound | |
| The increase in Pound costs is directly related to a dramatic increase in animal holding periods by the Hawkesbury Companion Animal Shelter (HCAS) in the period January-June 2023. This is the result of a changes to the Companion Animals Regulations requiring Councils to take additional measures to re-home companion animals, as well as HCAS 'No Kill' policy which results in longer holding periods for dogs at the facility. | (128,183) |
| Animal Control Income | |
| Additional Companion Animal Commission resulting from a dedicated registration education and enforcement program. This has also resulted in additional fine income. | 47,798 |
| TOTAL ANIMAL SERVICES | (80,385) |
| AQUATIC AND LEISURE SERVICES | |
| Ripples Revenue | |
| The last quarter of the year has seen a positive revenue turn in some of Ripples' services and programs delivered. Learn to Swim has remained at a higher participation rate and hasn't experienced the seasonal drop that is expected in the last quarter due to winter sports. General entry for all services has also contributed to the positive result in revenue. | |
| Ripples will continue to focus more on membership growth, venue/room hire, and retail income which have seen a decline in revenue over the past few quarters due to factors such as staff shortages, relocation of services and forced shutdowns due to asset maintenance and scheduled works. Ripples continues to see an increase in the Senior Memberships, engaging with our most vulnerable communities to continue access to health and wellbeing initiatives. | |
| | 158,600 |
| TOTAL AQUATIC AND LEISURE SERVICES | 158,600 |
| CITY ECONOMY AND MARKETING | |
| City Economy & Marketing Resourcing | |
| Funds were originally set aside for recruitment and agency costs. As these costs did not occur the funds have been returned to general revenue. | 21,576 |
| City Economy and Marketing Operational Expenditure | |
| Savings achieved after a conservative approach to expenditure on the operational accounts. | 23,205 |
| City Economy | |
| Savings from the City Economy annual program returned to general revenue. | 61,332 |
| TOTAL CITY ECONOMY AND MARKETING | 106,113 |
| CITY PLANNING | |
| Applications to amend LEP and DCP | |

Council is receiving and will continue to receive, multiple applications for rezoning and other amendments to the LEP. Fees are paid when the application is lodged, and these funds are then held as deferred income until assessment of the application is completed at which time the funds are recognised as income. This adjustment represents a reduction of income in 2022–23 which will be recognised in future years on completion of the assessment of applications currently in progress. (148,884)

TOTAL CITY PLANNING (148,884)

CITY STRATEGY

Advocacy Program

Savings achieved in the Advocacy Program for 2022–23. As this is an annual program, funds remaining at year end are returned to general revenue. 24,275

TOTAL CITY STRATEGY 24,275

CIVIL MAINTENANCE, RENEWAL AND CONSTRUCTION

Road Opening Permit Fee

The surplus across the roads related fees and charges income is attributed towards strong construction and development activity, and efficient back-of-house processing following restructure the Asset Restoration team. These factors have helped drive higher demand for permits while the restructured team improved efficiency and permit turnaround. 374,689

Roads Reconstruction Program

The annual Roads Reconstruction Program has been completed. During the execution of these works, Council encountered challenges related to supply and contractor availability, leading to some level of cost escalations. Through the implementation of efficient project management practices, Council effectively mitigated the cost variations to less than 5% of the original project budget allocation. This prudent approach reflects Council's commitment to responsible financial management and resource optimisation, ensuring that the impact of unforeseen challenges is minimised while delivering essential road infrastructure improvements to the community. (64,666)

Installation of Flood Safety System and Gate at Eighth Avenue Llandilo

The Eighth Avenue, Llandilo project is on hold until the Betterment Funding application outcome is known. If additional funding is secured, automated signs and gates will be installed, ensuring improved safety and efficiency. Otherwise, the project will proceed with the already available budget, installing manually operated signs and gates. Flexibility in project planning demonstrates Council's commitment to optimising resources for the community's benefit. 30,900

Shared Pathways

Scheduled projects, including Leonay Parade, Frager Avenue, and Park Avenue, have all been successfully completed according to the initial budget and plan. As a result, since no additional projects remained for completion, there are now savings from the project. 30,951

Drainage Maintenance

After the declared flooding event, Council has diligently ensured all safety requests throughout the financial year were addressed across its expansive civil infrastructure network. Whilst every effort has been made to maximise its claimable benefits against the NSW Natural Disaster Essential Public Asset Restoration Program, these costs represent those that are beyond the scope of the assistance program. (417,787)

| | |
|--|-----------------|
| TOTAL CIVIL MAINTENANCE, RENEWAL AND CONSTRUCTION | (45,913) |
|--|-----------------|

COMMUNICATIONS

Civic Events

Several Civic Events, including Council's 150 Years celebration, honoured Citizen Leigh Harthog and John Bateman ceremonies were placed on hold during the COVID pandemic; these events were delivered during the 2022-23 financial year utilising revoted funds from 2021-22. In addition, a new Civic Event, Mayoral Charity Ball, was added to Council's Civic Events program and delivered during the 2022-23 financial year. The Net savings from programs delivered have been returned.

81,054

| | |
|-----------------------------|---------------|
| TOTAL COMMUNICATIONS | 81,054 |
|-----------------------------|---------------|

COMMUNITY FACILITIES AND RECREATION OPERATIONS

Neighbourhood Centre Facilities Expenses

The favourable budget variance of \$44,812 has been created through savings in expenditure on: operational materials; cleaning, through working closely with the cleaning contractor to ensure cleaning schedules are developed and implemented appropriately. Savings in utilities (electricity and water) which can be attributed to facility user behaviour, periods of facility closure and recent renewals of facilities which have made them more efficient.

44,812

Hall Hire Income

The number of hall hire bookings continue to increase post- Covid and after recent renewal of some Community Centre facilities. The associated implementation of fees and charges administration further contributed to the favourable budget variance of \$56,939 reported for 2022-23 financial year.

56,939

| | |
|---|----------------|
| TOTAL COMMUNITY FACILITIES AND RECREATION OPERATIONS | 101,751 |
|---|----------------|

COMMUNITY FACILITIES AND RECREATION PLANNING

Sportsground rentals and sports field lighting income.

Community sport and event bookings continuing to recover post-Covid and the associated implementation of fees and charges administration have created a favourable budget variance of \$105,190. Sports fields lighting income also reported a favourable variance in 2022-23 as a result of the increase in bookings and an increase in the Kilowatt hourly rate

174,814

Synthetic Fields Revenue

The business case for the new synthetic field was established after consultation with user groups regarding use and operation of the facility. Benchmarking of other facilities fees and charges, as well as operational costs, was also undertaken as part of this process. As a new facility, usage levels and operational management costs continue to be refined. At this stage, the negative budget variance of \$112,367 is a result of the projections in the initial business case not being met. Further engagement with user groups, and a review of overall programming and operations, is being undertaken.

(112,367)

| | |
|---|---------------|
| TOTAL COMMUNITY FACILITIES AND RECREATION PLANNING | 62,447 |
|---|---------------|

COMMUNITY RESILIENCE (COMMUNITY SAFETY)

Community Safety Program

Savings from Community Safety Program are mostly due to the cessation of the Warner Graffiti Education Program.

41,231

| | |
|--|---------------|
| TOTAL COMMUNITY RESILIENCE (COMMUNITY SAFETY) | 41,231 |
|--|---------------|

COUNCIL AND CORPORATE GOVERNANCE

Governance

The Information Management services has generated savings that can be attributed to the reduction in expenditure required in the financial year for General Hardware including laptops and personal computers as well as communications equipment including mobile phones and tablets. This reduction in expenditure has been a result of internal process changes where Council implemented a Bring Your Own Device policy as well as the direct impact where employees are able to work from home and may choose a personal device. Other savings on consultancy costs have been realised in the financial year where consultancy work has been costed directly to organisational projects.

24,072

Printing Services

The internal Printing Service function is a cost recovery where the estimated budget recovers the internal cost to resource. As previous we have seen a move away from traditional print services mainly due to the move to electronic media types as well as a reduction in the requirement for print media. As a result, the net impact at year end is influenced by service levels which are balanced against the organisation. The net impact this financial year has been to draw on funding to provide this service to the organisation

(58,417)

TOTAL COUNCIL AND CORPORATE GOVERNANCE

(34,345)

DESIGN AND PROJECTS

Landscape Design Contractor

This savings is the balance from the salary savings of vacant Landscape Designer that was set aside to hire a temporary contractor for the remainder of the 2022-23 financial year.

32,667

Project Management Consultants

Penrith City Council has taken the initiative to engage consultants for the establishment of its Transformational Projects Programme and Project Management Office (PMO). This strategic decision reflects the Council's commitment to effectively manage its growing capital projects program of works. By collaborating with external experts, the council aims to enhance project efficiency, streamline processes, and ensure successful outcomes.

(20,106)

Allsopp Oval Floodlights Installation

The Allsopp Oval Floodlights Installation capital project has been completed under budget, resulting in significant cost savings of \$36,000. The successful project management, efficient procurement, and collaboration with contractors contributed to this positive outcome.

36,425

TOTAL DESIGN AND PROJECTS

48,986

DEVELOPMENT APPLICATIONS

Development Applications

Income from Development Applications and other associated fees such as advertising is significantly down on that initially budgeted due to a combination of reduced overall application lodgements associated with a tightening of market conditions and other significant current applications anticipated to be, but not determined during the period, affecting income recognition

(111,622)

PlanFirst

This expenditure relates directly to Development Applications with an estimated value of works over \$50,000. The increase is due to the number of applications with high estimated value of works received.

(161,380)

Local Planning Panel

These savings relate to a reduction in Development Applications meeting Local Planning Panel determination thresholds with relatively higher proportions under delegation or the Sydney Western City Planning Panel.

47,890

TOTAL DEVELOPMENT APPLICATIONS

(225,112)

ENVIRONMENT HEALTH (BIODIVERSITY)

Environmental Health and Compliance Operational Budget

Savings have continued to be realised in this area as a direct consequence of staff vacancies, reduced face to face training, and office stationery use as a result of electronic end to end processing initiatives being implemented to meet remote working requirements and for efficiency gains.

31,594

TOTAL ENVIRONMENT HEALTH (BIODIVERSITY)

31,594

ENVIRONMENTAL HEALTH (PUBLIC HEALTH)

Public Health

Additional income is a result of additional premises and the re-inspections that occurred over the reporting period. The additional inspections were required as post Covid a larger number of businesses were subject to compliance actions.

176,938

TOTAL ENVIRONMENTAL HEALTH (PUBLIC HEALTH)

176,938

EXECUTIVE SERVICES

Councillor Support

The Councillor Support budget is made up of several smaller budgets including mandatory councillor expenses which includes the Mayoral Allowance and Members Fees under section 29a as well as incorporating operational expenses for Councillors and their support services which include Telephone/ Fax, Travel costs and Conference expenses. The budget has realised net savings in three areas which includes; Catering, travel and telephone/fax expenses.

49,515

Councillor Professional Development

The Councillor Professional Training budget is annual allocation utilised by Councillors for their professional development. The allocation allows Councillors to develop skills as part of their roles or further refine and develop their professional expertise through training programs. The budget is divided into 3 wards - North, South and East, each represented by 5 Councillors who utilise the Professional Training Budget. In the first year of term savings in the budget have been realised this approximates to savings generated by each Councillor of \$1,578 where training was not required in the financial year

23,681

TOTAL EXECUTIVE SERVICES

73,196

FIRE SAFETY AND CERTIFICATION

Development Contestable Services Income

Income in this area below projection due to commencements and level of construction activity being lower than anticipated

34,268

Fire Safety Income

Accreditation of Fire Safety Practitioners increased the identification of non-compliances in buildings resulting in compliance action hence fines also increasing

65,562

TOTAL FIRE SAFETY AND CERTIFICATION

99,830

INFORMATION TECHNOLOGY

Corporate Software Licences

During the year software licencing increased as a result of an ongoing licensing costs for NICE CXOne Telephony system which was required for future years after the implementation in 2021-22. The NICE CXOne system is Council cloud-based contact centre platform that manages customer interactions across multiple communication channels and is part of the wider Customer Relationship Management transformation at Penrith City Council to our customers. In addition to licensing costs we will also see savings with the communications contract which TPG were selected through a recent Tender process. The tender was to provide network capability to Penrith City Council facilitating cloud based systems. The transition from Telstra to TPG has been completed successfully and estimate savings of \$15,000 per month or \$180,000 annually are forecast.

(186,661)

TOTAL INFORMATION TECHNOLOGY

(186,661)

INSURANCE AND RISK MANAGEMENT

Insurance

With the decommissioning of the Insurance Reserve residual funding for insurance claims have been returned to surplus during 2022-23 financial year.

261,528

TOTAL INSURANCE AND RISK MANAGEMENT

261,528

LEGAL SERVICES

Legal Services

Net savings realised in the Annual allocation for Subscriptions and Publications as a result of Councils subscription and publications supplier updating their business model to paper-only subscription which reduced expenditure. Legal Services are currently exploring other models for legal based Subscriptions and Publications.

24,012

TOTAL LEGAL SERVICES

24,012

LIBRARIES

Libraries – Operational Savings

There has been a decrease in the spending of funds from the Library Services Operational Expenditure Budget. This trend is a result of many factors including:

- an increase in purchasing electronic items for our collections which do not require to be processed (covered, labels added etc.),
- a decrease in physical magazine and newspaper subscriptions,
- an increase in electronic subscriptions to eMagazines which only require one license to be purchased rather than multiple copies for library branches and
- a decrease in printing/photocopying and other stationery consumables due to the increased use of electronic and online work methods by staff.

107,221

TOTAL LIBRARIES

107,221

NURSERY OPERATIONS AND BUSHCARE

Nursery Operations

Nursery income recoveries budgets were developed based on historical operational figures. Nursery has been more functional after the recent refurbishments and had an increase in production and supply which resulted in an increase in nursery revenue. Increase in the number of recent projects which required nursery supplies further contributed to the increase in nursery revenue.

165,110

TOTAL NURSERY OPERATIONS AND BUSHCARE

165,110

PLACE AND ACTIVATION

Penrith Events Partnership Program

The Penrith Events Partnership Program provides sponsorships to support the attraction and retention of major and community events in the Penrith Local Government Area. As this is an annual program, funds remaining at year end are returned to general revenue.

24,825

TOTAL PLACE AND ACTIVATION

24,825

PUBLIC SPACE MAINTENANCE (CITY SERVICES)

Public Spaces Maintenance

In 2022–23 Public Spaces Maintenance has seen a significant increase in contractor costs, and to a lesser extent increases in water costs, electricity costs electrical repairs and plant costs. Salary savings reduce the overall impact to General Revenue.

(602,456)

TOTAL PUBLIC SPACE MAINTENANCE (CITY SERVICES)

(602,456)

PUBLIC SPACE MAINTENANCE (CROSS CITY)

Street Lighting Coordination Expenditure

The budget for street lighting charges is based on estimates for usage, network expansion, network charges, and maintenance charges along with actual contracted electricity usage rates and projected savings from sustainability initiatives. The actual street lighting charges for the 2022–23 year have come in above that estimated at the time the budget was created.

(57,750)

Street Lighting Subsidy

Council received advice in the late stages of the fourth quarter of the Traffic Route Light Subsidy Scheme (TRLSS) payment for 2022–23. The subsidy is greater than the amount originally budgeted and is based on the last state-wide review of eligible street lighting inventory and is approximately fifty percent of costs, based on two reference lighting types in each electricity distribution utility region and a benchmark electricity contract.

65,000

Public Conveniences Expenditure

Public Toilet cleaning contractor costs have increased as a result of increased service frequencies occurring at a number of existing public toilet facilities and new facilities being added to the cleaning schedule. Additionally, contractor cleaning costs have been adjusted in line with annual CPI increases.

(104,210)

TOTAL PUBLIC SPACE MAINTENANCE (CROSS CITY)

(96,960)

PUBLIC SPACE MAINTENANCE (BUILDINGS)

Building Operations

A variation has occurred in building operations, primarily attributed to security expenses. Over the past three fiscal years, a consistent pattern of elevated security expenditures has been evident within the building operations budget. Starting from the 2020–21 financial year, there has been a notable surge of 40.3% in security costs. Notably, the Civic Centre and Judges Place Carpark have consistently reported the highest security expenses annually. The Judges Place carpark security charge increase are related to extended opening hours on Thursday, Friday and Saturdays with the aim to provide safe, centralised parking options that align with the growth of the night-time economy in the Penrith city centre

(211,196)

TOTAL PUBLIC SPACE MAINTENANCE (BUILDINGS)

(211,196)

RANGER SERVICES

Regulatory Control in Public Areas Fine Income

Additional fine income resulting from the introduction of new legislation (Public Spaces – Unattended Property Act) and cross skilling of general rangers.

88,750

Traffic Regulatory Parking Operational Budget

Savings have continued to be realised in this area as a direct consequence of staff vacancies, reduced face to face training, and office stationery use as a result of electronic end to end processing initiatives being implemented to meet remote working requirements and for efficiency gains.

23,391

TOTAL RANGER SERVICES

112,141

SECURITY AND EMERGENCY SERVICES MANAGEMENT

Rural Fire Services

Substantial cost savings were realized in the materials and contracts account category. Notably, the busy engagement of the RFS district in assisting emergency bushfire-affected areas, coupled with staff transfers, resulted in significant budget savings. Consequently, certain scheduled projects had to be temporarily deferred. These projects will continue in the upcoming 2023-24 fiscal year.

92,151

TOTAL SECURITY AND EMERGENCY SERVICES MANAGEMENT

92,151

SUSTAINABILITY

Sustainability Programs

Savings achieved in the Sustainability Program for 2022-23. As this is an annual program, funds remaining at year end are returned to general revenue.

24,818

TOTAL SUSTAINABILITY

24,818

TOURISM AND INTERNATIONAL PARTNERSHIPS

International Relations

Savings achieved from the International Partnerships program. As this is an annual program, funds remaining at year end are returned to general revenue.

97,758

TOTAL TOURISM AND INTERNATIONAL PARTNERSHIPS

97,758

WASTE AVOIDANCE AND RESOURCE RECOVERY

Non Domestic Waste

Rainwater frequently enters septic tank systems despite efforts to keep the tanks collecting waste water only. Previous years have had significant rainfall impacting the quantity of effluent collected. Due to low rainfall in the 2022-2023 financial year, the quantity of effluent collected was significantly lower than in previous years resulting in a saving. Also in this area the number of street litter bins has varied with some removal of superfluous bins and consolidation of bins. Together with some operational service changes being made through the year these factors have resulted in a saving.

75,312

TOTAL WASTE AVOIDANCE AND RESOURCE RECOVERY

75,312

GENERAL REVENUE/UNTIED INCOME

Interest on Investments

The favourable variance and increase of \$2.3M in Interest Earned is brought by the expansion in Council's average investment portfolio and the rapid (and consecutive) rise in RBA's cash rate in 2022-23 Financial Year; which has direct impact with return on investment result. From the time the projection was calculated, there has been a 25.5% increase in Council's average investment portfolio – being, \$177.8M (2021-22 Portfolio Average) to \$223.2M (2022-23 Portfolio Average). Simultaneous to this change, the RBA had increased the official Cash Rate eleven (11) times, from the time the Council had calculated the 2022-23 Interest on Investment projections. Inherent to the increase in cash rate are the higher spreads (interest rates) being offered for new and re-investment of maturing term deposits and floating rate notes throughout 2022-23 Financial Year

2,265,707

S7.11 Cultural Facilities Financial Management

As reported to Council on 26 March 2018 the 2017-18 Borrowing Program included \$2.7m to offset the S7.11 Cultural Facilities Plan that is currently in deficit. Funding for the debt servicing costs for these loans was included in the 2016-17 SRV. During 2022-23 Council has received development contributions for the S7.11 Cultural Facilities Plan. These funds have reduced the total Plan deficit which in turn has reduced the funds required to be held in Reserve to reduce the possible impact to Council in the future.

206,837

Transfer to Financial Management Reserve

The development of the annual budget each year requires a number of assumptions to be made in relation both expenditure and income that are dependent on factors that are outside Council's control. To safeguard against movements in these assumptions and forecasts it is proposed that \$379,986 be transferred to Reserve. In addition, this allocation will provide capacity to respond to some current and emerging priorities, including some of the priority resource requests.

(3,691,671)

Net Salary Costs

During the final quarter of 2022-23 salaries were under budget by \$2.73m after on-cost balancing across the organisation as part of the year end process, this was largely due to vacancies.

2,730,121

Movement in ELE Provision

This variation reflects the net movement in Employee Leave entitlements, resignations/retirements, and the impact of leave balances throughout the organisation. Each year this provision is updated to include future wages increases, on-costs, and expected retirements. This is traditionally a difficult area to accurately predict.

(1,902,800)

| | |
|--|------------------|
| Total General Revenue/Untied Income | (391,806) |
|--|------------------|

| | |
|-----------------------------------|-----------------|
| Total Variances over \$20k | (32,827) |
|-----------------------------------|-----------------|

| | |
|------------------------------------|---------------|
| Other Variances under \$20k | 32,827 |
|------------------------------------|---------------|

| | |
|--|------------|
| JUNE 2023 Quarter Surplus/(Deficit) | (0) |
|--|------------|

| | |
|---|---|
| Original 2022-23 Budget Surplus/(Deficit) | - |
|---|---|

| | |
|---|---|
| 1st Quarter Variances to adopted budget reported to Council | - |
|---|---|

| | |
|---|---|
| 2nd Quarter Variances to adopted budget reported to Council | - |
|---|---|

| | |
|---|---|
| 3rd Quarter Variances to adopted budget reported to Council | - |
|---|---|

| | |
|---------------------------------|------------------|
| 4th Quarter Variances to budget | 3,691,671 |
|---------------------------------|------------------|

| | |
|---|--------------------|
| 4th Quarter proposed allocation to Financial Management reserve | (3,691,671) |
|---|--------------------|

| | |
|--|----------|
| Net Predicted Surplus/(Deficit) for 2022-23 | - |
|--|----------|

PROPOSED REVOTED WORKS

as at June 2023

| Description | Revote Amount \$ | General Revenue \$ | Other Funding \$ | Other Funding Source | Budget \$ | Actual \$ | Balance \$ |
|---|---------------------|-----------------------|---------------------|-------------------------|------------|-----------|------------|
| CAPITAL PROJECTS | | | | | | | |
| CITY ACTIVATION COMMUNITY & PLACE | | | | | | | |
| Disability Access Improvements | 20,330 | 20,330 | - | | 60,118 | 37,685 | 22,433 |
| Mayoral Youth Challenge | 208,825 | | 208,825 | s7.11 / Res | 213,682 | 3,321 | 210,361 |
| Great River Walk Safety Upgrade | 302,082 | | 302,082 | Grant | 303,393 | 1,311 | 302,082 |
| TOTAL CITY ACTIVATION COMMUNITY & PLACE | 531,237 | 20,330 | 510,907 | | 577,193 | 42,317 | 534,876 |
| CITY ASSETS | | | | | | | |
| Building Asset Renewal | 32,107 | 32,107 | - | | 661,731 | 88,329 | 573,402 |
| Rural Fire Service Equip-Grant Funded | 391,530 | - | 391,530 | Grant | 759,530 | 368,000 | 391,530 |
| New Mulgoa Rural Fire Service Station Construction | 95,994 | - | 95,994 | | 621,182 | 525,188 | 95,994 |
| TOTAL CITY ASSETS | 519,631 | 32,107 | 487,524 | | 2,042,443 | 981,517 | 1,060,926 |
| CITY PRESENTATION | | | | | | | |
| Plant Replacement | 400,948 | - | 400,948 | Reserve | 2,670,264 | 2,052,798 | 617,466 |
| Road Resealing/ Resheeting (Pt AREAS) | 469,000 | - | 469,000 | SRV | 4,770,767 | 3,862,343 | 908,424 |
| Bus Shelters Program | 50,134 | 50,134 | - | | 199,000 | 148,866 | 50,134 |
| Shared Path Great Western Highway Emu Plains to Glenbrook | 837,920 | - | 837,920 | Grant | 1,416,144 | 578,225 | 837,919 |
| Urban Drainage Construction Program 2022-23 | 361,884 | - | 361,884 | Reserve | 551,123 | 189,238 | 361,885 |
| 2022-23 Australian Government Black Spot Program | 1,120,440 | - | 1,120,440 | Grant | 1,515,000 | 394,560 | 1,120,440 |
| Forrester Rd- St Marys Rail to Christie St | 392,233 | - | 392,233 | s7.11 | 350,000 | 432,767 | (82,767) |
| Sporting Fields Restoration Works Post Flood | 586,222 | - | 586,222 | Grant | 620,878 | 34,656 | 586,222 |
| Surveyors Creek Glenmore Park - Dugouts & Diamond 1 surface | 7,749 | - | 7,749 | | 80,000 | 72,251 | 7,749 |
| TOTAL CITY PRESENTATION | 4,226,530 | 50,134 | 4,176,396 | | 12,173,176 | 7,765,704 | 4,407,472 |
| COMMUNITY FACILITIES & RECREATION | | | | | | | |

PROPOSED REVOTED WORKS

as at June 2023

| Description | Revote Amount \$ | General Revenue \$ | Other Funding \$ | Other Funding Source | Budget \$ | Actual \$ | Balance \$ |
|--|---------------------|-----------------------|---------------------|-------------------------|------------------|------------------|----------------|
| Chapman Gardens Precinct Upgrade | 376,145 | - | 376,145 | SRV / Res | 1,531,559 | 1,001,326 | 530,233 |
| Cool Playgrounds - Drinking Stations & Shade | 20,000 | - | 20,000 | Reserve | 50,000 | 21,694 | 28,306 |
| TOTAL COMMUNITY FACILITIES & RECREATION | 396,145 | - | 396,145 | | 1,581,559 | 1,023,021 | 558,538 |
| DESIGN & PROJECTS | | | | | | | |
| Regatta Park - Stage 1 and Kiosk | 3,649,420 | - | 3,649,420 | Grant / Res | 16,958,064 | 11,308,644 | 5,649,420 |
| Mulgoa Rise Amenity Building Extensions | 22,177 | - | 22,177 | Grant | 82,041 | 59,864 | 22,177 |
| Mark Leece Oval New Amenity Building | 294,717 | - | 294,717 | Grant / SRV | 328,560 | 33,843 | 294,717 |
| Chameleon Reserve Stage 1 Tree Planting | 39,200 | - | 39,200 | Reserve | 197,182 | 71,294 | 125,888 |
| Nursery Redevelopment | 68,458 | - | 68,458 | Reserve | 140,000 | 71,542 | 68,458 |
| Park Asset Shade Sails | 7,102 | - | 7,102 | Reserve | 161,199 | 154,096 | 7,103 |
| Harold Corr Synthetic Track Upgrade | 66,045 | - | 66,045 | SRV / Res | 3,948,587 | 3,932,541 | 16,046 |
| JSPAC Cafe Renewal and Refurbishment | 92,999 | - | 92,999 | SRV | 140,222 | 47,223 | 92,999 |
| Hickeys Lane Amenities Renewal | 438,239 | - | 438,239 | SRV | 1,925,848 | 1,487,609 | 438,239 |
| Boronia Park Amenities Renewal | 770,622 | - | 770,622 | Reserve | 1,994,114 | 1,245,931 | 748,183 |
| Boating Now Round 3 Kayak Launch | 35,800 | - | 35,800 | Reserve | 40,000 | 4,200 | 35,800 |
| Civic Centre Renewal | 591,822 | - | 591,822 | Reserve | 753,194 | 161,372 | 591,822 |
| Bill Ball (Cook Park) Oval Upgrade | 307,380 | - | 307,380 | SRV | 1,577,782 | 1,270,403 | 307,379 |
| Woodriff Gardens Tennis Amenity Upgrade | 2,429,990 | - | 2,429,990 | Grant / SRV | 2,980,396 | 550,406 | 2,429,990 |
| Ched Towns Amenity Renewal & Upgrade | 1,011,473 | - | 1,011,473 | Grant / SRV | 1,964,373 | 952,901 | 1,011,472 |
| Great River Walk Nepean Av Shared Use Path | 2,020,739 | - | 2,020,739 | s7.11 / Grant | 2,027,214 | 6,475 | 2,020,739 |
| David Currie Playspace Banks Drive St Clair | 88,073 | - | 88,073 | Reserve | 578,842 | 490,769 | 88,073 |
| Cooling the City Strategy Green Infrastructure Project | 128,056 | - | 128,056 | Grant | 938,690 | 810,633 | 128,057 |
| Bennett Park St Marys Mixed Recreation Space | 994,934 | - | 994,934 | Grant / Res | 1,090,000 | 95,066 | 994,934 |

PROPOSED REVOTED WORKS

as at June 2023

| Description | Revote Amount \$ | General Revenue \$ | Other Funding \$ | Other Funding Source | Budget \$ | Actual \$ | Balance \$ |
|--|---------------------|-----------------------|---------------------|-------------------------|-----------|-----------|------------|
| Monfarville Amenity Building Upgrade | 14,277 | - | 14,277 | SRV | 40,000 | 25,723 | 14,277 |
| St Marys Hall Network Upgrades | 12,873 | - | 12,873 | Grant | 2,886,350 | 2,873,477 | 12,873 |
| Wilson Park Mayoral Challenge | 478,987 | - | 478,987 | s7.11 / Grant | 495,182 | 16,195 | 478,987 |
| Kingsway North (Touch) Field Upgrades | 160,277 | - | 160,277 | Grant | 259,930 | 99,653 | 160,277 |
| Surveyors Creek Softball Facility | 175,518 | - | 175,518 | Grant | 1,052,520 | 727,002 | 325,518 |
| Stapley Street New Play Equipment Shade & Paths | 8,022 | - | 8,022 | SRV | 112,112 | 104,090 | 8,022 |
| Trinity Drive Reserve Renewal | 9,404 | - | 9,404 | Reserve | 1,003,250 | 993,846 | 9,404 |
| JSPAC Q Theatre Lighting and Seating Replacement | 18,956 | - | 18,956 | SRV | 334,828 | 315,872 | 18,956 |
| St Clair Leisure Centre A/C installation | 220,612 | - | 220,612 | SRV | 300,000 | 79,388 | 220,612 |
| Peter Kearns Oval David Currie Amenity Upgrade and Renewal | 221,626 | - | 221,626 | Grant / Res | 300,000 | 78,374 | 221,626 |
| Chameleon Reserve Masterplan | 4,333 | - | 4,333 | Reserve | 55,000 | 50,667 | 4,333 |
| Ridgeview Crescent Playground Renewal | 122,411 | 122,411 | - | | 203,357 | 946 | 202,411 |
| Explorers Way Playground Renewal | 128,286 | 128,286 | - | | 135,000 | 6,714 | 128,286 |
| Willoring Crescent Reserve Playground Renewal | 114,097 | 14,641 | 99,456 | Reserve | 114,456 | 359 | 114,097 |
| Goldmark Crescent Kurwan Reserve Playground Renewal | 168,384 | 133,384 | 35,000 | Reserve | 170,000 | 1,616 | 168,384 |
| Illawong Community Playspace New Playground CBP21 | 218,587 | 75,000 | 143,587 | Grant / SRV / Res | 220,000 | 1,413 | 218,587 |
| Jim Anderson Reserve Playground Renewal | 134,012 | 134,012 | - | | 135,000 | 988 | 134,012 |
| Berried Treasure | 96,543 | - | 96,543 | Grant | 108,000 | 11,457 | 96,543 |
| Ripples Solar Panel Installation and Accessible Rooms | 180,472 | - | 180,472 | s7.11 | 420,000 | 239,528 | 180,472 |
| Penrith Regional Gallery Air-con Renewal | 52,368 | - | 52,368 | SRV | 192,950 | 140,583 | 52,367 |
| Koala Corner CCC High-risk work | 199,466 | 199,466 | - | | 200,000 | 534 | 199,467 |
| Jordan Springs Village Lake - Decking Repairs | 77,383 | - | 77,383 | SRV | 100,000 | 22,617 | 77,383 |

PROPOSED REVOTED WORKS

as at June 2023

| Description | Revote Amount \$ | General Revenue \$ | Other Funding \$ | Other Funding Source | Budget \$ | Actual \$ | Balance \$ |
|---|---------------------|-----------------------|---------------------|-------------------------|-------------------|-------------------|-------------------|
| St Marys Library Lift Replacement | 70,053 | - | 70,053 | SRV | 110,000 | 39,947 | 70,053 |
| Be Cool To School - Cambridge Park | 14,118 | - | 14,118 | Grant | 22,100 | 7,982 | 14,118 |
| TOTAL DESIGN & PROJECTS | 15,958,311 | 807,200 | 15,151,111 | | 46,796,343 | 28,593,781 | 18,202,562 |
| ENGINEERING SERVICES | | | | | | | |
| NSW Bike Plan River Cities Program | 245,934 | 245,934 | - | | 245,934 | - | 245,934 |
| TOTAL ENGINEERING SERVICES | 245,934 | 245,934 | - | | 245,934 | - | 245,934 |
| ENVIRONMENTAL HEALTH & COMPLIANCE | | | | | | | |
| Stormwater Work Improvement Program | 219,570 | - | 219,570 | Reserve | 385,670 | 21,785 | 363,885 |
| TOTAL ENVIRONMENTAL HEALTH & COMPLIANCE | 219,570 | - | 219,570 | | 385,670 | 21,785 | 363,885 |
| TOTAL CAPITAL PROJECTS | 22,097,358 | 1,155,705 | 20,941,653 | | 63,802,318 | 38,428,125 | 25,374,193 |

PROPOSED REVOTED WORKS

as at June 2023

| Description | Revote Amount \$ | General Revenue \$ | Other Funding \$ | Other Funding Source | Budget \$ | Actual \$ | Balance \$ |
|---|---------------------|-----------------------|---------------------|-------------------------|-----------|-----------|------------|
| OPERATING PROJECTS | | | | | | | |
| CITY ACTIVATION COMMUNITY & PLACE | | | | | | | |
| Youth Week | 1,633 | 817 | 816 | Grant | 12,542 | 10,909 | 1,633 |
| Disability Access Improvements Operational | 8,500 | 8,500 | - | | 16,020 | 6,970 | 9,050 |
| Community Sector Data TEIP Projects | 61,359 | 8,000 | 53,359 | Reserve | 145,114 | 94,175 | 50,939 |
| Disability Inclusion Action Plan Stretch Projects | 143,879 | - | 143,879 | Reserve | 195,000 | 51,121 | 143,879 |
| Multicultural Community Research | 51,593 | 51,593 | - | | 70,000 | 18,407 | 51,593 |
| Community Engagement Cultural Protocols | 53,000 | 53,000 | - | | 38,630 | 3,630 | 35,000 |
| Community and Cultural Facilities Development | 41,840 | 2,540 | 39,300 | SRV | 40,000 | 37,460 | 2,540 |
| REAL Festival | 10,000 | - | 10,000 | Grant | 712,487 | 340,323 | 372,164 |
| Urban Design and Activation | 60,805 | - | 60,805 | SRV | 408,176 | 420,947 | (12,771) |
| Neighbourhood Family Fun Day (AREAS) | 63,371 | 63,371 | - | | 105,937 | 42,566 | 63,371 |
| TOTAL CITY ACTIVATION COMMUNITY & PLACE | 495,980 | 187,821 | 308,159 | | 1,743,906 | 1,026,507 | 717,399 |
| CITY ASSETS | | | | | | | |
| Adoption of Plans of Management | 135,972 | - | 135,972 | Reserve | 135,972 | - | 135,972 |
| CCTV Investigation Drainage Assets | 25,691 | - | 25,691 | Reserve | 100,000 | 74,309 | 25,691 |
| Berkshire Park & Londonderry Drainage Study | 103,855 | 103,855 | - | | 150,000 | 46,145 | 103,855 |
| Online Permits Application & Management Platform | 38,302 | - | 38,302 | Contribution | 56,430 | 18,128 | 38,302 |
| TOTAL CITY ASSETS | 303,820 | 103,855 | 199,965 | | 442,402 | 138,582 | 303,820 |
| CITY ECONOMY & MARKETING | | | | | | | |
| Tourism Operational Expenditure | 23,659 | - | 23,659 | Reserve | 123,681 | 71,022 | 52,659 |
| City Marketing | 93,249 | 93,249 | - | | 274,237 | 227,988 | 46,249 |
| Penrith Heritage Walking Trail Project | 21,971 | - | 21,971 | Reserve | 26,075 | 4,104 | 21,971 |

PROPOSED REVOTED WORKS

as at June 2023

| Description | Revote Amount \$ | General Revenue \$ | Other Funding \$ | Other Funding Source | Budget \$ | Actual \$ | Balance \$ |
|--|---------------------|-----------------------|---------------------|-------------------------|-----------|-----------|------------|
| City Economy | 10,279 | 10,279 | - | | 335,509 | 213,898 | 121,611 |
| TOTAL CITY ECONOMY & MARKETING | 149,158 | 103,528 | 45,630 | | 759,502 | 517,012 | 242,490 |
| CITY PLANNING | | | | | | | |
| Externally Commissioned Studies | 77,045 | 77,045 | - | | 188,287 | 98,354 | 89,934 |
| Western Sydney Aerotropolis Local Contributions Planning | 38,000 | 8,000 | 30,000 | Contribution | - | - | - |
| TOTAL CITY PLANNING | 115,045 | 85,045 | 30,000 | | 188,287 | 98,354 | 89,934 |
| CITY PRESENTATION | | | | | | | |
| Fire Safety Small Upgrades | 120,000 | - | 120,000 | SRV | - | - | - |
| LED Sreet Light Upgrade Project | 651,827 | - | 651,827 | Reserve | 862,360 | 210,533 | 651,827 |
| Preserving Cumberland Plain Threatened Species in Penrith LG | 16,812 | - | 16,812 | Grant | 44,355 | 27,543 | 16,812 |
| Save Our Species - Persoonia Nutans (2022) | 16,629 | - | 16,629 | Grant | 19,556 | 2,927 | 16,629 |
| Saving our Species Eucalyptus benthamii | 12,000 | - | 12,000 | Grant | 12,000 | - | 12,000 |
| TOTAL CITY PRESENTATION | 817,268 | - | 817,268 | | 938,271 | 241,004 | 697,267 |
| CITY RESILIENCE | | | | | | | |
| Sustainability Programs | 7,308 | 7,308 | - | | 53,269 | 21,143 | 32,126 |
| Louise Petchell Learning for Sustainability Scholarship | 9,301 | 4,301 | 5,000 | Reserve | 10,000 | 699 | 9,301 |
| Compact of Mayors | 5,000 | 5,000 | - | | 26,034 | 7,688 | 18,346 |
| Community Resilience Initiatives - LG Recovery Grant | 50,246 | - | 50,246 | Grant | 139,447 | 89,201 | 50,246 |
| Community preparedness to climate risks | 86,153 | - | 86,153 | Grant | 95,000 | 8,847 | 86,153 |
| End to End Response Review - LG Recovery Grant | 150,000 | - | 150,000 | Grant | 150,000 | - | 150,000 |
| St Marys Place Plan | 5,851 | - | 5,851 | SRV | 27,815 | 21,964 | 5,851 |
| Study on Recovery Needs for Caravan Park Residents | 30,000 | - | 30,000 | Grant | 30,000 | - | 30,000 |
| TOTAL CITY RESILIENCE | 343,859 | 16,609 | 327,250 | | 531,565 | 149,543 | 382,022 |

PROPOSED REVOTED WORKS

as at June 2023

| Description | Revote Amount \$ | General Revenue \$ | Other Funding \$ | Other Funding Source | Budget \$ | Actual \$ | Balance \$ |
|--|---------------------|-----------------------|---------------------|-------------------------|----------------|----------------|----------------|
| CITY STRATEGY | | | | | | | |
| Tree Canopy Targets for Penrith LGA | 24,559 | - | 24,559 | Grant | 87,099 | 62,540 | 24,559 |
| St Marys Master Plan Integrated Street Network Plan | 139,255 | - | 139,255 | Grant / Res | 180,000 | 40,745 | 139,255 |
| St Marys MasterPlan Business Case Community Hub Cultural Spc | 8,112 | - | 8,112 | Reserve | 45,000 | 36,888 | 8,112 |
| St Marys Master Plan Landscape Plan | 7,000 | - | 7,000 | Reserve | 7,000 | - | 7,000 |
| St Marys Master Plan Urban Ecology Action Plan | 9,215 | - | 9,215 | Reserve | 22,000 | 12,785 | 9,215 |
| St Marys Master Plan Infrastructure Delivery & Funding Strat | 24,000 | - | 24,000 | Grant | 24,000 | - | 24,000 |
| St Marys Master Plan Integrated Water Management Plan | 35,000 | - | 35,000 | Reserve | 35,000 | - | 35,000 |
| St Marys Master Plan European Heritage Study | 2,370 | - | 2,370 | Grant | 10,870 | 8,500 | 2,370 |
| St Marys Master Plan Sustainability Study | 7,775 | - | 7,775 | Reserve | 65,000 | 57,225 | 7,775 |
| St Marys Master Plan Land Contamination Study | 43,000 | - | 43,000 | Reserve | 43,000 | - | 43,000 |
| St Marys Master Plan Indigenous Heritage Study | 27,042 | - | 27,042 | Reserve | 39,672 | 12,630 | 27,042 |
| St Marys Master Plan Consultancy | 24,727 | 24,727 | - | | 32,000 | 7,273 | 24,727 |
| TOTAL CITY STRATEGY | 352,055 | 24,727 | 327,328 | | 590,641 | 238,586 | 352,055 |
| COMMUNICATIONS | | | | | | | |
| Style writing guide | 10,000 | 10,000 | - | | 10,000 | - | 10,000 |
| TOTAL COMMUNICATIONS | 10,000 | 10,000 | - | | 10,000 | - | 10,000 |
| DESIGN & PROJECTS | | | | | | | |
| GoC Industrial Estates and Corridors | 290,564 | - | 290,564 | Grant | 705,000 | 414,435 | 290,565 |
| GoC Jamison Pk and Great West Walk Melaleuca Pk | 72,442 | - | 72,442 | Grant | 121,437 | 48,996 | 72,441 |
| GoC Additional Tree Planting Variation | 210,413 | - | 210,413 | Grant | 415,000 | 204,587 | 210,413 |
| Our River Nepean Masterplan | 114,148 | - | 114,148 | Grant / Res | 150,000 | 35,852 | 114,148 |
| DPIE Greening our Cities | 60,000 | - | 60,000 | Reserve | 60,000 | - | 60,000 |

PROPOSED REVOTED WORKS

as at June 2023

| Description | Revote Amount \$ | General Revenue \$ | Other Funding \$ | Other Funding Source | Budget \$ | Actual \$ | Balance \$ |
|--|---------------------|-----------------------|---------------------|-------------------------|------------------|----------------|------------------|
| Engineering Survey at Londonderry Rd & Reynolds Rd Intersect | 7,250 | 7,250 | - | | 12,000 | 4,750 | 7,250 |
| Shared Path Design – Factory Road Regentville | 179,164 | - | 179,164 | Grant | 241,082 | 61,918 | 179,164 |
| TOTAL DESIGN & PROJECTS | 933,981 | 7,250 | 926,731 | | 1,704,519 | 770,538 | 933,981 |
| ENGINEERING SERVICES | | | | | | | |
| Road Safety Project | 5,661 | 2,500 | 3,161 | Grant | 24,077 | 18,416 | 5,661 |
| Flood Studies SMSC | 142,909 | - | 142,909 | Reserve | 149,859 | 6,950 | 142,909 |
| Cranebrook Overland Flow Flood Study | 74,916 | - | 74,916 | Grant / Res | 96,701 | 21,785 | 74,916 |
| Engineering Investigations | 114,447 | - | 114,447 | Reserve | 150,000 | 35,553 | 114,447 |
| Peach Tree and Lower Surveyors Creeks Catchment Floodplain | 146,830 | - | 146,830 | Grant / Res | 259,382 | 112,552 | 146,830 |
| Doonmore Street, Penrith Retarding Basin | 90,785 | - | 90,785 | Grant / Res | 211,583 | 120,798 | 90,785 |
| St Marys Flood Protection Levee Upgrade | 104,325 | 47,000 | 57,325 | Grant | 174,126 | 69,801 | 104,325 |
| GWH Emu Plains to Glenbrook – Survey & Design | 7,768 | - | 7,768 | Grant | 12,520 | 4,752 | 7,768 |
| High Pedestrian Activity Area Study – Penrith Northern Stati | 4,340 | - | 4,340 | Grant | 50,000 | 45,660 | 4,340 |
| Emu Plain Floodplain Risk Management Study and Plan | 97,079 | - | 97,079 | Grant / Res | 150,000 | 52,921 | 97,079 |
| Rickabys Creek Catchment Flood Study | 114,943 | - | 114,943 | Grant / Res | 120,000 | 5,057 | 114,943 |
| Oxley Park levee – Investigation and Detailed Design | 68,050 | - | 68,050 | Grant / Res | 90,000 | 21,950 | 68,050 |
| Pit & Pipe Study | 2,120 | - | 2,120 | Reserve | 250,000 | 247,880 | 2,120 |
| Upper Byrnes Creek catchment overland flow flood study | 30,000 | - | 30,000 | Grant / Res | 30,000 | - | 30,000 |
| Blackwell Creek catchment flood study | 30,000 | - | 30,000 | Grant / Res | 30,000 | - | 30,000 |
| Chapman Garden Retarding Basin – investigation and detailed | 15,000 | - | 15,000 | Grant / Res | 15,000 | - | 15,000 |
| Byrnes Creek catchment Flood Mitigation Works – investigatio | 15,000 | - | 15,000 | Grant / Res | 15,000 | - | 15,000 |
| TOTAL ENGINEERING SERVICES | 1,064,173 | 49,500 | 1,014,673 | | 1,828,248 | 764,075 | 1,064,173 |
| GOVERNANCE | | | | | | | |

PROPOSED REVOTED WORKS

as at June 2023

| Description | Revote Amount \$ | General Revenue \$ | Other Funding \$ | Other Funding Source | Budget \$ | Actual \$ | Balance \$ |
|---|---------------------|-----------------------|---------------------|-------------------------|-------------------|-------------------|-------------------|
| Statutory Reviews | 30,026 | 30,026 | - | | 58,720 | 28,694 | 30,026 |
| TOTAL GOVERNANCE | 30,026 | 30,026 | - | | 58,720 | 28,694 | 30,026 |
| INFORMATION & COMMUNICATIONS TECHNOLOGY | | | | | | | |
| Online Payments Project | 51,963 | - | 51,963 | Reserve | 51,963 | - | 51,963 |
| Portfolio Manager Solution | 22,677 | - | 22,677 | Reserve | 57,310 | 34,633 | 22,677 |
| TOTAL INFORMATION & COMMUNICATIONS TECHNOLOGY | 74,640 | - | 74,640 | | 109,273 | 34,633 | 74,640 |
| PEOPLE & CULTURE | | | | | | | |
| Management & Leadership Development Prog | 25,000 | 25,000 | - | | 25,000 | - | 25,000 |
| TOTAL PEOPLE & CULTURE | 25,000 | 25,000 | - | | 25,000 | - | 25,000 |
| WASTE & RESOURCE RECOVERY | | | | | | | |
| Red Ready | 58,400 | - | 58,400 | Grant | 58,400 | - | 58,400 |
| MUDs FOGO Trial | 79,908 | - | 79,908 | Grant | 138,304 | 58,396 | 79,908 |
| TOTAL WASTE & RESOURCE RECOVERY | 138,308 | - | 138,308 | | 196,704 | 58,396 | 138,308 |
| TOTAL OPERATING PROJECTS | 4,853,313 | 643,361 | 4,209,952 | | 9,127,038 | 4,065,922 | 5,061,116 |
| TOTAL PROPOSED REVOTES | 26,950,671 | 1,799,066 | 25,151,605 | | 72,929,356 | 42,494,047 | 30,435,309 |

Reserve Movements Budget

| Reserve | Opening Balance | Budgeted Transfers To | Budgeted Transfer From | Closing Balance |
|---|--------------------|--------------------------|---------------------------|--------------------|
| INTERNAL RESERVES | | | | |
| Assets and Construction | | | | |
| Car Parking/Traffic Facilities | 1,226,987 | 1,498,988 | 937,398 | 1,788,577 |
| ICT Reserve | 739,520 | 5,626,867 | 6,366,387 | - |
| Library Reserve | 398,455 | 100,000 | 67,532 | 430,923 |
| Major Projects Reserve | (4,181,025) | 3,828,467 | 2,111,894 | (2,464,452) |
| OOSH Bus Fleet Replacement Program | 24,726 | 248,750 | 9,680 | 263,796 |
| Plant and Motor Vehicle Replacement Reserves | 3,148,555 | 943,359 | 1,927,825 | 2,164,089 |
| City Economy and Planning | | | | |
| City Planning | 438,096 | 8,442 | 419,292 | 27,246 |
| Economic Initiatives Reserve | 83,633 | (83,633) | - | - |
| Committee Closures | | | | |
| Alister Brass Foundation | 87,371 | 2,442 | - | 89,813 |
| S377 Committee Closure Proceeds | 95,594 | - | - | 95,594 |
| Community Facilities | | | | |
| Cemetery Reserve | 711,164 | 886,033 | 882,169 | 715,028 |
| Children's Services Reserves | 76,189 | (76,189) | - | - |
| Employment | | | | |
| Employee's Leave Entitlements | 5,911,686 | - | - | 5,911,686 |
| Salary System Training and Development Reserves | 17,363 | 180,000 | 8,728 | 188,635 |
| Environmental Programs | | | | |
| Environmental Awareness Programs | 874,722 | 11,107 | 198,256 | 687,573 |
| Environmental Protection | 227 | (227) | - | - |
| Stormwater Management Service Charge | 2,792,226 | 2,271,955 | 1,958,018 | 3,106,163 |
| Financial Management | | | | |
| COVID-19 Impact | (1,500,000) | 500,000 | - | (1,000,000) |
| Financial Assistance Grant in Advance | 9,066,776 | 12,839,266 | 9,066,776 | 12,839,266 |
| Financial Management Reserves | 15,874,244 | 11,147,183 | 6,927,519 | 20,093,908 |
| Grant Funded Projects Reserve | 341,189 | 50,241 | 171,951 | 219,479 |
| Interest Received - Accelerated Infrastructure Fund | 16,416 | 666,763 | - | 683,179 |
| Productivity Revolving Fund | 600,000 | - | - | 600,000 |
| Property Development Reserve | 21,750,016 | 12,191,889 | 27,004,920 | 6,936,985 |
| Road Closures - Proceeds from Sales | - | 32,942 | - | 32,942 |
| Special Rate Variation 2016-17 | 9,875,855 | 17,826,042 | 16,320,855 | 11,381,042 |
| Additional Special Variation 2022-23 | - | 1,578,835 | 1,297,244 | 281,591 |
| Sustainability Revolving Fund | 1,580,551 | 683,344 | 133,277 | 2,130,618 |
| Legal and Governance | | | | |
| Election Reserve | 123,478 | 340,222 | - | 463,700 |
| Insurance Reserves | 2,856,542 | 2,139,717 | 2,710,406 | 2,285,853 |
| Legal Reserve | 1,075,984 | 1,040,276 | 985,216 | 1,131,044 |

Reserve Movements Budget

| Reserve | Opening Balance | Budgeted Transfers To | Budgeted Transfer From | Closing Balance |
|--|--------------------|--------------------------|---------------------------|---------------------|
| Other | | | | |
| Events and Sponsorships | 30,377 | 601,481 | 100,000 | 531,858 |
| Heritage Assistance Project | 51,358 | - | 1,641 | 49,717 |
| International Relationships | 324,034 | 9,800 | - | 333,834 |
| Penrith Valley Regional Sports Centre | (966,542) | 54,348 | - | (912,194) |
| Revote Reserve | 2,726,657 | 2,067,945 | 1,990,958 | 2,803,644 |
| Town Centre Review and Administration | 72,525 | 15,034 | 15,809 | 71,750 |
| Voted Works | 573,500 | 159,000 | 59,663 | 672,837 |
| TOTAL INTERNAL RESERVES | 76,918,449 | 79,390,689 | 81,673,414 | 74,635,724 |
| INTERNAL LOANS | | | | |
| Costs to Advance Developer Contributions Projects | (145,710) | - | 69,509 | (215,219) |
| Costs to Advance Next Years Projects | (883,875) | 938,123 | 9,382,868 | (9,328,620) |
| Penrith Regional Gallery | (221,610) | 13,650 | - | (207,960) |
| Public Open Space Reinvestment Project | (1,807,287) | - | 125,090 | (1,932,377) |
| Waste Bins New Contract | (5,410,637) | 757,424 | - | (4,653,213) |
| Woodriff Gardens Facility Development | (74,514) | 23,364 | - | (51,150) |
| TOTAL INTERNAL LOANS | (8,543,633) | 1,732,561 | 9,577,467 | (16,388,539) |
| Development Contributions in deficit internal loan | (4,207,798) | - | (436,147) | (3,771,651) |
| TOTAL INTERNAL RESERVES AND LOANS | 64,167,018 | 81,123,250 | 90,814,734 | 54,475,534 |

Reserve Movements Budget

| Reserve | Opening Balance | Budgeted Transfers To | Budgeted Transfer From | Closing Balance |
|--|--------------------|--------------------------|---------------------------|--------------------|
| EXTERNAL RESERVES | | | | |
| <i>Development Contributions</i> | | | | |
| Civic Improvement s7.11 | (536,318) | 3,245,590 | 26,740 | 2,682,532 |
| Claremont Meadows s7.11 | 2,238,318 | 55,573 | 289,738 | 2,004,153 |
| Cultural Facilities s7.11 | (1,785,809) | 204,998 | - | (1,580,811) |
| Erskine Business Park s7.11 | 570,954 | 15,339 | 24,419 | 561,874 |
| Glenmore Park Stage 2 s7.11 | 103,037 | 675 | 323,511 | (219,799) |
| Kingswood Neighbourhood Centre s7.11 | 1 | (1) | - | - |
| Lambridge Industrial Estate s7.11 | (1,788,530) | - | - | (1,788,530) |
| Mamre Road Precinct s7.11 | (97,141) | - | 85,370 | (182,511) |
| Penrith City District Open Space s7.11 | 38,994,203 | 2,927,165 | 9,585,448 | 32,335,920 |
| Penrith City Local Open Space s7.11 | 3,427,073 | 685,767 | 957,917 | 3,154,923 |
| Waterside s7.11 | 240,474 | 6,461 | 2,720 | 244,215 |
| WELL Precinct s7.11 | 8,313,747 | 280,510 | 277,243 | 8,317,014 |
| Non Residential Development s7.12 | 3,394,035 | 4,296,625 | 432,767 | 7,257,893 |
| Planning Agreements s7.4 | 125,672 | 12,641,080 | 2,366,930 | 10,399,822 |
| Funding for Development Contributions in deficit | 4,207,798 | - | 436,147 | 3,771,651 |
| TOTAL DEVELOPMENT CONTRIBUTION RESERVES | 57,407,514 | 24,359,782 | 14,808,950 | 66,958,346 |
| <i>Other External Reserves</i> | | | | |
| Waste Disposal Reserve | 17,118,788 | 4,932,548 | 13,930,113 | 8,121,223 |
| Environment / Sullage Reserve | 508,295 | 1,042,476 | 990,198 | 560,573 |
| Unexpended Loans | 20,306,901 | 33,634,678 | 39,170,689 | 14,770,890 |
| Unexpended Grants | 3,450,602 | 32,590,626 | 33,616,383 | 2,424,845 |
| Contributions | 11,600,491 | 1,132,875 | 6,082,922 | 6,650,444 |
| Waste and Sustainability Improvement Payments | (200,852) | 327,390 | 126,538 | - |
| TOTAL OTHER EXTERNAL RESERVES | 52,784,225 | 73,660,593 | 93,916,843 | 32,527,975 |
| TOTAL EXTERNAL RESERVES | 110,191,739 | 98,020,375 | 108,725,793 | 99,486,321 |
| <i>Other Internal Reserves/Committees</i> | | | | |
| Bonds and Deposits | 17,880,615 | - | - | 17,880,615 |
| Children's Services Cooperative Reserves | 453,778 | 1,059,790 | 187,557 | 1,326,011 |
| Other (Committees) | 393,030 | 3,728 | - | 396,758 |
| TOTAL OTHER INTERNAL RESERVES | 18,727,423 | 1,063,518 | 187,557 | 19,603,384 |
| GRAND TOTAL OF RESERVES | 193,086,180 | 180,207,143 | 199,728,084 | 173,565,239 |
| Controlled Entity | - | (571,218) | - | (571,218) |
| TOTAL CONTROLLED ENTITY | - | (571,218) | - | (571,218) |
| RESERVE MOVEMENTS PER BUDGET | | 179,635,925 | 199,728,084 | |

Reserves are shown as Surplus / (Deficit) and include adjustments proposed in the June Quarterly Review

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | PTD |
|----------|-------------|-----------------|-------------------|-----------------------|----------------|-----------------|-----|
| | | | | | | Project Cost | |

CAPITAL PROJECTS

Aquatic and Leisure Services

| | | | | | | | |
|---|------------------------------------|------|----------------|-------|----------------|---|----------------|
| St Marys CBD | Lane Rope Replacement | RIPP | 65,600 | 6,500 | 72,100 | - | 72,100 |
| St Marys | Ripples Venues - CCTV installation | RIPP | 70,000 | (854) | 69,146 | - | 69,146 |
| TOTAL AQUATIC AND LEISURE SERVICES | | | 135,600 | | 141,246 | | 141,246 |

Children's Services

| | | | | | | | |
|----------------------------------|---------------------------------------|-----|----------------|-----------|----------------|---------|----------------|
| Various | Building Upgrades | CSO | 62,100 | (8,788) | 53,312 | 62,100 | 53,312 |
| Various | CS IT Replacement Capital | CSO | 85,000 | 24,410 | 109,410 | - | 109,410 |
| Various | CS Whitegoods Replacement - Capital | CSO | - | 8,460 | 8,460 | - | 8,460 |
| Various | CS Playground Upgrades | CSO | 360,000 | (93,148) | 266,852 | 360,000 | 266,852 |
| Various | Children's Centres - Kitchen Upgrades | CSO | 177,900 | 5,077 | 182,977 | - | 182,977 |
| Penrith LGA | OOSH Bus Fleet Replacement | CSO | 168,000 | (158,320) | 9,680 | - | 9,680 |
| TOTAL CHILDREN'S SERVICES | | | 853,000 | | 630,691 | | 630,692 |

City Planning

| | | | | | | | |
|----------------------------|--|----|----------------|-----------|----------|---------|----------|
| Various | Voluntary Planning Agreement Management Software | CP | 145,337 | (145,337) | - | 145,337 | - |
| TOTAL CITY PLANNING | | | 145,337 | | - | | - |

Civil Maintenance, Renewal and Construction

| | | | | | | | |
|---------|---------------------------------------|-----|-----------|-----------|-----------|---|-----------|
| Various | Road Resealing/ Resheeting (Pt AREAS) | CPR | 4,770,767 | (908,424) | 3,862,343 | - | 3,862,343 |
|---------|---------------------------------------|-----|-----------|-----------|-----------|---|-----------|

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | PTD |
|---------------|--|-----------------|-------------------|-----------------------|----------------|-----------------|-----------|
| | | | | | | Project Cost | |
| Various | Traffic Facilities – Regulatory | CPR | 503,001 | - | 503,001 | - | 503,001 |
| Various | Rural Roads Resealing | CPR | 59,500 | - | 59,500 | - | 59,500 |
| Various | Dedication – Subdivision Roads | CA | 4,000,000 | 3,306,732 | 7,306,732 | - | 7,306,732 |
| Various | Dedication – Drainage Works | CA | 3,000,000 | 4,098,578 | 7,098,578 | - | 7,098,578 |
| Llandilo | Rural Roads Widening | CA | 156,000 | - | 156,000 | - | - |
| Castlereagh | <i>Castlereagh Rd – House #497 to House #539</i> | CA | - | - | - | - | 156,000 |
| Various | Roads Reconstruction | CA | 303,013 | - | 303,013 | - | 141,497 |
| Llandilo | <i>Ninth Ave Llandilo</i> | CA | - | - | - | - | 161,516 |
| Penrith LGA | Developer Funded Works | CA | 6,000 | (5,176) | 824 | - | - |
| Thornton | <i>Fernandez Lane & Radcliffe Place (Thornton)</i> | CA | - | - | - | 6,000 | 824 |
| Penrith LGA | Shared Pathways | CA | 55,994 | (30,951) | 25,043 | 23,427 | - |
| Emu Plains | <i>Lewers Gallery River Road Footpath</i> | CA | - | - | - | 5,000 | 3,441 |
| Leonay | <i>Leonay Parade Pram Ramp</i> | CA | - | - | - | 10,567 | 10,567 |
| Kingswood | <i>25-26 Park Av Kingswood</i> | CA | - | - | - | 9,000 | 3,763 |
| South Penrith | <i>80 Fragar Road Pram Ramp Construction</i> | CA | - | - | - | 2,000 | 1,818 |
| South Penrith | <i>78 Fragar Road Pram Ramp Construction</i> | CA | - | - | - | 2,000 | 1,818 |
| South Penrith | <i>116 Fragar Road Pram Ramp Construction</i> | CA | - | - | - | 2,000 | 1,818 |
| South Penrith | <i>118 Fragar Road Pram Ramp Construction</i> | CA | - | - | - | 2,000 | 1,818 |

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | PTD |
|-------------------|--|-----------------|-------------------|-----------------------|----------------|-----------------|---------|
| | | | | | | Project Cost | |
| Penrith LGA | Urban Drainage Construction Program | CA | 1,808 | 86 | 1,894 | - | 1,894 |
| Various | Traffic and Transport Facilities Program | CPR | 173,743 | 6,979 | 180,722 | - | - |
| St Clair | <i>Bennett Rd Single Lane Roundabout with Coonawarra Dr</i> | CPR | - | - | - | - | 217 |
| Llandilo | <i>Third Avenue Llandillo</i> | CPR | - | - | - | - | 138,506 |
| Glenmore Park | <i>Ridgetop Dr Glenmore Park Glenmore Parkway - Bluestone Dr</i> | CPR | - | - | - | 24,999 | 1,400 |
| Cambridge Park | <i>Herbert St - Francis St Cambridge Park</i> | CPR | - | - | - | 70,830 | 6,634 |
| Claremont Meadows | <i>Myrtle Rd Claremont Meadows</i> | CPR | - | - | - | 31,248 | 2,500 |
| South Penrith | <i>Jamison Road, South Penrith</i> | CPR | - | - | - | 30,000 | 30,465 |
| Penrith | <i>Intersection of Cox Avenue & Parker Street, Penrith</i> | CPR | - | - | - | 16,666 | 1,000 |
| Penrith LGA | Footpath Delivery Program | CA | 150,000 | (19,023) | 130,977 | - | 15,564 |
| Jamisontown | <i>Regentville Road</i> | CA | - | - | - | - | 1,282 |
| Cambridge Park | <i>College Street</i> | CA | - | - | - | 57,000 | 48,940 |
| Penrith | <i>Glebe Place (west of Parker Street)</i> | CA | - | - | - | 4,000 | - |
| Werrington | <i>Victoria Street</i> | CA | - | - | - | 63,000 | 42,455 |
| South Penrith | <i>Jamison Dog Park</i> | CA | - | - | - | 18,000 | 15,972 |
| Cambridge Park | <i>Wrench Street, Cambridge Park</i> | CA | - | - | - | 8,000 | 6,765 |
| Penrith LGA | Roads to Recovery | CA | 1,522,275 | (2,204) | 1,520,071 | - | 15,668 |
| Mulgoa | <i>Littlefields Rd</i> | CA | - | - | - | 350,000 | 390,946 |

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | PTD |
|---------------|--|-----------------|-------------------|-----------------------|----------------|-----------------|---------|
| | | | | | | Project Cost | |
| Erskine Park | Swallow Dr | CA | - | - | - | 327,000 | 350,000 |
| St Clair | Colorado Dr | CA | - | - | - | 520,275 | 467,871 |
| Kingswood | Bringelly Rd | CA | - | - | - | 325,000 | 295,585 |
| Penrith LGA | Nation Building Black Spot Program | CPR | 221,501 | 82,533 | 304,034 | - | 123 |
| South Penrith | Maxwell St South Penrith | CPR | - | - | - | - | 739 |
| St Marys | Forrester Rd between Glossop St - Christie St | CPR | - | - | - | 125,281 | 11,117 |
| Werrington | Victoria St between Richmond Rd - east of Burton St | CPR | - | - | - | 96,220 | 292,055 |
| Emu Plains | Shared Path Great Western Highway Emu Plains to Glenbrook | CPR | 1,416,144 | (837,920) | 578,224 | - | 578,225 |
| Various | Urban Drainage Construction Program 2021-22 | CPR | 485,434 | (17,327) | 468,107 | 56,849 | 2,970 |
| Cranebrook | Taylor Rd No 63 Opposite St Paul's Grammar School | CPR | - | - | - | 75,000 | 55,199 |
| Emu Plains | Old Bathurst Rd Railway underpass near the Emu Plains statio | CPR | - | - | - | 57,635 | 57,635 |
| Orchard Hills | Castle Rd Calverts Rd | CPR | - | - | - | 70,000 | 36,220 |
| Glenmore Park | Oriole St No 1 Woodland Dr (North West corner) | CPR | - | - | - | 225,950 | 316,084 |
| Various | Safer Roads Program 2021-22 | CPR | 260,000 | - | 260,000 | - | 2,494 |
| Penrith | Evan Street and Derby Street | CPR | - | - | - | - | 8,174 |
| St Clair | Endeavour Avenue | CPR | - | - | - | - | 14,578 |
| St Clair | Feather Street and McIntyre Avenue | CPR | - | - | - | - | 234,754 |
| Glenmore Park | Footpath Construction - Glenmore Loch | CPR | 12,287 | - | 12,287 | - | 12,287 |

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | PTD |
|----------------|--|-----------------|-------------------|-----------------------|----------------|-----------------|---------|
| | | | | | | Project Cost | |
| Glenmore Park | Woodlands Dr Sinkhole Road Restoration | CA | 210,969 | - | 210,969 | - | 210,968 |
| Penrith | Woodriff St Drainage Rectification Works | CPR | 36,070 | - | 36,070 | - | 36,070 |
| Londonderry | MacPherson Road Restoration | CPR | 1,202 | 0 | 1,202 | - | 1,202 |
| Llandilo | Terrybrook Rd Llandilo Road Restoration | CPR | 76,227 | - | 76,227 | - | 76,227 |
| Londonderry | Clark Road Londonderry Flood Restoration | CPR | 198,262 | (1) | 198,261 | - | 198,261 |
| Penrith LGA | Urban Drainage Construction Program 2022-23 | CPR | 551,123 | (361,884) | 189,239 | - | - |
| Llandilo | <i>Galvin Street</i> | CPR | - | - | - | 60,000 | 17,980 |
| Berkshire Park | <i>Richmond Road</i> | CPR | - | - | - | 90,000 | - |
| Berkshire Park | <i>Lakeside Parade</i> | CPR | - | - | - | 20,000 | - |
| Orchard Hills | <i>Sweetwater Grove</i> | CPR | - | - | - | 30,000 | 44,385 |
| Orchard Hills | <i>Wentworth Road</i> | CPR | - | - | - | 90,000 | 630 |
| Glenmore Park | <i>Woodlands Drive</i> | CPR | - | - | - | 106,123 | - |
| Jamisontown | <i>Gymea Place</i> | CPR | - | - | - | 40,000 | 33,547 |
| Penrith | <i>Woodriff Street</i> | CPR | - | - | - | 55,000 | 81,056 |
| Glenmore Park | <i>Alston Street</i> | CPR | - | - | - | 20,000 | - |
| Glenmore Park | <i>Glenmore Parkway</i> | CPR | - | - | - | 20,000 | - |
| Cambridge Park | <i>149 – 151 Victoria St, Cambridge Park</i> | CPR | - | - | - | 20,000 | - |
| South Penrith | <i>Greenhills Avenue</i> | CPR | - | - | - | - | 1,800 |

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | PTD |
|---------------|--|-----------------|-------------------|-----------------------|----------------|-----------------|---------|
| | | | | | | Project Cost | |
| Oxley Park | Canberra St Increase 2 pit inlet | CPR | - | - | - | - | 9,840 |
| Kemps Creek | Aldington Road Post-Flood Restoration | CPR | 286,246 | - | 286,246 | - | 286,246 |
| Londonderry | Luxford Road Post-Flood Restoration | CPR | 134,457 | - | 134,457 | - | 134,457 |
| Londonderry | Wingarra Glen Post-Flood Restoration | CPR | 15,000 | - | 15,000 | - | 15,000 |
| Llandilo | Old Llandilo Road Post-Flood Restoration | CPR | 82,762 | - | 82,762 | - | 82,762 |
| Caddens | Caddens Oval Drainage Improvements | CPR | 42,267 | - | 42,267 | - | 42,267 |
| Nth Penrith | Nursery Asphalt Restoration Works | CPR | 48,000 | (48,000) | - | - | - |
| Various | 2022-23 Australian Government Black Spot Program | CPR | 1,515,000 | (1,120,440) | 394,560 | - | - |
| Colyton | Shepherd Street & Marsden Street | CPR | - | - | - | 315,000 | 272,599 |
| Colyton | Hewitt Street & Desborough Road | CPR | - | - | - | 350,000 | 51,682 |
| Cranebrook | Andrews Road and Laycock Street | CPR | - | - | - | 750,000 | 6,773 |
| Kingswood | Santley Street, Derby Street & Bringelly Road | CPR | - | - | - | 100,000 | 63,506 |
| Various | Roads Reconstruction | CPR | 1,712,657 | 504,090 | 2,216,747 | - | 139,600 |
| Cranebrook | Laycock St - Borrowdale Way to Sherringham Rd | CPR | - | - | - | - | 449,607 |
| St Clair | Coonawarra Dr - Arndell Park Dr to Erskine Park Rd | CPR | - | - | - | - | 218,089 |
| South Penrith | Jamison Rd - Fragar Rd to Penrose Cres | CPR | - | - | - | - | 668,362 |
| Llandilo | Gavin Rd - Llandilo Rd to Barnes Rd | CPR | - | - | - | - | 125,970 |
| Luddenham | Gate Rd - Gate Rd (TfNSW completed) to End | CPR | - | - | - | - | 468,891 |

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | |
|-------------------|--|-----------------|-------------------|-----------------------|----------------|-----------------|--------------------|
| | | | | | | Project Cost | PTD Expenditure |
| Wallacia | Greendale Rd - #114 to opposite #103 | CPR | - | - | - | - | 146,228 |
| Glenmore Park | Woodlands Drive Renewal | CPR | 572,223 | 23,132 | 595,355 | - | - |
| Glenmore Park | Woodlands Dr Pipe Replacement | CPR | - | - | - | - | 326,337 |
| Glenmore Park | Oriole St Pipe Replacement | CPR | - | - | - | - | 269,017 |
| St Marys | Forrester Rd- St Marys Rail to Christie St | CPR | 350,000 | 82,767 | 432,767 | - | 432,767 |
| Llandilo | Eighth Avenue Flood Safety Gates Installation | CPR | 80,000 | (70,900) | 9,100 | - | 9,100 |
| Various | Rural Roadside Drainage Program | CPR | 15,000 | (12,100) | 2,900 | - | - |
| Cranebrook | Woodside Glen | CPR | - | - | - | - | 2,900 |
| St Marys | Links Rd St Marys U-Turn Bay and Surface Renewal | CPR | 66,060 | (5,973) | 60,087 | - | 60,087 |
| Penrith Council | Camera System for Pipe Inspections | CA | 40,000 | (8,030) | 31,970 | - | 31,970 |
| Various | Regional and Local Roads Repair Program 2023 | CA | - | 160,722 | 160,722 | - | 78,829 |
| Agnes Banks | Castlereagh Road | CA | - | - | - | - | 22 |
| Werrington | Oldham Ave | CA | - | - | - | - | 4,248 |
| Werrington County | Swagman Place | CA | - | - | - | - | 90 |
| St Clair | Barossa Close | CA | - | - | - | - | 13,759 |
| Erskine Park | Bittern Close | CA | - | - | - | - | 3,234 |
| St Clair | Evening Row | CA | - | - | - | - | 7,124 |
| Erskine Park | Skylark Crescent | CA | - | - | - | - | 3,234 |

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | |
|--|---|--------------|-------------------|--------------------|-------------------|--------------|-------------------|
| | | | | | | Project Cost | PTD Expenditure |
| St Clair | Todd Row | CA | - | - | - | - | 4,381 |
| St Clair | Tuna Place | CA | - | - | - | - | 24,161 |
| Werrington County | Wilde Place | CA | - | - | - | - | 9,149 |
| South Penrith | Jason Avenue | CA | - | - | - | - | 9,995 |
| South Penrith | Samuel Foster Drive | CA | - | - | - | - | 2,496 |
| Wallacia | Footpath Installation - Roma Avenue, Wallacia | CPR | 8,500 | (735) | 7,765 | - | 7,765 |
| TOTAL CIVIL MAINTENANCE, RENEWAL AND CONSTRUCTION | | | 23,139,492 | | 27,956,023 | | 27,956,019 |

Community Facilities and Recreation Operations

| | | | | | | | |
|---|--|----|---------------|----------|--------------|---|--------------|
| Various | Neighbourhood Centres/Halls Improvements | CF | 19,048 | (13,548) | 5,500 | - | 5,500 |
| TOTAL COMMUNITY FACILITIES AND RECREATION OPERATIONS | | | 19,048 | | 5,500 | | 5,500 |

Community Facilities and Recreation Planning

| | | | | | | | |
|----------------|--|----|-----------|-----------|-----------|---|---------|
| Kingswood | Chapman Gardens Precinct Upgrade | CF | 1,531,559 | (530,233) | 1,001,326 | - | - |
| Kingswood | Doug Rennie Fields Amenities | CF | - | - | - | - | 945,934 |
| Kingswood | Chapman Gardens Irrigation | CF | - | - | - | - | 15,693 |
| Kingswood | Chapman Baseball Amenity | CF | - | - | - | - | 39,700 |
| South Penrith | Jamison Park Synthetic Connections | CF | 18,776 | 5,364 | 24,140 | - | 24,140 |
| Various | Cool Playgrounds - Drinking Stations & Shade | CF | 50,000 | (28,306) | 21,694 | - | - |
| Glenmore Park | Drinking Station, Sunbird Terrace | CF | - | - | - | - | 9,960 |
| Jordan Springs | Drinking Station, Livvis Place | CF | - | - | - | - | 11,734 |

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | PTD |
|---|---|--------------|------------------|--------------------|------------------|--------------|------------------|
| | | | | | | Project Cost | |
| South Penrith | Roofs for equipment cages at Jamison Park | CF | 35,000 | (3,744) | 31,256 | - | 31,256 |
| TOTAL COMMUNITY FACILITIES AND RECREATION PLANNING | | | 1,635,335 | | 1,078,416 | | 1,078,417 |

Community Resilience (Community Safety)

| | | | | | | | |
|--|---------------------------------|------|----------------|-----------|--------------|---|--------------|
| Penrith | Great River Walk Safety Upgrade | CACP | 303,393 | (302,082) | 1,311 | - | 1,311 |
| TOTAL COMMUNITY RESILIENCE (COMMUNITY SAFETY) | | | 303,393 | | 1,311 | | 1,311 |

Community Resilience (Neighbourhood Renewal)

| | | | | | | | |
|---|---|------|----------------|-----------|----------------|---------|----------------|
| Various | Neighbourhood Renewal | CACP | 1,411 | (1,411) | - | 1,411 | - |
| Various | Mayoral Youth Challenge | CACP | 213,682 | (210,361) | 3,321 | 213,682 | 3,321 |
| Various | Advancement of St Marys Town Centre Revitalisation Projects | CACP | 66,258 | 2,386 | 68,644 | 66,258 | 68,644 |
| Kingswood | Streets as Shared Spaces Live Work Play Kingswood | CACP | 245,416 | (17,341) | 228,075 | - | 228,075 |
| TOTAL COMMUNITY RESILIENCE (NEIGHBOURHOOD RENEWAL) | | | 526,767 | | 300,040 | | 300,041 |

Council and Corporate Governance

| | | | | | | | |
|---|------------------------------|-----|---------------|---|---------------|---|---------------|
| Penrith Council | Printroom Equipment Purchase | GOV | 13,599 | - | 13,599 | - | 13,599 |
| TOTAL COUNCIL AND CORPORATE GOVERNANCE | | | 13,599 | | 13,599 | | 13,599 |

Design and Projects

| | | | | | | | |
|-------------|---------------------------------------|----|------------|--------------|------------|---|------------|
| Various | Park Asset Shade Sails | MP | 161,199 | (7,102) | 154,097 | - | 154,096 |
| Various | Parker Street Sporting Field Upgrades | MP | 3,839,884 | 299,850 | 4,139,734 | - | 4,139,734 |
| Penrith | Soper Place Multi Deck Carpark | MP | 16,864,465 | (14,141,802) | 2,722,663 | - | 2,722,663 |
| Penrith CBD | Regatta Park - Stage 1 | MP | 15,045,951 | (4,482,456) | 10,563,495 | - | 10,475,368 |

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | PTD |
|-------------------|---|-----------------|-------------------|-----------------------|----------------|-----------------|------------|
| | | | | | | Project Cost | |
| Emu Plains | 36-42 Great Western Highway Emu Plains | MP | - | - | - | - | 88,127 |
| St Marys | Ripples Leisure Centre Splashpad Facilities | MP | 454,914 | (118,037) | 336,877 | - | 336,877 |
| Glenmore Park | Mulgoa Rise Amenity Building Extensions | MP | 82,041 | (22,177) | 59,864 | - | 59,864 |
| St Clair | Mark Leece Oval New Amenity Building | MP | 328,560 | (294,717) | 33,843 | - | 29,894 |
| St Clair | Mark Leece Oval - Stage 2 | MP | - | - | - | 328,560 | 3,949 |
| South Penrith | Jamison Park Multi-Sport Synthetic Surface | MP | 4,221 | - | 4,221 | - | 4,220 |
| Werrington | Gipps Street Recreation Precinct | MP | 11,894,387 | 6,874,773 | 18,769,160 | - | 17,265,561 |
| Werrington | Gipps Street Stage 2 - Westinvest | MP | - | - | - | - | 1,503,599 |
| Erskine Park | Chameleon Reserve Stage 1 Tree Planting | MP | 197,182 | (125,889) | 71,293 | 10,436 | 50,533 |
| St Clair | Corio Drive | MP | - | - | - | 20,000 | 5,262 |
| St Clair | Kindanda Childcare Centre | MP | - | - | - | 166,746 | 15,498 |
| St Marys | St Marys Art and Craft Studio | MP | - | - | - | - | (0) |
| Penrith CBD | City Park | MP | 5,064,248 | 1,612,538 | 6,676,786 | - | 1,882,593 |
| Penrith CBD | City Park - Westinvest | MP | - | - | - | - | 4,794,193 |
| St Marys | Cook Park Cricket Amenities Refurbishment | MP | - | 150 | 150 | - | 150 |
| Nth Penrith | Nursery Redevelopment | MP | 140,000 | (68,458) | 71,542 | - | 71,542 |
| Werrington | Harold Corr Synthetic Track Upgrade | MP | 3,948,587 | (16,045) | 3,932,542 | - | 3,932,541 |
| Claremont Meadows | Caddens Road - Gipps Street to Heaton Road | MP | 92,116 | (9,194) | 82,922 | - | 82,922 |

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | PTD |
|----------------|--|-----------------|-------------------|-----------------------|----------------|-----------------|-----------|
| | | | | | | Project Cost | |
| Penrith | Dunheved Road Upgrade | MP | 1,053,622 | 43,527 | 1,097,149 | - | 1,097,149 |
| Penrith | JSPAC Cafe Renewal and Refurbishment | MP | 140,222 | (92,999) | 47,223 | - | 47,223 |
| Penrith | Hickeys Lane Amenities Renewal | MP | 1,925,848 | (438,239) | 1,487,609 | - | 1,487,609 |
| North St Marys | Boronia Park Amenities Renewal | MP | 1,994,114 | (748,183) | 1,245,931 | - | 1,186,322 |
| North St Marys | <i>Dog Park</i> | MP | - | - | - | - | 16,319 |
| Jordan Springs | <i>Cricket Nets</i> | MP | - | - | - | - | 43,290 |
| Penrith | Boating Now Round 3 Kayak Launch | MP | 40,000 | (35,800) | 4,200 | - | 4,200 |
| South Penrith | Eilleen Cammack Building Refurbishment | MP | 188,664 | - | 188,664 | - | 188,664 |
| Penrith | Civic Centre Renewal | MP | 753,194 | (591,822) | 161,372 | - | 153,853 |
| Penrith | <i>Ground Floor Works</i> | MP | - | - | - | - | 6,619 |
| Penrith | <i>Penrith Library Front Counter Refurbishment</i> | MP | - | - | - | - | 900 |
| St Marys | Bill Ball (Cook Park) Oval Upgrade | MP | 1,577,782 | (307,380) | 1,270,402 | 1,177,782 | 1,229,295 |
| St Marys | <i>Carpark Construction</i> | MP | - | - | - | 400,000 | 41,108 |
| Penrith | Woodriff Gardens Tennis Amenity Upgrade | MP | 2,980,396 | (2,429,990) | 550,406 | - | 550,406 |
| Glenmore Park | Ched Towns Amenity Renewal & Upgrade | MP | 1,964,373 | (1,011,473) | 952,900 | - | 952,901 |
| South Penrith | Eileen Cammack Field Lighting Stage 2 and 3 | MP | 111,883 | 10,419 | 122,302 | - | 122,302 |
| Penrith | Great River Walk Nepean Av Shared Use Path | MP | 2,027,214 | (2,020,739) | 6,475 | - | 6,475 |
| St Clair | David Currie Playspace Banks Drive St Clair | MP | 578,842 | (88,073) | 490,769 | - | 490,769 |

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | PTD |
|---------------|--|-----------------|-------------------|-----------------------|----------------|-----------------|-----------|
| | | | | | | Project Cost | |
| Colyton | Brooker and Day Street Reserve Colyton | MP | 179,653 | (5,319) | 174,334 | - | 174,334 |
| Penrith LGA | Cooling the City Strategy Green Infrastructure Project | MP | 938,690 | (128,056) | 810,634 | - | 810,633 |
| St Marys | Bennett Park St Marys Mixed Recreation Space | MP | 1,090,000 | (968,896) | 121,104 | - | 95,066 |
| St Marys | <i>Bennett Park St Marys Mixed Recreation Space - Westinvest</i> | MP | - | - | - | - | 26,038 |
| St Marys | Monfarville Amenity Building Upgrade | MP | 40,000 | (14,277) | 25,723 | - | 25,723 |
| St Marys | St Marys Hall Network Upgrades | MP | 2,886,350 | (12,873) | 2,873,477 | - | 7,200 |
| St Marys | <i>St Marys Senior Citizens Centre</i> | MP | - | - | - | - | 2,866,277 |
| Llandilo | Wilson Park Mayoral Challenge | MP | 495,182 | (478,987) | 16,195 | 15,000 | 16,195 |
| Llandilo | <i>Wilson Park Llandilo Mayoral Youth Challenge</i> | MP | - | - | - | 208,825 | - |
| Llandilo | <i>Wilson Park Co-Design ECP Grant</i> | MP | - | - | - | 147,000 | - |
| Llandilo | <i>Wilson Park Co-design CBP21 Grant</i> | MP | - | - | - | 15,000 | - |
| Llandilo | <i>Wilson Park Llandilo Amenities Upgrade GSCLOSAP Grant</i> | MP | - | - | - | 318,182 | - |
| Glenmore Park | Nindi Crescent Renew Play Equipment & Softfall | MP | 166,738 | - | 166,738 | - | 166,738 |
| St Marys | Ripples St Marys Roof Refurbishment | MP | 14,358 | - | 14,358 | - | 14,358 |
| Werrington | Kingsway North (Touch) Field Upgrades | MP | 259,930 | (160,277) | 99,653 | - | 99,653 |
| Glenmore Park | Mulgoa Sanctuary Amenities Construction | MP | 23,282 | - | 23,282 | - | 23,281 |
| Emu Heights | Wedmore Road Dog park upgrade | MP | 50 | - | 50 | - | 50 |
| St Marys | Cook Park Floodlight Upgrades | MP | 161,008 | (53,783) | 107,225 | - | 107,225 |

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | PTD |
|-------------------|---|-----------------|-------------------|-----------------------|----------------|-----------------|---------|
| | | | | | | Project Cost | |
| South Penrith | Jamison Park Synthetic Field Project | MP | 161,857 | - | 161,857 | - | 161,857 |
| Cambridge Gardens | Trinity Drive Mixed Recreation Shade Seating Paths | MP | 83,850 | - | 83,850 | - | 83,850 |
| Penrith | Temporary Judges Place Carpark Construction | MP | 12,586 | (63) | 12,523 | - | 12,523 |
| Penrith | Andrews Road Rugby Amenities Asset Replacement | MP | 210,126 | 2,825 | 212,951 | - | 212,951 |
| Emu Plains | Penrith Regional Gallery Main Gallery Floor and Asset Replac | MP | 116,900 | (2,560) | 114,340 | - | 114,340 |
| Emu Plains | Emu Plains Regatta Park – Kiosk | MP | 1,912,113 | (1,166,964) | 745,149 | - | 620,151 |
| Emu Plains | <i>Landscape Consultant</i> | MP | - | - | - | - | 100,868 |
| Emu Plains | <i>Other Consultant</i> | MP | - | - | - | - | 24,130 |
| Penrith LGA | Installation of Playspace Shading at 17 Playgrounds | MP | 110,567 | - | 110,567 | - | 110,561 |
| Jordan Springs | <i>Boronia Park</i> | MP | - | - | - | - | 6 |
| Londonderry | Cook Park Amenity Building & Grandstand Upgrade | MP | 415,085 | (4,163) | 410,922 | - | 320,185 |
| St Marys | <i>Cook Park Amenity Building & Grandstand Upgrade – Westinvest</i> | MP | - | - | - | - | 90,737 |
| Glenmore Park | Surveyors Creek Softball Facility | MP | 1,052,520 | (325,518) | 727,002 | - | 724,390 |
| Glenmore Park | <i>Floodlighting</i> | MP | - | - | - | - | 2,612 |
| Penrith | Stapley Street New Play Equipment Shade & Paths | MP | 112,112 | (8,022) | 104,090 | - | 104,090 |
| Werrington | Armstein Crescent Reserve Renewal | MP | 161,493 | - | 161,493 | - | 161,493 |
| Penrith | Trinity Drive Reserve Renewal | MP | 1,003,250 | (9,404) | 993,846 | - | 993,846 |
| Londonderry | Iron Bark Way Reserve Renewal | MP | 111,324 | - | 111,324 | - | 111,324 |

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | PTD |
|----------------|--|-----------------|-------------------|-----------------------|----------------|-----------------|---------|
| | | | | | | Project Cost | |
| Penrith | Pauline Fields Park Renewal | MP | 92,716 | - | 92,716 | - | 92,716 |
| Penrith | Penrose Crescent Park Renewal | MP | 101,237 | - | 101,237 | - | 101,237 |
| South Penrith | South Penrith Neighbourhood Centre Renewal | MP | 691,116 | 7,407 | 698,523 | - | 698,523 |
| St Marys | Kingsway North Amenity Building Renewal | MP | 57,618 | 18,892 | 76,510 | - | 76,510 |
| Oxley Park | Ridge Park Hall Building Renewal Refurbishment | MP | 23,500 | - | 23,500 | - | 23,500 |
| Penrith | Judges Place Carpark Amenities New Adult Change Room | MP | 14,608 | - | 14,608 | - | 14,608 |
| Penrith | JSPAC Q Theatre Lighting and Seating Replacement | MP | 334,828 | (18,956) | 315,872 | - | 118,525 |
| Penrith | <i>Theatre Lighting Upgrade</i> | MP | - | - | - | - | 14,802 |
| Penrith | <i>Patron Seating Upgrade</i> | MP | - | - | - | - | 182,545 |
| Werrington | Yoorami Before & After Building Upgrade | MP | 142,518 | - | 142,518 | - | 142,518 |
| St Clair | St Clair Leisure Centre A/C installation | MP | 300,000 | (220,612) | 79,388 | - | 79,388 |
| North St Marys | Boronia Park Precinct Upgrade | MP | 40 | (40) | - | - | - |
| St Clair | Peter Kearns Oval David Currie Amenity Upgrade and Renewal | MP | 300,000 | (221,626) | 78,374 | - | 78,374 |
| Cambridge Park | Patterson Oval Cricket Practice Facility Upgrade | MP | 92,996 | - | 92,996 | - | 92,996 |
| St Marys | Cook Park, St Marys-Playspace Enhancement | MP | 100,000 | - | 100,000 | - | 100,000 |
| Penrith | University of the 3rd Age Building Renewal | MP | 491,933 | - | 491,933 | - | 491,933 |
| Colyton | Kevin Dwyer Fields-New aluminium goalpost & ball fencing | MP | 25,000 | - | 25,000 | - | 25,000 |
| St Clair | Cook & Banks Cricket Practice Facility Upgrade | MP | 78,905 | - | 78,905 | - | 78,905 |

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | PTD |
|------------------|---|-----------------|-------------------|-----------------------|----------------|-----------------|---------|
| | | | | | | Project Cost | |
| Erskine Park | Capella Reserve Renewal | MP | 25,000 | (21,870) | 3,130 | - | 3,130 |
| Erskine Park | Chameleon Reserve Masterplan | MP | 55,000 | (4,333) | 50,667 | - | 50,667 |
| Emu Plains | Dukes Oval Amenities Renewal (High risk works) | MP | 200,000 | (120,549) | 79,451 | - | 79,451 |
| Penrith | Fitch Avenue Flood Damage Restoration Works | MP | 6,205 | - | 6,205 | - | - |
| Penrith | <i>Emergency Works</i> | MP | - | - | - | - | 2,160 |
| Penrith | <i>Essential Public Asset Reconstruction Works</i> | MP | - | - | - | - | 4,045 |
| Cambridge Park | Allsopp Oval Floodlights | MP | 172,500 | (36,425) | 136,075 | - | 136,075 |
| Erskine Park | Ridgeview Crescent Playground Renewal | MP | 203,357 | (202,411) | 946 | - | 946 |
| Glenmore Park | Glengarry Drive Playground Renewal | MP | 155,000 | - | 155,000 | - | 155,000 |
| St Clair | Explorers Way Playground Renewal | MP | 135,000 | (128,286) | 6,714 | - | 6,714 |
| Jamisontown | Willoring Crescent Reserve Playground Renewal | MP | 114,456 | (114,097) | 359 | - | 359 |
| Cranebrook | Goldmark Crescent Kurwan Reserve Playground Renewal | MP | 170,000 | (168,384) | 1,616 | - | 1,616 |
| Kingswood Park | Illawong Community Playspace New Playground CBP21 | MP | 220,000 | (218,587) | 1,413 | - | 1,413 |
| Werrington Downs | Jim Anderson Reserve Playground Renewal | MP | 135,000 | (134,012) | 988 | - | 988 |
| Penrith LGA | Berried Treasure | MP | 108,000 | (96,543) | 11,457 | - | 11,457 |
| Penrith LGA | Planting Trees for the Queen's Jubilee | MP | 20,000 | (6,930) | 13,070 | - | 13,070 |
| St Marys | Ripples Solar Panel Installation and Accessible Rooms | MP | 420,000 | (180,472) | 239,528 | - | 13,202 |
| St Marys | <i>Installation of new Solar Panels</i> | MP | - | - | - | - | 95,964 |

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | PTD |
|----------------|--|-----------------|-------------------|-----------------------|----------------|-----------------|---------|
| | | | | | | Project Cost | |
| St Marys | Upgrade to Accessible Rooms | MP | - | - | - | - | 4,355 |
| St Marys | Staff Room | MP | - | - | - | - | 126,007 |
| Emu Plains | Penrith Regional Gallery Air-con Renewal | MP | 192,950 | (52,368) | 140,582 | - | 140,583 |
| Emu Heights | 18 Strathdon Rd Emu Heights Land Treatment | MP | 24,000 | (20,800) | 3,200 | - | 3,200 |
| Emu Plains | Blue Emu CCC Minor renewal and high-risk work | MP | 10,000 | - | 10,000 | - | 10,000 |
| St Clair | Kindana B&A Minor renewal and high-risk work | MP | 10,000 | - | 10,000 | - | 10,000 |
| St Marys | Koala Corner CCC High-risk work | MP | 200,000 | (199,466) | 534 | - | 534 |
| Jordan Springs | Jordan Springs Village Lake - Decking Repairs | MP | 100,000 | (77,383) | 22,617 | - | 22,617 |
| St Marys | St Marys Library Lift Replacement | MP | 110,000 | (70,053) | 39,947 | - | 39,947 |
| Emu Plains | River Road Major Culvert Renewal | MP | 10,000 | 114,886 | 124,886 | - | 124,886 |
| Emu Plains | River Road Buring Ave Culvert Replacement | MP | 150,000 | (36,944) | 113,056 | - | 113,056 |
| St Marys | St Marys City Heart and Entertainment Canopy | MP | 20,000 | (13,050) | 6,950 | - | 6,950 |
| Cambridge Park | Be Cool To School - Cambridge Park | MP | 22,100 | (14,118) | 7,982 | - | 7,982 |
| Penrith | Local Roads Package (LRP) Round 4 | MP | 150,000 | (97,684) | 52,316 | - | 538 |
| Penrith | Coreen Av and Lemongrove Rd Intersection Upgrade | MP | - | - | - | 19,678 | 9,070 |
| Penrith | Coreen Av and Bel-Air Rd Roundabout Upgrade | MP | - | - | - | 15,375 | 8,689 |
| Penrith | Coreen Av and Coombes Dr Intersection Upgrade | MP | - | - | - | 28,702 | 27,161 |
| Penrith | Coreen Av and Sydney Smith Dr Intersection Upgrade | MP | - | - | - | 16,634 | 6,859 |

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | PTD |
|----------------------------------|---|--------------|-------------------|--------------------|-------------------|--------------|-------------------|
| | | | | | | Project Cost | |
| Cranebrook | Drainage Greygums Oval Cranebrook | MP | 57,592 | - | 57,592 | - | 57,592 |
| St Marys | St Marys City Heart and Entertainment Canopy | MP | - | 250,269 | 250,269 | - | - |
| St Marys | <i>Project Management Admin (PMA)</i> | MP | - | - | - | - | 250,269 |
| Claremont Meadows | Multi Indoor Sports Stadium | MP | - | 256,215 | 256,215 | - | - |
| Claremont Meadows | <i>Mult Indoor Sports Stadium -Westinvest</i> | MP | - | - | - | - | 256,215 |
| Various | Playspace Newtwork Upgrades - Westinvest | MP | - | 47,479 | 47,479 | - | 47,479 |
| Penrith | Nursery Upgrade and Cumberland Plain Improvement Project | MP | - | 26,629 | 26,629 | - | - |
| Penrith CBD | <i>Nursery Upgrade and Cumberland Plain Improvement Project -We</i> | MP | - | - | - | - | 26,629 |
| Cranebrook | Andromeda Oval Storage, Sports surface & Carpark Improvement | MP | - | 31,428 | 31,428 | - | - |
| Cranebrook | <i>Andromeda Oval Storage, Sports surface & Carpark Improvement</i> | MP | - | - | - | - | 31,428 |
| TOTAL DESIGN AND PROJECTS | | | 91,216,108 | | 67,947,659 | | 67,947,655 |

Divisional Assurance (City Services)

| | | | | | | | |
|---|--------------------------------|--------|---------------|---------|---------------|---|---------------|
| Penrith Council | CCTV Upgrade & Renewal Program | DIVASS | 50,000 | (5,097) | 44,903 | - | 44,903 |
| TOTAL DIVISIONAL ASSURANCE (CITY SERVICES) | | | 50,000 | | 44,903 | | 44,903 |

Environment Health (Biodiversity)

| | | | | | | | |
|--|-------------------------------------|-----|----------------|-----------|---------------|---|---------------|
| Penrith LGA | Stormwater Work Improvement Program | EHC | 385,670 | (363,885) | 21,785 | - | 21,785 |
| TOTAL ENVIRONMENT HEALTH (BIODIVERSITY) | | | 385,670 | | 21,785 | | 21,785 |

Fleet and Plant Management

| | | | | | | | |
|---------|-------------------------|-----|-----------|-----------|-----------|---|-----------|
| Various | Motor Vehicle Purchases | CPR | 3,253,994 | (627,220) | 2,626,774 | - | 2,626,774 |
|---------|-------------------------|-----|-----------|-----------|-----------|---|-----------|

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | PTD |
|---|---|--------------|------------------|--------------------|------------------|--------------|------------------|
| | | | | | | Project Cost | |
| Penrith Council | Plant Replacement | CPR | 2,670,264 | (617,466) | 2,052,798 | - | 1,846,387 |
| Penrith Council | <i>New Plant Purchase (not replacement)</i> | CPR | - | - | - | - | 206,412 |
| TOTAL FLEET AND PLANT MANAGEMENT | | | 5,924,258 | | 4,679,572 | | 4,679,572 |

Information Management

| | | | | | | | |
|-------------------------------------|-------------------------------------|-----|---------------|----------|---------------|---|---------------|
| Various | Information Management System | GOV | 66,900 | (37,500) | 29,400 | - | 29,400 |
| Penrith | Records Capital Equipment Purchases | GOV | 8,998 | - | 8,998 | - | 8,998 |
| TOTAL INFORMATION MANAGEMENT | | | 75,898 | | 38,398 | | 38,398 |

Information Technology

| | | | | | | | |
|-------------------------------------|--|-----|----------------|-----------|----------------|---|----------------|
| Various | Desktop Hardware / Devices | ICT | 422,046 | (35,012) | 387,034 | - | 387,034 |
| Various | Corporate Planing and Reporting Software CAPEX | ICT | 209,225 | (209,225) | - | - | - |
| Penrith Council | Server Infrastructure | ICT | 193,068 | (149,436) | 43,632 | - | 380 |
| Penrith Council | <i>Remediation</i> | ICT | - | - | - | - | 2,512 |
| Penrith Council | <i>Networking</i> | ICT | - | - | - | - | 37,630 |
| Penrith Council | <i>Warranty</i> | ICT | - | - | - | - | 3,110 |
| TOTAL INFORMATION TECHNOLOGY | | | 824,339 | | 430,666 | | 430,666 |

Libraries

| | | | | | | | |
|------------------------|--|----|----------------|----------|----------------|---|----------------|
| Various | Library Resources - Capital | LS | 509,437 | (16,875) | 492,562 | - | 492,562 |
| Civic Centre | Library Special Purpose Projects -Building | LS | 36,764 | 3,202 | 39,966 | - | 39,966 |
| TOTAL LIBRARIES | | | 546,201 | | 532,528 | | 532,528 |

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| | | | Estimated | | | | |
|---|--|--------------|----------------|--------------------|----------------|--------------|-----------------|
| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Project Cost | PTD Expenditure |
| Place and Activation | | | | | | | |
| Various | Renewing the Heart of Kingswood – Your High St | CACP | 885,076 | 35,574 | 920,650 | 885,076 | 920,650 |
| TOTAL PLACE AND ACTIVATION | | | 885,076 | | 920,650 | | 920,650 |
| Property Development and Management | | | | | | | |
| Various | Property Development Expenditure Project (2) | PD | - | 20,073 | 20,073 | - | 20,073 |
| Various | Mulgoa Rd & Jane St Project (RMS) – WIK/Acqn | PD | 1,500,000 | (516,009) | 983,991 | 1,500,000 | 983,990 |
| Various | Cox Acquisition | PD | 24,628 | - | 24,628 | 24,628 | 24,628 |
| Various | Henry Street Penrith | PD | 155,491 | (50,000) | 105,491 | 155,491 | 105,491 |
| Various | Erskine Pk Urban Reinvestment (refer MP970) | PD | 445,326 | (261,985) | 183,341 | 445,326 | 183,341 |
| Various | Commuter carpark upgrade– Cox Ave Kingswood | PD | 482,735 | (16,034) | 466,701 | 482,735 | 466,701 |
| Various | Commuter carpark upgrade – St Marys | PD | 509,553 | 55,953 | 565,506 | 509,553 | 565,506 |
| Various | Emu Plains Employment Precinct (Capital) | PD | 45,480,858 | 1,140,797 | 46,621,655 | 45,800,387 | 46,621,655 |
| Various | The Police Cottage | PD | 1,987,606 | (204,379) | 1,783,227 | 1,987,606 | 1,783,227 |
| St Marys | Civil Works | PD | - | 4,494 | 4,494 | - | 4,494 |
| TOTAL PROPERTY DEVELOPMENT AND MANAGEMENT | | | 50,586,197 | | 50,759,107 | | 50,759,106 |
| Public Space Maintenance (Buildings) | | | | | | | |
| Various | Bus Shelters Program | CPR | 199,000 | (50,134) | 148,866 | - | 148,866 |
| Penrith LGA | Building Asset Renewal | CA | 661,731 | (573,402) | 88,329 | - | 64,578 |
| Penrith LGA | Annual Paint Program | CA | - | - | - | - | 23,751 |

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | PTD |
|---|---|-----------------|-------------------|-----------------------|------------------|-----------------|------------------|
| | | | | | | Project Cost | |
| Various | Insurance Buildings Restoration | CA | 14,645 | (14,645) | - | - | - |
| Penrith | <i>Ripples Quarterdeck Function Centre Carpet Replacement</i> | CA | - | - | - | 14,645 | - |
| Various | Children Services Building Asset Renewal | CPR | 50,000 | - | 50,000 | - | - |
| St Clair | <i>Kindana B&A Renewals</i> | CPR | - | - | - | 20,000 | 12,248 |
| Glenmore Park | <i>Floribunda B&A Renewals</i> | CPR | - | - | - | 30,000 | 37,752 |
| Werrington | Harold Corr Amenities Plumbing Works | CPR | 120,000 | (7,661) | 112,339 | - | 112,339 |
| St Marys | Ripples St Marys Shutdown Works | CA | 222,520 | (27) | 222,493 | - | - |
| St Marys | <i>Pool Structural Renewal Works</i> | CA | - | - | - | - | 222,493 |
| St Marys | Ripples St Marys General Renewal Allocation | CA | - | 85,326 | 85,326 | - | 85,326 |
| Various | <i>Land Recognition - Community (D)</i> | CA | - | 1,464,000 | 1,464,000 | - | 1,464,000 |
| Various | <i>Land Recognition - LUR</i> | CA | - | 159,282 | 159,282 | - | 159,282 |
| Various | <i>Open Space Asset Dedications</i> | CA | - | 952,930 | 952,930 | - | 952,930 |
| Penrith LGA | Parks Asset Renewal | CA | 25,331 | (25,331) | - | - | - |
| Various | Insurance Open Space Restoration | CA | 84,097 | - | 84,097 | - | - |
| St Marys | <i>St Marys BMX Track Restoration</i> | CA | - | - | - | - | 51,000 |
| St Marys | <i>St Marys BMX Track Restoration June</i> | CA | - | - | - | - | 33,097 |
| TOTAL PUBLIC SPACE MAINTENANCE (BUILDINGS) | | | 1,377,324 | | 3,367,662 | | 3,367,661 |

Public Space Maintenance (City Services)

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | PTD |
|---|---|--------------|----------------|--------------------|----------------|--------------|----------------|
| | | | | | | Project Cost | |
| Various | Sporting Fields Restoration Works Post Flood | CPR | 620,878 | (586,222) | 34,656 | - | - |
| Penrith | Penrith Rowers Launch Jetty | CPR | - | - | - | - | 24,436 |
| Werrington | Parkes Avenue Futsal Court | CPR | - | - | - | - | 10,220 |
| Various | Playground Softfall Insurance Settlement | CPR | 95,000 | (23,109) | 71,891 | - | - |
| Various | Nereid Reserve Playground | CPR | - | - | - | 16,250 | 14,773 |
| Various | Jamison Park Playground | CPR | - | - | - | 78,750 | 57,118 |
| Glenmore Park | Surveyors Creek Glenmore Park - Dugouts & Diamond 1 surface | CPR | 80,000 | (7,749) | 72,251 | - | 72,251 |
| TOTAL PUBLIC SPACE MAINTENANCE (CITY SERVICES) | | | 795,878 | | 178,798 | | 178,798 |

Regional Illegal Dumping

| | | | | | | | |
|---------------------------------------|-----------------------------------|-----|---------------|--------|---------------|---|---------------|
| Penrith Council | RID Squad Motor Vehicle Purchases | EHC | 37,000 | 45,840 | 82,840 | - | 82,840 |
| TOTAL REGIONAL ILLEGAL DUMPING | | | 37,000 | | 82,840 | | 82,840 |

Resilience

| | | | | | | | |
|-------------------------|--|----|---------------|----------|---------------|--------|---------------|
| Various | St Marys City Heart WestInvest Engagement and Stakeholder Mg | CR | 27,785 | (16,190) | 11,595 | 35,285 | 11,595 |
| TOTAL RESILIENCE | | | 27,785 | | 11,595 | | 11,595 |

Security and Emergency Services Management

| | | | | | | | |
|-------------|--|----|---------|-----------|---------|---|---------|
| Regentville | Regentville RFS Driveway Replacement | CA | - | 20,949 | 20,949 | - | 20,949 |
| Various | SES Equipment Priority List | CA | 20,000 | (15,490) | 4,510 | - | 4,510 |
| Penrith LGA | Rural Fire Service Equip-Grant Funded | CA | 759,530 | (391,530) | 368,000 | - | 368,000 |
| Londonderry | Londonderry Brigade Station Improvements | CA | - | 8,839 | 8,839 | - | 8,839 |

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | PTD |
|---|--|--------------|------------------|--------------------|----------------|--------------|----------------|
| | | | | | | Project Cost | |
| Mulgoa | New Mulgoa Rural Fire Service Station Construction | CA | 621,182 | (95,994) | 525,188 | - | 525,188 |
| Penrith Council | Rural Fire Service – Plant and Equipment | CA | - | 18,920 | 18,920 | - | 18,920 |
| TOTAL SECURITY AND EMERGENCY SERVICES MANAGEMENT | | | 1,400,712 | | 946,406 | | 946,406 |

Social Strategy

| | | | | | | | |
|------------------------------|--------------------------------|------|---------------|----------|---------------|--------|---------------|
| Various | Disability Access Improvements | CACP | 60,118 | (22,433) | 37,685 | 60,118 | 37,685 |
| Penrith LGA | Aboriginal Artwork | CACP | 31,130 | (1,130) | 30,000 | - | 30,000 |
| TOTAL SOCIAL STRATEGY | | | 91,248 | | 67,685 | | 67,685 |

Traffic Management, Parking and Road Safety

| | | | | | | | |
|--|------------------------------------|----|----------------|-----------|---------------|--------|---------------|
| Various | LTC / Urgent Traffic Facilities | ES | 11,681 | 47,861 | 59,542 | 11,681 | 59,542 |
| Penrith | NSW Bike Plan River Cities Program | ES | 245,934 | (245,934) | - | - | - |
| TOTAL TRAFFIC MANAGEMENT, PARKING AND ROAD SAFETY | | | 257,615 | | 59,542 | | 59,542 |

TOTAL CAPITAL PROJECTS

181,252,880 **160,216,622** **160,216,616**

OPERATING PROJECTS

Animal Services

| | | | | | | | |
|------------------------------|---|-----|---------------|-------|--------------|---|--------------|
| Penrith LGA | Companion Animals Act Education Program | EHC | 10,000 | (978) | 9,022 | - | 9,022 |
| TOTAL ANIMAL SERVICES | | | 10,000 | | 9,022 | | 9,022 |

Aquatic and Leisure Services

| | | | | | | | |
|---------|-----------------------------|------|--------|----------|---|---|---|
| Penrith | Penrith Splash Park Repairs | RIPP | 25,000 | (25,000) | - | - | - |
|---------|-----------------------------|------|--------|----------|---|---|---|

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | PTD |
|------------------------------------|-------------|--------------|----------------|--------------------|----------------|--------------|-----|
| | | | | | | Project Cost | |
| TOTAL AQUATIC AND LEISURE SERVICES | | | 25,000 | | - | | - |

Children's Services

| | | | | | | | |
|---------------------------|---|-----|---------|----------|--------|---|--------|
| Various | CS Repair & Replace Equipment Operating | CSO | 100,000 | (36,422) | 63,578 | - | 63,578 |
| TOTAL CHILDREN'S SERVICES | | | 100,000 | | 63,578 | | 63,578 |

City Economy and Marketing

| | | | | | | | |
|----------------------------------|---|-----|---------|-----------|---------|---------|---------|
| Various | City Park Communications and Engagement | CEM | 2,880 | - | 2,880 | 2,880 | 2,880 |
| Various | Economic Development Memberships and Sponsorships | CEM | 38,854 | 35,694 | 74,548 | 88,854 | 74,548 |
| Various | City Economy | CEM | 335,509 | (121,611) | 213,898 | 285,509 | 213,898 |
| TOTAL CITY ECONOMY AND MARKETING | | | 377,243 | | 291,326 | | 291,326 |

City Planning

| | | | | | | | |
|-------------|--|----|---------|-----------|---------|---------|---------|
| Various | Externally Commissioned Studies | CP | 188,287 | (89,933) | 98,354 | 188,287 | 98,354 |
| Various | Planning Proposal Applications to Amend a LEP | CP | 163,834 | (138,746) | 25,088 | 163,834 | 25,088 |
| Various | Applications to Amend a DCP | CP | 3,331 | (3,331) | - | 3,331 | - |
| Various | VPA Management Software Subscription and Licencing | CP | 102,333 | 145,337 | 247,670 | 102,333 | 247,670 |
| Penrith LGA | City Planning Major Projects Resourcing | CP | 148,765 | (14,012) | 134,753 | - | 134,753 |
| Penrith LGA | Planning and Contributions Projects Resourcing | CP | 179,732 | 31,852 | 211,584 | - | 211,584 |
| Penrith LGA | Open Space and Community Facility Developer Contributions PI | CP | 28,000 | - | 28,000 | - | 28,000 |
| Penrith LGA | Implementation of Infrastructure Contributions Projects | CP | 11,008 | (11,008) | - | - | - |

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | PTD |
|---------------------|--|-------------|-----------------|-------------------|-----------------------|----------------|-----------------|-------------|
| | | | | | | | Project Cost | Expenditure |
| TOTAL CITY PLANNING | | | | 825,290 | | 745,449 | | 745,449 |
| City Strategy | | | | | | | | |
| Various | Advocacy Program | | CitSrat | 63,062 | (24,275) | 38,787 | - | 38,787 |
| Various | City Strategy Operational Program | | CitSrat | 100,030 | (1,079) | 98,951 | 100,030 | 98,951 |
| Various | City-shaping Strategies | | CitSrat | 3,958 | - | 3,958 | - | 3,958 |
| Various | St Marys Master Plan Integrated Street Network Plan | | CitSrat | 180,000 | (139,255) | 40,745 | 180,000 | 40,745 |
| Penrith Council | Western Parkland Councils Alliance | | CitSrat | 42,500 | - | 42,500 | - | 42,500 |
| Penrith LGA | Penrith Green Grid Strategy | | CitSrat | 23,549 | - | 23,549 | - | 23,549 |
| Penrith Council | St Marys Structure Plan | | CitSrat | 5,268 | (834) | 4,434 | - | 4,433 |
| Penrith LGA | Tree Canopy Targets for Penrith LGA | | CitSrat | 87,099 | (24,559) | 62,540 | - | 62,540 |
| Penrith LGA | St Marys Heritage Investigation | | CitSrat | 16,738 | - | 16,738 | - | 16,738 |
| Penrith LGA | St Marys Master Plan High-Level Business Case Telstra Exchan | | CitSrat | 50,000 | (50,000) | - | - | - |
| Penrith LGA | St Marys MasterPlan Business Case Community Hub Cultural Spc | | CitSrat | 45,000 | (8,112) | 36,888 | - | 36,888 |
| Penrith LGA | St Marys Master Plan Landscape Plan | | CitSrat | 7,000 | (7,000) | - | - | - |
| Penrith LGA | St Marys Master Plan Urban Ecology Action Plan | | CitSrat | 22,000 | (9,215) | 12,785 | - | 12,785 |
| Penrith LGA | St Marys Master Plan Market Analysis and Feasibility Study | | CitSrat | 22,500 | 10,220 | 32,720 | - | 32,720 |
| Penrith LGA | St Marys Master Plan Infrastructure Delivery & Funding Strat | | CitSrat | 24,000 | (24,000) | - | - | - |

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | PTD |
|----------------------------|---|-----------------|-------------------|-----------------------|----------------|-----------------|----------------|
| | | | | | | Project Cost | |
| Penrith LGA | St Marys Master Plan Integrated Water Management Plan | CitSrat | 35,000 | (35,000) | - | - | - |
| Penrith LGA | St Marys Master Plan European Heritage Study | CitSrat | 10,870 | (2,370) | 8,500 | - | 8,500 |
| Penrith LGA | St Marys Master Plan Sustainability Study | CitSrat | 65,000 | (7,775) | 57,225 | - | 57,225 |
| Penrith LGA | St Marys Master Plan Land Contamination Study | CitSrat | 43,000 | (43,000) | - | - | - |
| Penrith LGA | St Marys Master Plan Indigenous Heritage Study | CitSrat | 39,672 | (27,042) | 12,630 | - | 12,630 |
| Penrith LGA | St Marys Master Plan Consultancy | CitSrat | 32,000 | (24,727) | 7,273 | - | 7,273 |
| TOTAL CITY STRATEGY | | | 918,246 | | 500,223 | | 500,221 |

Civil Maintenance, Renewal and Construction

| | | | | | | | |
|--|---|-----|------------------|-----------|----------------|---|----------------|
| Various | Shared Pathways Maintenance Program | CA | 284,006 | 2,198 | 286,204 | - | 286,204 |
| Various | Maintenance of GPT Constructions | CPR | 338,127 | 1,234 | 339,361 | - | 339,361 |
| Londonderry | The Driftway - Road Maintenance | CPR | 505,902 | (215,407) | 290,495 | - | 290,495 |
| Penrith LGA | CCTV Investigation Drainage Assets | CA | 100,000 | (25,691) | 74,309 | - | 74,309 |
| TBD | Geotechnical Investigations for Sinkholes | CA | 15,000 | (10,600) | 4,400 | - | 4,400 |
| TOTAL CIVIL MAINTENANCE, RENEWAL AND CONSTRUCTION | | | 1,243,035 | | 994,769 | | 994,769 |

Communications

| | | | | | | | |
|-------------|-----------------------|-------|---------|--------|---------|---|--------|
| Penrith LGA | Corporate Advertising | Commu | 429,291 | 41,477 | 470,768 | - | 2,226 |
| Penrith LGA | Media Monitoring | Commu | - | - | - | - | 27,667 |

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | PTD |
|-----------------------------|--|-----------------|-------------------|-----------------------|----------------|-----------------|----------------|
| | | | | | | Project Cost | |
| Penrith LGA | <i>Subscription based Newspapers</i> | Commu | - | - | - | - | 1,173 |
| Penrith LGA | <i>General Advertising</i> | Commu | - | - | - | - | 5,981 |
| Penrith LGA | <i>Miscellaneous</i> | Commu | - | - | - | 93,118 | 57 |
| Penrith LGA | <i>Western Weekender</i> | Commu | - | - | - | - | 26,994 |
| Penrith LGA | <i>Community Newsletter</i> | Commu | - | - | - | 336,173 | 397,751 |
| Penrith LGA | <i>Local Celebrations Awards (Advertising)</i> | Commu | - | - | - | - | 8,920 |
| Penrith Council | Website Maintenance | Commu | 50,000 | (6,881) | 43,119 | - | 43,118 |
| Various | Communications Services Resources - WestInvest | Commu | 26,221 | (26,221) | - | - | - |
| TOTAL COMMUNICATIONS | | | 505,512 | | 513,887 | | 513,886 |

Community Facilities and Recreation Operations

| | | | | | | | |
|---|--|----|---------------|---------|---------------|---|---------------|
| Penrith LGA | Hall Hire - Fee Waiver | CF | 3,000 | (2,345) | 655 | - | 655 |
| Various | Neighbourhood Facility General Imprvmnts | CF | 80,000 | 803 | 80,803 | - | - |
| Emu Plains | <i>Emu Plains Community Centre</i> | CF | - | - | - | - | 11 |
| St Marys | <i>St Marys Community Centre</i> | CF | - | - | - | - | 80,793 |
| TOTAL COMMUNITY FACILITIES AND RECREATION OPERATIONS | | | 83,000 | | 81,458 | | 81,458 |

Community Facilities and Recreation Planning

| | | | | | | | |
|-------------|---------------------------------|----|--------|---|--------|---|--------|
| Penrith LGA | Western Sydney Academy of Sport | CF | 16,960 | - | 16,960 | - | 16,960 |
|-------------|---------------------------------|----|--------|---|--------|---|--------|

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | PTD |
|---|--|--------------|----------------|--------------------|----------------|--------------|----------------|
| | | | | | | Project Cost | |
| Penrith LGA | Sponsorship of Penrith's NSW Netball Premier League team | CF | 15,000 | - | 15,000 | - | 15,000 |
| Penrith Council | CF&R Project Officer -12 month Temp | CF | 89,324 | (1,270) | 88,054 | - | 88,054 |
| Penrith | WestInvest - Preliminary Engagements | CF | 30,510 | - | 30,510 | - | - |
| Penrith | <i>Multi Indoor Sports Stadium</i> | CF | - | - | - | - | 13,260 |
| Penrith | <i>Weir Reserve Rowing and Paddle Sports Boatsheds</i> | CF | - | - | - | - | 17,250 |
| Various | Community Facilities & Recreations - Minor Expenses | CF | 325 | 1,857 | 2,182 | - | 2,182 |
| TOTAL COMMUNITY FACILITIES AND RECREATION PLANNING | | | 152,119 | | 152,706 | | 152,707 |
| Community Resilience (Community Safety) | | | | | | | |
| Various | Community Safety Program | CACP | 187,111 | (49,231) | 137,880 | 187,111 | 137,880 |
| Penrith | Removal of Graffiti at St Stephens Church | CACP | 3,000 | - | 3,000 | - | 3,000 |
| TOTAL COMMUNITY RESILIENCE (COMMUNITY SAFETY) | | | 190,111 | | 140,880 | | 140,880 |
| Community Resilience (Neighbourhood Renewal) | | | | | | | |
| Various | Urban Design and Activation | CACP | 408,176 | 12,771 | 420,947 | 481,752 | 420,947 |
| Various | Place Management Resourcing (Pt AREAS) | CACP | 456,998 | (148,673) | 308,325 | - | 308,325 |
| Various | Neighbourhood Renewal Projects (AREAS) | CACP | 47,617 | (39,218) | 8,399 | 47,617 | 8,399 |
| Various | The Village Cafe | CACP | 129,366 | (14,536) | 114,830 | 129,366 | 114,830 |
| Various | CACP Memberships and Donations | CACP | 8,799 | (921) | 7,878 | 8,799 | 7,878 |

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | PTD |
|--|--------------------------------------|-----------------|-------------------|-----------------------|----------------|-----------------|---------|
| | | | | | | Project Cost | |
| Various | Places to Love Demonstration Project | CACP | 10,800 | - | 10,800 | - | 10,800 |
| Various | Neighbourhood Family Fun Day (AREAS) | CACP | 105,937 | (63,371) | 42,566 | - | 42,566 |
| Penrith LGA | Magnetic Places | CACP | 50,000 | (2,353) | 47,647 | - | 47,647 |
| TOTAL COMMUNITY RESILIENCE (NEIGHBOURHOOD RENEWAL) | | | 1,217,693 | | 961,392 | | 961,391 |

Corporate Strategy and Performance

| | | | | | | | |
|--|---------------------------------|----|--------|-------|--------|---|--------|
| Various | Strategic Research and Planning | BT | 45,044 | 4,300 | 49,344 | - | 49,344 |
| TOTAL CORPORATE STRATEGY AND PERFORMANCE | | | 45,044 | | 49,344 | | 49,344 |

Customer Experience

| | | | | | | | |
|---------------------------|------------------------|----|--------|--------|--------|---|--------|
| Penrith Council | Counter Queuing System | CE | 16,587 | 10,953 | 27,540 | - | 27,540 |
| TOTAL CUSTOMER EXPERIENCE | | | 16,587 | | 27,540 | | 27,540 |

Design and Projects

| | | | | | | | |
|-------------|--|----|---------|-----------|---------|--------|---------|
| Penrith LGA | WSIP Local Roads Package | MP | 405,000 | (128,956) | 276,044 | - | - |
| Penrith LGA | EPR Erskine Park Rd Upgrades | MP | - | - | - | - | 261,382 |
| Penrith LGA | Caddens Rd - Claremont Creek to Gipps St | MP | - | - | - | - | 14,662 |
| Penrith LGA | Major Project Design Costs | MP | 57,962 | 88,440 | 146,402 | 9,962 | 8,283 |
| Various | Capital Projects Consultancy | MP | - | - | - | 40,000 | 138,120 |
| Emu Plains | Regatta Park Comms & Media Presentation | MP | - | - | - | 8,000 | - |
| Penrith | Coreen Avenue Corridor Improvements Design | MP | 6,119 | (4,355) | 1,764 | - | 1,764 |

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | PTD |
|----------------------------------|--|--------------|------------------|--------------------|------------------|--------------|------------------|
| | | | | | | Project Cost | |
| Penrith LGA | GoC Industrial Estates and Corridors | MP | 705,000 | (290,564) | 414,436 | - | 414,435 |
| Penrith LGA | GoC Jamison Pk and Great West Walk Melaleuca Pk | MP | 121,437 | (72,442) | 48,995 | - | 48,996 |
| Penrith LGA | GoC Additional Tree Planting Variation | MP | 415,000 | (210,413) | 204,587 | - | 204,587 |
| Emu Plains | Our River Nepean Masterplan | MP | 150,000 | (114,148) | 35,852 | - | 35,852 |
| Penrith LGA | DPIE Greening our Cities | MP | 60,000 | (60,000) | - | - | - |
| Londonderry | Engineering Survey at Londonderry Rd & Reynolds Rd Intersect | MP | 12,000 | (7,250) | 4,750 | - | 4,750 |
| Regentville | Shared Path Design – Factory Road Regentville | MP | 241,082 | (179,164) | 61,918 | - | 61,918 |
| Emu Plains | Nepean Riverbank Stabilisation – River Road | MP | - | 41,200 | 41,200 | - | 41,200 |
| TOTAL DESIGN AND PROJECTS | | | 2,173,600 | | 1,235,948 | | 1,235,948 |

Development Applications

| | | | | | | | |
|---------------------------------------|-----------------------------|----|----------------|----------|----------------|---|----------------|
| Penrith LGA | Local Planning Panel | DS | 171,728 | (58,135) | 113,593 | - | 113,592 |
| Penrith LGA | FLAG-Assessment Improvement | DS | 101,490 | 19,909 | 121,399 | - | 121,399 |
| TOTAL DEVELOPMENT APPLICATIONS | | | 273,218 | | 234,992 | | 234,991 |

Development Compliance

| | | | | | | | |
|-------------------------------------|--------------------------------|-----|----------------|---------|----------------|---|----------------|
| Penrith LGA | Audit Ind Comm & Ag Activities | EHC | 151,253 | (7,144) | 144,109 | - | 144,109 |
| TOTAL DEVELOPMENT COMPLIANCE | | | 151,253 | | 144,109 | | 144,109 |

Divisional Assurance (City Services)

| | | | | | | | |
|-------------|--|--------|-------|---|-------|---|-------|
| Penrith LGA | Operation Spider Illegal Dumping Clean-up and Prevention | DIVASS | 4,833 | - | 4,833 | - | 4,833 |
|-------------|--|--------|-------|---|-------|---|-------|

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | PTD |
|---|---|--------------|----------------|--------------------|----------------|--------------|----------------|
| | | | | | | Project Cost | |
| Penrith | Assets Web QR Project | DIVASS | 9,944 | - | 9,944 | - | 9,944 |
| Penrith Council | Divisional Assurance Resources - WestInvest | DIVASS | 42,944 | (42,944) | - | - | - |
| Werrington | Site Investigation - PCC sub-depot Water Street, Werrington | DIVASS | 35,000 | (6,000) | 29,000 | - | 29,000 |
| TOTAL DIVISIONAL ASSURANCE (CITY SERVICES) | | | 92,721 | | 43,777 | | 43,777 |
| Environment Health (Biodiversity) | | | | | | | |
| Penrith LGA | On Site Sewer Management Strategy | EHC | 293,710 | (331) | 293,379 | - | 293,378 |
| Penrith LGA | Biodiversity Strategy | EHC | 20,000 | (11,428) | 8,572 | - | 8,572 |
| Penrith LGA | Integrated Catchment Management | EHC | 144,597 | (23,045) | 121,552 | - | 121,552 |
| Penrith LGA | Waterways Health Monitoring Program | EHC | 70,000 | (16,249) | 53,751 | - | 53,751 |
| Penrith LGA | FLAG-Tree Referral/Technical Advice | EHC | 62,972 | (33,427) | 29,545 | - | 29,545 |
| TOTAL ENVIRONMENT HEALTH (BIODIVERSITY) | | | 591,279 | | 506,799 | | 506,798 |
| Executive Services | | | | | | | |
| Penrith Council | Councillor Professional Training and Development | EX | 31,046 | (23,681) | 7,365 | - | 6,545 |
| Penrith Council | East Ward - Councillor Robin Cook | EX | - | - | - | - | 820 |
| TOTAL EXECUTIVE SERVICES | | | 31,046 | | 7,365 | | 7,365 |
| Financial Services | | | | | | | |
| Various | Financial Services Resources - WestInvest | FS | 54,906 | (52,587) | 2,319 | - | 2,319 |
| TOTAL FINANCIAL SERVICES | | | 54,906 | | 2,319 | | 2,319 |

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| | | Estimated | | | | | |
|--|--|-----------------|-------------------|-----------------------|----------------|-----------------|--------------------|
| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Project Cost | PTD Expenditure |
| Floodplain and Stormwater Management | | | | | | | |
| Penrith LGA | Floodplain Management Resourcing | ES | 277,090 | (5,557) | 271,533 | - | 271,533 |
| Penrith LGA | Flood Studies SMSC | ES | 149,859 | (142,909) | 6,950 | - | - |
| Various | Wianamatta South Creek Flood Planning Area Map | ES | - | - | - | - | 6,950 |
| Cranebrook | Cranebrook Overland Flow Flood Study | ES | 96,701 | (74,916) | 21,785 | - | 21,785 |
| Penrith LGA | Peach Tree and Lower Surveyors Creeks Catchment Floodplain | ES | 259,382 | (146,830) | 112,552 | - | 112,552 |
| Penrith | Doonmore Street, Penrith Retarding Basin | ES | 211,583 | (90,785) | 120,798 | - | 120,798 |
| St Marys | St Marys Flood Protection Levee Upgrade | ES | 174,126 | (104,325) | 69,801 | - | 69,801 |
| Emu Plains | Emu Plain Floodplain Risk Management Study and Plan | ES | 150,000 | (97,079) | 52,921 | - | 52,921 |
| Londonderry | Rickabys Creek Catchment Flood Study | ES | 120,000 | (114,943) | 5,057 | - | 5,057 |
| Oxley Park | Oxley Park levee – Investigation and Detailed Design | ES | 90,000 | (68,050) | 21,950 | - | 21,950 |
| Erskine Park | Pit & Pipe Study | ES | 250,000 | (2,120) | 247,880 | - | 247,880 |
| Various | Upper Byrnes Creek catchment overland flow flood study | ES | 30,000 | (30,000) | - | - | - |
| Various | Blackwell Creek catchment flood study | ES | 30,000 | (30,000) | - | - | - |
| Kingswood | Chapman Garden Retarding Basin – investigation and detailed | ES | 15,000 | (15,000) | - | - | - |
| St Marys | Byrnes Creek catchment Flood Mitigation Works – investigatio | ES | 15,000 | (15,000) | - | - | - |
| TOTAL FLOODPLAIN AND STORMWATER MANAGEMENT | | | 1,868,741 | | 931,227 | | 931,227 |

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| | | | | | | Estimated | |
|------------------------------|---|--------------|----------------|--------------------|----------------|--------------|-----------------|
| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Project Cost | PTD Expenditure |
| Information Technology | | | | | | | |
| Penrith Council | Outdoor Mobility Operational Expenditure | ICT | 129,130 | - | 129,130 | - | 129,130 |
| Penrith Council | Operational and Support Agreements | ICT | 1,226,162 | (258,353) | 967,809 | - | 32,635 |
| Penrith Council | Cloud Services | ICT | - | - | - | - | 625,644 |
| Penrith Council | Data Centre Services | ICT | - | - | - | - | 94,933 |
| Penrith Council | Contractor | ICT | - | - | - | - | 199,318 |
| Penrith Council | TPG Services | ICT | - | - | - | - | 15,280 |
| TOTAL INFORMATION TECHNOLOGY | | | 1,355,292 | | 1,096,939 | | 1,096,939 |
| Libraries | | | | | | | |
| Various | Library Special Purpose Projects – Promotion | LS | 19,000 | 4,503 | 23,503 | - | 23,503 |
| Penrith Council | Library Resources – Operating | LS | 235,473 | (22,259) | 213,214 | - | 213,214 |
| Penrith LGA | Library Digital | LS | 119,490 | 12,187 | 131,677 | - | 590 |
| Penrith LGA | Library Management System Op Costs | LS | - | - | - | - | 81,304 |
| Penrith LGA | RFID Op Costs | LS | - | - | - | - | 32,674 |
| Penrith LGA | LMS App Op Costs | LS | - | - | - | - | 17,110 |
| Penrith LGA | Library Special Purpose Projects – Technology | LS | 17,967 | (17,967) | - | - | - |
| TOTAL LIBRARIES | | | 391,930 | | 368,394 | | 368,394 |

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| | | | | | | Estimated | |
|---------------------------------------|--|--------------|----------------|--------------------|----------------|--------------|-----------------|
| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Project Cost | PTD Expenditure |
| Nursery Operations and Bushcare | | | | | | | |
| Penrith Council | Bushland Management | CPR | 194,378 | 22,690 | 217,068 | - | 217,069 |
| Castlereagh | Save Our Species – Persoonia Nutans (Nodding Geebung) | CPR | 6,642 | - | 6,642 | - | 6,642 |
| Penrith LGA | Preserving Cumberland Plain Threatened Species in Penrith LG | CPR | 44,355 | (16,812) | 27,543 | - | 27,543 |
| Emu Plains | Keeping the Hawkesbury and Nepean Rivers healthy – River Roa | CPR | 29,545 | 1,171 | 30,716 | - | 30,716 |
| Emu Heights | Control of weeds at McCanns Island | CPR | 47,306 | - | 47,306 | - | 47,307 |
| Various | Save Our Species – Persoonia Nutans (2022) | CPR | 19,556 | (16,629) | 2,927 | - | 2,927 |
| Various | Saving our Species Eucalyptus benthamii | CPR | 12,000 | (12,000) | - | - | - |
| TOTAL NURSERY OPERATIONS AND BUSHCARE | | | 353,782 | | 332,202 | | 332,205 |
| People and Culture | | | | | | | |
| Penrith Council | Culture and Change | People c | 19,000 | (241) | 18,759 | - | 18,759 |
| Penrith Council | Child Safety Organisational Standards | People c | 18,412 | - | 18,412 | - | 18,412 |
| Penrith Council | HR Services Resources – WestInvest | People c | 50,833 | (50,833) | - | - | - |
| Penrith Council | WHS Services Resources – WestInvest | People c | 86,571 | (86,483) | 88 | - | 88 |
| TOTAL PEOPLE AND CULTURE | | | 174,816 | | 37,259 | | 37,259 |
| Place and Activation | | | | | | | |
| Various | REAL Festival | CACP | 712,487 | (372,164) | 340,323 | 712,487 | 340,323 |

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | PTD |
|-----------------------------------|---|--------------|------------------|--------------------|----------------|--------------|----------------|
| | | | | | | Project Cost | |
| Various | Penrith Events Partnership Program | CACP | 125,000 | (24,325) | 100,675 | 125,000 | 100,675 |
| Various | Penrith Events Partnership Program Event Acquisition Fund | CACP | 15,000 | (12) | 14,988 | 15,000 | 14,988 |
| Various | Community Events Program | CACP | 11,768 | 477 | 12,245 | 11,768 | 12,245 |
| Various | Australia Day | CACP | 40,514 | - | 40,514 | 40,514 | 40,514 |
| Penrith | REAL Festival Resourcing | CACP | 131,077 | (39,317) | 91,760 | - | 91,760 |
| Penrith LGA | Our Voices Film Festival | CACP | 40,000 | - | 40,000 | - | 40,000 |
| St Marys | NRL Grand Final Live Site | CACP | 46,190 | - | 46,190 | - | 46,190 |
| Penrith | Tench Reserve Opening | CACP | 24,229 | - | 24,229 | - | 24,229 |
| Penrith Council | Relay for Life Sponsorship | CACP | 3,000 | - | 3,000 | - | 3,000 |
| TOTAL PLACE AND ACTIVATION | | | 1,149,265 | | 713,924 | | 713,924 |

Property Development and Management

| | | | | | | | |
|---------|---|----|-----------|-----------|---------|-----------|---------|
| Various | PD Business Development | PD | 13,690 | 1,477 | 15,167 | 13,690 | 15,167 |
| Various | Emu Plns Employment Precinct -Investigation | PD | 1,152,906 | (821,104) | 331,802 | 1,398,477 | 331,802 |
| Various | Permanent Road Closure (not sold) | PD | 847 | 184 | 1,031 | 847 | 1,031 |
| Various | St Marys Village Green | PD | 109,106 | - | 109,106 | 109,106 | 109,105 |
| Various | Affordable Housing Project | PD | 102,875 | 9,083 | 111,958 | 102,875 | 111,958 |
| Various | Project: Graze | PD | 41,287 | - | 41,287 | 41,287 | 41,287 |

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | PTD |
|----------|---|-----------------|-------------------|-----------------------|----------------|-----------------|---------|
| | | | | | | Project Cost | |
| Various | Telecommunications Portfolio Optimisation | PD | 28,312 | (5,706) | 22,606 | 28,312 | 22,607 |
| Various | Community Connections HLBC | PD | 89,600 | - | 89,600 | 89,600 | 89,600 |
| Various | Primary Application Tench Reserve | PD | 35,000 | (17,357) | 17,643 | 35,000 | 17,643 |
| Various | Green Innovations Soper Place (Op) | PD | 83,143 | (24,957) | 58,186 | 83,143 | 58,186 |
| Various | 330 Great Western Highway - Demolition | PD | 75,933 | (3,518) | 72,415 | 75,933 | 72,415 |
| Various | Emu Plains Old Post Office HLBC | PD | 175,691 | (1,230) | 174,461 | 175,691 | 174,461 |
| Various | 50-54 Chameleon Dr & 16 Ridgeview Cres Erskine Pk (Ultegra) | PD | 6,000 | (641) | 5,359 | 6,000 | 5,359 |
| Various | Road Closure-Part Chatsworth Road St Clair | PD | 10,000 | (9,910) | 90 | 10,000 | 90 |
| Various | Road Closure- Part Ashwick Circuit St Clair | PD | 10,000 | (9,791) | 209 | 10,000 | 209 |
| Various | Road Closure- Horace Street Cranebrook | PD | 10,000 | (9,917) | 83 | 10,000 | 83 |
| Various | North St Marys Industrial Precinct HLBC | PD | 30,000 | - | 30,000 | 30,000 | 30,000 |
| Various | St Marys Town Centre Valuation | PD | 45,950 | - | 45,950 | 45,950 | 45,950 |
| Various | 25-27 Second Ave Kingswood (Easement) | PD | 6,000 | (6,000) | - | 6,000 | - |
| Various | Road Closure- Ptt Dunheved Circuit St Marys | PD | 10,000 | (10,000) | - | 10,000 | - |
| Various | Unsolicited Bid -The Salvation Army | PD | 20,000 | (8,000) | 12,000 | 20,000 | 12,000 |
| Various | Quigg Place Orchard Hills Land Swap | PD | 20,000 | (15,000) | 5,000 | 20,000 | 5,000 |

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | PTD |
|--|---|--------------|------------------|--------------------|------------------|--------------|------------------|
| | | | | | | Project Cost | |
| Various | Castlreagh Road Penrith – Road Closure | PD | 5,000 | (5,000) | - | 5,000 | - |
| Penrith CBD | Penrith Paceway – Temp Public Car Park Lease | PD | 26,000 | (3,143) | 22,857 | 26,000 | 22,857 |
| Erskine Park | Easement for Endeavour Energy – Chameleon Reserve | PD | 1,196 | - | 1,196 | - | 1,196 |
| Erskine Park | Valuation Consultant | PD | - | - | - | 1,196 | - |
| TOTAL PROPERTY DEVELOPMENT AND MANAGEMENT | | | 2,108,536 | | 1,168,006 | | 1,168,005 |

Public Space Maintenance (Cross City)

| | | | | | | | |
|--|---|-----|------------------|-----------|------------------|---|------------------|
| Various | Enhanced Public Domain Maintenance (Pt AREAS) | CPR | 2,862,226 | - | 2,862,226 | - | 2,862,226 |
| Penrith LGA | Enhanced Public Domain | CPR | 162,755 | (60,349) | 102,406 | - | 102,406 |
| Penrith LGA | LED Sreet Light Upgrade Project | CPR | 862,360 | (651,827) | 210,533 | - | 210,533 |
| TOTAL PUBLIC SPACE MAINTENANCE (CROSS CITY) | | | 3,887,341 | | 3,175,165 | | 3,175,165 |

Purchasing and Supply

| | | | | | | | |
|------------------------------------|--|----|----------------|----------|---------------|---|---------------|
| Various | Supply Services Resources – WestInvest | FS | 47,467 | (45,820) | 1,647 | - | 1,647 |
| Penrith Council | VendorPanel –Additional Modules | FS | 121,273 | (63,173) | 58,100 | - | 58,100 |
| TOTAL PURCHASING AND SUPPLY | | | 168,740 | | 59,747 | | 59,747 |

Resilience

| | | | | | | | |
|-------------|--|----|---------|----------|--------|---------|--------|
| Various | Resilience Programs | CR | 34,455 | (32,969) | 1,486 | 24,455 | 1,486 |
| Various | Community Resilience Initiatives – LG Recovery Grant | CR | 139,447 | (50,246) | 89,201 | 139,447 | 89,201 |
| Penrith LGA | Community preparedness to climate risks | CR | 95,000 | (86,153) | 8,847 | - | 8,847 |

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | PTD |
|-------------------------|--|--------------|----------------|--------------------|----------------|--------------|----------------|
| | | | | | | Project Cost | |
| Penrith Council | St Marys WestInvest Project Lead | CR | 136,142 | (131,004) | 5,138 | - | 5,138 |
| Penrith LGA | End to End Response Review - LG Recovery Grant | CR | 150,000 | (150,000) | - | - | - |
| Penrith LGA | City Resilience Flood Recovery (DRFA) | CR | 60,000 | (544) | 59,456 | - | 59,456 |
| St Marys | St Marys Place Plan | CR | 27,815 | (5,851) | 21,964 | - | 21,964 |
| Various | Study on Recovery Needs for Caravan Park Residents | CR | 30,000 | (30,000) | - | - | - |
| TOTAL RESILIENCE | | | 672,859 | | 186,092 | | 186,091 |

Security and Emergency Services Management

| | | | | | | | |
|---|--|----|----------------|-----------|----------------|---|----------------|
| Not Applicable | Probable Maximum Flood (PMF) Review | CA | 150,000 | (150,000) | - | - | - |
| Various | DRFA Flood Funding Coordination and Consulting | CA | 284,043 | 1,184 | 285,227 | - | 285,227 |
| Penrith Council | Contribution to NSW RFS Cumberland and McCarther Districs Wo | CA | 3,400 | - | 3,400 | - | 3,400 |
| TOTAL SECURITY AND EMERGENCY SERVICES MANAGEMENT | | | 437,443 | | 288,627 | | 288,627 |

Social Strategy

| | | | | | | | |
|---------|---|------|---------|----------|--------|---------|--------|
| Various | Community Assistance Program | CACP | 60,495 | (8,283) | 52,212 | 60,495 | 52,212 |
| Various | Aged & Disability Projects | CACP | 20,000 | (5,160) | 14,840 | 20,000 | 14,840 |
| Various | Targeted Early Intervention Programs (TEIP) | CACP | 62,380 | (16,798) | 45,582 | - | 45,582 |
| Various | Disability Access Improvements Operational | CACP | 16,020 | (9,050) | 6,970 | 16,020 | 6,970 |
| Various | Community Sector Data TEIP Projects | CACP | 145,114 | (50,939) | 94,175 | 145,114 | 94,175 |

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | PTD Expenditure |
|------------------------------|--|-----------------|-------------------|-----------------------|----------------|-----------------|--------------------|
| | | | | | | Project Cost | |
| Various | Disability Inclusion Action Plan Stretch Projects | CACP | 195,000 | (143,879) | 51,121 | 195,000 | 51,121 |
| Various | Community Health Promotion | CACP | 6,000 | (6,000) | - | - | - |
| Penrith LGA | Digital Literacy Mentoring Program for Isolated Seniors Oper | CACP | 10,000 | - | 10,000 | - | 10,000 |
| Penrith LGA | Multicultural Community Research | CACP | 70,000 | (51,593) | 18,407 | - | 18,407 |
| Penrith LGA | Community Engagement Cultural Protocols | CACP | 38,630 | (35,000) | 3,630 | - | 3,630 |
| Penrith LGA | Community and Cultural Facilities Development | CACP | 40,000 | (2,540) | 37,460 | - | 37,460 |
| St Marys | Nepean Potters Society – Kiln Repair | CACP | 3,300 | - | 3,300 | - | 3,300 |
| Penrith LGA | Community Assistance Program | CACP | 5,200 | - | 5,200 | - | 5,200 |
| Penrith LGA | Zonta Club of Nepean Valley | CACP | 1,000 | - | 1,000 | - | 1,000 |
| Luddenham | Luddenham Show | CACP | 5,000 | - | 5,000 | - | 5,000 |
| Penrith LGA | Royces Big Walk | CACP | 3,000 | - | 3,000 | - | 3,000 |
| Penrith LGA | Police Officer of the Year Awards | CACP | 3,000 | - | 3,000 | - | 3,000 |
| TOTAL SOCIAL STRATEGY | | | 684,139 | | 354,897 | | 354,897 |

Strategic Asset Management Planning

| | | | | | | | |
|----------------|---|----|---------|-----------|--------|---|--------|
| Various | Adoption of Plans of Management | CA | 135,972 | (135,972) | - | - | - |
| Not Applicable | Drainage Audits | CA | 150,000 | (92,080) | 57,920 | - | 1,200 |
| Llandilo | Llandilo Stormwater Drainage Condition Assessment | CA | - | - | - | - | 56,720 |

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | PTD |
|--|--|--------------|----------------|--------------------|----------------|--------------|---------------|
| | | | | | | Project Cost | |
| Penrith Council | Online Permits Application & Management Platform | CA | 56,430 | (38,302) | 18,128 | - | 18,128 |
| TOTAL STRATEGIC ASSET MANAGEMENT PLANNING | | | 342,402 | | 76,048 | | 76,048 |

Sustainability

| | | | | | | | |
|-----------------------------|---|----|----------------|----------|---------------|--------|---------------|
| Various | Sustainability Programs | CR | 53,269 | (32,126) | 21,143 | 53,269 | 21,143 |
| Penrith Council | Louise Petchell Learning for Sustainability Scholarship | CR | 10,000 | (9,301) | 699 | - | 699 |
| Penrith LGA | Compact of Mayors | CR | 26,034 | (18,346) | 7,688 | - | 7,688 |
| Penrith LGA | WSU Solar Car Sponsorship | CR | 25,000 | - | 25,000 | - | 25,000 |
| Penrith LGA | EV Transition Plan | CR | - | 15,388 | 15,388 | - | 15,388 |
| TOTAL SUSTAINABILITY | | | 114,303 | | 69,918 | | 69,919 |

Tourism and International Partnerships

| | | | | | | | |
|---|--|-----|----------------|----------|----------------|---------|----------------|
| Various | Tourism Operational Expenditure | CEM | 123,681 | (52,659) | 71,022 | 94,681 | 71,022 |
| Various | City Marketing | CEM | 274,237 | (46,249) | 227,988 | 321,237 | 227,988 |
| Various | International Relations | CEM | 88,700 | (87,758) | 942 | - | 942 |
| Penrith LGA | Penrith Heritage Walking Trail Project | CEM | 26,075 | (21,971) | 4,104 | - | 4,104 |
| TOTAL TOURISM AND INTERNATIONAL PARTNERSHIPS | | | 512,693 | | 304,056 | | 304,056 |

Traffic Management, Parking and Road Safety

| | | | | | | | |
|-------------|-------------------------------|----|--------|---------|--------|-------|-------|
| Penrith LGA | Road Safety Project | ES | 24,077 | (5,661) | 18,416 | 3,367 | 1,962 |
| Penrith LGA | School Zone Pedestrian Counts | ES | - | - | - | 6,640 | 6,640 |

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | PTD |
|--|--|--------------|----------------|--------------------|----------------|--------------|----------------|
| | | | | | | Project Cost | |
| Penrith LGA | P-2740 Supervising Learner Drivers Workshops - GLS | ES | - | - | - | 1,200 | 1,657 |
| Penrith LGA | P-2739 Child Seat Safety Program | ES | - | - | - | 5,500 | 4,229 |
| Penrith LGA | P-2738 Community Road Safety Education Program | ES | - | - | - | 5,000 | 3,928 |
| Penrith LGA | Pedestrian and vehicle counts at Nepean River Precinct | ES | - | - | - | 2,370 | - |
| Emu Plains | GWH Emu Plains to Glenbrook - Survey & Design | ES | 12,520 | (7,768) | 4,752 | - | 4,752 |
| Penrith CBD | High Pedestrian Activity Area Study - Penrith Northern Stati | ES | 50,000 | (4,340) | 45,660 | - | 45,660 |
| Penrith LGA | Penrith Accessible Trails Hierarchy Strategy | ES | 47,689 | 250 | 47,939 | - | 47,939 |
| TOTAL TRAFFIC MANAGEMENT, PARKING AND ROAD SAFETY | | | 134,286 | | 116,767 | | 116,767 |

Waste Avoidance and Resource Recovery

| | | | | | | | |
|-------------|--|-----|-----------|----------|-----------|---|-----------|
| Penrith LGA | Purchase of Bins after Rollout | WRR | 103,521 | 2,343 | 105,864 | - | 105,864 |
| Various | Biodegradable Bags - Purchase & Delivery | WRR | 1,145,273 | (6,694) | 1,138,579 | - | 1,138,579 |
| Penrith LGA | E - Waste | WRR | 150,000 | (56,056) | 93,944 | - | 93,943 |
| Penrith | Waste Strategy & Contract Development | WRR | 10,000 | (8,643) | 1,357 | - | 1,358 |
| Penrith LGA | Hard Waste Assessment | WRR | 238,876 | (2,749) | 236,127 | - | 236,127 |
| Penrith LGA | Chemical Clean Out | WRR | 20,000 | (8,214) | 11,786 | - | 11,785 |
| Penrith LGA | Kitchen Caddies | WRR | 4,525 | - | 4,525 | - | 4,525 |
| Penrith LGA | Smart Waste Collection | WRR | 2,000 | - | 2,000 | - | 2,000 |

PROJECTS PROGRESS REPORT

For the Period to 30 June 2023

| Location | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated | PTD |
|--|------------------------------------|-----------------|-------------------|-----------------------|-------------------|-----------------|-------------------|
| | | | | | | Project Cost | |
| Penrith LGA | Communication Strategy | WRR | 16,561 | (12,174) | 4,387 | - | 4,387 |
| Penrith LGA | The Middle Link (Circular Economy) | WRR | 1,410 | - | 1,410 | - | 1,410 |
| Penrith LGA | Red Ready | WRR | 58,400 | (58,400) | - | - | - |
| Penrith LGA | Street Litter Bin Review | WRR | 1,219 | - | 1,219 | - | 1,219 |
| Penrith LGA | SSCS in Schools | WRR | 7,695 | - | 7,695 | - | 7,695 |
| Penrith LGA | Christmas Services | WRR | 6,145 | - | 6,145 | - | 6,145 |
| Penrith LGA | Supplementary Services | WRR | 45,000 | (8,930) | 36,070 | - | 36,070 |
| Penrith LGA | Scrap Together. | WRR | 8,772 | - | 8,772 | - | 8,772 |
| Penrith LGA | Flood Recovery Clean-up | WRR | 20,360 | - | 20,360 | - | 20,360 |
| Penrith LGA | MUDs FOGO Trial | WRR | 138,304 | (79,908) | 58,396 | - | 58,396 |
| Penrith LGA | Flood Recovery Clean-up 2022-23 | WRR | 165,852 | - | 165,852 | - | 165,852 |
| Penrith LGA | FUDS (FOGO in unit dwellings) | WRR | 71,400 | - | 71,400 | - | 71,400 |
| Penrith LGA | Circular Economy in the Community | WRR | 42,814 | - | 42,814 | - | 42,814 |
| TOTAL WASTE AVOIDANCE AND RESOURCE RECOVERY | | | 2,258,127 | | 2,018,702 | | 2,018,702 |
| TOTAL OPERATING PROJECTS | | | 25,691,598 | | 18,004,853 | | 18,004,853 |

CAPITAL BUDGET

Budget Review for the quarter ended

| (\$'000) | Original Budget | Approved Sept Qtr. | Approved Dec Qtr. | Approved Mar Qtr. | Approved June Qtr. | Revised Budget | Proposed Budget | Projected Budget | Actual YTD |
|--------------------------------|--------------------|-----------------------|----------------------|----------------------|-----------------------|-------------------|--------------------|---------------------|----------------|
| Capital Funding | | | | | | | | | |
| Rates & Other Untied Funding | 28,635 | 1,213 | (7,153) | (263) | - | 22,431 | 5,238 | 27,669 | 27,709 |
| Capital Grants & Contributions | 28,491 | 20,867 | (850) | 75 | 1,596 | 50,179 | (3,448) | 46,731 | 46,731 |
| Internal Restrictions | | | | | | | | | |
| - Renewals | 4,284 | 4,948 | 1,446 | 806 | - | 11,484 | (3,450) | 8,034 | 8,034 |
| - New Assets | 31,323 | 7,032 | (3,133) | 303 | - | 35,525 | (2,703) | 32,822 | 32,822 |
| External Restrictions | 9,239 | 6,540 | (9) | (2,176) | - | 13,594 | (3,035) | 10,559 | 10,559 |
| Other Capital Funding Sources | | | | | | | | | |
| - Loans | 56,215 | 1,024 | (2,541) | - | (1,526) | 53,172 | (14,066) | 39,106 | 39,106 |
| Income from Sale of Assets | | | | | | | | | |
| - Plant & Equipment | 1,283 | - | - | 299 | - | 1,582 | 200 | 1,782 | 1,782 |
| - Land & Buildings | - | 40 | - | - | - | 40 | - | 40 | - |
| TOTAL CAPITAL FUNDING | 159,470 | 41,663 | (12,240) | (955) | 70 | 188,007 | (21,265) | 166,742 | 166,742 |

CAPITAL BUDGET

Budget Review for the quarter ended

| (\$'000) | Original Budget | Approved Sept Qtr. | Approved Dec Qtr. | Approved Mar Qtr. | Approved June Qtr. | Revised Budget | Proposed Budget | Projected Budget | Actual YTD |
|--|--------------------|-----------------------|----------------------|----------------------|-----------------------|-------------------|--------------------|---------------------|----------------|
| Capital Expenditure | | | | | | | | | |
| New Assets | | | | | | | | | |
| - Plant & Equipment | 4,976 | 117 | (41) | 2,329 | - | 7,380 | (1,606) | 5,774 | 5,825 |
| - Land & Buildings | 99,426 | 10,300 | (5,757) | (915) | - | 103,054 | (7,897) | 95,157 | 95,203 |
| - Roads, Bridges, Footpaths | 11,289 | 3,988 | (4,051) | (768) | 70 | 10,527 | (407) | 10,120 | 10,286 |
| - Other Infrastructure | 6,600 | 609 | (2,940) | (257) | - | 4,012 | 4,005 | 8,017 | 7,997 |
| - Library Books | 535 | (20) | - | (5) | - | 509 | (17) | 493 | 493 |
| - Other | 226 | 1,342 | (95) | 265 | - | 1,739 | (765) | 974 | 961 |
| Renewals | | | | | | | | | |
| - Plant & Equipment | 393 | 1,486 | (300) | 143 | - | 1,722 | (1,200) | 522 | 614 |
| - Land & Buildings | 15,813 | 20,243 | 885 | (1,330) | - | 35,612 | (11,051) | 24,561 | 24,037 |
| - Roads, Bridges, Footpaths | 12,094 | 3,154 | (177) | (549) | - | 14,522 | (1,049) | 13,473 | 12,771 |
| - Other Infrastructure | 1,592 | 364 | 235 | (106) | - | 2,085 | (1,030) | 1,055 | 1,973 |
| - Other | - | 80 | - | 10 | - | 90 | (18) | 72 | 57 |
| Loan Repayments (principal) & Advances | 6,526 | - | - | 229 | - | 6,754 | (229) | 6,526 | 6,526 |
| TOTAL CAPITAL EXPENDITURE | 159,470 | 41,663 | (12,240) | (955) | 70 | 188,007 | (21,265) | 166,742 | 166,742 |

CONTRACTS

Part A – Contracts Listing – contracts entered into during April to June 2023 quarter

| Contractor | Contract Number | Contract Purpose | Contract \$ Excl. GST | Start Date | Expiration Date | Details of Contract | Budgeted (Y/N) |
|---|-----------------|--|--------------------------|------------|-----------------|------------------------------|----------------|
| Allmakes Pty Ltd Tas Brandworx Australia | RFT22/23-009 | Uniforms | Schedule of Rates | 1-Apr-23 | 1-Apr-26 | 2 x 1 year extension options | Y |
| BL Safety and Workwear Pty Ltd | RFT22/23-009 | Uniforms | Schedule of Rates | 1-Apr-23 | 1-Apr-26 | 2 x 1 year extension options | Y |
| B&G Enterprises Pty Ltd | RFT22/23-019A | Plumbing Trades Tender | Schedule of Rates | 17-Apr-23 | 17-Apr-26 | 2 x 1 year extension options | Y |
| Franklins Australia Pty Ltd Tas Franklins Plumbing Services | RFT22/23-019B | Plumbing Trades Tender | Schedule of Rates | 17-Apr-23 | 17-Apr-26 | 2 x 1 year extension options | Y |
| Hix Group Pty Ltd | RFT22/23-019C | Plumbing Trades Tender | Schedule of Rates | 17-Apr-23 | 17-Apr-26 | 2 x 1 year extension options | Y |
| Coverit Building Group Pty Ltd | RFQ22/23-344 | Erskine Park Childcare Kitchen Refurbishment | 91245.00 | 15-May-23 | 18-Jun-23 | No extension options | Y |
| Coverit Building Group Pty Ltd | RFQ22/23-345 | Grays Lane Childcare Kitchen Refurbishment | 104445.00 | 15-May-23 | 18-Jun-23 | No extension options | Y |
| The Strategy Group | RFQ22/23-331 | Penrith City Council Employee Value Proposition Consultan | 179822.50 | 28-Apr-23 | 28-Apr-24 | No extension options | Y |
| APP Corporation Pty Limited | RFQ22/23-377 | STRATEGIC PLANNING CONSULTANT – St Marys Master Plan | 105600.00 | 10-May-23 | 10-Nov-23 | No extension options | Y |
| RMA Contracting Pty Ltd | RFQ22/23-360 | River Road and Buring Avenue Emergency Drainage | 494780.00 | 1-May-23 | 23-Jun-23 | No extension options | Y |
| Stabilised Pavements of Australia Pty Ltd | RFQ22/23-388 | Stabilisation Works for Penrith Council 2022-23 | Schedule of Rates | 25-May-23 | 25-May-24 | No extension options | Y |
| Civille Pty Ltd | RFQ22/23-323 | Review of Existing Vegetated Stormwater Infrastructure and | 67232.00 | 1-Jun-23 | 1-Jun-24 | No extension options | Y |
| Wardrope &Carroll Engineering | RFT22/23-031 | Jordan Springs Lake – Decking Replacement | 182171.00 | 1-Jun-23 | 29-Dec-23 | No extension options | Y |
| Bitzios Consulting | RFQ22/23-074 | Prepare a Pedestrian Access Mobility Plan | 59015.00 | 8-May-23 | 6-Dec-23 | No extension options | Y |
| The Bush Doctor (NSW) Pty Ltd | RFT22/23-029A | Bush Regeneration Services and Associated Works | Schedule of Rates | 12-Jun-23 | 12-Jun-26 | 2 x 1 year extension option | Y |
| Bushland Management Solutions Pty Ltd | RFT22/23-029B | Bush Regeneration Services and Associated Works | Schedule of Rates | 12-Jun-23 | 12-Jun-26 | 2 x 1 year extension option | Y |
| Blue Tongue Ecosystems Pty Ltd | RFT22/23-029C | Bush Regeneration Services and Associated Works | Schedule of Rates | 12-Jun-23 | 12-Jun-26 | 2 x 1 year extension option | Y |
| Cumberland Plain Regeneration | RFT22/23-029D | Bush Regeneration Services and Associated Works | Schedule of Rates | 12-Jun-23 | 12-Jun-26 | 2 x 1 year extension option | Y |
| 2020 Projects Pty Ltd | RFT22/23-038 | Kingsway North (St Marys) Amenity Building Redevelopment | 2744482.40 | 14-Jun-23 | 14-Jun-25 | No extension options | Y |
| Forpark Australia | RFQ22/23-264 | Wilson Park Playground Upgrade | 339457.80 | 7-Jun-23 | 22-Sep-23 | No extension options | Y |
| Tigertail | RFQ22/23-363 | Penrith City Council Emergency Management during emerg | 83490.00 | 26-Jun-23 | 29-Sep-23 | No extension options | Y |
| WSP Australia Pty Ltd | RFQ22/23-365 | Statement of Recognition | 69200.67 | 22-Jun-23 | 1-Sep-23 | No extension options | Y |
| Weekday Group Pty Ltd | RFQ22/23-372 | Demographic Communication Tools | 54505.00 | 17-Apr-23 | 30-May-23 | No extension options | Y |
| Cred Consulting/Cred Community Pty Ltd | RFQ22/23-395 | Community and Cultural Facilities Strategy | 85405.10 | 15-May-23 | 31-Aug-23 | No extension options | Y |
| J Wyndham Prince Pty Ltd | RFQ22/23-305 | Design of Factory Road Shared Path | 180803.70 | 21-Apr-23 | 21-Apr-23 | No extension options | Y |
| Hix Group Pty Ltd | RFQ22/23-259 | St Clair Leisure Centre AC installation – Services | 144380.50 | 16-May-23 | 29-Dec-23 | No extension options | Y |
| Central Industries | RFQ22/23-385 | Mark Leece Oval stage 2 | 217085.00 | 26-Jun-23 | 24-Nov-23 | No extension options | Y |
| Flux Consultants Pty Ltd | RFQ22/23-299 | St Marys Town Centre – Environmental Sustainability Study | 109824.00 | 3-Apr-23 | 30-Jun-24 | No extension options | Y |
| Westbury Constructions | RFQ22/23-370 | Koala Corner Childcare –Minor Refurbishment works | 191886.20 | 27-Jun-23 | 1-Aug-23 | No extension options | Y |
| Mercer Consulting (Australia) Pty Ltd | RFQ22/23-409 | Market Testing and Benchmarking | 72820.00 | 8-Jun-23 | 8-Jun-24 | No extension options | Y |

CONSULTANCY & LEGAL EXPENSES

Budget review for the quarter ended 30 June 2023

| Expense | YTD Expenditure (Actual \$) | Budgeted (Y/N) | Notes |
|---------------|--------------------------------|----------------|-------|
| Consultancies | 13,335,870 | Y | |
| Legal Fees | 1,605,437 | Y | |

Definition of a Consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

On Time Payments:

Aim to pay all small business accounts within a 30 day time frame from receiving the invoice, unless otherwise specified. EFT payments cycles are processed weekly.

| Target | September 2022 | December 2022 | March 2023 | June 2023 |
|--------|----------------|---------------|------------|-----------|
| 90% | 86% | 74% | 78% | 80% |

INCOME & EXPENSE

Budget Review for the quarter ended

| (S'000) | Original Budget | Approved Sept Qtr. | Approved Dec Qtr. | Approved Mar Qtr. | Approved June Qtr. | Revised Budget | Proposed Budget | Projected Budget | Actual YTD |
|--|--------------------|-----------------------|----------------------|----------------------|-----------------------|-------------------|--------------------|---------------------|-----------------|
| Income | | | | | | | | | |
| Rates & Annual Charges | 188,571 | (387) | (330) | (258) | - | 187,596 | (765) | 186,830 | 186,830 |
| User Fees & Charges | 49,855 | 102 | (41) | (139) | - | 49,777 | (1,154) | 48,624 | 48,625 |
| Interest & Investment Revenue | 3,175 | 249 | 1,454 | 20 | - | 4,898 | 3,338 | 8,237 | 8,237 |
| Other Revenues | 2,177 | 252 | 277 | 1,139 | - | 3,846 | 4,580 | 8,426 | 8,426 |
| Grants & Contributions – Operating | 9,133 | 1,419 | 835 | 1,259 | (15) | 12,631 | 17,656 | 30,286 | 30,286 |
| Grants & Contributions – Capital | | | | | | | | | |
| - Other | 38,466 | 12,391 | (7,369) | 16,702 | 14,947 | 75,137 | (17,902) | 57,235 | 57,235 |
| - Contributions (S94) | 4,337 | - | 3,187 | 147 | - | 7,670 | (1,708) | 5,962 | 5,962 |
| Share of Interests in Joint Ventures | - | - | - | - | - | - | - | - | - |
| Total Income from Continuing Operations | 295,714 | 14,026 | (1,987) | 18,870 | 14,932 | 341,555 | 4,045 | 345,600 | 345,601 |
| Expenses | | | | | | | | | |
| Employee Costs | 136,015 | 57 | (187) | (248) | - | 135,638 | (8,664) | 126,973 | 126,630 |
| Borrowing Costs | 1,233 | - | - | - | - | 1,233 | 295 | 1,528 | 1,528 |
| Materials & Contracts | 77,115 | 10,404 | 4,885 | 3,275 | 6 | 95,685 | (2,187) | 93,498 | 89,926 |
| Depreciation | 47,328 | 90 | - | - | - | 47,418 | 9,164 | 56,582 | 56,582 |
| Legal Costs | 262 | (34) | 5 | (42) | - | 191 | (107) | 84 | 263 |
| Consultants | 1,483 | 2,089 | 45 | (219) | - | 3,397 | 16 | 3,413 | 7,151 |
| Other Expenses | 13,195 | 5 | (126) | 195 | - | 13,270 | 485 | 13,754 | 13,754 |
| Share of Interests in Joint Ventures | - | - | - | - | - | - | - | - | - |
| Total Expenses from Continuing Operations | 276,632 | 12,611 | 4,622 | 2,962 | 6 | 296,832 | (999) | 295,833 | 295,834 |
| Net Gain/(Loss) from the Disposal of Assets | (554) | (0) | - | - | - | (554) | (3,446) | (4,000) | (4,000) |
| Net Gain/(Loss) on Fair Value Adjustment | - | - | - | - | - | - | 220 | 220 | 220 |
| Net Operating Result from Continuing Operations | 18,528 | 1,414 | (6,609) | 15,908 | 14,926 | 44,168 | 1,818 | 45,987 | 45,987 |
| Net Operating Result before Capital Items | (24,275) | (10,976) | (2,426) | (940) | (21) | (38,639) | 21,428 | (17,210) | (17,210) |

CASH & INVESTMENTS

Budget Review for the quarter ended

| (\$'000) | Original Budget | Approved Sept Qtr. | Approved Dec Qtr. | Approved Mar Qtr. | Approved June Qtr. | Revised Budget | Proposed Budget | Projected Budget | Actual YTD |
|-------------------------------------|--------------------|-----------------------|----------------------|----------------------|-----------------------|-------------------|--------------------|---------------------|----------------|
| Externally Restricted | | | | | | | | | |
| Developer Contributions | 55,103 | (2,555) | 3,923 | 10,979 | - | 67,450 | (4,263) | 63,187 | 63,186 |
| Restricted Contributions for Works | 11,023 | (609) | (376) | 364 | - | 10,403 | (3,752) | 4,777 | 5,210 |
| Unexpended Grants | 3,180 | (7,820) | (615) | 5,280 | 13,337 | 13,362 | (10,937) | (6,628) | 40,189 |
| Unexpended Loan Funds | 1,892 | (1,024) | 2,474 | - | (2,474) | 869 | 13,902 | 14,771 | 14,771 |
| Other Externally Restricted | 8,845 | (1,887) | (504) | (1,289) | - | 5,164 | 3,518 | 8,682 | 8,682 |
| Total Externally Restricted | 80,043 | (13,895) | 4,902 | 15,334 | 10,863 | 97,248 | (1,532) | 84,789 | 132,038 |
| Internally Restricted | | | | | | | | | |
| Sinking Funds | - | - | - | - | - | - | - | - | - |
| Internal Reserves | 49,355 | (24,528) | 729 | 1,828 | (6) | 27,378 | 32,196 | 55,543 | 56,021 |
| Security Bonds & Deposits | 17,881 | (330) | 95 | 2,530 | (290) | 19,887 | - | 19,887 | 19,887 |
| Total Internally Restricted | 67,236 | (24,858) | 824 | 4,358 | (296) | 47,265 | 32,196 | 75,430 | 75,908 |
| Unrestricted | 65,175 | 58,151 | (17,572) | (5,906) | (25,159) | 74,687 | (30,664) | 58,981 | 11,254 |
| Total Cash & Investments | 212,454 | 19,398 | (11,846) | 13,786 | (14,592) | 219,200 | - | 219,200 | 219,200 |

Cash & Investments cont'd

Comment on Cash and Investments Position

The Reserve Bank of Australia (RBA), in the month of June 2023, continued to increase the cash rate to 4.10%, from previous quarter's rate of 3.60%. This equates to 400 basis points rise from 0.10% cash rate in April 2022. The RBA's decision to raise the cash rate is attributed to the high inflation rate result in the first quarter of 2023 - being 7%, causing a substantial disparity between the two results – i.e., between Cash Rate and Inflation Rate. In June 2023, the investment portfolio's average rate of return has surpassed Council's BBSW benchmark.

Statements:

All investments have been made in accordance with Section 625 of the Local Government Act 1993, relevant regulations, and the Council's Investment Policy.

The Council's portfolio consists of grant and contribution funds held for specific expenditure purposes, internal reserves for future expenditure, refundable security bonds and deposits, with the remaining unrestricted funds relating to the cash flow differences between operational income and expenditure of the Councils adopted budget. Reconciliation of the total restricted funds to the current Monthly Investment Report follows.

| | |
|-------------------------------------|---------------------------|
| Externally Restricted Assets | \$ |
| S7.11 Development contributions | 63,186,697 |
| Restricted contributions for works | 5,209,546 |
| Unexpended grants | 40,189,555 |
| Unexpended Loan Funds | 14,770,890 |
| Other externally restricted | 8,681,796 |
| Internally Restricted Assets | |
| Internal reserves | 56,020,576 |
| Security bonds and deposits | 19,886,579 |
| Unrestricted Invested Funds | 11,254,355 |
| Cash | <u>219,199,994</u> |

The Council's Cash Book and Bank Statements have been reconciled as at 30 June 2023.

Reconciliation:

The Year to Date (YTD) total Cash and Investments reconciled with funds invested and cash at bank.

| | |
|--------------------------------------|---------------------------|
| | \$ |
| Current Cash on Call Group | 13,287,595 |
| Term Investment Group | 182,700,000 |
| Floating rate Notes Investment Group | 20,050,000 |
| Mortgage Backed Securities* | 1,848,115 |
| Sub-Total | 217,885,710 |
| General Fund Bank Account | 1,314,284 |
| Total | <u>219,199,994</u> |

*MBS Purchased in 2006/07 prior to the current Ministerial Investment Order.

Performance Indicators

as at 31 March 2023

| Indicator | Description | Benchmark | Forecast Result 22-23 | Forecast Result 22-23 |
|--|---|----------------------------|--------------------------|--------------------------|
| Operating Performance Ratio | This ratio measures Council's achievement of containing operating expenditure within operating revenue. | Greater than or equal to 0 | -4.8% | Off Track |
| Own Source Revenue | This ratio measures the degree of reliance on external funding sources. | Greater than 60% | 74.01% | On Track |
| Unrestricted Current Ratio | The 'unrestricted current ratio' is specific to the Local Government sector and represents a council's ability to meet its short-term obligations as they fall due. | Greater than 1.5 times | 1.72 | On Track |
| Debt Service Cover Ratio | This ratio measures the availability of operating cash to service debt including interest, principal and lease payments. | Greater than 2.0 times | 7.86 | On Track |
| Rates and annual charges outstanding per | Assesses the impact of uncollected rates and annual charges on a council's liquidity and the adequacy of debt recovery efforts. | Less than 5% | 5.00% | On Track |
| Real Operating Expenditure | This ratio measures the cost of delivering Councils services per capita. Decreases in this ratio indicates efficiency improvements by Council. | Decreasing over time | 1.30 | At Risk |

Notes on Indicators listed as "Off Track" or "At Risk"

| | |
|-----------------------------|---|
| Operating Performance Ratio | The main reason for the deficit ratio result is the increase in depreciation following comprehensive revaluations. As the replacement cost of Council's assets continue to increase and further assets are constructed, depreciation expenditure will continue to increase. Council continues to plan for the long term (including managing asset management costs), forecasting asset renewal and investment in capital assets and balancing operational revenue and expenditure, with a focus on delivering balanced and sustainable budgets. |
| Real Operating Expenditure | At the end of June 2022, Council had spent \$1,208 per capita, which is higher than prior years, however is forecasting a slightly higher ratio of \$1,301 per capital for 2022-23. |

INTERPRETING ASSISTANCE

| | |
|------------|--|
| ENGLISH | If you do not understand this, please contact the Telephone Interpreting Service on 131 450 and ask them to contact Penrith City Council on your behalf on (02) 4732 7777. Or come to the Council offices and ask for an interpreter. |
| ARABIC | إذا لم يكن بإمكانك قراءة النص أعلاه، الرجاء الاتصال بخدمات الترجمة الفورية الهاتفية (TIS) على الرقم 131 450 والطلب منهم الاتصال بدورهم بمجلس مدينة بنريث نيابة عنك على الرقم 4732 7777 (02). أو يمكنك الحضور إلى المجلس وطلب ترتيب مترجم فوري لك. |
| CHINESE | 如果您无法阅读这些文字，请致电 131 450 联系电话传译服务中心，请他们代您拨打 (02) 4732 7777 联系 Penrith 市议会。您也可以亲自到市议会来并要求获得口译服务。 |
| GREEK | Αν δεν μπορείτε να το διαβάσετε αυτό, τηλεφωνήστε στην Τηλεφωνική Υπηρεσία Διερμηνέων στο 131 450 και ζητήστε τους να επικοινωνήσουν με το Δήμο Penrith (Penrith City Council) για λογαριασμό σας στον αριθμό (02) 4732 7777, ή ελάτε στη Δημαρχία και ζητήστε διερμηνέα. |
| HINDI | यदि आप इसे नहीं पढ़ पाते हैं, तो कृपया 131 450 पर टेलीफोन दुभाषिया सेवा से संपर्क करें और उनसे कहें कि वे आपकी ओर से पेनरिथ सिटी काउंसिल से (02) 4732 7777 पर संपर्क करें. या आप काउंसिल आएँ और एक दुभाषिया की माँग करें. |
| ITALIAN | Se non riuscite a leggere questo, contattate il servizio telefonico di interpretariato al numero 131 450 e chiedetegli di contattare da parte vostra il comune di Penrith City al numero (02) 4732 7777 oppure venite in comune e richiedete un interprete. |
| MALTESE | Jekk ma tistax taqra dan, jekk jogħġbok, ikkuntattja lit-Telephone Interpreting Service fuq 131 450 u itlobhom biex jikkuntattjaw Penrith City Council f'ismek fuq (02) 4732 7777. Jew ejja l-Kunsill u itlob għal interpretu. |
| PERSIAN | اگر نمی توانید این مطلب را بخوانید، لطفاً به خدمات ترجمه تلفنی به شماره 131 450 زنگ بزنید و از آنان بخواهید با شورای شهر پنریت Penrith City Council به شمار 4732 7777 (02) از جانب شما تماس بگیرند. یا اینکه به شهرداری Council آمده و مترجم بخواهید. |
| PUNJABI | ਜੇਕਰ ਤੁਸੀਂ ਇਸ ਦਸਤਾਵੇਜ਼ ਨੂੰ ਨਹੀਂ ਸਮਝਦੇ ਅਤੇ ਕਸਿੰ ਦੁਭਾਸ਼ੀਏ ਦੀ ਲੋੜ ਹੈ, ਤਾਂ ਕਰਿਪਾ ਕਰਕੇ 131 450 'ਤੇ ਟੈਲੀਫੋਨ ਇੰਟਰਪਰਟਿੰਗ ਸਰਵਿਸ ਨੂੰ ਫੋਨ ਕਰੋ ਅਤੇ ਉਨ੍ਹਾਂ ਨੂੰ (02) 4732 7777 'ਤੇ Penrith City Council (ਪੈਨਰਿਥ ਸਿਟੀ ਕੌਂਸਲ) ਨੂੰ ਫੋਨ ਕਰਨ ਲਈ ਕਹੋ। |
| SINGHALESE | ඔබට මෙය කියවීමට නොහැකි නම්, කරුණාකර දුරකථන අංක 131 450 ඔස්සේ දුරකථන පරිවර්තන සේවාව (Telephone Interpreting Service) අමතා ඔබ වෙනුවෙන් දුරකථන අංක (02) 4732 7777 අමතා පෙන්රිත් නගර සභාව (Penrith City Council) හා සම්බන්ධ කර දෙන ලෙස ඉල්ලා සිටින්න. නැතිනම් නගර සභාව වෙත පැමිණ භාෂා පරිවර්තකයකු ලබා දෙන ලෙස ඉල්ලා සිටින්න. |
| TAGALOG | Kung hindi mo naiintindihan ang dokumentong ito at kailangan mo ng isang interpreter, mangyaring tumawag sa Telephone Interpreting Service sa 131 450 at hilingin sa kanila na tumawag sa Penrith City Council sa (02) 4732 7777. |
| TAMIL | இதை உங்களால் வாசிக்க இயலவில்லை என்றால், 'தொலைபேசி உரைபெயர்ப்பு சேவை'யை 131 450 எனும் இலக்கத்தில் அழைத்து 'பென்றித் நகரவையுடன்' (02) 4732 7777 எனும் இலக்கத்தில் உங்கள் சார்பாக தொடர்பு கொள்ளுமாறு கேளுங்கள். அல்லது நகரவைக்கு விஜயம் செய்து உரைபெயர்ப்பாளர் ஒருவர் வேண்டுமெனக் கேளுங்கள். |
| VIETNAMESE | Nếu quý vị không thể đọc được thông tin này, xin liên lạc Dịch Vụ Thông Dịch Qua Điện Thoại ở số 131 450 và yêu cầu họ thay mặt quý vị liên lạc với Hội Đồng Thành Phố Penrith ở số (02) 4732 7777. Hoặc hãy tới Hội Đồng và yêu cầu có thông dịch viên. |

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