

ORGANISATIONAL REPORT SEPTEMBER







How we're going with delivering services, activities and projects for our community



FINANCIAL SERVICES MANAGER'S REPORT

EXECUTIVE SUMMARY

This report covers the first quarter of the 2021-22 financial year. Details of significant variations, reserve movements, and the status of Council's Operating and Capital projects compared to Budget, are included in this document.

Council projected a balanced Budget in the adoption of the original 2021-22 Operational Plan. The September Quarter has presented some variations to the Budget as is often the case with this first review, as many of the estimates and assumptions included in the original Budget are confirmed. The most notable favourable variations in this review impacting the Budget position relate to additional Rates income (\$1.2m), Financial Assistance Grant (\$284k), and Emergency Services Levy – Grant (\$172k), and salary savings (\$260k). These positive Budget variations have been offset in part by the continuing impact of COVID-19 on

Council's operations (\$1.5m) in the first quarter of 2021-22, with further details provided in this report.

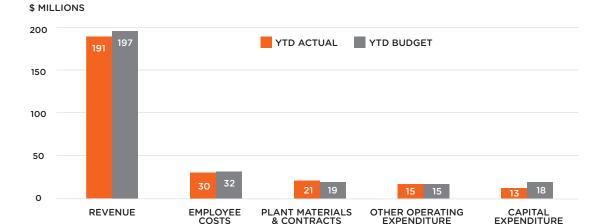
The overall 2021-22 Budget compared to the phased Budget is generally in line with expectations, with a surplus of \$211k currently projected for the year at this early stage of 2021-22. All variations have been considered and where a Budget adjustment is required, details have been included in the review. The graph below shows a comparison by category of Council's Adopted Budget compared to expectations as at September 2021.

BUDGET POSITION

The review recommends a number of both favourable and unfavourable adjustments to the Adopted Budget for 2021-22. A full list of variations greater than \$20,000 is attached. The net effect of the proposed variations being recommended as part of this Review and adjustments adopted during the quarter, is a surplus of \$211k for the quarter, which results in an expected surplus for the full year of \$211k.

Some of the more significant variations are outlined below with their impact on the budget position (F – Favourable, U – Unfavourable and A - Allocation).

Actual vs Budget Comparison – September 2021



BUDGET VARIATIONS THAT IMPACT ON THE PROJECTED BUDGET POSITION

Net Rates Income - \$1,289,597 F (0.72%)

Additional Rates income is forecast of net \$1.29m comprising:

- General Rates income predicted to be around \$1.5 m (F) above the initial forecast due to additional revenue that was received in the second half of 2020-21 from Aerotropolis land that was rezoned and revalued which is now also included in the 2021-22 Budget.
- Increased postponements of Rates on land near the Airport meaning lower Rates revenue of \$150k (U).
- Less legal income of \$100k (U) as a result of a voluntary pause on legal action due to the ongoing pandemic. This lower income will be partially offset by lower legal expenditure, that will be down by approximately \$35k (F) due to also to the pause on legal action.

Financial Assistance Grant – \$283,708 F (3%)

As reported to Council's Ordinary Meeting of 27 September 2021, advice has now been received confirming Council's 2021-22 Financial Assistance Grant (FAG) entitlement. The FAG allocated this year is \$284k more than originally budgeted for the General component.

Net Salary Savings – \$259,587 F (0.2%)

During the 1st quarter of 2021-22 salary savings have been realised primarily due to vacancies across a number of departments. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified salary savings are retained in the individual departments to enable the engagement of consultants or temporary staff to ensure the delivery of key Operational Plan tasks and projects. The salary savings, net of those being retained by departments, total \$260k.

It is proposed that as part of the September Quarterly Review that salary savings of \$260k are retained within the Employee Costs area to assist with year-end employee cost balancing and to supplement the budget for terminations. Any remaining savings at year end could then be transferred to the Employee Leave Entitlement (ELE) Reserve.

Emergency Services Levy – Grant – \$171,701 F (100%)

The NSW Government has provided a one-off payment of \$172k to fully fund the increase in 2021-22 local government Emergency Services Levy (ESL) contributions in recognition of the difficult operating environment being experienced by councils and their communities.

Street Lighting Subsidy – \$54,000 F (11%)

The budget for the Traffic Route Light Subsidy has been increased to reflect the actual income received in the 2020-21 financial year. The subsidy payment is based on the latest statewide review of eligible street lighting inventory, two reference lighting types in each electricity distribution utility region and a benchmark electricity contract.

S603 Certificate - \$40,000 F (14%)

Additional Section 603 Certificate income is predicted due to an increase in applications associated with the continuing booming property market.

COVID-19 IMPACT

Prior years

As previously reported in order to track the actual impact of COVID-19 on Council's operations and revenue a separate COVID-19 Impact Reserve was created initially resulting in a deficit balance for the Reserve as at this stage we are notionally funding from this Reserve. It has effectively resulted in a loan against our Internal Reserves. At the conclusion of each reporting period a review of Actual vs Budgeted impact was undertaken with any variance

	2019-20	2020-21	
	2019-20 3 Months Apr - Jun 2020 Actual (\$'000)	2020-21 June-21 Actual (\$'000)	TOTAL 2019-20 and 2020-21 Actual (\$'000)
	As at June 2020 Review	As at June 2021 Review	Cumulative impact 2019-20 and 2020-21
Impact on General Revenue			
Revenue	2,728	2,594	5,322
Expenditure (savings)	-353	-110	-463
PWS Relief Request	0	570	570
Less: Repayment of Internal Loan	-551	-500	-1,051
	1,824	2,554	4,378
Impact on Reserves			
Revenue	244	405	649
	2,068	2,959	5,027

adjusted against the original source of funding for this Reserve and any surplus directed towards the repayment of this Internal Reserve.

The table above details the financial impact of COVID-19 for the fifteen months from April 2020 to June 2021. As reported to Council in the June 2021 Quarterly Review the impact on Council's available funds for this period was \$4.4m.

This Reserve was closed off from 1 July 2021 with a balance of \$4,378,264, as we now move into the recovery stage of the pandemic with the focus on repaying this reserve. The 2021-22 Budget includes the first of four annual repayments of \$500,000 to this COVID-19 Impact Reserve as we work towards repaying this reserve by 30 June 2025.

Current Financial Year

As mentioned in the commentary above the 1st quarter 2021-22 has seen continued COVID-19 impacts on Council's operations. These impacts have been incorporated into the projected June 2022 Revised Budget

surplus result of \$210,902 reported in this September 2021 Quarterly Review.

2021-22 Budget variations related to COVID-19 is projected at \$1.9m, of which \$1,498,162 (U) impacts on Council's Budget position (General Revenue) and \$357,216 (U) that does not impact the Budget position as they are funded from Operational or Reserve budgets. Budget variations that impact on General Revenue include:

Reduction in Ripples Revenue -	\$988,823 U
Reduction in Ripples Employee Costs -	\$170,740 F
Reduction in Food Shop	
Inspections Income -	\$160,000 U
Reduction in Hall Hire Revenue -	\$201,774 U
Reduction in Sports Ground and	
Lighting Income -	\$ 92,166 U
Additional Council Election Expenses -	\$102,639 U
Reduction in Library Services Income -	\$ 51,500 U
Additional Library Services Costs -	\$ 45,000 U
Additional Communication Expenses -	\$ 27,000 U

Budget variations that do not impact the Budget position include:

Ripples additional expenses funded from operational budgets - \$207,216 U

Reduction in Traffic and Parking

Regulation/Enforcement Income offset by reduction in the transfer to

Car Parking Reserve - \$150,000 U

The provision of Rental Relief to Commercial tenants is currently being finalised and will be reported to Council as part of the December 2021 Quarterly Review.

OTHER BUDGET VARIATIONS WITH NO IMPACT ON THE SURPLUS

The September 2021 quarter also includes budget variations with no impact on the surplus since they have an alternative internal funding source or are funded by reserves. The more significant of these variations are detailed below.

Recreation Facilities Capital Grant Income – Net Decrease of \$ 645,042

All grant revenue streams have been assessed as to how they are to be reported in line with AASB 15 Revenue from Contracts with Customers and AASB 1058 Income of Not-for-profit. Funding received to construct assets is recognised as Council constructs the asset in line with capital expenditure, and not on receipt. Grant income adjustments to revenue are proposed to match the budgeted capital expenditure for a number of multi-year projects in 2021-22. This grant income was received in last financial year and was recognised as deferred income in financial statements. These grants have been endorsed by Council in previous financial years.

"Our Place" Community Newsletter – Increase of \$383,678 (Reserve)

It is proposed to allocate \$384k from the Financial Management Reserve to provide funding for the Community Newsletter which includes design, printing, and postage charges

for the current financial year. Funds to cover the current total estimated cost have been transferred to the Financial Management Reserve as a contingency, however, with the upcoming Council Election, the requirements for the quarterly publication may change. This would be as a result of the exploration of different delivery and print options and the further uptake by residents for the publications digital version.

Cook Park Amenity Building & Grandstand Upgrade – Increase of \$200,000 (Reserve)

To better position Council for potential external funding opportunities the design component of the proposed upgraded amenities building, a grandstand, and synthetic field at Blair Oval on Wilson Street St Marys has been brought forward from the 2022-23 Sports and Recreation Plan. Funding bodies have indicated a preference to fund construction projects which are shovel-ready and able to demonstrate a value for money proposition. As such it is best practice for Council to move these targeted projects ahead of schedule.

The Village Café – Increase of \$116,340 (Reserve)

The Village Café has generated significant value for Council in terms of actively improving the lives of local residents, leveraging resources for greater impact, and building greater levels of trust and recognition of the organisation within the community and local sector. Savings from existing Council programs have been identified and set aside in reserves in 2020-21 to deliver The Village Café project for 2021-22.

Operation Spider Illegal Dumping Cleanup and Prevention – Increase \$82,776 (Grant)

Penrith City Council was successful in obtaining \$96k in grant funding through the NSW Environment Protection Authority's 'Combatting Illegal Dumping: Clean-up and Prevention Program in 2020-21. These remaining grant funds are being allocated to the project "Operation Spider Illegal Dumping Cleanup and Prevention" for which the grant was obtained. The project was developed to assist in the clean-up, management, and investigation of dumped asbestos waste in four key hotspot areas. The project is expected to be completed in 2021-22.

S7.4 Planning Agreements – Increase of \$57,132

The contribution for both Affordable Housing and Employment from Glenmore Park Stage 2 (GP2) is dependent on development of the Estate. The development of GP2 has proceeded earlier than anticipated resulting in an increase of contributions received.

REVOTES

There are no Revotes proposed for the September 2021 Quarter.

RATES ARREARS

Rates arrears assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of Councils debt recovery efforts.

Rates arrears as at 30 September 2021 were at 4.68%. This is compared to the September 2020 result of 8%. However, as the 1st instalment in the previous financial year 2020-21 was extended to 30 September, it is appropriate to compare the 30 September 2021 result to the October 2020 result of 4.83%. This shows that the arrears are slightly better than last financial year and Council is on track to remain under the industry benchmark of 5%.

SUMMARY

Council's financial position remains sound with a surplus of \$210,902 projected for 2021-22. This Review and the proposed allocations continue to demonstrate Council's commitment to strong financial management.

NEIL FARQUHARSON

FINANCIAL SERVICES MANAGER

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005.

It is my opinion that the information contained within this report for the quarter ended 30 September 2021 indicates that Council's projected short-term financial position is satisfactory, having regard to the projected estimates of income and expenditure compared to the original Budget

ANDREW MOORE

DIRECTOR - CORPORATE SERVICES RESPONSIBLE ACCOUNTING OFFICER

FUNDING SUMMARY	Current Budget Proposed Variances Revised Budget								
Operations from Ordinary Activities	Services	Untied Income	Total	Services	Untied Income	Total	Services	Untied Income	Total
Operating Expenditure									
Employee Costs	(130,938.7)	-	(130,938.7)	254.0	-	254.0	(130,684.7)	-	(130,684.7)
Interest Charges	(1,181.5)	-	(1,181.5)	-	-	-	(1,181.5)	-	(1,181.5)
Depreciation and Amortisation	(44,376.8)		(44,376.8)	-	-	-	(44,376.8)		(44,376.8)
Materials and Contracts	(87,973.1)		(87,973.1)	(5,492.9)		(5,492.9)	(93,465.9)		(93,465.9)
Other Expenses	(9,932.0)		(9,932.0)	(647.0)	-	(647.0)	(10,578.9)		(10,578.9)
Net (Loss)/Gain from the Disposal of Assets	6,552.8	-	6,552.8	-	-	-	6,552.8	-	6,552.8
Total Operating Expenditure	(267,849.3)	-	(267,849.3)	(5,885.8)	-	(5,885.8)	(273,735.1)	-	(273,735.1)
Operating Revenue									
Rates and Annual Charges	39,457.8		179,399.8	(9.9)	•	1,350.1	39,447.9	•	180,749.9
User Charges and Fees	44,116.3		44,116.3	(1,490.7)	-	(1,490.7)	42,625.6		42,625.6
Interest Income	457.1	501.0	958.1	-		-	457.1		958.1
Operating Grants and Contributions	7,707.2		18,706.7	461.1	(5,101.2)	(4,640.2)	8,168.2	•	14,066.5
Other Revenue	6,595.8		6,795.8	(430.1)	` ,	(530.1)	6,165.8		6,265.8
Total Operating Revenue	98,334.1	151,642.6	249,976.7	(1,469.6)	(3,841.2)	(5,310.9)	96,864.5	147,801.3	244,665.8
Result before Capital Grants and Contributions	(169,515.2)	151,642.6	(17,872.6)	(7,355.4)	(3,841.2)	(11,196.7)	(176,870.6)	147,801.3	(29,069.3)
Capital Grants & Contributions	57,427.6	-	57,427.6	4,968.1	-	4,968.1	62,395.6	-	62,395.6
Operating Result	(112,087.6)	151,642.6	39,555.0	(2,387.4)	(3,841.2)	(6,228.6)	(114,475.0)	147,801.3	33,326.4
Funding Statement (Sources & Application)									
Add back non funded items	49,038.2	-	49,038.2	-	-	-	49,038.2	-	49,038.2
Funds received from Sale of Assets	14,733.7	-	14,733.7	1,300.0	-	1,300.0	16,033.7	-	16,033.7
Loans Received	-	24,000.0	24,000.0	-	-	-	-	24,000.0	24,000.0
Budget (Surplus) / Deficit	-		40.7	-	(251.6)	(251.6)	-	(=:0.0)	(210.9)
Funds Transferred (to)/from Reserves held	55,420.5	(42,378.5)	13,042.0	2,124.6	6,152.8	8,277.4	57,545.1	(36,225.7)	21,319.4
Net Fund Available	7,104.8	133,304.8	140,409.5	1,037.2	2,060.0	3,097.2	8,142.0	135,364.7	143,506.7
Application of Funds									
Assets Acquired	(132,670.3)		(132,670.3)	(3,097.2)	-	(3,097.2)	(135,767.5)		(135,767.5)
Internal Loans	-	31.5	31.5	-	-	-	-	31.5	31.5
Loan Repayments and Advances Made	(7,560.1)	(210.7)	(7,770.7)	-	-	-	(7,560.1)	(210.7)	(7,770.7)
Total Application	(140,230.4)	(179.2)	(140,409.5)	(3,097.2)	-	(3,097.2)	(143,327.5)	(179.2)	(143,506.7)
Net Costs funded from Rates & Other Untied	(400.407.0)	400 405 0		(0.000.0)	0.000.0		(405.405.0)	105 105 0	
Income	(133,125.6)	133,125.6	-	(2,060.0)	2,060.0	-	(135,185.6)	135,185.6	-

Significant Proposed Variations - September 2021

This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's Budget Position

Account Description	Budget Variance Pos/(Neg)
Variances over \$20k	
ENVIRONMENTAL HEALTH	
FoodShop Inspections	
COVID-19 Impact -Due to COVID-19 pandemic restrictions and WH&S requirements there was a need to temporarily suspend proactive food business inspections between 1 July and 30 September 2021. As a result, inspection and annual administration fees were not able to be charged during this period. Budget Reviews in December and March will further inform income predictions for 2021-22, which will also be dependent on whether COVID-19 pandemic restrictions continue or ease.	(160,000)
TOTAL ENVIRONMENTAL HEALTH	(160,000)
COMMUNICATIONS	
Communication Expenses	
COVID-19 Impact - A budget has been made available to accommodate additional costs associated with internal and external communications work due to the ongoing changes the pandemic has presented to Council. It has been estimated that a total cost of \$27K will be required, however given the changing nature of restrictions some of this budget may be returned if no longer required.	(27,000)
TOTAL COMMUNICATIONS	(27,000)
COMMUNITY SAFETY	
Street Lighting Subsidy	
The budget for the Traffic Route Light Subsidy has been increased to reflect the actual income received in the 2020-21 financial year. The subsidy payment is based on the latest state-wide review of eligible street lighting inventory, two reference lighting types in each electricity distribution utility region and a benchmark electricity contract.	54,000
TOTAL COMMUNITY SAFETY	54,000
COUNCIL AND CORPORATE GOVERNANCE	
Election Expenses	
COVID-19 Impact - An adjustment is proposed to the Council election project to fund a variation imposed by the Electoral Commission due to increased costs associated with safety measures concerning the current pandemic. The OLG have indicated that costs are likely to be reimbursed - hence this variation may be offset at some stage.	(102,639)
TOTAL COUNCIL AND CORPORATE GOVERNANCE	(102,639)
CITY STRATEGY	
City Strategy Operational Budget	
Establishment of an operational budget after review of existing budgets and budget requirements for the City Strategy department.	(28,300)
TOTAL CITY STRATEGY	(28,300)
FINANCIAL SERVICES	(20,000)
S603 Certificate Income	
Additional Section 603 Certificate income is predicted due to an increase in applications associated with the continuing booming property market.	40,000
TOTAL FINANCIAL SERVICES	40,000
RIPPLES LEISURE CENTRES	
Ripples Income	
COVID-19 Impact - Revenue has been severely impacted by forced closures of Ripples venues under the Public Health Order relating to COVID-19. All venues remained closed and non-operational from June 27 to September 27, 2021.	(988,823)
Ripples Employee Costs	
COVID-19 Impact - Ripples venues remained closed for operations following the Public Health Order during the 1st quarter. Salary savings were due to strategically putting a hold on some recruitments during the COVID-19 lockdown. A significant saving was identified in Ripples casual wages.	170,740
TOTAL RIPPLES LEISURE CENTRES	(818,083)
LIBRARIES	
Library Camilaga	

Library Services

COVID-19 Impact - of these costs, \$45K are attributed to the Library re-opening and strict new measures for staff and public safety from the NSW Government necessitating frequent touchpoint cleaning at Penrith, St Marys and St Clair Libraries. The current COVID-19 and associated government social distancing requirement has resulted in lower patronage of the library and its services. As a result, a decline in Library Fee Income has occurred.	(96,500)
TOTAL LIBRARIES	(96,500)
COMMUNITY FACILITIES AND RECREATION OPERATIONS	
Hall Hire Income	
COVID-19 Impact - Council's community facilities were not open to the public for the first term of the 2021-22 financial year due to COVID restrictions and lockdowns. Therefore 100% of the projected revenue for this reporting period was not received. In addition, it is estimated that approximately 66.7% of the projected revenue for the 2nd quarter of this financial year will also not be received as restriction continue to be enforced by NSW Health until early December 2021.	(201,774)
Sports Ground Rental & Ground Lighting Income	
COVID-19 Impact - As a result of the COVID-19 restrictions and, the suspension of community sport, it has been determined that to support sport club user groups financial sustainability and recovery Sportsground and Field Lighting fees would be waived for both the 2021 winter season and 2021-22 summer season.	(92,166)
TOTAL COMMUNITY FACILITIES AND RECREATION OPERATIONS	(293,940)
SECURITY AND EMERGENCY SERVICES MANAGEMENT	
Emergency Services Levy- Grant	
The NSW Government has provided a one-off payment of \$172K to fully fund the increase in 2021-22 local government Emergency Services Levy (ESL) contributions in recognition of the difficult operating environment being experienced by councils and their communities	171,701
TOTAL SECURITY AND EMERGENCY SERVICES MANAGEMENT	171,701
GENERAL REVENUE/UNTIED INCOME	
Net Rates Income	
Additional Rates income is forecast of around net \$1.29 million with General Rates around \$1.5 million above initial forecast due to additional revenue that came in in the second half of the 2020-21 from Aerotropolis land that was rezoned and revalued which is now also included in the 2021-22 budget. While less legal income is expected due to a voluntary pause of legal action due to the ongoing pandemic, this lower income will be partially offset by lower legal expenditure.	1,289,597
Salary Savings	
During the 1 st quarter of 2021-22 salary savings have also been realised primarily due to vacancies across a number of departments. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified salary savings are retained in the individual departments to enable the engagement of consultants or temporary staff to ensure the delivery of key Operational Plan tasks and projects. The salary savings, net of those being retained by departments, total \$260K.	259,587
Provision for Resignations/Retirements	
It is proposed that as part of the September Quarterly Review the salary savings identified are retained within the employee cost are to assist with year-end employee cost balancing and to supplement the budget for terminations. Any remaining savings at the year end could then be transferred to Employee Leave Entitlements (ELE) Reserve.	(259,587)
Financial Assistance Grant	
As reported to Council's Ordinary Meeting of 27 September 2021, advice has now been received confirming Council's 2021-22 Financial Assistance Grant (FAG) entitlement. The FAG allocated this year is \$284K more than originally budgeted for the General component.	283,708
Total General Revenue/Untied Income	1,573,305
Total Variances over \$20k	312,544
Other Variances under \$20k	(60,969)
September 2021 Quarter Surplus/(Deficit)	251,575
1st Quarter Variances to adopted budget reported to Council	(40,673)
Original 2021-22 Budget Surplus/(Deficit)	•
Net Predicted Surplus/(Deficit) for 2021-22	210,902

Reserve Movements Budget

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
INTERNAL RESERVES				
Assets and Construction				
Car Parking/Traffic Facilities	1,953,513	853,223	1,168,730	1,638,006
ICT Reserve	534,793	5,935,521	6,157,501	312,813
Library Reserve	309,449	16,455	17,128	308,776
Major Projects Reserve	(1,734,929)	3,694,667	7,986,384	(6,026,646)
OOSH Bus Fleet Replacement Program	141,494	-	25,000	116,494
Plant and Motor Vehicle Replacement Reserves	2,457,003	512,082	4,580,418	(1,611,333)
City Economy and Planning				
City Planning	555,106	46,687	461,521	140,272
Economic Initiatives Reserve	83,633	-	-	83,633
Committee Closures				
Alister Brass Foundation	86,811	394	-	87,205
S377 Committee Closure Proceeds	95,594	-	-	95,594
Community Facilities				
Cemetery Reserve	748,096	(149,034)	-	599,062
Children's Services Reserves	76,189	-	-	76,189
Employment				
Employee's Leave Entitlements	5,792,765	-	-	5,792,765
Salary System Training and Development Reserves	69,083	50,000	75,000	44,083
Environmental Programs				
Environmental Awareness Programs	606,871	-	154,381	452,490
Environmental Protection	227	-	-	227
Stormwater Management Service Charge	2,188,672	2,248,238	2,384,285	2,052,625
Financial Management				
COVID-19 Impact	(4,378,264)	500,000	-	(3,878,264)
Financial Assistance Grant in Advance	5,654,239	-	5,654,239	-
Financial Management Reserves	18,199,552	546,075	5,859,097	12,886,530
Grant Funded Projects Reserve	328,923	50,001	140,000	238,924
Productivity Revolving Fund	567,500	32,500	-	600,000
Property Development Reserve	11,416,920	20,356,460	13,673,896	18,099,484
Special Rate Variation 2016-17	5,234,642	17,957,240	18,162,272	5,029,610
Sustainability Revolving Fund	897,281	702,289	-	1,599,570
Legal and Governance				
Election Reserve	844,034	408,039	1,002,639	249,434
Insurance Reserves	5,404,439	469,842	2,831,966	3,042,315
Legal Reserve	60,630	779,275	249,961	589,944
Other				
Heritage Assistance Project	88,982	-	-	88,982
International Relationships	305,004	-	87,909	217,095
Penrith Valley Regional Sports Centre	(881,023)	31,491	210,663	(1,060,195)
Revote Reserve	1,857,604	(8,099)	1,845,703	3,802
Town Centre Review and Administration	47,281	450,000	-	47,281
Voted Works	457,388	159,000	23,060	593,328
TOTAL INTERNAL RESERVES	60,069,502	55,192,346	72,751,753	42,510,095
INTERNAL LOANS				
Costs to Advance Next Years Projects	(1,037,582)	710,228	70,000	(397,354)
Penrith Regional Gallery	(235,260)	13,650	-	(221,610)
Public Open Space Reinvestment Project	(1,790,294)	-	229,175	(2,019,469)
Waste Bins New Contract	(6,145,477)	734,840	-	(5,410,637)
Woodriff Gardens Facility Development	(97,878)	-	-	(97,878)
TOTAL INTERNAL LOANS	(9,306,491)	1,458,718	299,175	(8,146,948)
Section 7.11 in deficit internal loan	(5,392,214)	-	(31,672)	
TOTAL INTERNAL RESERVES AND LOANS	45,370,797	56,651,064	73,019,256	29,002,605

Reserve Movements Budget

Treserve movements baaget	Opening	Budgeted	Budgeted	
Reserve	Balance	Transfers To	Transfer From	Closing Balance
EXTERNAL RESERVES				
Section 7.11 Development Contributions				
Civic Improvement s7.11	(536,318)	115,000	-	(421,318)
Claremont Meadows s7.11	(991,799)	-	283,328	(1,275,127)
Cultural Facilities s7.11	(2,075,567)	200,000	-	(1,875,567)
Erskine Business Park s7.11	591,298	707	-	592,005
Glenmore Park Stage 2 s7.11	117,409	350,140	323,712	143,837
Kingswood Neighbourhood Centre s7.11	192	-	192	-
Lambridge Industrial Estate s7.11	(1,788,530)	-	-	(1,788,530)
Penrith City District Open Space s7.11	38,233,738	2,704,931	1,446,742	39,491,927
Penrith City Local Open Space s7.11	3,328,836	554,092	1,389,186	2,493,742
Waterside s7.11	241,697	289	-	241,986
WELL Precinct s7.11	7,220,770	8,637	230,236	6,999,171
Non Residential Development s7.12	577,298	1,251,669	-	1,828,967
Planning Agreements s7.4	68,110	57,282	70,000	55,392
Funding for Development Contributions in deficit	5,392,214	-	31,672	5,360,542
TOTAL DEVELOPMENT CONTRIBUTION RESERVES	50,379,348	5,242,747	3,775,068	51,847,027
Other External Reserves				
Waste Disposal Reserve	17,975,961	4,516,296	8,574,306	13,917,951
Environment / Sullage Reserve	335,968	945,033	1,113,284	167,717
Unexpended Loans	(466,082)	24,000,000	18,678,795	4,855,123
Unexpended Grants	1,147,303	37,773,287	43,813,543	(4,892,953)
Contributions	5,064,448	12,389,676	13,020,644	4,433,480
Waste and Sustainability Improvement Payments	(131,390)	209,727	329,448	(251,111)
TOTAL OTHER EXTERNAL RESERVES	23,926,208	79,834,019	85,530,020	18,230,207
TOTAL EXTERNAL RESERVES	74,305,556	85,076,766	89,305,088	70,077,234
Other Internal Reserves/Committees				
Bonds and Deposits	15,923,137	-	-	15,923,137
Children's Services Cooperative Reserves	525,487	(93,686)	170,499	261,302
Other (Committees)	413,396	18,235	-	431,631
TOTAL OTHER INTERNAL RESERVES	16,862,020	(75,451)	170,499	16,616,070
GRAND TOTAL OF RESERVES	136,538,373	141,652,379	162,494,843	115,695,909
Controlled Entity				
Total Controlled Entity	-	(476,929)	-	(476,929)
RESERVE MOVEMENTS PER BUDGET		141,175,450	162,494,843	
Pagaryas are shown as Surplus / (Definit) and include adjust	tmanta nyanaaad in			

Reserves are shown as Surplus / (Deficit) and include adjustments proposed in the September Quarterly Review

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
CAPITAL PR	·				-		
Children's Serv							
Various	Building Upgrades	CSO	300,000	_	300,000	75,000	10,732
Various	CS IT Replacement Capital	CSO	50,000	-	50,000	-	-
Various	CS Playground Upgrades	CSO	350,000	-	350,000	-	450
Penrith LGA	OOSH Bus Fleet Replacement	CSO	50,000	-	50,000	-	35,297
TOTAL CHILDRE			750,000		750,000		46,479
City Planning							
Penrith LGA	Voluntary Planning Agreement Management Software	СР	50,000	-	50,000	-	7,702
TOTAL CITY PLA	ANNING		50,000		50,000		7,702
Civil Maintenar	nce, Renewal and Construction						
Various	Road Resealing/ Resheeting (Pt AREAS)	CPR	4,361,826	(86,963)	4,274,863	-	752,553
Various	Traffic Facilities - Regulatory	CPR	513,000	-	513,000	-	152,054
Various	Construction of Bicycle Facilities	CPR	30,000	-	30,000	-	-
Various	Rural Roads Resealing	CPR	59,500	-	59,500	-	-
Various	Dedication - Subdivision Roads	CA	8,000,000	-	8,000,000	-	-
Various	Dedication - Drainage Works	CA	6,000,000	-	6,000,000	-	-
Llandilo	Rural Roads Widening	CA	156,000	-	156,000	-	156,000
Various	Roads Reconstruction	CA	2,600,926	-	2,600,926	-	127,126
Mulgoa	Chain-of-Pond Road 200m west of Northern Rd to prev work #87	CA	-	-	-	210,926	-
Cranebrook	Andrews Road Laycock Street to Greygums Road	CA	-	-	-	-	2,760
Londonderry	The Driftway Londonderry	CA	-	-	-	250,000	-
Llandilo	Seventh Ave Llandilo	CA	-	-	-	325,000	267,209
Llandilo	Ninth Ave Llandilo	CA	-	-	-	200,000	-
Cranebrook	Borrowdale Way Cranebrook	CA	-	-	-	465,000	-
St Clair	Endeavour Ave St Clair	CA	-	-	-	550,000	-
South Penrith	Jamison Rd South Penrith	CA	-	-	-	600,000	-
Penrith LGA	Shared Pathways	CA	152,000	-	152,000	-	-
Penrith LGA	Urban Drainage Construction Program	CA	375,945	-	375,945	-	60,354
Penrith	Memorial Avenue Kerb and Gutter	CA	-	-	-	-	14,927
St Clair	Finch Place Drainage	CA	-	-	-	-	5,474
Various	Traffic and Transport Facilities Program	CPR	349,250	(250,000)	99,250	-	-
South Penrith	York Rd South Penrith Single Lane Roundabout	CPR	-	-	-	-	936
Llandilo	Third Avenue Llandillo	CPR	_	-	_	99,250	2,900

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Footpath Delivery Program	CA	170,000	-	170,000	20,000	-
Kingswood	Copeland Street Phillip St to Richmond Rd	CA	-	-	-	-	967
Cranebrook	Laycock St Cranebrook	CA	-	-	-	41,500	-
Kingswood	OConnell St Kingswood	CA	-	-	-	36,000	-
Kingswood	Orth St Kingswood	CA	-	-	-	50,000	-
Kingswood	Angophora Cres Kingswood	CA	=	-	=	22,500	-
Penrith LGA	Safer Roads Program	CPR	=	2,320	2,320	=	-
Oxley Park	Sydney Street and Canberra Street OXLEY PARK	CPR	-	-	-	-	(1,181)
Penrith LGA	Roads to Recovery	CA	1,522,275	-	1,522,275	-	47,830
Kingswood	Copeland St Kingswood	CA	-	-	-	476,275	-
Erskine Park	Swallow Dr Erskine Park	CA	-	-	-	247,000	-
St Clair	Colorado Dr St Clair	CA	-	-	-	248,000	-
Glenmore Park	Glenmore Pky	CA	-	-	-	217,000	-
Mulgoa	Littlefields Rd	CA	-	-	-	334,000	-
South Penrith	Penrith CBD South HPAA	CPR	-	6,467	6,467	-	-
Penrith	Woodriff St Penrith	CPR	-	-	-	-	307
Penrith LGA	Nation Building Black Spot Program	CPR	1,060,092	250,000	1,310,092	-	201
Penrith	Reserve St & Station St Penrith	CPR	-	-	-	129,070	86,273
Penrith	The Crescent Penrith	CPR	-	-	-	-	11,362
South Penrith	Maxwell St South Penrith	CPR	-	-	-	558,022	374,438
St Marys	Forrester Rd between Glossop St - Christie St	CPR	-	-	-	408,000	-
Werrington	Victoria St between Richmond Rd - east of Burton St	CPR	-	-	-	215,000	-
Emu Plains	Great Western Highway Emu Plains to Glenbrook	CPR	1,634,161	-	1,634,161	-	10,812
Penrith LGA	Pedestrian Path Paving Construction	CPR	1,610,000	-	1,610,000	-	8,703
Cambridge Park	Barry St	CPR	-	-	-	-	6,408
St Clair	Cameo Cres	CPR	-	-	-	-	27,432
St Clair	St Clair Ave	CPR	-	-	-	-	97,511
Glenmore Park	61 Woodlands Flood Emergency Renewal	CPR	-	279,456	279,456	-	157,387
Penrith LGA	Roadside Drainage Program	CPR	245,978	-	245,978	-	59,003
Various	Urban Drainage Construction Program 2021-22	CPR	577,055	-	577,055	-	· =
Penrith	Derby St Channel Behind No 149-151	CPR	· -	-	· -	-	2,800
Penrith	The Crescent near Blaxland Av	CPR	-	-	-	-	5,359
Jamisontown	Preston St Southern side near No 43 Preston St	CPR	-	-	-	-	3,498
Not Applicable	CCTV Inspection	CPR	-	-	_	_	2,669

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
TOTAL CIVIL MA	AINTENANCE, RENEWAL AND CONSTRUCTION		29,418,008		29,619,288		2,444,074
Community Fa	cilities and Recreation Operations						
Various	Neighbourhood Centres/Halls Improvements	CF	99,048	(45,000)	54,048	=	-
TOTAL COMMU	NITY FACILITIES AND RECREATION OPERATIONS		99,048		54,048		-
Community Fa	cilities and Recreation Planning						
Kingswood	Chapman Gardens Precinct Upgrade	CF	2,682,519	-	2,682,519	-	244,797
St Clair	St Clair High School Fencing	CF	-	14,000	14,000	-	-
TOTAL COMMU	NITY FACILITIES AND RECREATION PLANNING		2,682,519		2,696,519		244,797
Community Re	esilence						
Various	Disability Access Improvements	CACP	53,760	(1,470)	52,290	52,290	-
TOTAL COMMU	NITY RESILENCE		53,760		52,290		-
Community Sa	fety						
Penrith LGA	CCTV Werrington and St Marys	CACP	150,000	-	150,000	-	50,184
Kingswood	Kingswood Shops CCTV	CACP	92,000	-	92,000	-	45,455
Penrith	Great River Walk Safety Upgrade	CACP	1,000,000	-	1,000,000	-	-
TOTAL COMMU	NITY SAFETY		1,242,000		1,242,000		95,638
Council and Co	orporate Governance						
Penrith	Webcasting Council Meetings	GOV	15,120	-	15,120	-	3,780
Civic Centre	Passadena Audio Visual Equip	GOV	-	4,971	4,971	-	4,971
Penrith	Folding Machine	GOV	-	2,284	2,284	-	2,284
TOTAL COUNCIL	L AND CORPORATE GOVERNANCE		15,120		22,375		11,035
Design and Pro	ojects						
Various	Park Asset Shade Sails	MP	615,000	-	615,000	-	47,958
Various	Parker Street Sporting Field Upgrades	MP	1,137,547	-	1,137,547	-	5,694
St Marys	Kingsway Sporting Complex and Blair Oval All Weather Athleti	MP	57,223	-	57,223	-	-
St Marys	Kingsway Amenities Building	MP	-	-	-	-	293
St Marys	Construction of Kingsway Fields	MP	-	-	-	-	25,054
Penrith	Soper Place Multi Deck Carpark	MP	13,046,327	-	13,046,327	-	312,972
Penrith CBD	Regatta Park - Stage 1	MP	9,735,575	-	9,735,575	-	1,430,393
Emu Plains	Purchase of Part 43 Great Western Highway	MP	-	-	-	-	98,955
Jamisontown	Our River Parkland Paths Tench Reserve	MP	-	-	-	-	583
St Marys	Ripples Leisure Centre Splashpad Facilities	MP	15,908	-	15,908	-	(52,419)
Penrith LGA	Street Tree Asset Project (RAR)	MP	-	2,600	2,600	-	-
Glenmore Park	Mulgoa Rise Amenity Building Extensions	MP	169,511	-	169,511	-	1,426

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
St Clair	Mark Leece Oval New Amenity Building	MP	344,492	-	344,492	-	-
South Penrith	Jamison Park Multi-Sport Synthetic Surface	MP	798,263	-	798,263	-	695,714
Emu Plains	Hunter Fields Reserve Amenities Upgrade	MP	-	1,000	1,000	-	433
Werrington	Gipps Street Recreation Precinct	MP	4,500,000	-	4,500,000	-	399,707
Penrith	St Clair Recreation and Leisure Building Upgrade	MP	27,785	-	27,785	-	6,325
Erskine Park	Chameleon Reserve Stage 1 Tree Planting	MP	214,175	15,000	229,175	-	2,422
Werrington	Parkes Ave amenity renewal and upgrade	MP	-	500	500	-	-
St Marys	St Marys Art and Craft Studio	MP	19,298	-	19,298	-	-
Penrith CBD	City Park	MP	7,544,668	-	7,544,668	=	144,730
Nth Penrith	Nursery Redevelopment	MP	273,545	-	273,545	=	167,241
Werrington	Harold Corr Synthetic Track Upgrade	MP	577,048	-	577,048	=	76,217
Claremont Meadows	Caddens Road - Gipps Street to Heaton Road	MP	3,494,391	500,000	3,994,391	-	1,374,742
Leonay	Leonay Oval Stage 2-4 Amenities Building	MP	53,104	-	53,104	-	6,191
Penrith	Dunheved Road Upgrade	MP	1,362,093	-	1,362,093	-	249,198
Werrington	Arthur Neave Hall Refurbishment and Renewal	MP	130,484	-	130,484	-	21,707
Glenmore Park	Floribunda NHC Refurbishment and Renewal	MP	227,043	-	227,043	-	23,364
Penrith	JSPAC Cafe Renewal and Refurbishment	MP	372,561	-	372,561	-	8,885
Penrith	Boating Now Round 3 Kayak Launch	MP	500,000	-	500,000	-	-
South Penrith	Eilleen Cammack Building Refurbishment	MP	23,618	-	23,618	-	1,518
Penrith	Civic Centre Renewal	MP	2,466,653	-	2,466,653	-	5,189
Penrith	Level 2 Works	MP	-	-	-	-	521
Penrith	Ground Floor Works	MP	-	-	-	-	766,681
St Marys	Bill Ball (Cook Park) Oval Upgrade	MP	800,000	-	800,000	-	18
Emu Plains	Dukes Oval Upgrade of Field Lighting	MP	243,621	-	243,621	-	3,495
Penrith	Woodriff Gardens Tennis Amenity Upgrade	MP	1,500,000	-	1,500,000	-	14,473
Glenmore Park	Ched Towns Amenity Renewal & Upgrade	MP	565,000	-	565,000	-	5,589
Kingswood	Chapman Gardens Kingswood Fencing and Bull Pens	MP	-	450	450	-	450
South Penrith	Eileen Cammack Field Lighting Stage 2 and 3	MP	52,385	-	52,385	-	2,443
Glenmore Park	Surveyors Creek Diamond 2 Field Lighting Upgrade	MP	21,764	-	21,764	-	625
Werrington	Parkes Avenue Tennis Synthetic Surface Conversion	MP	· -	4,402		-	2,461
•	The Kingsway Fields (South) Floodlighting Upgrade	MP	14,262	· =	14,262	-	(960)
ŭ	Gow Park Mulgoa Stage 2 Floodlighting Upgrades	MP	131,398	-	131,398	-	· ,
Cranebrook	Iron Bark Reserve Renew play equipment-soft fall-shade shelt	MP	-	960	960	-	480
St Clair	St Clair Dog Park Upgrade	MP	-	5,351	5,351	-	2,931

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith	Great River Walk Nepean Av Shared Use Path	MP	2,500,000	-	2,500,000	-	-
St Clair	David Currie Playspace Banks Drive St Clair	MP	515,081	-	515,081	-	23,604
Penrith	Spence Reserve Penrith (MAYORAL CHALLENGE)	MP	-	98,064	98,064	-	32,864
Colyton	Brooker and Day Street Reserve Colyton	MP	-	179,787	179,787	-	-
Penrith LGA	Cooling the City Strategy Green Infrastructure Project	MP	1,100,400	-	1,100,400	-	58,675
St Marys	Monfarville Amenity Building Upgrade	MP	800,000	-	800,000	-	-
St Marys	Ripples St Marys Heat Pump Replacement	MP	182,450	23,262	205,712	-	204,062
St Marys	St Marys Hall Network Upgrades	MP	300,000	-	300,000	-	-
St Marys	St Marys Senior Citizens Centre	MP	-	-	-	-	5,519
South Penrith	Penrose Crescent Renew Play Equipment & Softfall	MP	105,000	-	105,000	-	-
Glenmore Park	Nindi Crescent Renew Play Equipment & Softfall	MP	80,000	-	80,000	-	-
Penrith	Cambridge Gardens Mixed Recreation Space	MP	799,031	-	799,031	-	-
Londonderry	Bennett Park Mixed Recreation Space	MP	680,000	-	680,000	-	-
Jamisontown	Robinson Park Renew Playgrounds	MP	82,008	-	82,008	-	-
St Marys	Ripples St Marys Roof Refurbishment	MP	1,095,415	-	1,095,415	-	70,354
Werrington	The Kingsway Nth Sports fields irrigation upgrades & field s	MP	400,000	-	400,000	-	180,298
Glenmore Park	Mulgoa Sanctuary Amenities Construction	MP	400,000	-	400,000	-	1,390
Emu Heights	Wedmore Road Dog park upgrade	MP	80,000	40,000	120,000	-	-
Penrith	Spence Park Installation of accessible flying fox	MP	100,000	(98,064)	1,936	-	1,936
Orchard Hills	Samuel Marsden baseball facility Training infrastructure upg	MP	125,000	-	125,000	-	80,590
St Marys	Cook Park Floodlight Upgrades	MP	225,000	-	225,000	-	419
South Penrith	Jamison Park Synthetic Field Project	MP	200,000	-	200,000	-	-
Penrith	Temporary Judges Place Carpark Construction	MP	350,000	-	350,000	-	-
Emu Plains	Penrith Regional Gallery Main Gallery Floor and Asset Replac	MP	100,000	(15,000)	85,000	-	3,301
Emu Plains	Emu Plains Regatta Park - Kiosk	MP	2,395,692	-	2,395,692	-	-
Penrith LGA	Installation of Playspace Shading at 17 Playgrounds	MP	430,057	-	430,057	-	124,906
St Marys	St Marys Tennis Court Resurfacing and Ancillary Infrastructu	MP	200,000	-	200,000	-	-
Penrith	Penrith Ripples Stage 3	MP	-	232,650	232,650	-	184,050
Penrith	Soper Place Commercial Development	MP	-	10,000	10,000	-	-
Penrith	Communications	MP	-	_	-	_	9,616
Londonderry	Cook Park Amenity Building & Grandstand Upgrade	MP	-	200,000	200,000	_	2,200
Glenmore Park	Surveyors Creek Softball Facility	MP	508,000	-	508,000	_	-
Werrington	Armstein Crescent Reserve Renewal	MP	· -	68,000	68,000	_	-
South Penrith	South Penrith Neighbourhood Centre Renewal	MP	432,189	_	432,189	_	-

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
St Marys	Kingsway North Amenity Building Renewal	MP	-	20,000	20,000	-	-
TOTAL DESIGN	AND PROJECTS		65,220,065		66,509,027		6,837,485
Environmental	Health						
Penrith LGA	Stormwater Work Improvement Program	EHC	385,670	-	385,670	-	-
TOTAL ENVIRON	IMENTAL HEALTH		385,670		385,670		-
Fleet and Plant	Management						
Various	Motor Vehicle Purchases	CPR	3,771,000	86,545	3,857,545	-	426,961
Penrith Council	Plant Replacement	CPR	4,129,873	-	4,129,873	-	305,474
TOTAL FLEET A	ND PLANT MANAGEMENT		7,900,873		7,987,418		732,435
Information Ma	nagement						
Various	Information Management System	GOV	45,135	27,265	72,400	-	13,600
TOTAL INFORMA	ATION MANAGEMENT		45,135		72,400		13,600
Information Ted	chnology						
Various	Desktop Hardware / Devices	ICT	422,046	-	422,046	-	61,773
Penrith Council	Server Infrastructure	ICT	412,080	(343,752)	68,328	-	28,821
Penrith Council	Remediation	ICT	-	-	-	-	3,346
Penrith Council	Networking	ICT	-	-	-	-	2,870
Penrith	PP&VA ICT Remediation	ICT	-	166,600	166,600	-	-
TOTAL INFORMA	ATION TECHNOLOGY		834,126		656,974		96,810
Libraries							
Various	Library Resources - Capital	LS	634,910	-	634,910	-	37,352
Various	Library Management System	LS	79,500	10,843	90,343	-	87,444
Civic Centre	Library Special Purpose Projects -Building	LS	30,000	-	30,000	-	3,750
Penrith LGA	Toy Library Capital Purchases	LS	-	1,423	1,423	-	554
St Marys	St Marys Office Refurbishment	LS	12,042	-	12,042	-	-
Penrith LGA	Libraries Electric Vehicle Charging Infrastructure	LS	-	6,285	6,285	-	-
TOTAL LIBRARIE	ES .		756,452		775,003		129,101
Penrith Aquation	and Leisure Centre (Ripples)						
St Marys	Ripples Chemical Unloading Bunding Areas	RIPP	-	-	-	-	(1,203)
St Clair	St Clairs backboards and Office Equipment Replacement	RIPP	45,614	-	45,614	-	2,126
St Marys CBD	Lane Rope Replacement	RIPP	130,000	-	130,000	-	-
TOTAL PENRITH	AQUATIC AND LEISURE CENTRE (RIPPLES)		175,614		175,614		924
Property Devel	opment and Management						
Various	Property Development Expenditure Project (1)	PD	40,000	-	40,000	40,000	1,279

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Henry Street Penrith	PD	1,500,000	-	1,500,000	1,500,000	311,417
Various	Union Rd At Grade Car Park	PD	-	19,915	19,915	19,915	752
Various	Erskine Pk Urban Reinvestment	PD	140,000	-	140,000	140,000	11,251
Various	Divestment - Lenore DriveErskine Pk	PD	36,600	15,260	51,860	51,860	26,027
Various	Emu Plains Employment Precinct	PD	3,683,762	-	3,683,762	3,683,762	3,775
Various	Mamre Rd Upgrade - Acquisition of Council Land By TfNSW	PD	-	10,000	10,000	10,000	-
Various	Glenmore Park Sydney Water Pump Station	PD	-	5,000	5,000	5,000	-
Penrith CBD	Mulgoa Rd & Jane St Project (RMS) - WIK/Acqn	PD	3,970,475	-	3,970,475	-	-
Penrith CBD	WIK - Carpenter Site- Left in/left out	PD	-	-	-	1,470,475	-
Penrith CBD	WIK - Hardstand/Temp CarPak - Carpenters Site	PD	-	-	-	1,000,000	-
Penrith CBD	WIK - Stg 2 Car Park - Woodriff Gardens	PD	-	-	-	1,500,000	-
Kingswood	Commuter carpark upgrade- Cox Ave Kingswood	PD	744,886	_	744,886	639,459	-
Kingswood	Project Management Consultant	PD	-	_	-	-	23,668
Kingswood	Engineering Consultant	PD	-	_	-	-	(164,725)
Kingswood	Other Consultant	PD	-	_	-	-	6,002
Kingswood	Project Management (internal staff)	PD	-	_	-	100,343	-
Kingswood	Communications	PD	-	_	-	5,084	1,374
St Marys	Commuter carpark upgrade - St Marys	PD	-	138,139	138,139	-	-
St Marys	Project Management Consultant	PD	=	-	=	419	(419)
St Marys	Other Procurement Costs	PD	-	_	-	3,352	(3,352)
St Marys	Project Management (internal staff)	PD	-	_	-	129,284	31,644
St Marys	Communications	PD	-	_	-	5,084	1,374
St Marys	Sydney Metro Acqn- Station St St Marys	PD	=	7,490	7,490	-	-
St Marys	Valuation	PD	=	-	=	4,545	4,545
St Marys	Planning Consultant	PD	-	_	-	2,945	2,945
St Marys	Sydney Metro Acqn - Chesham St St Marys	PD	-	2,100	2,100	- -	· -
St Marys	Valuation	PD	-	· <u>-</u>	- -	2,100	2,100
Penrith	Green Innovations Soper Place Revitalisation	PD	-	500,000	500,000	-	-
Penrith	Landscaping and Fencing	PD	-	, -	, -	250,000	-
Penrith	Environmental Consultant	PD	-	_	-	250,000	-
Emu Plains	The Police Cottage	PD	2,175,000	(9,954)	2,165,046		-
Emu Plains	Other Consultant	PD	-	-	-	25,000	17,500
Emu Plains	Landscaping and fencing	PD	-	-	-	3,000	-
Emu Plains	Marketing campaign	PD	-	_	_	50,000	1,965

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Emu Plains	Construction fees	PD	-	-	-	342,161	-
Emu Plains	Project Management	PD	-	-	-	51,500	8,250
Emu Plains	Car park Construction	PD	-	-	-	334,000	-
Emu Plains	Structural Engineer (Grant)	PD	-	-	-	15,000	12,695
Emu Plains	Heritage Architect (Grant)	PD	-	-	-	50,000	74,392
Emu Plains	Construction Consultant (Grant)	PD	-	-	-	150,000	31,650
Emu Plains	Construction (Grant)	PD	-	-	-	1,090,545	-
Emu Plains	BCA Consultant (Grant funded)	PD	-	-	-	33,500	-
Emu Plains	Communications	PD	-	=	-	20,340	5,495
Penrith CBD	Reserve Street Penrith (C)	PD	-	68,378	68,378	-	-
Penrith CBD	Other Consultant	PD	-	-	-	46,878	46,878
Penrith CBD	Real estate Consultant	PD	-	-	-	21,500	-
TOTAL PROPERT	Y DEVELOPMENT AND MANAGEMENT		12,290,723		13,047,051		458,482
Public Space Ma	aintenance (City Services)						
Various	Local Open Space s7.11 funded capital works	CPR	898,182	(68,000)	830,182	-	=
St Marys	Penrith BMX fencing upgrade	CPR	2,405	=	2,405	-	=
TOTAL PUBLIC S	PACE MAINTENANCE (CITY SERVICES)		900,587		832,587		-
Public Space Ma	aintenance (Cross City Buildings)						
Various	Bus Shelters Program	CPR	85,000	=	85,000	-	-
Penrith LGA	Building Asset Renewal	CA	4,457,583	(69,600)	4,387,983	-	23,505
Penrith LGA	CCTV Upgrade & Renewal Program	CA	50,000	3,278	53,278	-	40,641
St Marys	Ripples Electrical and Fire Panel Renewals	CPR	-	97,766	97,766	-	3,120
Penrith LGA	Unscheduled Maintenance Re-active Works	CPR	500,000	-	500,000	-	12,287
Nth Penrith	Penrith Nursery Installation Of Solar Panels	CPR	36,000	=	36,000	-	=
Oxley Park	Ridge Park Hall Urgent Upgrades Meter Box and Backing Board	CPR	12,000	-	12,000	-	7,124
Werrington County	Werrington County CCC Sewer Rectification	CPR	-	24,600	24,600	-	-
Emu Plains	Penrith Regional Gallery Timber Frame Replacement	CPR	-	15,000	15,000	-	-
St Marys	Ripples High Risk Works	CA	-	20,000	20,000	-	-
Penrith LGA	Parks Asset Renewal	CA	17,769	-	17,769	-	-
Jamisontown	Robinson Park Renew play equipment-soft fall-shade shelter-f	CA	-	-	-	-	9
Penrith LGA	Parks Asset Renewal	CA	1,192,476	(65,000)	1,127,476	520,389	-
Leonay	Leonay Parade Renew existing Play Equipment & Softfall	CA	-	-	-	87,513	10
Glenmore Park	Oriole Street Reserve Renew existing Play Equipment&Softfall	CA	-	-	-	87,614	105,393
Penrith	Burcher Park Renew existing Play Equipment & Softfall	CA	-	=	-	120,000	10

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Glenmore Park	Sunbird Terrace Renew existing Play Equipment & Softfall	CA	-	-	-	117,960	-
St Marys	Monfarville Park Renew exisitng Field Lighting	CA	-	-	-	210,000	2,809
Luddenham	Sales Park Renew existing Cricket	CA	-	-	-	49,000	-
TOTAL PUBLIC	SPACE MAINTENANCE (CROSS CITY BUILDINGS)		6,350,828		6,376,872		194,908
Public Space N	Maintenance (Cross City Services)						
Penrith	Judges Place Lighting Upgrade	CPR	180,000	-	180,000	-	-
Penrith	Woodriff Gardens Arbour Replacement	CPR	150,000	-	150,000	-	68,000
South Penrith	Jamison Park Netball Court Resurfacing Works	CPR	80,000	-	80,000	-	-
TOTAL PUBLIC	SPACE MAINTENANCE (CROSS CITY SERVICES)		410,000		410,000		68,000
Regional Illega	ll Dumping (RID)						
Penrith Council	RID Squad Motor Vehicle Purchases	EHC	245,000	-	245,000	-	-
TOTAL REGION	AL ILLEGAL DUMPING (RID)		245,000		245,000		-
Security and E	mergency Services Management						
Regentville	NSW Emergency Operations Centres Critical Upgrade Program	CA	-	282,570	282,570	47,095	-
Regentville	Dedicated Internet Infrastructure	CA	-	-	-	83,400	18
Regentville	Enterprise Printer	CA	-	-	-	7,500	-
Regentville	Laptop with Mobile Data Standard Apps	CA	-	-	-	12,000	-
Regentville	First aid kit with AED EpiPen	CA	-	-	-	3,635	-
Regentville	AM FM emergency radio	CA	-	-	-	100	-
Regentville	Generator UPS	CA	-	-	-	120,000	-
Regentville	Mobile satellite wi-fi modem satellite phone	CA	-	-	-	8,840	-
Various	SES Equipment Priority List	CA	20,000	-	20,000	-	-
Mulgoa	New Mulgoa Rural Fire Service Station Construction	CA	-	700,000	700,000	-	15,747
TOTAL SECURIT	TY AND EMERGENCY SERVICES MANAGEMENT		20,000		1,002,570		15,765
Social Strategy			,		1,000,000		,
Various	Neighbourhood Renewal	CACP	102,949	41,229	144,178	144,178	-
Various	Mayoral Youth Challenge	CACP	407,025		407,025	407,025	_
Various	Advancement of St Marys Town Centre Revitalisation Projects	CACP	270,000	(24,545)	•	245,455	_
Various	Spence Park Playground Co-Design MYC CBP20	CACP	33,028	(24,040)	33,028	2-10,-100	_
Oxley Park	Brian King Park Fitness Equipment - Everyone Can Play	CACP	50,000	_	50,000	_	46,280
Oxley Park	Brian King Park Fencing and Fitness Equipment CBP19	CACP	40,424	(37,829)		_	1,112
Kingswood	Chapman Gardens Kingswood Outdoor Gym	CACP	91,353	1,152			92,505
Kingswood	Streets as Shared Spaces Live Work Play Kingswood	CACP	430,200	1,132	430,200	_	52,505
Kingswood	Streets as Strated Spaces Live Work Flay Ningswood	CACE	430,200	-	430,200	-	-

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith	Spence Park Co-Design Upgrade ECP	CACP	74,691	-	74,691	-	-
Kingswood	Renewing the Heart of Kingswood	CACP	926,782	-	926,782	-	-
TOTAL SOCIAL	STRATEGY		2,426,452		2,406,459		139,897
Traffic Manage	ment, Parking and Road Safety						
Various	LTC / Urgent Traffic Facilities	ES	132,803	-	132,803	-	24,740
Penrith	NSW Bike Plan River Cities Program	ES	265,516	-	265,516	-	-
TOTAL TRAFFIC	MANAGEMENT, PARKING AND ROAD SAFETY		398,319		398,319		24,740
TOTAL CAPITAL	. PROJECTS		132,670,299		135,767,484		11,561,871
OPERATING	S PROJECTS						
Children's Serv	vices						
Various	CS Repair & Replace Equipment Operating	cso	100,000	-	100,000	24,781	13,271
TOTAL CHILDRE			100,000		100,000	, -	13,271
City Economy			,		,		-,
Various	City Park Communications and Engagement	CEM	140,000	-	140,000	140,000	13,930
Various	Economic Development Memberships and Sponsorships	CEM	8,186	65,668	73,854	73,854	, -
Various	Advocacy Program	CitSrat	25,000	7,030	32,030	- -	7,030
Various	City Economy	CEM	336,620	(96,903)	239,717	239,717	6,816
Various	River Precinct Strategic Planning	CEM	51,450	-	51,450	51,450	1,425
Penrith	Nepean River Precinct Facilitation	CEM	133,791	-	133,791	-	35,335
TOTAL CITY EC	ONOMY AND MARKETING		695,047		670,842		64,537
City Planning							
Various	Integrated Local Plan	СР	35,000	-	35,000	-	-
Various	Planning Proposal Applications to Amend a LEP	СР	35,016	182,184	217,200	217,200	2,121
Penrith Council	Externally Commissioned Studies	CP	42,735	-	42,735	-	34,275
Penrith LGA	City Planning Major Projects Resourcing	CP	141,820	-	141,820	-	36,171
Penrith LGA	Planning and Contributions Projects Resourcing	CP	181,923	-	181,923	-	-
Penrith LGA	Open Space and Community Facility Developer Contributions PI	CP	26,500	-	26,500	-	5,000
TOTAL CITY PLA	ANNING		462,994		645,178		77,567
City Strategy							
Various	City Strategy Operational Program	CitSrat	265,000	-	265,000	265,000	121,530
Various	City-shaping Strategies	CitSrat	-	81,600	81,600	81,600	-
Penrith Council	Integrated Transport and Planning Resourcing	CitSrat	166,304	-	166,304	-	34,155
Penrith Council	Western Parkland Councils Alliance	CitSrat	40,000	-	40,000	-	-
Penrith LGA	Penrith Green Grid Strategy	CitSrat	231,996	-	231,996	-	1,507

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
TOTAL CITY STR	RATEGY		703,300		784,900		157,192
Civil Maintenar	nce, Renewal and Construction						
Various	Shared Pathways Maintenance Program	CA	280,000	_	280,000	-	33,904
Various	Maintenance of GPT Constructions	CPR	338,127	2,633	340,760	-	81,159
Londonderry	The Driftway - Road Maintenance	CPR	33,000	-	33,000	-	-
TOTAL CIVIL MA	INTENANCE, RENEWAL AND CONSTRUCTION		651,127		653,760		115,063
Communication	ns						
Penrith LGA	Corporate Advertising	Communi	107,088	383,678	490,766	-	-
Penrith LGA	Media Monitoring	Communi	-	-	-	-	3,333
Penrith LGA	Vintage FM Radio Advertising	Communi	-	-	-	-	661
Penrith LGA	Western Weekender	Communi	-	-	-	-	7,177
Penrith LGA	Community Newsletter	Communi	-	-	-	-	60,904
Penrith Council	Website Maintenance	Communi	50,000	-	50,000	-	283
TOTAL COMMUN	IICATIONS		157,088		540,766		72,358
Community Fac	cilities and Recreation Operations						
Penrith LGA	Hall Hire - Fee Waiver	CF	3,000	-	3,000	-	-
Various	Neighbourhood Facility General Imprvmnts	CF	-	45,000	45,000	-	(2,770)
St Marys	St Marys Arts and Craft Studio	CF	-	-	-	-	2,770
Castlereagh	Hall Hire Castlereagh Rural Fire Brigade	CF	560	-	560	-	-
TOTAL COMMUN	ITY FACILITIES AND RECREATION OPERATIONS		3,560		48,560		-
Community Fac	cilities and Recreation Planning						
Penrith LGA	Western Sydney Academy of Sport	CF	16,010	-	16,010	-	15,652
Penrith LGA	Sponsorship of Penrith's NSW Netball Premier League team	CF	15,000	-	15,000	-	-
Penrith Lakes	Penrith Lakes Spatial Framework	CF	-	17,864	17,864	-	-
Penrith	Indoor Stadium Review	CF	-	4,940	4,940	-	4,940
St Clair	Funding Allocation to St Clair Comets	CF	3,000	-	3,000	-	3,000
Kingswood	Nepean Hockey Association	CF	7,500	-	7,500	-	-
TOTAL COMMUN	NITY FACILITIES AND RECREATION PLANNING		41,510		64,314		23,592
Community Res	silence						
Various	Targeted Early Intervention Programs (TEIP)	CACP	58,170	-	58,170	58,170	-
Various	COVID-19 Pandemic Support Community Initiatives	CACP	250,000	-	250,000	250,000	61,050
Various	Community Health Promotion	CACP	6,000	-	6,000	-	-
Penrith LGA	Disability Access Improvements Operational	CACP	-	1,470	1,470	-	-
Penrith LGA	Community Survey COVID19	CACP	-	24,000	24,000	_	15,115

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Donation to Penrith Community Kitchen	CACP	3,000	-	3,000	-	3,000
Penrith LGA	Mayoral request for action - Food issues	CACP	9,000	-	9,000	-	9,000
TOTAL COMMUN	·		326,170		351,640		88,165
Community Saf	fety		, -		,		22,
Various	Community Safety Program	CACP	186,866	(41,037)	145,829	145,829	9,929
Penrith LGA	Stop Sneak Theft	CACP	1,144	-	1,144	=	1,144
TOTAL COMMUN	IITY SAFETY		188,010		146,973		11,073
Corporate Plan	ning and Reporting						
Various	Strategic Research and Planning	ВТ	97,086	-	97,086	-	-
TOTAL CORPOR	ATE PLANNING AND REPORTING		97,086		97,086		-
Customer Expe	rience						
Penrith Council	Counter Queuing System	CE	-	17,377	17,377	-	17,377
TOTAL CUSTOM	ER EXPERIENCE		-		17,377		17,377
Design and Pro	jects						
Penrith LGA	WSIP Local Roads Package	MP	-	3,000,000	3,000,000	-	-
Penrith LGA	EPR Erskine Park Rd Upgrades	MP	-	-	-	-	885,830
Penrith LGA	Major Project Design Costs	MP	140,000	-	140,000	-	2,828
Penrith	Sydney Smith Dr Coreen Av Intersectio	MP	-	-	-	140,000	39,289
Penrith	Coreen Avenue Corridor Improvements Design	MP	407,532	-	407,532	-	76,680
Jamisontown	Jamison Rd Signals at Station St and Woodriff St Design	MP	68,704	-	68,704	-	23,146
TOTAL DESIGN A	AND PROJECTS		616,236		3,616,236		1,027,773
Development A	pplications						
Penrith LGA	Local Planning Panel	DS	170,843	-	170,843	-	28,174
TOTAL DEVELOR	PMENT APPLICATIONS		170,843		170,843		28,174
Development C	ompliance						
Penrith LGA	Audit Ind Comm & Ag Activities	EHC	148,070	-	148,070	-	36,451
TOTAL DEVELOR	PMENT COMPLIANCE		148,070		148,070		36,451
Divisional Assu	rance (City Services)						
Penrith LGA	Operation Spider Illegal Dumping Clean-up and Prevention	DIVASS	-	82,776	82,776	-	37,642
Penrith	Assets Web QR Project	DIVASS	-	25,000	25,000	-	-
TOTAL DIVISION	AL ASSURANCE (CITY SERVICES)		-		107,776		37,642
Environmental	Health						
Penrith LGA	On Site Sewer Management Strategy	EHC	285,239	5,600	290,839	-	47,341
Penrith LGA	Biodiversity Strategy	EHC	20,000	_	20,000	_	3,536

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Integrated Catchment Management	EHC	147,127	-	147,127	-	31,242
Penrith LGA	Waterways Health Monitoring Program	EHC	70,000	-	70,000	-	1,035
TOTAL ENVIRON	NMENTAL HEALTH		522,366		527,966		83,155
Executive Serv	vices						
Penrith Council	Councillor Professional Training and Development	EX	60,000	-	60,000	-	-
TOTAL EXECUT	IVE SERVICES		60,000		60,000		-
Floodplain and	l Stormwater Management						
Penrith LGA	Floodplain Management Resourcing	ES	198,104	70,078	268,182	-	68,412
Penrith LGA	Flood Studies SMSC	ES	191,441	5,000	196,441	-	5,000
Penrith LGA	College Orth Werrington Creeks Risk Management Study&Plan	ES	-	-	-	-	0
Penrith LGA	NSW Floodplain Management Program 2018-19	ES	65,040	-	65,040	-	-
Penrith LGA	College Orth and Werrington Creeks Catchment	ES	=	-	-	-	3,961
Penrith LGA	Little Creek Catchement	ES	=	-	-	-	2,049
Cranebrook	Cranebrook Overland Flow Flood Study	ES	144,278	-	144,278	-	17,883
Penrith LGA	Peach Tree and Lower Surveyors Creeks Catchment Floodplain	ES	180,000	-	180,000	-	-
Penrith	Doonmore Street, Penrith Retarding Basin	ES	120,000	-	120,000	-	213
St Marys	St Marys Flood Protection Levee Upgrade	ES	150,000	-	150,000	-	-
TOTAL FLOODP	LAIN AND STORMWATER MANAGEMENT		1,048,863		1,123,941		97,518
Information Ma	anagement						
Various	Case Management - Dynamics 365 Implementation	ICT	826,607	(55,080)	771,527	771,527	100,529
TOTAL INFORM	ATION MANAGEMENT		826,607		771,527		100,529
Information Te	chnology						
Penrith Council	Operational and Support Agreements	ICT	1,489,200	-	1,489,200	-	-
Penrith Council	Cloud Services	ICT	=	-	-	-	429,212
Penrith Council	Data Centre Services	ICT	=	-	-	-	28,681
Penrith Council	Contractor	ICT	=	-	-	-	9,455
TOTAL INFORMA	ATION TECHNOLOGY		1,489,200		1,489,200		467,348
Libraries							
Various	Library Special Purpose Projects - Promotion	LS	19,000	-	19,000	-	5,998
Penrith Council	Library Resources - Operating	LS	210,000	30,056	240,056	-	203,519
Penrith LGA	Library Digital	LS	5,000	505	5,505	-	1,186
Penrith LGA	Library Special Purpose Projects - Technology	LS	17,967	-	17,967	-	-
Penrith LGA	Anzac Community Grant Award	LS	-	1,133	1,133	-	-
TOTAL LIBRARI	ES		251,967		283,661		210,704

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith Aquation	c and Leisure Centre (Ripples)						
Ripples	Ripples Stolen Equipment Replacement	RIPP	-	20,000	20,000	-	-
Ripples	Ripples Covid Related additional expenses	RIPP	-	207,216	207,216	-	-
TOTAL PENRITH	I AQUATIC AND LEISURE CENTRE (RIPPLES)		-		227,216		-
People and Cul	lture						
Penrith Council	Culture and Change	People ar	73,012	29,010	102,022	-	23,420
Penrith Council	Child Safety Organisational Standards	People ar	20,000	-	20,000	-	-
TOTAL PEOPLE	AND CULTURE		93,012		122,022		23,420
Place and Activ	vation						
Various	REAL Festival	CACP	446,001	(45,000)	401,001	-	42,895
Penrith	REAL Festival Resourcing	CACP	124,904	-	124,904	-	28,217
Penrith CBD	150 Years Community Event	CACP	13,230	(8,099)	5,131	-	5,131
Penrith	REAL Festival COVID related expenditure	CACP	44,000	-	44,000	-	-
Penrith Council	Relay for Life Sponsorship	CACP	3,000	-	3,000	-	-
Penrith LGA	Australia Day	CACP	77,000	-	77,000	-	-
TOTAL PLACE A	ND ACTIVATION		708,135		655,036		76,242
Property Devel	opment and Management						
Various	PD Business Development	PD	-	56,031	56,031	56,031	25,764
Various	New West Major Projects - Operational Costs	PD	50,000	(50,000)	-	-	-
Various	Opportunity Sites Project	PD	100,000	-	100,000	100,000	-
Various	Permanent Road Closure (not sold)	PD	-	5,000	5,000	5,000	148
Penrith CBD	Penrith Paceway - Temp Public Car Park Lease	PD	26,000	-	26,000	-	4,500
St Marys	St Marys Village Green	PD	-	50,000	50,000	-	-
St Marys	Other consultant	PD	-	-	-	50,000	-
Penrith	Easement for Substation 151 Parker Street	PD	-	10,000	10,000	-	-
Penrith	Valuation Consultant	PD	-	-	-	10,000	2,750
Erskine Park	Easement for Endeavour Energy - Chameleon Reserve	PD	-	10,000	10,000	-	-
Erskine Park	Valuation Consultant	PD	-	-	-	10,000	5,112
TOTAL PROPER	TY DEVELOPMENT AND MANAGEMENT		176,000		257,031		38,274
Public Space N	laintenance (Cross City Services)						
Various	Enhanced Public Domain Maintenance (Pt AREAS)	CPR	2,836,812	-	2,836,812	-	700,166
Penrith LGA	Enhanced Public Domain	CPR	-	-	-	-	(252)
Penrith Council	Bushland Management	CPR	199,537	(297)	199,240	-	43,592
Castlereagh	Save Our Species - Persoonia Nutans (Nodding Geebung)	CPR	6,198	-	6,198	-	-

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Preserving Cumberland Plain Threatened Species in Penrith LG	CPR	40,566	-	40,566	-	2,032
Emu Plains	Keeping the Hawkesbury and Nepean Rivers healthy - River Roa	CPR	63,872	-	63,872	=	(8,578)
Wallacia	Fowler Reserve Resnagging	CPR	-	4,304	4,304	=	4,304
Emu Plains	Emu Green Reserve Resnagging	CPR	-	5,628	5,628	-	5,628
Wallacia	Strategic Bushland Regeneration Project - Regent Honeyeater	CPR	-	20,000	20,000	=	4,056
Various	Biodiversity Offset Works - The Northern Road	CPR	-	108,013	108,013	=	46,153
TOTAL PUBLIC	SPACE MAINTENANCE (CROSS CITY SERVICES)		3,146,985		3,284,633		797,101
Rangers and A	nimal Services						
Penrith LGA	Companion Animals Act Education Program	EHC	10,000	-	10,000	-	93
TOTAL RANGER	S AND ANIMAL SERVICES		10,000		10,000		93
Security and E	mergency Services Management						
Kingswood	COVID Support for Penrith Emergency Operations Command	CA	-	10,000	10,000	-	4,681
TOTAL SECURIT	TY AND EMERGENCY SERVICES MANAGEMENT		-		10,000		4,681
Social Strategy	<i>(</i>						
Various	Urban Design and Activation	CACP	237,535	-	237,535	-	5,039
Various	Place Management Resourcing (Pt AREAS)	CACP	618,396	8,826	627,222	-	150,394
Various	Neighbourhood Renewal Projects (AREAS)	CACP	64,159	-	64,159	64,159	94
Various	Places to Love Demonstration Project	CACP	11,602	-	11,602	-	1,820
Various	COVID-19 Community Responses.	CACP	-	2,000	2,000	-	327
Penrith LGA	Magnetic Places	CACP	50,000	-	50,000	-	1,000
Penrith LGA	The Village Cafe	CACP	-	116,340	116,340	53,388	12,122
St Marys	The Village Cafe St Marys	CACP	-	-	-	18,000	370
Kingswood	The Village Cafe Kingswood	CACP	-	-	-	18,000	358
Llandilo	The Village Café Llandilo	CACP	-	-	-	18,000	-
Kingswood	The Village Café General	CACP	-	-	-	8,952	584
TOTAL SOCIAL	STRATEGY		981,692		1,108,858		172,108
Strategic Asse	t Management Planning						
Penrith LGA	Tree Critical Works Package	CA	-	50,000	50,000	-	26,983
TOTAL STRATE	GIC ASSET MANAGEMENT PLANNING		-		50,000		26,983
Sustainability a	and Resilience						
Various	Sustainability Programs	CR	63,724	_	63,724	63,724	3,674
Penrith Council	Louise Petchell Learning for Sustainability Scholarship	CR	20,000	_	20,000	-	-
Penrith LGA	Compact of Mayors	CR	13,680	_	13,680	-	-
TOTAL SUSTAIN	IABILITY AND RESILIENCE		97,404		97,404		3,674
			•		•		,

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Tourism and In	ternational Partnerships						
Various	City Marketing	CEM	306,211	31,235	337,446	337,446	85,586
Various	International Relations	CEM	87,909	-	87,909	-	-
Penrith LGA	Penrith Heritage Walking Trail Project	CEM	60,000	-	60,000	-	-
TOTAL TOURISM	I AND INTERNATIONAL PARTNERSHIPS		454,120		485,355		85,586
Traffic Manage	ment, Parking and Road Safety						
Penrith LGA	Road Safety Project	ES	21,636	2,856	24,492	-	-
Penrith LGA	P-1643 Towards Zero	ES	-	-	-	-	125
Penrith LGA	P-2196 Community Road Safety Education Program	ES	-	-	-	-	2,513
Penrith LGA	P-2182 Supervising Learner Drivers Workshops – GLS	ES	-	-	-	-	400
Emu Plains	GWH Emu Plains to Glenbrook - Survey & Design	ES	-	60,000	60,000	-	6,240
TOTAL TRAFFIC	MANAGEMENT, PARKING AND ROAD SAFETY		21,636		84,492		9,278
Waste Avoidan	ce and Resource Recovery						
Penrith LGA	Purchase of Bins after Rollout	WRR	130,135	-	130,135	-	27,400
Various	Biodegradable Bags - Purchase & Delivery	WRR	1,120,571	-	1,120,571	-	226,833
Penrith LGA	E - Waste	WRR	150,000	-	150,000	-	9,300
Penrith	Waste Strategy & Contract Development	WRR	50,000	-	50,000	-	1,572
Penrith LGA	Hard Waste Assessment	WRR	248,928	-	248,928	-	69,435
Penrith LGA	Place Management and Waste Partnership	WRR	392	-	392	-	356
Penrith LGA	Community Recycling Centre Education	WRR	2,457	-	2,457	-	239
Penrith LGA	Chemical Clean Out	WRR	20,000	-	20,000	-	-
Penrith LGA	CRM Waste Services	WRR	100,000	-	100,000	-	32
Penrith LGA	Expanding Horizons	WRR	69,551	-	69,551	-	23,925
Penrith LGA	Kitchen Caddies	WRR	5,000	-	5,000	-	1,020
Penrith LGA	Smart Waste Collection	WRR	15,756	(1,733)	14,023	-	-
Penrith LGA	Communication Strategy	WRR	134,762	-	134,762	-	27,747
Penrith LGA	Supporting Sustainable Choices Scheme	WRR	4,568	_	4,568	-	4,568
Penrith LGA	Illegal Dumping Strategy	WRR	38,634	(13,634)	25,000	-	1,100
Penrith LGA	Reduce Single-Use	WRR	308	-	308	-	289
Penrith LGA	The Middle Link (Circular Economy)	WRR	68,496	_	68,496	-	5,229
Penrith LGA	FOGO - It's a Product	WRR	20,000	_	20,000	-	4,181
Penrith LGA	Strategy 2025	WRR	17,661	-	17,661	-	(900)
Penrith LGA	Red Ready	WRR	85,000	_	85,000	-	5,000
Penrith LGA	3 Bins & You're In	WRR	35,856	_	35,856	-	50

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Street Litter Bin Review	WRR	-	10,000	10,000	-	-
Penrith LGA	SSCS in Schools	WRR	-	20,000	20,000	=	-
Penrith LGA	Soft plastics, hard reality	WRR	=	55,000	55,000	-	-
Penrith LGA	Championing the App	WRR	-	4,000	4,000	-	-
Penrith LGA	Weekly Services Project	WRR	-	10,000	10,000	=	-
Penrith LGA	The Right Fit	WRR	=	80,000	80,000	-	-
TOTAL WASTE A	AVOIDANCE AND RESOURCE RECOVERY		2,318,075		2,481,708		407,376
TOTAL OPERATI	NG PROJECTS		16,567,103		21,294,371		4,374,302

CAPITAL BUDGET

Budget Review for the quarter ended 30 September 2021

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Capital Funding									
Rates & Other Untied Funding	23,854	(4,689)	-	-	-	19,165	(1,251)	17,914	956
Capital Grants & Contributions	42,940	5,670	-	-	-	48,610	2,440	51,050	6,176
Internal Restrictions									
- Renewals	8,432	1,518	-	-	-	9,950	445	10,395	1,258
- New Assets	8,453	8,709	-	-	-	17,162	475	17,637	1,309
External Restrictions	11,387	260	-	-	-	11,647	(322)	11,325	790
Other Capital Funding Sources									
- Loans	19,124	(2,533)	-	-	-	16,591	10	16,601	381
Income from Sale of Assets									
- Plant & Equipment	2,576	-	-	-	-	2,576	-	2,576	193
- Land & Buildings	10,372	4,368	-	-	-	14,740	1,300	16,040	1,440
TOTAL CAPITAL FUNDING	127,139	13,302	-	-	-	140,441	3,097	143,538	12,503
Capital Expenditure									
New Assets									
- Plant & Equipment	8,329	413	-	-	-	8,742	259	9,001	840
- Land & Buildings	19,347	9,405	-	-	-	28,752	962	29,714	3,230
- Roads, Bridges, Footpaths	34,288	(1,489)	_	_	-	32,798	(221)	32,577	784
- Other Infrastructure	6,691	60	-	-	-	6,751	14	6,765	(2
- Library Books	635	_	_	_	_	635	1	636	38
- Other	6,911	(907)	-	-	_	6,004	556	6,560	573
Renewals	,	,				,		,	
- Plant & Equipment	2,051	2,439	-	-	-	4,490	(333)	4,157	937
- Land & Buildings	24,783	1,710	-	-	_	26,493	756	27,249	1,191
- Roads, Bridges, Footpaths	14,406	1,010	_	_	_	15,416	800	16,215	3,208
- Other Infrastructure	2,139	181	_	_	_	2,320	328	2,647	763
- Other	-	270	_	_	_	270	(25)	245	-
Loan Repayments (principal) & Advances	7,560	211	-	-	-	7,771	-	7,771	941
TOTAL CAPITAL EXPENDITURE	127,139	13,302	-		-	140,441	3,097	143,538	12,503

CONTRACTS

Part A - Contracts Listing - contracts entered into during the guarter

Contractor	Contract Number	Contract Purpose	Contract \$ Exc. GST	Start Date	Expiration Date	Details of Contract	Budgeted (Y/N)
Simplylogical	CT21/22-01	APET360 Subscription Variation	\$6,111	1-Jul-21		Single Use Contract	
Commonwealth Bank of Australia	RFT20/21-21	Transactional banking services	>\$250000	1-Jul-21	1-Jul-27	2 x 2 Year(s) Extensions	
ational Australia Bank Limited	RFT20/21-21	Purchase/Corporate Card Services	>\$250000	1-Jul-21	30-Jun-27	2 x 2 Year(s) Extensions	
aylor Thomson Whitting (NSW) ty Ltd	RFQ20/21-181	Project and Consultancy Services - Civil and Structural Engineering for 131 Henry St	\$712,500	1-Jul-21	1-Jul-22	Single Use Contract	
Morrison Low Consultants Pty Ltd	RFQ20/21-229	Asset Management Framework Review	\$36,500	5-Jul-21	27-Aug-21	Single Use Contract	
eloitte Consulting Pty Ltd	RFT20/21-22	Dynamic 365 (D362) Vendor Partners	>\$250000	15-Jul-21	15-Jul-24	2 x 1 Year Extensions	
Eight Pty Ltd	RFT20/21-32	Construction Management Software	\$312,090	15-Jul-21	15-Jul-25	Single Use Contract	
splundh Tree Expert	RFQ20/21-231	Let it Bee Wildflower and Tree Planting Project	\$124,919	1-Aug-21	31-May-22	Single Use Contract	
Cove Power Poles Inspection Specialists	RFQ21/22-07	Assessment of Power Poles in the Penrith LGA	\$23,625	6-Aug-21	6-Oct-21	Single Use Contract	
lever Stop Water Group Pty Ltd	RFT20/21-31	Kingsway Sports Field Irrigation System	\$266,868	6-Aug-21	6-Aug-22	Single Use Contract	
Stabilised Pavements of Australia Pty Ltd	RFQ21/22-26	Stabilisation Works	\$629,058	17-Aug-21	17-Feb-22	Single Use Contract	
urii Smits Pty Ltd	RFQ21/22-40	Architectural Services and Associated Works for Parker Street Athletics Amenities	\$28,933	17-Aug-21	17-Feb-22	Single Use Contract	
Norrison Low Consultants Pty Ltd	RFQ19/20-229	Preparation of Asset Management Plans (Variation)	\$99,545	20-Aug-21	10-Dec-21	Single Use Contract	
Cumberland Plain Regeneration	RFQ21/22-37	Roadside Vegetation Marker Installation	>\$150,000 (\$50/hr GST Exc.)	23-Aug-21	30-Apr-24	Single Use Contract	
COR Consultants Pty Ltd	RFQ21/22-11	Town Planner & Civil Engineer	\$51,497,791	24-Aug-21	24-Feb-22	Single Use Contract	
Arcadis Australia Pacific Pty Limited	RFQ21/22-01	Facade Engineering (incl facade maintenance/ access & BMU)	\$127,727	24-Aug-21	24-Aug-22	Single Use Contract	
licromex Systems PTY LTD	RFQ21/22-50	COVID 19 Community Phone Survey	\$13,990	27-Aug-21	27-Feb-22	Single Use Contract	
Cola Studio	RFQ21/22-52	Landscape Architect (Including Co-design and water features)	\$126,070	1-Sep-21	1-Sep-22	Single Use Contract	
nterflow Pty Ltd	RFQ21/22-69	Repair of Stormwater Pipeline at 70 Lethbridge Street, Penrith	\$42,290	3-Sep-21	3-Sep-22	Single Use Contract	
lix Group Pty Ltd	RFT20/21-40	Parker Street Reserve and Cook Park Floodlights	\$771,500	3-Sep-21	28-Feb-22	Single Use Contract	
NG Constructions Pty Ltd	RFQ21/22-16	construction works at Judges Carpark at Woodriff Street Penrith	\$216,066	6-Sep-21	15-Nov-21	Single Use Contract	
omba Pty Ltd	RFQ21/22-27	Chapman Garden Irrigation	\$215,028	8-Sep-21	15-Dec-21	Single Use Contract	
CT Consulting	RFQ21/22-77	Emu Plains Industrial Traffic Engineering Services	\$15,818	17-Sep-21	17-Sep-22	Single Use Contract	
LPALL PTY. LIMITED	RFT20/21-29	Eileen Cammack Amenities	\$569,400	20-Sep-21		Single Use Contract	
he Green Horticulture Group	RFQ21/22-43	Kingsway Fields Civil Works	\$70,901	27-Sep-21		Single Use Contract	
laskoning Australia Pty Ltd	RFQ21/22-32	Doonmore Street Retarding Basin	\$205,000	30-Sep-21	1-Dec-22	Single Use Contract	
laskoning Australia Pty Ltd	RFQ21/22-36	St Mary's Flood Protection Levee Upgrade Investigation and Detail Design	\$189,332	30-Sep-21	30-Sep-22	Single Use Contract	

Notes

- 1. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 whatever is the lesser.
- 2. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
- 3. Contracts for employment are not required to be included

CONSULTANCY & LEGAL EXPENSES

Budget review for the quarter ended 30 September 2021

Expense	YTD Expenditure (Actual \$)	Budgeted (Y/N)	Notes
Consultancies	2,309,845	Υ	
Legal Fees	273,117	Υ	

Definition of a Consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a concultant from other contractors.

On Time Payments:

Aim to pay all small business accounts within a 30 day time frame from receiving the invoice, unless otherwise specified. EFT payments cycles are processed weekly.

Target	December 2020	March 2021	June 2021	September 2021
90%	81%	79%	81%	82%

INCOME & EXPENSE

Budget Review for the quarter ended 30 September 2021

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Income									
Rates & Annual Charges	179,400	-	-	-	-	179,400	1,350	180,750	177,093
User Fees & Charges	48,794	76	-	-	-	48,870	(2,132)	46,738	9,675
Interest & Investment Revenue	955	3	-	-	-	958	-	958	283
Other Revenues	2,042	-	-	-	-	2,042	111	2,153	877
Grants & Contributions - Operating	18,178	529	-	-	-	18,707	(4,640)	14,067	5,379
Grants & Contributions - Capital									
- Other	45,360	8,353	-	-	-	53,713	4,968	58,681	(2,932)
- Contributions (S94)	3,715	-	-	-	-	3,715	-	3,715	495
Share of Interests in Joint Ventures	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	298,443	8,961	-	-	-	307,404	(343)	307,061	190,871
Expenses									
Employee Costs	130,971	(32)			-	130,939	(254)	130,685	30,125
Borrowing Costs	1,182	(32)	-	-	-	1,182	(234)	1,182	30,123
Materials & Contracts	74,174	7,485	_	_	_	81,659	5,062	86,721	20,626
Depreciation	44,377	7,465	-	-	-	44,377	5,002	44,377	11,750
Legal Costs	247	-	-	-	-	247	(35)	212	11,730
Consultants	6,458	(391)	_	_	_	6,067	466	6,533	602
Other Expenses	9,932	(391)	_		-	9,932	647	10,579	2,761
Share of Interests in Joint Ventures	5,552	_	_	_		5,552	-	10,575	2,701
Total Expenses from Continuing									
Operations	267,339	7,063	-	-	_	274,402	5,886	280,288	65,916
Net Gain/(Loss) from the Disposal of Assets	6,553	-	-	-	-	6,553	· •	6,553	-
Net Gain/(Loss) on Fair Value Adjustment	-	-	-	-	-	-	-	-	-
Net Operating Result from Continuing Operations	37,656	1,899	-	-	-	39,555	(6,229)	33,326	124,955
Net Operating Result before Capital Items	(11,419)	(6,454)				(17,873)	(11,197)	(29,069)	127,392

CASH & INVESTMENTS

Budget Review for the quarter ended 30 September 2021

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Externally Restricted									
Developer Contributions	40,347	5,393	-	-	-	45,740	747	46,486	46,273
Restricted Contributions for Works	4,893	(612)	-	-	-	4,282	(99)	4,182	3,738
Unexpended Grants	(319)	(3,106)	-	-	-	(3,425)	(1,468)	(4,893)	8,759
Unexpended Loan Funds	4,410	455	-	-	-	4,865	(10)	4,855	-
Other Externally Restricted	19,636	(5,535)	-	-	-	14,101	(15)	14,086	18,597
Total Externally Restricted	68,967	(3,405)	-	-	-	65,563	(845)	64,716	77,367
Internally Restricted									
Sinking Funds	-	-	-	-	-	-	-	-	-
Internal Reserves	45,615	(3,559)	-	-	-	42,056	(7,432)	34,624	48,568
Security Bonds & Deposits	15,923	(212)	-	-	-	15,711	-	15,711	15,711
Total Internally Restricted	61,538	(3,771)	-	-	-	57,767	(7,432)	50,335	64,279
Unrestricted	7,983	29,357	-	-	-	37,339	8,277	45,618	19,023
Total Cash & Investments	138,488	22,181	-	-		160,669	-	160,669	160,669

Cash & Investments cont'd

Comment on Cash and Investments Position

The Council's portfolio continues to outperform the Bank Bill Swap Rate benchmark. Although that being the case, the Council had revised the projected interest income return for 2021/22 Financial Year to 0.45%, 70 basis points (bps) less than the prior year's projection. The decrease in Council's rate of return is due to the current economic climate attributed to the global pandemic virus, COVID-19. For the month of Sep 2021, the Reserve Bank of Australia (RBA) decided to maintain the official cash rate to 0.10% - the RBA's continued response to the volatile Australian economy. Consistent with the reduced cash rate, the banks' term deposit rates have also contracted as the spread dissipated. Under the current economic climate, recession brought by COVID-19, interest rates can be expected to remain at an all-time low.

Statements:

All investments have been made in accordance with Section 625 of the Local Government Act 1993, relevant regulations, and the Council's Investment Policy.

The Council's portfolio consists of grant and contribution funds held for specific expenditure purposes, internal reserves for future expenditure, refundable security bonds and deposits, with the remaining unrestricted funds relating to the cash flow differences between operational income and expenditure of the Councils adopted budget. Reconciliation of the total restricted funds to the current Monthly Investment Report follows.

Externally Restricted Assets S7.11 Development contributions Restricted contributions for works Unexpended grants Other externally restricted	\$ 46,273,448 3,737,952 8,758,925 18,596,858
Internally Restricted Assets Internal reserves Security bonds and deposits	48,567,771 15,711,040
Unrestricted Invested Funds	19,022,683
Cash	160,668,677

The Council's Cash Book and Bank Statements have been reconciled as at 30 September 2021.

Reconciliation:

The Year to Date (YTD) total Cash and Investments reconciled with funds invested and cash at bank.

	\$
Current Cash on Call Group	11,359,280
Term Investment Group	131,500,000
Floating rate Notes Investment Group	14,150,000
Mortgage Backed Securities*	2,001,942
Sub-Total	159,011,222
General Fund Bank Account	1,657,455
Total	160,668,677

^{*}MBS Purchased in 2006/07 prior to the current Ministerial Investment Order.

Performance Indicators

Indicator	Description	Benchmark	Forecast Result 21-22	Forecast Result 21-22
Operating Performance Ratio	This ratio measures Council's achievement of containing operating expenditure within operating revenue.	Greater than or equal to 0	-9.52%	×
Own Source Revenue	This ratio measures the degree of reliance on external funding sources.	Greater than 60%	73.52%	Ø
Unrestricted Current Ratio	The 'unrestricted current ratio' is specific to the Local Government sector and represents a council's ability to meet			②
Debt Service Cover Ratio	its short-term obligations as they fall due.	Greater than 1.5 times	2.28	
	This ratio measures the availability of operating cash to service debt including interest, principal and lease payments.	Greater than 2.0 times	2.42	⊘
Rates and annual charges outstanding percentage	Assesses the impact of uncollected rates and annual charges on a council's liquidity and the adequacy of debt recovery	Greater than 2.0 times	2.72	•
Real Operating Expenditure	efforts. This ratio measures the cost of delivering Councils services per	Less than 5%	4.80%	
	capita. Decreases in this ratio indicates efficiency		1.25	<u> </u>
	improvements by Council. Off Track - Will not meet target	Decreasing over time	1.27	, —
	On Track - Likely to meet target At Risk - May not meet target			

Notes on Indicators listed as Off Track or At Risk

Operating Performance Ratio	The main reason for the deficit ratio result is the increase in depreciation following comprehensive revaluations. As the replacement
	cost of Council's assets continue to increase and further assets are constructed, depreciation expenditure will continue to increase.
	Council continues to plan for the long term (including managing asset management costs), forecasting asset renewal and investment in
	capital assets and balancing operational revenue and expenditure, with a focus on delivering balanced and sustainable budgets.
Real Operating Expenditure	At the end of June 2021, Council had spent \$1,260 per capita, which is higher than prior years, however is forecasting a similar ratio of \$1,270 per capital for 2021-22.