



PENRITH

**ORGANISATIONAL
PERFORMANCE
REPORT**

JUNE 2017

**2013 - 17 DELIVERY PROGRAM
2016 - 17 OPERATIONAL PLAN**

PENRITH
CITY COUNCIL

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GENERAL MANAGER'S REPORT ON ORGANISATIONAL PERFORMANCE

I'm pleased to present this report on Council's achievements, highlights and challenges in the first half of 2017. It tracks our success in achieving what we set out to do in our annual Operational Plan to make Penrith a great place to live, work and visit. We continue to perform well, with less than 1% of projects reported as having issues or experiencing delays.



This year we worked with the community to develop our new *Community Plan*, looking at the 'big picture' for Penrith including where we are now, where we want to be in 10 years, and how we'll know we're on the right track. We've adopted a new four-year Delivery Program, including the Operational Plan for 2017-18 and a new Resourcing Strategy to make sure we have the people, assets and money we need to deliver on these commitments. For the first time our *Disability Inclusion Action Plan* is part of our Delivery Program, incorporating access and inclusion into Council's day-to-day business across all our services and activities.

We work hard to deliver high quality services that meet the needs and expectations of our community now, while planning strategically for the future. I'm always amazed by the vast range of services, activities and projects Council works on at any one time. To name just a few, in 2017 we have:

- maintained 105 sporting facilities and over 540 playgrounds and parks
- provided 26 childcare facilities catering for 4000 children, all rated as meeting or exceeding the National Quality Standard
- removed more than 16 tonnes of litter
- provided 38 neighbourhood facilities regularly used by 169 local groups
- swept 90km of industrial streets and public car parks each night, six nights a week
- emptied 56,000 organics bins, 42,000 garbage bins and 33,000 recycling bins from the kerbside each week, and
- provided library services to 46,000 active members.

We're also working hard to plan new facilities and 'future proof' our City, including actively advocating for much-needed commuter parking and transport infrastructure.

We've engaged with our community in a range of ways on various issues, as we strive to make our City a better place for all. The development of our *Disability Inclusion Action Plan 2017-21* and our *Sports, Recreation, Play and Open Space Strategy 2017-27* are great examples.

We've continued to identify ways to do things better as an organisation. Part of this is building on the success of our recent technology upgrades, to improve our online information and services. In March, we moved to an online application and payment system making it faster and easier to get the documents you need when buying or selling property.

I look forward to being able to report on our progress again in September.

A handwritten signature in black ink, appearing to read 'Alan Stoneham'. The signature is fluid and cursive, written in a professional style.

Alan Stoneham
General Manager

PROJECTS & ACHIEVEMENTS

ORGANISATIONAL HIGHLIGHTS

PLANNING FOR GROWTH

New Strategic Plans

This year we have worked with the community to develop our new *Community Plan*, which was adopted on 26 June along with our new four-year Delivery Program (including the Operational Plan for 2017-18) and a new Resourcing Strategy. The Community Plan looks at the 'big picture' for Penrith including where we are now, where we want to be in 10 years, and how we'll know we're on the right track. The Delivery Program details how we plan to implement the Community Plan over the next four years, and the Resourcing Strategy makes sure we have the people, assets and money we need to deliver on these commitments.

Our new documents reflect the direction and priorities of the 2016-20 Council and the community, and take account of changes to our organisation's structure and financial strategies, responding to the Special Rate Variation approved in 2016.

Successful advocacy

Penrith Council has long recognised both the opportunities and complexities presented by advocating to Government on behalf of our community. As a City that has seen high levels of sustained population growth, investment in infrastructure and services has not kept pace. We have been proactive in demanding 'a seat at the table' in a range of forums on issues affecting Penrith, and have made detailed submissions to the State and Federal Governments on major issues including the implementation of tolls on the M4, investigations into the M9 and M12 corridors and the Greater Sydney Commission's Future Transport Strategy.

We have been advocating strongly for the need for infrastructure to support our growing City, particularly in light of the planned Western Sydney Airport. Our focus has been on transport and job creation, including the need for a North-South rail link between the South West and North West growth centres, via the airport and connecting with the Western line.

Council has promoted North-South Rail as a structuring element of the Western Sydney City Deal, critical to delivering new town centres, employment and housing. Significant progress has been made on drafting the City Deal which includes the local government areas of Camden, Campbelltown, Fairfield, Hawkesbury, Liverpool, Penrith, the Blue Mountains and Wollondilly. It brings together all three levels of government in a collaborative partnership to realise the potential of Sydney's outer west – supporting a region that is more liveable and more productive. The final City Deal is expected in the second half of 2017.

Penrith Talks Innovation

Council's Penrith Talks: Innovation Series initiative has proved popular and productive, with the first event in March and the second in June both well-attended. The series of events explores the role of innovation in the growth and future of Western Sydney, and showcases innovation across a variety of sectors including health, education, business, arts, design, technology and more.



SAFE, VIBRANT PLACES

Transforming city centres

Designs are continuing for the High and Riley St public domain upgrades, to include kerb extensions, tree planting, new paving and street furniture. At St Marys, designs are complete for Special Places along Queen St and construction is underway. The designs for Penrith's Triangle Park are complete, together with necessary drainage upgrade designs.

Night time economy

Our vision for safe, attractive, diverse and busy city centres includes a strong night-time economy, linked precincts and a range of activities suitable for the whole community. This year we launched and have begun to put into action our award-winning Night Time Economy Strategy with positive feedback from a range of local businesses. The SPARK website was created to help people stay up to date with what's happening and what to do in our CBD after dark, including a guide to eating options.



Good lighting is a high priority, and we completed an audit of pedestrian lighting in Penrith City Centre and nearby residential areas to identify improvements needed.

Neighbourhood Renewal

Council's Neighbourhood Renewal Program continues to engage with residents across a range of communities on issues of importance to them. Highlights this period include the #NorthStMarysMatters project, which has grown in strength this year with more residents involved in a range of activities, connecting and working together to address issues.

We have engaged extensively with residents in Oxley Park to understand their concerns and the issues being generated by significant growth and development in the area. A Place Plan for Oxley Park is currently being developed to address some of the medium to longer term issues.

Team Colyton and the Day Street Local Charm project have delivered public space enhancements including street furniture and trees at the Colyton west shops as a result of engagement with business and property owners.

CARING FOR OUR ENVIRONMENT

Waste management

We empty 56,000 organics bins, 42,000 garbage bins and 33,000 recycling bins from the kerbside each week, as well as 4,254 garbage and 2,052 recycling collections from apartment buildings. The uptake of household bulk clean up collections has increased significantly, and Council has negotiated to increase the number of trucks and crews from two to five to accommodate demand, with a reduction of wait times from up to 8 weeks back to 2-3.

Our Electronic Drop Off Day in February saw 1229 vehicles drop off almost 54 tonnes of electronic waste items, with 99% able to be recycled. Approximately 1600 vehicles also attended the Chemical Drop Off event over 11-12 March 2017.

In January, Council changed the collection day of approximately 17,000 households to balance collection zones and improve service for the community. Letters, personalised calendars and bin stickers were used to advise all affected residents of the change, which ran smoothly with minimal disruptions, and has achieved the desired results.

Going Solar

Council received more than \$84,000 in Federal Funding under the Solar Communities Program to install solar systems at nine Council facilities including the Penrith Regional Gallery & Lewers Bequest, St Marys Memorial Hall and childcare centres. The solar panels have a combined capacity of over 75 kilowatts, which will generate almost 100,000 kilowatt hours of electricity and save Council and the community more than \$15,000 each year.

Cooling the City

We have continued to work on actions from the Cooling the City Strategy including collaboration with other Western Sydney councils through the 'Turn Down the Heat' regional forum at Parramatta in March 2017.

ROADS, PATHS, PARKS & FACILITIES

Maintaining our City

Ongoing services to keep our City clean and safe continued on track in this period, including:

- over 16 tonnes of litter collected and disposed of from across the City
- 309 public laneways mowed and cleaned each month
- 90km of industrial streets and City Centre public car parks swept each night (6 nights a week).

New playgrounds

Six playgrounds have been upgraded so far in 2017:

Lyons Park - Emu Plains

- Smith Park – Castlereagh
- Pamela Parade – Leonay
- William Street - Cambridge Park
- Burnett St – Penrith
- Skylark Reserve - Erskine Park.

Playgrounds currently being co-designed by Council officers and school students in Oxley Park and in Cambridge Park are due for construction by Christmas 2017.

Improved facilities

Projects completed in the first half of 2017 include:

- lighting at Doug Rennie Field, Kingsway Rugby League and Cook Park
- Chameleon Drive netball courts resurfacing
- Sherringham Reserve multi-sports court installation
- Gow Park floodlight upgrade
- Leonay Oval tiered seating
- Monfarville Reserve batting cage light installation
- Samuel Marsden baseball fencing upgrades
- significant repairs and rebuilding of the Samuel Marsden Road Riding Facility canteens and outdoor riding arena
- renovated sports ground canteens at Mark Leece Oval (St Clair) and Eileen Cammack Reserve (South Penrith).
- new shelters at Jamison Park Off Leash Dog area and
- three new bus shelters.

The completion of active open space at Mulgoa Rise, Glenmore Park (including amenities, canteen, storage and change rooms and one main, two modified and four mini fields) saw Glenmore Park Football Club start the 2017 Winter season with over 1100 members enjoying the state of the art facilities.

COMMUNITY SPIRIT & HEALTH

Disability Inclusion Action Planning

Council has finalised the Penrith Disability Inclusion Action Plan 2017-21 in time to meet the 1 July 2017 deadline set by the Disability Inclusion Act 2014 (NSW). It sets priority actions in four key focus areas: liveable communities, attitudes and behaviours, systems and processes and employment, to make Penrith more accessible and inclusive for everyone including people with disability. The priority actions have been incorporated into Council's Delivery Program 2017-21 to ensure they are implemented as part of our day-to-day business over the next four years.

Village Café

In June we launched the Village Café in North St Marys, a fortnightly event promoting good health and happiness as we age. The café is a free, open air event offering good coffee, healthy snacks, fresh food and a range of health professionals to support health and wellbeing for residents aged 50 and over. A partnership with Community Junction, Uniting and Westcare, it is proving a popular success, helping increase social connections and physical health.



Health Action Plan

On 10 May 2017, Council, Nepean Blue Mountains Local Health District and the Nepean Blue Mountains Primary Health Network formally signed a commitment between all three levels of government to strengthen the work already being done together on health promotion and the prevention and management of health challenges in the City.



Sports, Recreation, Play and Open Space Strategy

We engaged with residents and sporting groups to gather their input to our *Sports, Recreation, Play and Open Space Strategy 2017-27*, with 10 pop up workshops, two sports summits and a community forum as well as an online survey asking what facilities people would like to see and where. These were promoted through a flyer delivered to all households as well as our website, local media and social media.

EVENTS FOR EVERYONE

Council has continued to coordinate and support a diverse range of successful local events and activities with our community and government partners. Highlights so far this year include:

Australia Day

This year Penrith's Australia Day celebrations moved to Jamison Park, bringing families and the community together to celebrate Australia's history, diversity and rich traditions, and bringing the country to the City. As always, the event was popular and filled with fun and unique experiences for all ages.



Harmony Day

Over 100 people joined in a walk through Penrith City Centre to celebrate Harmony Day in March, highlighting the importance of respect and understanding for all cultures and communities in our City. Light refreshments, information stalls and entertainment in the Mondo after the walk were popular, and a number of multi-faith leaders also participated



International Women's Day

Council held a successful International Women's Day celebration in March at St Marys Memorial Hall, together with the Penrith Women's Health Centre and various local community organisations and service providers. The event was attended by more than 180 local women of diverse backgrounds and ages celebrating this year's theme 'Be Bold and Change' by participating in an entertaining and educational morning of activities.



Seniors Festival

This year's senior's festival engaged older people around healthy eating and lifestyles, with samples, recipes and demonstrations.

Spicy Penrith

In April 2017 Council coordinated and delivered another successful Spicy Penrith, this year at the Joan Sutherland Performing Arts Centre. Approximately 600 people attended to see 170 performers of music and dance showcasing the vibrant subcontinental cultures of Bhutan, Nepal, Sri Lanka and India.



Youth Week

Council collaborated with 17 local organisations including Community Junction, Barnados, Fusion, local health services, Family Planning, Breakthru, Flourish, Bridging the Gap, Headspace and local high schools to deliver three events to celebrate Youth Week in April. Approximately 650 young people

participated in the Mondo Youth, Skate Clair and Young Parents projects.

REPORTING AWARD

Council was awarded a Gold Award for its 2015-16 Annual Report by the Australasian Reporting Awards.

ORGANISATIONAL PERFORMANCE EXCEPTIONS

At the end of the June 2017 quarter just over 29% of the total projects (Capital and Operational) were reported as being on track. A further 56% of the total projects were already completed, with another 14% requiring a revote. Less than 1% of projects were reported as having issues or experiencing delays.

As at the end of June 2017, just over 44% of the 2016-17 Operational Plan actions were reported as being completed. A further 53.76% of actions were identified as being on track, with 1% of actions requiring a revote and another 1% being deemed as at risk.

The following graphs provide a breakdown of the status of the Capital and Operational projects and Operational Plan actions.



The information below provides details of the projects and actions that have experienced delays and/or requesting revotes.

Capital Projects

Additional CCTV Cameras on Queen Street - Revote Requested - \$54,545

This project was not completed in the 2016-17 period as planned due to delays in the finalisation of the Queen Street infrastructure upgrades. Once these works are complete, additional cameras will be installed including underground cabling and conduits. In the interim, scoping has been carried out with Council's CCTV technician to determine suitable locations for additional cameras on Queen Street, St Marys. A plan of works has been prepared. Camera installation will commence once the Queen Street upgrades are complete.

Better Boating Program – Revote Requested - \$101,729

These funds are required to contribute to construction phase works in 2017-18. Refinements to the design has delayed predicted expenditure on construction.

Building Asset Renewal - Revote Requested – \$561,096

Building Asset renewal works were substantially completed.

- A revote of \$498,921 is required for air conditioning works at the Joan Sutherland Performing Arts Centre and the Penrith Regional Gallery.
- A revote of \$62,175 is required for the refurbishment of Hickey's Lane canteen, which is scheduled for September 2017.

Ched Towns Facility Embellishments - Revote Requested - \$21,441

The construction of the sand slit drainage to the northern half of the southern fields at Ched Towns Reserve has been completed. The remaining project budget will complement a Federal

Government grant from its Community Development Grant Program to upgrade floodlighting from 50 lux to 100 lux and improve the existing canteen.

Climate Adapted People Shelters Project - Revote Requested - \$37,328

This grant funded project was due for completion by end of the current financial year, however unexpected project delays will result in an extension to the delivery of the bus shelter by the end of the first quarter of 2017-18 with all monitoring and reporting to be completed by February 2018. Approval from the funding body for this extension has been provided.

Community Safety Program - Revote Requested - \$29,212

The current Community Safety Plan is drawing to the end of its term and officers are currently awaiting new guidelines to be developed by State Government to steer the creation of the new plan. Unexpended funds from 2016-17 are requested for use in the development of the next Community Safety Plan. This plan is required to be eligible to receive grant funds for community safety projects.

Councillor Portal - Revote Requested - \$18,720

The councillor portal is the primary tool used for communicating with councillors, and is used to distribute business papers, memorandums, and other critical information to Councillors. It is envisaged that the portal will be expanded into the future including the further introduction of online forms to allow councillors to submit and have them processed faster, and workflows to be developed to improve efficiency for staff. The revote of \$18,720 is for further enhancements to the portal to ensure its usefulness and viability going forward.

Cranebrook Wetlands & Cumberland Plains - Revote Requested - \$92,090

Practical completion for Wetland 156 achieved. Currently in planting establishment and maintenance period before final handover in August 2018. Revote required for the bird hide and viewing platform. Contracts for both the bird hide and the viewing platform were awarded in May 2017 and both are being manufactured. The bird hide will be completed by 31 July 2017 and viewing platform is to be completed in September 2017. (Project has additional funding being revoted in an operating project also).

Erskine Business Park Improvements - Revote Requested - \$46,437

Delays were experienced in the design and tendering phases of this project due to redesign work and engagement with other governing bodies. Therefore, the remaining funds in this project will not be expended until the 2017/18 financial year with a current estimated completion date of June 2018 for the construction and ongoing security and establishment period.

Erskine Park Footpath Construction - Revote Requested - \$100,000

A total length of 2.39 km paved footpath has been constructed in Swallow Drive and Peppertree Dr, Erskine Park as part of the Erskine Park OSMP. The revoted funds are for an additional length of 425 meter paved footpath work that has commenced in Swallow Drive and is expected to be completed in July 2017.

Floodlight Upgrade Myrtle Road - Revote Requested - \$31,690

Due to significant periods of wet weather in March the contractor was delayed in undertaking work at Myrtle Road which resulted in an extended project time period. Delays have also occurred in realising an energy connection with the energy supplier.

Grounds Redevelopment - Andrews Road Baseball Complex - Revote Requested - \$4,525

Delays have been experienced with the project to extend the field of play at Andrews Road baseball complex as a result of:

- the need to enhance designs during the course of the project
- wet weather
- removal of sub surface material
- repair of a recycled water pipe.

Project is expected to be completed in August 2017.

Kingsway Sporting Complex and Blair Oval All Weather Athletics Facility - Revote Requested - \$38,122

Project is on hold pending confirmation of State Government transport infrastructure corridors. Remaining archaeological investigations being undertaken.

Library Special Purpose Projects –Building - Revote Requested - \$19,826

Not all the funds were spent from this budget as a partial refurbishment of Penrith Library scheduled for March was postponed. The majority of the refurbishment will be funded by City Assets however these remaining funds were to be used to purchase any additional furniture and fittings required. The refurbishment has now been rescheduled to 2017/18 financial year and the remaining funds will be revoted and spent on the Penrith Library refurbishment then.

Neighbourhood Renewal - Revote Requested - \$39,670

Funding has been allocated to support improved outcomes for the Penrith Mayoral Challenge playground delivery in Cambridge Park and the Parkitects playground improvements in Oxley Park. Construction of both playgrounds will be completed by end December 2017.

NSW Bike Plan River Cities Program - Revote Requested - \$726,952

Stage 1 Jane Street SUP between Castlereagh Rd and Westfield Penrith intersection completed with exception of signs and lines. Nepean Ave and Peach Tree Creek are both under investigation. Further path works in Tench Avenue continuing as funding permits.

Park Improvements - Skylark reserve Erskine Park - Revote Requested - \$8,082

The main upgrade works have been completed. The contractor has now moved into a maintenance role for the next 40 weeks to ensure the establishment of all plant materials.

Penrith CBD - Permanent Triangle Park Design - Revote Requested - \$651,071

Revote required due to delay in tender whilst underground services issues were resolved.

Penrith CBD Drainage Upgrade Program (LIRS) - Revote Requested - \$995,673

Delays due to the contractor entering into voluntary administration. Administrators have committed to completing the project. Progress is being carefully monitored.

Pool Car System - Revote Requested - \$10,000

This project has a revote required as it has run over two financial years. The remaining funds are required to complete the purchase of the hardware necessary to run the new system efficiently and effectively.

Rid Squad - Technology Project - Revote Requested - \$9,456

The Western Sydney Regional Organisation of Councils (WSROC) has advised the Western Sydney Regional Dumping Squad (WSRID) of access to \$65,000 in funding to instigate an illegal dumping project. The WSRID squad have chosen to pilot a Drone project which will involve the operation of a drone over nominated locations within the operational boundaries of both WSRID and WSROC to identify illegal dumping and illegal landfilling offences. Identified offences will be prosecuted where sufficient evidence is found. So far, funds have been expended on training on staff and equipment. The amount revoted is required to fund additional equipment to finalise the drone project.

Roads Reconstruction - Revote Requested - \$225,843

A total of 22,184 square metres of road pavement have been reconstructed under this program in 2016/17. A revote is required for works on Andrews Road, Penrith. 45% of the job was completed in 2016/17, with the remainder deferred until the developer had completed their works.

Roper Rd Fields Lighting & Signage - Revote Requested - \$62,500

Works have been delayed due to the availability of the preferred contractor. The project is now scheduled to be completed by mid-August 2017.

Rural Fire Service Equip-Grant Funded - Revote Requested - \$583,203

The fire fighting vehicles allocated to Penrith by the RFS are delivered as they become available from the manufacturer. The revote is due to the vehicles being ordered by the RFS but will not be available for delivery until later in 2017.

Sharepoint Project - Revote Requested - \$96,511

Sharepoint implementation partner has now been successfully selected through the RFQ process. Development is now underway for the replacement of the Council Intranet with the new Sharepoint Staff Portal. Funds are revoted to the new financial year to enable the continuation of this Project.

Parks Asset Renewal Program - Revote Requested - \$228,647

- Sportsground Field Lighting Parker St Athletics - Revote Requested - \$115,000
- A revote is required due to the contractor being engaged but unavailable until mid-July 17 to commence on site.
- Sportsground Field Lighting Peppertree Reserve - Revote Requested - \$113,647
- Revote is required due to the project being required to go through the tender process following the allocation of additional funds via a grant. Tender applications are currently under consideration, and works will be carried out in 2017-18.

State Black Spot Program - Revote Requested - \$479,087

Revote is due to additional funding for the Richmond Road and Cooper Street, Penrith intersection being sought from the State Government in order to facilitate additional construction work and ensure pedestrian protection. Works have since commenced, however this added approval time to the project substantially, as additional RMS funding was required from the State Asset Branch, due to pavement improvements required.

Urban Drainage Construction Program - Revote Requested - \$486,933

Recent prolonged wet weather and delivering other priority projects such as Temporary Carparks has put the Urban Drainage Construction Program behind schedule, and funds will need to be revoted to 2017-18 for completion of programmed works for 2016-17.

Waste Avoidance Signage in Parks - Revote Requested - \$15,000

Revote is required as project was delayed due to capacity to resource and finalise message for public display. The Project will be finalised in the first quarter of the 2017/18 financial year.

Operating Projects

Cleaning Review - Revote Requested - \$36,297

In seeking to improve levels of facility presentation for the community, a review of cleaning operations is being undertaken across Council's 38 Neighbourhood Facilities, Council's Civic Centre and St Marys Centre, Penrith Library and St Clair Library. Audits of all facilities are being undertaken and a detailed report identifying effectiveness of service delivery and service outcomes will be compiled by the end of September 2017.

Cranebrook Wetlands & Cumberland Plains - Revote Requested - \$33,202

Practical completion for Wetland 156 achieved. Currently in planting establishment and maintenance period before final handover in August 2018. Revote required for the bird hide and viewing platform. Contracts for both the bird hide and the viewing platform were awarded in May 2017 and both are being manufactured. The bird hide will be completed by 31 July 2017 and viewing platform is to be completed in September 2017. (Project has additional funding being revoted in a capital project also).

Economic Initiatives Projects - Revote Requested - \$56,231

A revote is required for the Penrith Health and Education Precinct (PHEP) and Living Well Structure Plan economic initiatives projects. Over the past year the PHEP key stakeholder group have been working together to develop a new action plan for the precinct to grow jobs and attract investment. This work has been delayed while the group attains sign-off by the Minister for Western Sydney and respective Ministers for health and education for the foreword to the plan. Funds are required for finalisation and launch of the PHEP 2017-21 Action Plan which should be completed by October 2017.

The first stage of the Living Well Structure Plan project was delayed as the team refined the scope and timeframe for delivery to align with the Property Development Advisory Panel (PDAP) meeting schedule. The input of the PDAP was required to endorse moving forward with developing the Structure Plan. The work is now progressing and nearing completion with work expected to be completed by the end of August 2017.

Investigate Grant Funding Opportunities - Revote Requested - \$25,000

All relevant grant funding opportunities have been pursued. Financial Services Team has completed investigations into the use of the \$25k project allocation funding. The funds will be utilised to maximise Grant Income through identification of highest potential grant opportunities and training of relevant staff throughout the organisation. The project will be further developed and implemented in 2017-18 by the Financial Services Team.

Library Digital - Revote Requested - \$3,636

A revote is required due to the vendor not delivering on the required additional digital storage for the Library Management System. This digital storage will now be purchased in the next financial year.

Library Special Purpose Projects-Promotion - Revote Requested - \$3,204

Costs related to the establishment and running of the Pop Up Library were lower than expected. Revoted funds will be required for promotional material and activities in 2017-18.

Louise Petchell Learning for Sustainability Scholarship - Revote Requested - \$2,539

Due to the Scholarship being offered on a calendar year there are difficulties with phasing expenditure to align with the financial year. In addition, it is proposed that unallocated funds from 2017 will be rolled over to 2018 to assist with delivery.

Make your Mark - Revote Requested - \$21,000

Council is currently creating videos to create an employment brand to attract candidates to work for our organisation. These videos are about 50% complete with filming still under way. This project is expected to be completed by August 2017 and will complement our recruitment and onboarding system.

Mama Lana - Revote Requested - \$12,220

Revote required as original location of new bin infrastructure require relocation. This was undertaken in accordance with Council engineering section and will be completed by the end of the first quarter of 2017/18.

Measuring Deterrence and Amenity - Revote Requested - \$19,560

This project is funded from Better Waste and Recycling Fund. The consultants were made available through WSU and determined the scheduling of the project, as a result a revote is required. It is anticipated this project will be finished in this first quarter of 2017-18.

Neighbourhood Renewal Projects (AREAS) - Revote Requested - \$11,922

Delays in our partnership with Western Sydney University and barriers to recruiting suitable businesses for the research project GAP FILLER has resulted in a number of project activities being pushed back to the July - September 2017 quarter. This project can be delivered in this new time frame and activity is currently under way including business surveys and planning for focus groups.

Operation Bounce Back - Revote Requested - \$9,640

Operation Bounce Back is a grant-funded project which involves raising awareness around vehicle security. Funding for this project was received late in the last quarter of the 2016-2017 financial year. As a result all project activities and reports have been delayed and will be finalised in the first quarter of 2017-18.

Penrith Litter Prevention - Nepean Hospital Surrounds - Revote Requested - \$9,874

This grant-funded project involved the installation of litter bins, 'Hey Tosser' campaign signage and cigarette butt bins around the Nepean Hospital precinct. The project funds need to be revoted due to delays experienced caused primarily by wet-weather. The project funding is also underspent due to the cost of litter bins being significantly less expensive than initially quoted.

Regentville Hall Improvements - Revote Requested - \$104,527

Council is working in partnership with Nepean Food Services and the NSW Government to build a standalone freezer room adjacent to Regentville Hall (which is where this community service provider is based). There were delays in the final design process that resulted in a redesign in order to comply with Building code of Australia, NSW Food Handling standards and disability access requirements. The DA has now been approved and tenders are now being sought. It is anticipated that the result of the tender process will be reported to Council for their approval in late August 2017. Construction should commence in September and is estimated to take approximately 12 weeks to be completed.

Responsible Pet Ownership eLearning - Revote Requested - \$5,000

Council received grant funding of \$10,000 from the Office of Local Government to develop an E-Learning program. Council's in kind contribution to the program was \$5,000 to assist with the de-sexing of animals, this program is due for completion by the end of September 2017. This program is currently under development and is due for completion and will be available through councils web site and also on other devices. An incentive for completion of the program will be council offering subsidised animal de-sexing for Responsible Pet owners through a local vet after they successfully complete the on line E-learning course.

Road Safety Project - Revote Requested - \$9,567

Slight delay in road safety grant funding expenditure. Projects are in advanced stages of planning and will be finalised by 31 July, 2017.

Scores on Doors - Revote Requested - \$4,000

Council incorporated the NSW Food Authority's Scores on Doors Program into Council's existing Food Safety Program from 1 July 2016. This year we have been exploring options to improve online access to these ratings for the community. Otherwise, this specific action has been completed. The revote is required for a final piece work required on the promotional activity which includes the website and mobile apps.

Sporting Club Subsidies - Revote Requested - \$20,000

The subsidy provided to the Nepean Football Association has been included in a grant application to the NSW Government's and Football NSW's 2015 Asian Cup Legacy Fund grant program for the purpose of field and amenity upgrades at Cook Park. The closing date for applications was 24 February 2017 with a determination on successful applications still to be announced. The project at Cook Park cannot commence until a grant announcement is made.

Strategic Research and Planning - Revote Requested - \$25,000

Council undertakes biannual Customer Satisfaction Survey. Due to resourcing issues the survey commenced later than planned and, although interviews will be complete by 30 June, analysis will be ongoing into July. A revote of 50% of the project cost (\$16,665) is required to cover this work. An additional revote of \$8,335 is required to cover final design and printing costs for the IPR documents.

The Village Café - Revote Requested - \$12,946

The Village Cafe is an exciting and innovative project that aims to support better health outcomes for older residents living in the North St Marys community. The project has been initiated from funds received by state government and was launched only a few weeks before the end of the financial year. The project is ongoing for 10 months as a pilot.

Urban Design (AREAS) - Revote Requested - \$55,997

This project assists in the delivery of a range of urban design outcomes across the city including the Penrith City Centre. Some funds were unspent this year as a result of delays in the city improvement works and following changes to staff resources. These funds will be revoted for delivery of activities and events to support the relaunching of the western end of the Penrith City Centre following the completion of the Triangle Park and to support the delivery of an 'Arcades Strategy' including wayfinding.

Website Maintenance - Revote Requested - \$12,414

Website upgrades are almost complete, however the final stage of work has not yet been completed by the contractor. Funds are required to be revoted as final payment has not yet been made due to non-completion of the final stage.

Exceptions – No Revote Required

POSR Project - East Ward Urban Renewal Project

Changing project priorities have resulted in the team being unable to substantially progress the next stage of the Open Space Reinvestment Project in East Ward. The project will be given priority status in 2017-18, with key milestones to be achieved prior to the end of the Financial Year. The funds will be returned to the reserve.

Economic Initiatives Resourcing

The funds relate to the recruitment of 2 temporary staff in the Economic Initiatives team. The Economic Initiatives team is actively pursuing filling these positions with the recruitment process scheduled to be completed by September 2017. The funds will be returned to the reserve.

Actions

3.2.1d Undertake the Kerb and Drainage Construction Program

Revote Requested - \$493443 - Several projects deferred to 2017/18 as staff were required to work on Queen Street St Marys upgrade as a high priority project.

4.2.6a Continue the work of the Steering Committee, comprising

Negotiations continuing in relation to the modification of the Voluntary Planning Agreement to facilitate the funding and construction of the Link Road.

5.1.1a Undertake a proactive inspection program of new residential release areas, focused on development consent conditions that are relevant to environmental performance

5.1.1b Undertake a proactive inspection program of high risk industrial premises, aimed at preventing diffuse and point source pollution incidents

Between November 2015 and September 2016, a proactive education/compliance program to identify and prevent potential pollution issues in the industrial and new release residential areas in Penrith City was undertaken. The aim of the campaign was to give Penrith Council a better understanding of potential pollution issues and levels of non-compliance with development. The

proactive audit program has been suspended in light of funding and resourcing. There has now been a shift in focus to reactive compliance given the large volume of compliance matters. The program will recommence once resources permit.

5.1.1c Develop and distribute educational material to promote and support Council's proactive inspection programs (new residential releases and existing industrial)

The educational program for the proactive program has been suspended in light of funding and resources and a focus on reactive compliance. The education program will recommence once resources permit.

COMMUNITY OUTCOMES

OUTCOME 1 WE CAN WORK CLOSE TO HOME



The message from our community about planning was they would like more jobs close to home, particularly for young people.

Of our 83,465 employed local residents, close to 52,000 travel to work outside the local government area. Our population is growing faster than the number of jobs available in the region, so residents will have to travel longer distances (increasing travel costs and time away from family) to find work. This can affect the wellbeing of our community, and the health of individuals within it. Our aim is to support a balanced local economy delivering local jobs.

Council operates within a regional economy affected by national and international trends and events. Outcome 1 looks at how we (government,

partners and Council) attract strategic investment, facilitate employment diversity and growth, promote job clusters and encourage local workforce skills and training so that we can be more resilient to changes in regional, national and international economic circumstances. It is also about providing our residents with a variety of employment opportunities.

Key growth industries in our region are health and wellbeing; arts/ culture/ communication; sustainability; logistics; innovation and manufacturing; finance and business. We need to target these industries to improve the number and diversity of jobs available, and build on the retail, hospitality and manufacturing opportunities that already exist.

The draft Metropolitan Strategy to 2031 aims for an additional 37,000 jobs, by 2031, in the West Sub-region. Council has a more aspirational goal for an additional 40,000 jobs in our City alone, by 2031 to reduce the gap between our number of workers and available jobs. An additional 2,663 jobs were delivered in the City between 2006 and 2011. Significant collaboration between all levels of government and business is required if we are to meet the employment demands of our community.

STRATEGY 1.1 – DIVERSIFY THE REGION'S ECONOMY AND ATTRACT INVESTMENT, PARTICULARLY TARGETING NEW AND EMERGING EMPLOYMENT SECTORS

Service Activities

- 1.1.1 Build on our partnerships and alliances to achieve shared aspirations for the City's future
- 1.1.2 Market the City through campaigns that build on its strengths and identity
- 1.1.3 Utilise Council's property portfolio to stimulate growth and development opportunities in the City Property
- 1.1.4 Drive delivery of the Penrith progression Action Plan Penrith Progression
- 1.1.5 Work with partners to create a more sustainable economy for Penrith and the region

Achievements:

- Penrith Health and Education Precinct (PHEP) vision refreshed and Action Plan prepared, with the PHEP Leadership Committee engaging Zadro to develop a branding and marketing strategy, including brand guidelines, toolkit and 12-month roll out plan.
- A submission on the draft West District Plan and Towards Our Greater Sydney 2056 was submitted to the Greater Sydney Commission (GSC) on 31 March 2017, on behalf of the

PHEP Leadership Committee. The submission covered the areas of planning, transport, infrastructure, funding and delivery for consideration to support and encourage the growth and expansion of PHEP.

- In the City Centre, Penrith Progression identified six opportunity precincts to deliver the vision of Penrith Progression to transform the City Centre and deliver jobs of the future. Significant progress was achieved in planning and reimagining a number of these precincts to realise Council's bold vision. The Property Development Advisory Panel is helping us to shape the City Centre and deliver jobs for the future. In summary the key achievements are:
 - Living Well Precinct (Precinct 2): Reserve Street Expression of Interest (EOI) complete and commercial terms negotiations in progress for a premier aged care facility by award winning Greengate Development Pty Ltd. A Structure Plan exercise has also commenced for the Living Well Precinct in accordance with Penrith Progression.
 - Union Road site (adjoining Precinct Two): Union Road Request for Proposal (RFP) in progress for redevelopment of Union Road car park site (including provision of 1,000 additional public parking spaces and a mix of residential, office and commercial uses)
 - Community, Cultural + Civic (Precinct 5): A thorough constraints/opportunities analysis is underway for the Carpenters Site, which will provide certainty regarding site access and relocation of electricity transmission lines, facilitating development of the site.
- Completion and launch of the Night Time Economy Strategy on 6 April 2017.
- In terms of promotion there has been an increase across all channels, between 1 January and 30 June 2017, specifically:
 - eNewsletter subscribers: An increase of 9% from 1,231 subscribers to 1,337 subscribers
 - Social media: 11% increase in Facebook likes and 14% increase in twitter followers
 - An 11% increase of PenrithNewWest.com page views, from 7,616 page views to 8,425 page views.
- Significant work has progressed on drafting the Western Sydney City Deal, which includes the local government areas of Camden, Campbelltown, Fairfield, Hawkesbury, Liverpool, Penrith, the Blue Mountains and Wollondilly. The City Deal brings together all three levels of government in a collaborative partnership to realise the potential of Sydney's outer west – supporting a region that is more liveable and more productive. The focus of the City Deal is on: an increase in infrastructure investment; a program of employment and investment attraction to support the development of the region; improving housing affordability; improved environmental and liveability outcomes; and coordination between governments to deliver regulatory reforms that better integrate infrastructure, land use, housing and environmental planning decisions to facilitate growth. The final City Deal is expected in the second half of 2017.
- Continued investment facilitation has seen more than \$3.5 billion in development applications determined in Penrith in the past five years and another \$2 billion in current applications.

STRATEGY 1.2 – SECURE INFRASTRUCTURE THAT IMPROVES ECONOMIC OPPORTUNITIES FOR EXISTING AND NEW BUSINESS

Service Activities

- 1.2.1 Develop and implement a program of advocacy that targets the delivery of key infrastructure and regional employment growth

Achievements:

- Council continues to advocate strongly to State and Federal Government departments in relation to delivery of a North South rail link and the future Western Sydney. The Western Sydney Rail Alliance, founded by Penrith and Liverpool Councils, to demonstrate the economic and liveability benefits of a more connected Western Sydney region, is leading a second phase of advocacy. Council representatives met with key Federal and State Ministers on several of occasions to discuss community concerns and aspirations for North South rail and Western Sydney airport.
- In April, the State Government began consultation on the proposed design for widening to Mulgoa/Castlereagh Road. The State and Federal Governments have allocated \$100m to Stage 1 of the works between Jeanette Street, Regentville and Blaikie Road, Jamisontown.
- Council made a submission to Transport for NSW's Future Transport Strategy consultation outlining key transport issues for Penrith and the region.
- Significant consultation is currently underway in relation to transport in Western Sydney including the Joint Scoping Study on Rail Needs in Western Sydney, and M9 and M12 corridor investigations along with the Greater Sydney Commission led Future Transport Strategy.

STRATEGY 1.3 – SUPPORT AGRICULTURE AND LOCAL FOOD PRODUCTION AS A SIGNIFICANT CONTRIBUTOR TO THE REGION'S ECONOMY

Service Activities

- 1.3.1 Contribute to the health and wellbeing of the City's community

Achievements:

- Health Action Plan signed with Penrith Health Network (PHN) and Local health District (LHD). This is a unique agreement to work towards the health and wellbeing of people in the Penrith area signed on 10 May 2017. It focuses on health promotion and the prevention and early intervention of health issues. The Health Action Plan is a commitment between the organisations to collaborate at both the strategic and operational levels on the work being done together.
- Seniors Festival activities included a nutritional cooking demonstration to encourage healthy eating, and a gym demonstration to help with balance, flexibility and heartrate.
- Council participated in Heart Foundation Heart Week at St Clair.
- A Men's Health Week event was held with Nepean Men's Shed and St Clair Men's Shed. Activities included a question and answer session with a local General Practitioner, and a presentation by LikeMind. This was a partnership between Nepean Blue Mountains Penrith Health Network (NBMPHN), LikeMind and the Men's Sheds.
- The Village Café was launched in June in partnership with Community Junction, Uniting, Westcare and Councils Neighbourhood Renewal team. The aim of the project is to increase social connections and physical health via health checks, access to healthy food and being more active.

STRATEGY 1.4 – PROVIDE ACCESS TO EDUCATION AND TRAINING TO IMPROVE RESIDENTS' ABILITY TO TAKE ADVANTAGE OF CURRENT AND FUTURE EMPLOYMENT OPPORTUNITIES

Service Activities

- 1.4.1 Deliver high quality children's services
- 1.4.2 Support families with young children through advocacy programs
- 1.4.3 Implement education and participation programs for identified target groups
- 1.4.4 Deliver quality library services that respond to the community's information and leisure needs

Achievements:

- 100% of Council's Children's Services have been rated as meeting or exceeding the National Quality Standard. This is an outstanding result for services managed by the Cooperative as nationally only 69% and in NSW, only 61% of children's services are meeting or exceeding the standard. This is a good indicator of the high quality being delivered.
- Council's long day care centres have operated at 93% of capacity, an indicator of their demand in the community.
- Demand for after school care has exceeded expectations in most sites. Children's Services opened two new out of school hours services in January and April at Braddock and Werrington County Public Schools respectively with two further services on school grounds planned for later in 2017.
- Refurbishment of the Emu Plains library building to accommodate Emu Village Out of School Hours (OOSH) was completed during the reporting period including the construction of a new playground.
- Following a strong advocacy campaign, during this reporting period Children's Services was advised that federal Children and Parenting Program (CAPPS) stream funding has been extended to June 2018. This funding will enable Children's Services to continue:
 - to provide responsive, targeted, integrated best practice programs for families including family support and build the capacity of educators in supporting vulnerable families.
- engage youth workers in its out of school hours services specifically to work with children aged 10-12 years focussing on building relationships, targeting activities and the environment for this age cohort and building the capacity and confidence of other staff to work with this age group.
- The strong Children's Services music partnership with Nordoff Robbins continued during this period. It has been extended to include:
 - educator workshops and ongoing mentoring to ensure the longevity of music within the curriculum.
 - a music program during Seniors Week.
- The 'Intergen' project involving the local Men's Shed was a great success, working with Council's out of school hours services to make billy carts, which were then put to the test in a community event.
- Paint Penrith REaD (PPR) has continued to be alive and vibrant during the period of review. 30 Children's Services educators attended the sixth national early literacy conference in Katoomba in May 2017.
- The Imagination Library, a free book delivery program in North St Marys, Oxley Park and Colyton has had solid uptake.
- The Digital Help Desk staff have assisted with over 2,500 digital help enquiries and served over 1,500 customers.

- The number of Free Tech Savvy Seniors classes run at Penrith Library increased from one per week to two per week in the last quarter. These classes introduce, and assist in digital technology and applications.
- The three library branches Penrith, St Marys and St Clair all provide word processing, internet and printing facilities as well as free access to Wi-Fi for all customers to use.

Challenges:

- Changes to the National Quality Framework and the Children's Services Regulations will come into effect in October 2017.

OUTCOME 2 WE PLAN FOR OUR FUTURE GROWTH



Managing growth emerged as the biggest issue of concern to our community through our engagement program. Generally, residents accepted that Penrith would grow, but wanted to make sure the things that make Penrith special are not lost, and that the necessary services and facilities grow with the population.

Outcome 2 seeks to ensure our City's future urban growth protects our rural lands, respects our heritage and provides housing choice that meets community needs with regard to supply, variety, type, design quality, sustainability and affordability without compromising the character and amenity of our neighbourhoods. Council's plan is for an additional 25,000 homes in the City between 2006 and 2031. Between 2006 and 2011, an additional 2,583 homes have been delivered in the City.

It is also important that services, facilities and infrastructure are provided in time to meet the

needs of a growing population.

The Penrith Infrastructure Strategy has identified that \$4 billion worth of infrastructure (social and physical) is required to support past and planned growth in the City.

STRATEGY 2.1 – FACILITATE DEVELOPMENT THAT ENCOURAGES A RANGE OF HOUSING TYPES

Service Activities

- 2.1.1 Deliver timely assessment of development in accordance with statutory requirements
- 2.1.2 Deliver timely assessment, regulation and certification of development and building work in accordance with statutory requirements
- 2.1.3 Facilitate quality development that contributes to a growth regional City
- 2.1.4 Advocate Council's position and respond to planning legislation, building certification and related policies of Government
- 2.1.5 Provide engineering advice for development applications, strategic planning and policy development
- 2.1.6 Plan for and facilitate delivery of release areas and urban renewal in the City

Achievements:

- 277 Construction Certificates issued and 1,896 Building Inspections undertaken. Major Construction Certificates and inspection programs relate to an eight storey mixed use development at 206-212 Great Western Highway, Kingswood and the restaurant complex on Tench Avenue Jamisontown.
- 1,343 development applications were received, with 1,349 development applications assessed within the 2016-17 financial year. There is an increasing trend in other application types including modifications, reviews and extensions with total application submissions being 1,715 and 1,573 applications determined. The value of development remains high with over \$1 Billion of works determined in 2016-17. This is reflective of continuing growth through Residential Flat Building, Mixed Use and Town House construction within the Local Government Area (LGA).
- A total of 126 pre-lodgement meetings and 29 Urban Design Review Panel meetings were conducted for major development proposals in 2016-17. Examples of major proposals

reviewed for key sites include Mixed Use and Residential Flat Building developments within the Penrith Central Business District, Health and Education Precinct and St Mary's Town Centre.

- Recent changes to pre-lodgement processes have enabled the facilitation of more regular meetings and quicker issue of technical advice within one week of the scheduled pre-lodgement discussions.
- Changes to Council's Urban Design Review Panel processes has also sought to increase the availability of electronic reviews to expedite the issue of further advice in preparation for the lodgement of a Development Application.
- In 2016-17, the Development Engineering team assessed 701 engineering referrals relating to development applications.
- Development Engineering have updated the referral response process together with standard conditions to meet specified time frames. Response times have been dramatically improved resulting in improved services to other Council departments.
- The NSW Government amended state Environmental Planning Policy (Penrith Lakes Scheme) 1989 on 20 January 2017. We are waiting for the NSW Government to engage us on the planning for the proposed urban area, which first requires the resolution of flood risk evacuation constraints.

Challenges:

- Maintaining inspection regime with competing staff demands for development assessment.
- Electronic lodgement of applications will be facilitated by the implementation of the NSW Planning Portal project being rolled out by the NSW Government. The roll out date for this initiative is not yet confirmed.
- Recent amendments to Council's Development Control Plan 2014 with respect to waste management has created significant challenges to achieve on site collection targets as per Council's Waste Management Guidelines without undermining pursuit of design excellence. This has resulted in extensive consultation with applicants and Council's Waste Management and Traffic Management Teams to balance requirements for on-site collection and the delivery of innovative design that provides an attractive and positive contribution to the public domain for the life of the development.
- The requirements of the Apartment Design Guide which differ substantially from the preceding Residential Flat Design Code provide increasing challenges in the delivery of solar access and ventilation compliance for high density development sites where side setbacks cannot be met without lot consolidation. The suitability of the sites will necessitate a review of current minimum lot size requirements within Council's planning instruments.
- Continued input into the development of planning policy by the State Government with competing staff demands
- The Department of Planning's cessation of the e-housing code and implementation of the e-planning portal for online lodgement is proving a challenge.

STRATEGY 2.2 – PROTECT THE CITY'S NATURAL AREAS, HERITAGE AND CHARACTER

Service Activities

- 2.2.1 Maintain a contemporary framework of land use and contribution policies, strategies and statutory plans
- 2.2.2 Undertake priority planning projects and statutory processes that contribute to Penrith's role as a Regional City
- 2.2.3 Facilitate quality development that contributes to a growing regional City

Achievements:

- The Incentives clause LEP was made by the Department of Planning and Environment on 23 June 2016 for five of the 11 key sites nominated in the LEP. The remaining seven key sites have been deferred from the plan to resolve regional flood evacuation.
- The Erskine Park reclassification planning proposal was exhibited, including a public hearing, and the Council endorsed the planning proposal in June 2017 and is to be sent to the Department of Planning and Environment for finalisation.
- The Union Road reclassification planning proposal was endorsed by Council on 10 April 2017 and sent to the Department of Planning and Environment for finalisation.
- A project steering group has been established to guide future development applications and infrastructure delivery within the Sydney Science Park.
- 92-96 Victoria Street Werrington Planning Proposal to rezone land from R3 Medium Density to R4 High Density received a Gateway Determination from the Department of Planning and Environment to go to exhibition subject to satisfying certain conditions relating to flooding.
- Tender awarded for the Erskine Business Park Improvements.
- Council's Heritage Committee met bi-monthly and has actively contributed to discussion regarding current issues and applications, provided advice to Council through recommendations on Local Heritage Funding and promoted community awareness of the City's heritage assets.
- Council continues to access grant funding from the NSW Department of Environment and Heritage, which supports both the Heritage Advisory Service, and the Heritage Assistance Fund.
 - The Heritage Advisory Service undertook approximately 60 site visits to provide advice on potential developments affecting heritage buildings, contributed to pre-lodgement advice and provided comments on approximately 66 development applications.
 - The owners of ten heritage properties in the LGA were able to access funding through Council's Heritage Assistance Program to assist them in undertaking conservation works on their properties, the total amount allocated in this period being \$19,000.
- Council met with heritage advisors of other Western Sydney Councils on six occasions through the Heritage of Western Sydney (HoWS) group. The group worked to produce a smartphone application as a joint Council project to promote tourism in the area and raise awareness of Western Sydney's early settlement history and contribution to the country. The APP was officially launched in Heritage week, April 2017. It has included 20 sites that predate 1,850 from each Council area involved being Penrith, Camden, Liverpool and Hawkesbury.

Challenges:

- Continue to secure the same level of funding from the Office of Environment and Heritage to assist in the operation of Council's Heritage Programmes, particularly the Heritage Advisory Service at the current levels.

STRATEGY 2.3 ENSURE SERVICES, FACILITIES AND INFRASTRUCTURE MEET THE NEEDS OF A GROWING POPULATION

Service Activities

- 2.3.1 Maintain a contemporary framework of land use and contributing policies, strategies and statutory plans
- 2.3.2 Respond to and influence planning legislation and related policies of government
- 2.3.3 Develop and implement a program of advocacy that targets the delivery of key infrastructure and regional employment growth

Achievements:

- Council prepared a submission to the Draft West District Plan on 31 March 2017 and continues to actively participate in the Greater Sydney Commissions Technical Working Groups for the District Plan. As part of the District Planning submission, a submission was made on the Metropolitan Plan: Towards A Greater Sydney.
- Continued engagement with the Department of Infrastructure and Regional Development (DIRD) to update Council on airport activities and the process for designing future flight paths.
- Council continues to participate in a Steering Group with the Department of Planning and Environment (DP&E), Transport for NSW and Liverpool City Council, planning for future land uses within the Western Sydney Priority Growth Area.
- Council made submissions to:
 - the State Environmental Planning Policy (Infrastructure) Amendment 2007 Review and the Draft State Environmental Planning Policy (Education Establishments and Child Care Facilities) 2017.
 - the NSW Government's proposals to update the Environmental Planning and Assessment Act 1979.
 - the Draft West District Plan.
- Construction on a new multi storey commuter car park at Penrith Station is underway, anticipated to open in late 2017. Council also advocated for temporary parking to be made available during the construction to replace lost spaces.

OUTCOME 3 WE CAN GET AROUND THE CITY



Our community has told us they would like a strong focus on improving roads, public transport, footpaths and cycleways to reduce traffic congestion and enhance liveability and access around the City.

Most of our journeys rely on the road network, as the railway line crosses the city east to west but does not provide any north south links. Our original townships grew up along the railway, but the past 30 years of growth has spread out from these areas, isolated from public transport and therefore reliant on cars. Of Penrith's workforce and close to 52,000 travel to work outside the local government area. They rely on cross-City and cross-regional travel to get to work and this can be difficult with the existing public transport network.

An integrated shared pathway network is important in improving connections across the City and encouraging people to walk and cycle. Existing footpaths along the Nepean River and other major creek systems (Ropes Creek and South Creek) provide great opportunities for walking and cycling. Council will keep working with developers to deliver shared pathways for new communities which are linked to public open space, schools, shops, community facilities and public transport.

The efficient movement of freight is a key factor in building a strong economy. Currently, freight and passenger trains compete to use the same rail infrastructure and both are therefore constrained. Not only is expansion of the current railway network needed, but future rail corridors connecting Penrith to the north and south must be preserved before the opportunity is lost.

Outcome 3 targets the delivery of effective transport options for passengers and freight in the City and the region by Council and other levels of government.

STRATEGY 3.1 – SECURE AN EFFECTIVE PUBLIC TRANSPORT NETWORK

Service Activities

- 3.1.1 Develop and implement a program of advocacy that targets the delivery of key infrastructure and regional employment growth
- 3.1.2 Advocate and provide advice on all modes of transport services, parking and facilities

Achievements:

- The submission was made to the Roads and Maritime Services (RMS) regarding the Mulgoa Road/Castlereagh Road Corridor Upgrade Preferred Option.
- Council is developing an Advocacy Framework to support the newly developed Community Plan and have continued to advocate for key infrastructure including North South Rail, widening of Mulgoa Road, increased express rail services and more commuter parking.

Challenges:

- Continue to participate with RMS to ensure the best outcome for this project.

STRATEGY 3.2 – PROVIDE A SAFE, EFFICIENT ROAD NETWORK SUPPORTED BY PARKING

Service Activities

- 3.2.1 Construct, manage and maintain Council's roads, drains, bridges and paths
- 3.2.2 Provide designs and plans for Council's parks, buildings, roads and drains
- 3.2.3 Manage the delivery of Council's major infrastructure projects
- 3.2.4 Provide a certification service for development related civil assets
- 3.2.5 Optimise the efficient use of car parking spaces in the Penrith City Centre
- 3.2.6 Provide technical advice on traffic issues and plan for the delivery of traffic, shared paths, bicycle and bus shelter facilities
- 3.2.7 Manage programs and initiatives that improve road safety, efficiency, and the parking network
- 3.2.8 Advocate and provide advice on all modes of transport services, parking and facilities

Achievements:

- This year Council:
 - resurfaced or reconstructed 265,000m² of road
 - rejuvenated another 85,000m² of road pavement
 - constructed temporary car parks in the Penrith CBD as the commuter carpark north of Penrith Station is being expanded and the Penrith Railway station precinct is being upgraded
- Major infrastructure projects were programmed to meet delivery and stakeholders expectations. Additional project management staff were engaged to undertake RMS/Australian Government funded projects. Progress of projects was continually monitored.
- In 2016-17, engineering approvals were above expectations by \$7,000 whilst inspections were above expectations by over \$200,000.
- The issuing of electronic infringement notices has resulted in efficiency gains in the Rangers parking team.
- Edwards Place car park out performs other car parks in the Penrith CBD by 30-40% due to the installation of the electronic parking sensors.
- Completion of all planning work, design and consultation, for the delivery of traffic, shared user path and bus shelter facilities.
- Continued significant investment (grant funding) to address accident Black Spots across our road network.
- All Local Traffic Committee actions have been attended to over the quarter, with work for projects completed in time and to budget.
- Continue to participate with Economic Initiatives team in the preliminary transport assessment for the Union Road car park site for a potential developments and future decked carpark to accommodate 1,631 car parking spaces for the preparation of Request for Proposal.
- The implementation of 23 additional two-hour car parking spaces in Allen Place car park.

Challenges:

- To meet every growing community expectation for improved facilities in line with our developing City.
- The increasing impact of commuter parking on the limited parking supply within the Penrith City Centre.

STRATEGY 3.3 – IMPROVE THE CITY'S FOOTPATHS AND SHARED PATHWAY NETWORK

Service Activities

- 3.3.1 Construct, manage and maintain Council's roads, drains, bridges and paths
- 3.3.2 Provide technical advice on traffic issues and plan for the delivery of traffic, shared paths, bicycle and bus shelter facilities

Achievements:

- Annual path paving program completed. A total of 3.53km of path has been constructed utilising Council funds.
- Work for projects listed within the Shared Use Path Special Rate Variation (SRV) budget line have progressed as expected with matters reported to Local Traffic Committee (LTC), reported for community consultation and scheduled for construction accordingly.
- The installation of three new Bus Shelters.

STRATEGY 3.4 – IMPROVE CRITICAL CROSS REGIONAL TRANSPORT CONNECTIONS

Service Activities

- 3.4.1 Develop and implement a program of advocacy that targets the delivery of key infrastructure and regional employment growth
- 3.4.2 Advocate and provide advice on all modes of transport services, parking and facilities
- Council continues to advocate strongly to State and Federal Government departments in relation to delivery of a North South rail link and the future Western Sydney Airport a rail line between the South West and North West growth centres, via the airport and connecting with the Western line. Council has promoted North South Rail as a structuring element of the Western Sydney City Deal, critical to delivering new town centres, employment and housing.
- Continue to participate with Development Services and provided traffic and transport commentary to be included in the Council submission for to the Environmental Impact Statement for The Northern Road Upgrade between Mersey Road Bringelly and Glenmore Parkway, Glenmore Park. The commentary focused on the key issues such as; road infrastructure including intersection upgrades, bus shelters, and truck layby areas.

STRATEGY 3.5 – SECURE AN EFFICIENT, INTEGRATED AND SUSTAINABLE FREIGHT NETWORK

Service Activities

- 3.5.1 Develop and implement a program of advocacy that targets the delivery of key infrastructure and regional employment growth
- 3.5.2 Advocate and provide advice on all modes of transport services, parking and facilities

Achievements:

- Significant consultation is currently underway in relation to transport in Western Sydney including the Joint Scoping Study on Rail Needs in Western Sydney, and M9 and M12 corridor investigations along with the Greater Sydney Commission led Future Transport Strategy.
- Council made a submission to Transport for NSW's Future Transport Strategy consultation outlining key transport issues for Penrith and the region.
- Council continues to advocate for freight line services.

OUTCOME 4 WE HAVE SAFE, VIBRANT PLACES



Outcome 4 recognises the importance our community places on feeling safe in our neighbourhoods and having clean, welcoming and vibrant public places. This covers both the physical aspects of our public domain – lighting, paving, somewhere to sit that is shady in summer and protected in winter – with the social aspects - restaurants, activities, events and festivals. It's about the neighbourhoods we live in and the places in the City we use and visit.

The character of our City has in part been shaped by its location, natural settings, rural landscapes and the Nepean River. It has also been shaped by a great lifestyle, close-knit community and family-friendly environment. The rural areas of the City provide opportunities for agricultural activities and rural-residential living. The urban areas are mostly residential supported by local shopping centres, schools and parks.

The balance of rural and urban areas is what makes us different and shapes our identity.

The City's three key major centres are the Penrith City Centre, St Marys Town Centre and Kingswood Specialised Centre. There are around 20 local shopping centres and five rural villages in the City with a number of smaller clusters of shops. Our centres offer a range of community services, retail, commercial, residential, educational, entertainment and cultural activities.

As the City grows our lifestyle needs change, but residents told us it was important to them that the character and sense of place in our centres and neighbourhoods is retained. Council is planning and implementing public domain projects to renew the Penrith City Centre, St Marys Town Centre and Kingswood Specialised Centre. It is working to activate the public areas adjacent to the River (E.g. Tench Reserve) and improve the connection from the Penrith City Centre to the Nepean River. Council has several programs that focus on revitalising the older established areas of the City.

STRATEGY 4.1 – IMPROVE OUR PUBLIC SPACES AND PLACES

Service Activities

- 4.1.1 Manage the construction, renewal and maintenance of Council's buildings and facilities
- 4.1.2 Implement the Building Asset Renewal Program
- 4.1.3 Manage and maintain cemeteries under the care and control of Council using adopted Plans of Management
- 4.1.4 Manage and maintain the City's sports grounds, parks and open space
- 4.1.5 Implement the Parks Asset Renewal Program
- 4.1.6 Manage trees across the City
- 4.1.7 Maintain a Community Safety Plan for the City
- 4.1.8 Provide security services to Council property and public areas
- 4.1.9 Provide designs and plans for Council's parks, buildings, roads and drains
- 4.1.10 Manage the development of master plans and designs for Council's assets and public domain
- 4.1.11 Manage the delivery of Council's major infrastructure projects
- 4.1.12 Provide advice on development proposals for streetscape improvements, parks and buildings
- 4.1.13 Improve levels of public safety and amenity across the City through quality public space maintenance

- 4.1.14 Liaise with state and federal government agencies to reach agreements to delivery enhanced presentation and amenity of their property and infrastructure visible from public spaces
- 4.1.15 Implement the Public Amenity Replacement Program
- 4.1.16 Protect public lands and community facilities, and enforce compliance
- 4.1.17 Manage companion animal ownership

Achievements:

- Maintenance of Council facilities to ensure maximum availability for use with a focus on upgrades that incorporate energy efficiency; improved whole of life costs and compliance with relevant legislative and building code requirements.
- Undertaking numerous upgrades to facilities during 2016-17, including completion of the annual paint program, with the addition of the Judges Place carpark to the program.
- 2016-17 has seen the commencement of a new lawn section at Penrith Cemetery providing an additional 132 lawn burial sites and the completion of a new memorial garden providing an additional 98 gardens ashes sites. Tree planting, further seating, installation of more water taps and signage are further improvements completed in all cemeteries this financial year.
- A Council appointed consultant is currently preparing a Cemetery Strategy Review and Cemetery Masterplans for all cemeteries. The completed Review and Masterplans will provide the future way forward for all cemeteries under Council's care and control.
- Delivery of the ongoing program of scheduled and reactive maintenance designed to ensure that all sportsgrounds, parks and open space are fit for purpose and support a broad range of sporting, recreational and community uses.
- Continued delivery of the Parks Assets Renewal Program, ensuring that all parks assets are contemporary, fit for purpose and meet community standards.
- During 2016-17 six playgrounds were upgraded at:
 - Lyons Park, Emu Plains
 - Smith Park, Castlereagh
 - Pamela Parade, Leonay
 - William Street, Cambridge Park
 - Burnett Street, Penrith
 - Skylark Reserve, Erskine Park
- Council installed:
 - upgraded lighting at the Kingsway Rugby League and Cook Park
 - tiered seating at Leonay Oval
 - new shelters at Jamison Park off-leash dog area
 - fishing deck in Regatta Park
- During the year, Council managed 1,572 requests for the management of trees on public land and 848 requests for the management of trees on private land under the provisions of Council's Tree Preservation Order.
- The Community Safety Plan continues to be maintained across the City, with:
 - regular Community Safety Partnership Meetings held
 - Federal funding for CCTV installations in High Street, Penrith and Queen St, St Marys completed

- regular safety audits undertaken and recommendations made to ensure CPTED principles are followed
- Completion of 1,837 graffiti removal jobs totalling 24,269 m² during 2016-17, with 95% of jobs completed within three business days.
- A new security contract commenced in 2016-17, with Nepean Regional Services now providing Security services.
- Designs are complete for the next stage of shared path in Tench Reserve and designs are progressing for future stages.
- Designs are complete for a drainage gully restoration to wetland in Leonay
- Designs have been prepared for playground upgrades in Claremont Meadows, Castlereagh, Emu Plains and Kingswood.
- Programming of major infrastructure projects to meet delivery and stakeholder expectations. Additional project management staff were engaged to undertake RMS/Australian Government funded projects.
- Provision of landscape design advice to the Urban Design Review Panel and individual development applications in many locations including Penrith and St Marys' centres, Erskine Business Park, Andrews Road and the Nepean Hospital precinct. Development Assessments assessed in new release areas include Caddens, Thornton, Jordan Springs East, Mulgoa Rise and Sydney Science Park.
- Council's Public Domain Maintenance service continues to provide quality public space cleansing and maintenance services seven days per week across the City with:
 - 309 public laneways mowed and cleaned each month
 - 90km of industrial streets and City Centre public car parks swept each night (six nights per week)
 - over 16 tonnes of little litter collected and disposed of from across the City between December 2016 and June 2017
- Agreement reached with the RMS whereby their maintenance contractor (Downer Mouchel) will undertake litter control works within the whole road reserve of the 10km length of Mulgoa Road between the Glenmore Parkway intersection and the Wallacia township.
- Continued regulatory function delivery by Rangers to:
 - deal with unhealthy/overgrown properties in a reasonable timeframe.
 - conduct heavy vehicle truck parking enforcement after hours and on weekends.
 - monitor weight limited roads.
 - remove and process abandoned vehicles in public areas.
 - monitor obstructions on public roads and road related areas.
- The introduction of the Waste Ranger positions has complimented the general Ranger positions and Regional Illegal Dumping (RID) Squad in removing illegally dumped rubbish throughout the Penrith area, and has increased compliance by property owners, tenants and real estate agencies in relation to dumped waste.
- Rangers engaged in a successful Environmental Protection Authority (EPA) project "Hey Tossler" campaign and were able to target popular fast food franchises and drivers tossing litter from vehicles.
- Companion Animal Officers attended numerous educational events throughout the year and presented responsible pet ownership and animal safety information to the community

- Held the Bi-annual free micro-chipping days in September and March at Jamieson Park, with 300 animals permanently identified. These animals will have a follow up as part of the Registration program to ensure the owners register their pets with Council.
- Developed a redesigned Dangerous/Menacing/Dog brochure with updated legislative information and requirements. This education brochure will be distributed and events, education days and to dog owners.
- Council were successful with grant funding from the Office of Local Government to develop an E-Learning package for Responsible Pet Ownership.

Challenges:

- Continue to provide interment options for the local community.
- Ongoing levels of litter and illegally dumped larger items found within public open space areas across the City.
- Rangers are finding it a challenge to effectively conduct all services in light of the significant growth in the LGA, particularly in residential development.

STRATEGY 4.2 – GROW AND REVITALISE OUR CENTRES AND NEIGHBOURHOODS

Service Activities

- 4.2.1 Manage neighbourhood facilities using adopted management practice
- 4.2.2 Implement the Neighbourhood Facilities Improvement Program
- 4.2.3 Support the revitalisation of Penrith City Centre, St Marys Town Centre and other key identified places in the City
- 4.2.4 Engage the community in identified priority established areas of the City
- 4.2.5 Work with the community to deliver priority infrastructure and activation projects in identified established areas of the City
- 4.2.6 Utilise Council's property portfolio to stimulate growth and development opportunities in the City
- 4.2.7 Manage the development of master plans and design for Council's assets and public domain

Achievements:

- Hosted 16,371 events in the Council's 38 neighbourhood facilities. This included 14,871 regular events/bookings, 1,075 private function events/bookings, and 425 casual events/bookings.
- Approximately 474,001 people participated in these events.
- A total of 169 community groups, organisations and/or businesses use Council's neighbourhood facilities on a regular basis.
- For the 29 Council managed neighbourhood facilities the Neighbourhood Facilities team:
 - Coordinated the annual Expression of Interest process for 149 regular hirers to ensure equitable access to Council's neighbourhood facilities.
 - Facilitated an average of 27 function bookings each week.
 - Conducted 987 pre/post event inspections.
 - Conducted 15 Work Health Safety (WHS) inspections.
 - Facilitated a total of 162 viewings of St Marys Memorial Hall
 - Provided a caretaker service for 86 private events, 14 Council activities/events and 46 casual events held at St Marys Memorial Hall.

- Assisted other Council departments with the setup of activities held throughout the LGA.
- Contract managed eight cleaning contractors and provided operational support at St Clair Library, St Marys Library and Queen St Building.
- Supported and resourced two volunteer management committees (S355) and two community development organisations who manage eight neighbourhood facilities on behalf of Council.
- Supported and resourced community organisations who have care, control and management of other council properties including University of 3rd Age and Arms of Australia.
- Other work completed by the Service includes:
 - Input into design, management and operation of Jordan Springs Community Hub
 - Ongoing review of Neighbourhood Facilities Service
 - Ongoing research into new model of neighbourhood facility provision
- Council's electronic booking management software system is now in use for all neighbourhood facilities including externally managed facilities.
- Council continues to support the revitalisation of the St Marys Town Centre through the delivery of the Streetscape Improvement Program in Queen Street. Whilst the project has experienced significant delays, officers continue to work with the Town Centre Corporation to develop a strategic and targeted program of activities to support local traders.
- The improvement and development of a viable night time economy continues to be a key priority in the Penrith City Centre. The launching of the Night Time Economy Strategy earlier this year has received positive feedback from a range of retailers and businesses in the City Centre.
- The Neighbourhood Renewal Program continues to engage with residents across a range of communities on issues of importance to them. North St Marys Matters (#NSMM) has had a steady growth of residents and a core group of regular participants committed to the group. Residents have identified a range of issues in the area of community safety in particular. The exploration of the responses took place in the Collaborative meetings, including the development of the Glow Youth Engagement event.
- Extensive engagement with residents in Oxley Park has been underway in the second half of the last year to understand their concerns and the issues that are being generated by significant growth and development in the area. This has resulted in a number of immediate responses to better address issues of concerns. Completed engagement for a Local Charm project to enhance the Sydney Street shops with delivery to be in the first half of 2017-18.
- Engagement is ongoing with Team Colyton and the Day Street Local Charm project has resulted in a number of public space enhancements at the Colyton West shops as a result of engagement with business and property owners. These enhancements included installation of street furniture and trees, a refresh of the planter containers and footpath painting.
- Engagement of young people in co-design of neighbourhood facilities through mechanisms such as the Mayoral Youth Challenge continues to deliver positive outcomes and results in the design and improvements of local spaces across identified neighbourhoods.
- The Cranebrook Access Project was a significant achievement with Council working collaboratively with residents to achieve significant access improvements and pedestrian safety outcomes in Cranebrook. The project, inspired by the advocacy of local residents living with mobility restrictions, made improvements to footpaths and pram ramps as well as providing accessible bus shelters and a number of traffic calming and pedestrian safety devices.

- The designs for Triangle Park, Penrith are complete, together with necessary drainage upgrade designs.
- Designs are continuing for the High and Riley Street public domain upgrades, which includes kerb extensions, tree planting, new paving and street furniture.

Challenges:

- The budget for each playground renewal within the pilot Penrith Mayoral Challenge program has exceeded the allocated \$100,000. Council officers are currently working on proposals for adaptations to the program to allow greater funding and outcomes to be made available for any future projects.

OUTCOME 5 WE CARE FOR OUR ENVIRONMENT



Our community have told us that protecting our river, creeks, waterways and bushland areas is important. They also want to be supported to use materials, energy and water resources efficiently.

One of Penrith's defining attributes is our natural environment including the beautiful waterways and stunning mountain views. Penrith has a diverse range of native species and ecological communities and contains approximately 17% of the remnant vegetation of the Cumberland Plain. This is the highest proportion within any council area. Penrith is also unique in that significant areas of remnant native vegetation occur on private land outside conservation reserves.

Council is the steward of approximately 1,271ha of open space with an estimated 274ha of natural areas which have biodiversity value. To manage our environment for future generations we must balance growth with the need to preserve our natural environment, support agriculture and build on our local fresh food production and other rural activities.

A significant proportion of the City has the potential to be affected by flooding, especially along the Nepean River and South and Ropes Creeks. We are also likely to experience more severe weather events, in the coming years, such as heatwaves, storms and bushfires which will place additional demands on emergency services.

Heat is particularly an issue for Western Sydney, and Council is looking at ways to 'cool-down' the City. Council continues to lead by example in terms of reducing energy, waste, water use, and discouraging illegal dumping. Council has implemented energy and water savings plans, and installed efficient technology in Council owned properties.

The introduction of the full organics collection and composting service to households in our urban areas in 2009 has seen resource recovery rates increase from 20% to 65%. Council is committed to improving sustainable practices. We buy back compost produced from recycled organics for use in parks, gardens and playing fields.

We also deliver education and awareness programs to help our communities reduce their energy and water use and encourage them to live more sustainably. Caring for our environment seeks to achieve a healthier, better protected and well managed environment that responds to a changing climate.

STRATEGY 5.1 – PROTECT AND IMPROVE OUR NATURAL AREAS, THE NEPEAN RIVER AND OTHER WATERWAYS

Service Activities

- 5.1.1 Provide regulatory service to the community targeting unauthorised land use and development, whilst promoting environmental best practice
- 5.1.2 Manage and maintain Council owned natural areas
- 5.1.3 Facilitate community involvement in bushland management
- 5.1.4 Contribute to the protection and enhancement of the City's natural environment
- 5.1.5 Collaboratively manage illegal dumping across Western Sydney (RID Squad)

Achievements:

- Continued management of Council owned natural areas by controlling noxious and environmental weeds to minimise weed seed spread. A section of the Nepean River at Leonay is having intensive primary weed control by Commonwealth funded Green Army teams. School groups have also assisted with buffer planting at various sites across the City.

- During the last quarter, Council assessed 57 applications/referrals for new On Site Sewage Management (OSSM) systems or alterations to existing systems, issued 682 operational approvals and conducted 17 OSSM systems inspections. 293 applications/referrals were assessed for new OSSM systems or alterations to existing systems, and 938 operational approvals were issued and 117 OSSM systems were investigated or audited during 2016-17.
- Continued management and monitoring of the performance of the Leachate Management System (LMS) at the Gipps Street Reserve (former landfill site) to meet its environmental performance obligations including the protection of South Creek. Work has continued to ensure Council meets its statutory obligations for the site including:
 - Weekly site inspections
 - Managing contracts for regular maintenance of the treatment cell area, pump maintenance and remote monitoring of the site through cameras and alarms
 - Quarterly water sampling to ensure Leachate is being appropriately treated
 - Meeting Sydney Water Tradewaste Agreement requirements
 - Investigation of any water discharges and how they can be rectified or managed
 - Engaging contractors to carry out landfill gas monitoring
 - Near completion of the reconstruction of the North side treatment cell
- Council continued to work towards improving biodiversity outcomes for the City through a number of activities including carefully assessing the biodiversity impact of development proposals, community engagement and advocacy.
- Development application referrals continued being assessed in line with Councils Water Sensitive Urban Design Policy, which requires measures to improve stormwater quality and reduce potable water consumption.
- Council continued to manage the Cranebrook Wetland and Bushland Restoration grant project at Mountain View Reserve.
- Council continued to investigate and respond to customer requests and incidents requiring environmental investigation and response.
- Council continued to assess approximately 650 plus environmental referrals per year to support the Development Assessment Service and ensure best environmental practice and appropriate protections measures are implemented during development of the City.
- During 2016-17, the RID Squad conducted 1,820 investigations and issued 183 penalty notices with a value of \$250,000.
- The Environmental Protection Authority (EPA) have confirmed funding for the RID Squad for the next four years. Penrith City Council and all member Councils that currently include The Hills, Cumberland, Fairfield and Blacktown have prepared a draft funding agreement for approval.

Challenges:

- Getting more volunteers. Protection of endangered vegetation communities from vandals, illegal vehicular entry and household and garden rubbish dumping.

STRATEGY 5.2 – SUPPORT OUR COMMUNITIES TO LIVE MORE SUSTAINABLY AND USE RESOURCES WISELY

Service Activities

- 5.2.1 Contribute to the protection and enhancement of the City's natural environment
- 5.2.2 Implement a coordinated program of community engagement activities
- 5.2.3 Manage resource recovery and waste collection services
- 5.2.4 Deliver education and communication programs

Achievements:

- Work also continued with the Greater Sydney Local Land Service and Mulgoa Landcare in relation to the installation of a fauna crossing rope bridge between the Glenmore Park biodiversity corridor and Mulgoa Nature Reserve. This project commenced in June and should be completed in July 2017.
- At the Mountain View Reserve:
 - A Bush Trackers event was held in May supported by NSW National Parks Discovery Rangers. Over 35 students from the Lakes Christian College Cranebrook participated in the event. A bush-walking map was designed and produced as part of the program, which can be used to promote Mountain View Reserve to the community.
 - The installation of Ten Habitat Boxes to complement the grant funded works at the site. These boxes will provide homes for native hollow dependant fauna such as microbats, possums and parrots.
 - Fabrication and installation of interpretive signage and public artwork as part of the Cranebrook Wetland and Bushland Restoration grant project.
- This quarter two schools participated in the Catchment Tour program, which engages local students on water quality issues and the impacts of stormwater pollution. As part of the tour at Hickeys Lane Reserve, planting of about 320 native trees was undertaken.
- Council has implemented a range of activities and events as part of a coordinated program to assist our communities to build their understanding of sustainability, and adopt more sustainable behaviours. This has included:
 - attendance at community events and activities including the Creature Performance series hosted by the Joan Sutherland Performing Arts Centre during the April school holidays
 - World Environment Day activities
 - a TeamColyton event in June 2017
- Council has been an active supporter of Earth Hour since its inception in 2007 with this year's focus being on what Council has achieved in the last ten years. Council facilities participated by switching off their lights for the event and Council also held a screening of 'Solar Car – UNLIMITED' the Western Sydney Solar Car Team project documentary at Penrith Library. This event was held in conjunction with Earth Hour and the Sydney Sustainable Living Festival.
- This period also saw the continuation of the Sustainability e-News to our online mailing list, which continues to grow, promoting local events and activities. The Sustainable Times newsletter for schools also continues to be provided to all local schools each term, along with attendance at the Hawkesbury and Penrith Environmental Education Network meetings which are attended by teachers and other educators from the Penrith LGA.
- Council provides waste services to households and the community, with the collection of 56,000 organics bins, 42,000 garbage bins and 33,000 recycling bins from the kerbside each week. Bins from unit complexes are serviced directly from the bin storage area with 4,254 garbage collections and 2,052 recycling collections completed weekly.

- The Resource Recovery Field Team continue to identify households having difficulties in sorting their waste and providing tailored education and feedback to enable them to participate in this positive community behaviour.
- The uptake of clean up collections has increased significantly with more residents booking clean ups. However, Council has negotiated with Suez to increase the number of clean up trucks and crews from two to five, to accommodate the clean ups requested and to minimise wait times despite high demand. This has seen a reduction of wait times from up to eight weeks back to a two-three week wait.
- 2,341 vehicles attended the Electronic Waste drop off events in September 2016 and February 2017 at Jamison Park South Penrith. Approximately 97 tonnes of electronic waste was collected for recycling into new products.
- Assessment of DAs for subdivisions, multi-unit dwellings and residential flat buildings has seen significant improvements to waste planning through implementation of the Waste Development Control Plan and supporting Guideline Documents. This has allowed for integrated internal waste infrastructure, on site truck loading facilities, waste storage rooms and heightened urban design and amenity outcomes. Resulting in heightened efficiency, safety and amenity of future developments across Penrith.
- The Domestic Waste Working Group (DWWG) continues to work in close collaboration with a number of consultants to undertake research and investigations into innovative waste management practices and the current market. The Penrith Waste Strategy was reviewed in 2016-17. The strategy has been drafted and presented to the DWWG for commenting. In addition a Draft Regional Alliance Waste Strategy has been developed and presented to the respective Council members (Blue Mountains, Hawkesbury and Penrith City Council). The document is currently being reviewed for commenting.
- Council continued the Waste Education program providing communication channels and information using a number of methods to engage with the community and to encourage resource recovery behaviours.
- Since the introduction of the small E waste recycling stations in November 2015, 959kg of batteries, CD's, DVD's, light globes and mobile phones have been diverted from landfill and recycled.
- Council's free Penrith Waste Champion App has been downloaded by over 4,000 residents, providing reminders on what bins to put each week, as well as information about drop off days and other events.
- In January, Council changed the bin collection day of approximately 17,000 households to balance collection zones and provide improved services to the community. Letters and personalised calendars were posted separately to all affected households and further communications were undertaken with bins stickered advising residents of the changes. The change ran smoothly, with minimal disruptions, and the expected outcome of balanced collections across the week has been achieved.
- Over 2,000 residents attended Council's World Environment Day festival, with most staying at the event for over 30 minutes and enjoyed stalls featuring resource recovery, sustainability, repair and reuse. The waste collection trucks were a feature of the event, many residents had a turn to empty a bin, with many commenting on how the experience would change how they presented their bin.
- Average daily tonnages of recycling increased from 80 to 150 tonnes per day during the two weeks of additional services.
- The recycling drop off service at the Civic Centre saw 194 residents bringing cardboard and recyclable containers to Council for collection and recycling. 1,980kg of cardboard and 2,370kg of recyclable containers were collected through this program.

STRATEGY 5.3 – MINIMISE RISKS TO OUR COMMUNITY FROM NATURAL DISASTERS

Service Activities

- 5.3.1 Support emergency services and other agencies in preparing for and responding to emergencies
- 5.3.2 Manage infrastructure and plant to ensure volunteers are provided with adequate resources
- 5.3.3 Provide a strategic framework to manage floodplains and inform land use policy
- 5.3.4 Ensure contemporary modelling of stormwater systems and provide technical advice on floodplain and stormwater issues
- 5.3.5 Identify opportunities to respond to a changing climate

Achievements:

- During 2016-17 the Penrith Local Emergency Management Plan was prepared by the Penrith Local Emergency Management Committee (LEMC) and was adopted by the Regional Emergency Management Committee (REMC).
- To facilitate the preparation of floodplain risk management plans flood studies are undertaken according to likely flooding severity. Flood studies have been completed for:
 - Penrith CBD catchment
 - St Marys (Byrnes Creek) Catchment
 - Little Creek Catchment
 - College, Orth and Werrington Creek Catchment
 - South Creek catchment
- This period has seen continued focus on implementation of the Cooling the City Strategy including collaboration with other Western Sydney councils through the 'Turn Down the Heat' regional forum held at Parramatta in March 2017.
- Resourcing also continues to be allocated to Council's active participation in the Resilient Sydney project, which looks to identify key risks for Metropolitan Sydney and develop a Resilience Plan to address these risks into the future. Council's participation in this project is key to ensuring that issues relevant to Penrith, and Western Sydney more broadly are well represented.
- This period has seen the adoption of the Terms of Reference for the Resilience Committee, and the appointment of four community and four professional representatives to the Committee, to work alongside the three appointed Councillors. The first meeting of the Committee is scheduled for July 2017.
- Progress has also continued on the Global Covenant of Mayors for Climate and Energy with Council awarded the second milestone badge under the program for completion of an independently verified city wide emissions inventory and climate hazard assessment. The next stage of the process will focus on the completion of a detailed risk assessment, adoption of city wide emissions targets and development of an action plan.

Challenges:

- Limited funding for flood studies (grants and matching funding) will mean that completion of all studies is a long term project.

OUTCOME 6 WE ARE HEALTHY AND SHARE STRONG COMMUNITY SPIRIT



Outcome 6 focuses on messages from our community about the importance of encouraging health and wellbeing, as well as community pride and a sense of belonging. This was identified as the main reason why residents choose to stay in Penrith. Council seeks to celebrate our heritage, cultural diversity, build social inclusion and foster creativity, encouraging the participation and contribution of all people in the City.

Penrith has a proud community spirit and that is part of how we live and celebrate our achievements. Partnership, openness and a positive approach are what enable us to come together and achieve shared goals.

Council provides health, cultural and community programs and events for residents and priority groups to bring people together, make social connections and encourage community wellbeing. We actively support non-government community service providers and are responsible for food safety and hygiene in local eateries and restaurants.

Council has a number of libraries which provide hubs for access to information and life-long learning. We have a number of regional arts, entertainment and cultural facilities including the Joan Sutherland Performing Arts Centre, the Penrith Conservatorium of Music, the Q Theatre, and the Penrith Regional Gallery and Lewers Bequest. Major sporting venues include the Sydney International Regatta Centre the Penrith Whitewater Stadium, as well as the Penrith Panthers complex.

Council provides quality sports fields, parks and playgrounds which offer a range of recreational and social opportunities for our community. Penrith has a strong and proud sporting tradition, with a higher than average participation rate. Council provides venues for sports such as athletics, cricket, rugby league, soccer, baseball, netball, softball, tennis, swimming and touch football. Council's facilities provide opportunities for residents and visitors to the City to be physically active and improve their health.

STRATEGY 6.1 – PROVIDE OPPORTUNITIES FOR OUR COMMUNITY TO BE HEALTHY AND ACTIVE

Service Activities

- 6.1.1 Manage and maintain the City's sports grounds, parks and open space
- 6.1.2 Resource and implement social programs that contribute to community wellbeing
- 6.1.3 Contribute to the health and wellbeing of the City's community
- 6.1.4 Deliver quality library services that respond to the community's changing need for information and leisure
- 6.1.5 Manage sport and recreation facilities, programs and services
- 6.1.6 Provide and maintain sport and recreation facilities that meet community needs
- 6.1.7 Advocate for sport and recreation venues and services for the City
- 6.1.8 Support sport and recreation partners and networks

Achievements:

- Council continued to provide an ongoing program of scheduled and reactive maintenance designed to ensure that all sportsgrounds, parks and open space are fit for purpose and support a broad range of sporting, recreational and community uses.
- During the second half of the year, Council supported and implemented a number of community funding and social programs that have made an important contribution to capacity building and community wellbeing.

- 12 local registered clubs participated in the 2017 Penrith ClubGRANTS Category 1 round, which opened in late March. Specialised support was provided to organisations to assist them with the online application process and project development. The 145 applications have been assessed for eligibility. The decision on successful grant recipients will be made in the first quarter of 2017-18.
- The Community Assistance Program (CAP) provides local community organisations with the opportunity to apply for small grants to support their service delivery to residents of the City. Council staff continue to assess CAP applications for the rolling component and during the second half of the year; small grants were allocated to St Thomas Anglican Church, Westcare, Adele House, Touched By Olivia, Pink Sari Inc., Enosis and Rid4Dis for a range of community projects and activities. The total amount distributed during the 2016-17 financial year under the CAP Rolling component was \$7,856 for eight projects.
- Following the implementation of the NSW Disability Inclusion Act (2014), Council is required to undertake Disability Inclusion Action Planning by mid-2017. During the second half of the year, Council officers finalised a set of priority actions in the four key focus areas; liveable communities, attitudes and behaviours, systems and processes and employment. The priority actions have been incorporated in Council's Delivery Program 2017-2021 and will be implemented as part of day-to-day business over the next four-year period to make Penrith more accessible and inclusive for everyone including people with disability.
- Council has continued supporting the No Boundaries disability arts group, which is attracting new members and has participated in a number of local exhibitions.
- The CCD service has also joined with Council's Neighbourhood Renewal program in developing the Village cafe project in North St Marys. Funding for this initiative was received from the NSW Government's Liveable Communities program, which supports health and wellbeing initiatives for residents over 50 years of age.
- During 2016-17 Council delivered on its Food Safety Program by:
 - having 834 registered food businesses
 - completing 936 primary food business inspections and 350 reinspections (Approximately 154 primary food business inspections and 89 reinspections were completed during this quarter)
 - issuing 354 approvals for temporary events by Council's Temporary Event and Mobile Food Safety Program
 - issuing 69 temporary food stall approvals this quarter
 - investigating 34 food complaints this quarter and a total of 141 food complaints were investigated for the year
 - introducing of the 'Scores on Doors' program
 - introducing of protein swabs to our inspection program to get a better indication of hygiene of food premises
 - working with NSW Food Authority Officers on a joint project focused on retail bakeries looking at the use of raw egg in butters and mayonnaise
 - delivering education (including three newsletters and three food handler seminars including a seminar with a Mandarin translator)
- During 2016-17 Council delivered on its Public Health Program by:
 - Inspecting 114 cooling towers and 11 warm water systems, as well as 24 reinspections and five directions being issued as part of the Legionella Safety Program.

- Inspecting 112 registered businesses as part of the Skin Penetration Safety Program. Council issued four improvement notices and one prohibition order as a result of the inspections. A skin penetration seminar was also carried out and a newsletter to all registered businesses.
 - Inspecting 17 registered businesses under the Swimming Pool/Spa Program. Five reinspections were completed and one prohibition order and one improvement notice were issued.
 - Council participated in NSW Health's Arbovirus Surveillance and Mosquito Monitoring Program. Our participation extended to four sites including sites at Werrington, Emu Plains, Glenmore Park and Castlereagh. 88 mosquito traps were put out and collected with samples sent to Westmead Hospital for analysis.
 - 26 public health, environmental, or food safety DA referrals were assessed this quarter with 118 for the year.
 - Completion of all scheduled inspections for 2016-17 for Food Safety including successful implementation of the Food Authority's Scores on Doors rating system. Food Safety Newsletters were sent to all food businesses. A Food Handler seminar was also conducted.
- Council's Environmental Health team also received awards from Environmental Health Australia (EHA) in September 2016 recognising performance and achievements. This included awards for team of the year and professional student of the year.
 - The library has 46,000 active members and this past year we have loaned out 514,000 items (this figure includes both physical and digital items) and over 545,000 people visited our library branches.
 - Established a 'pop up' library in this past year to promote our services and increase membership. The pop up library has featured at a number of community events and venues. The program has been a great success with 6,547 new members.
 - The digitisation of local documents this year has included amongst other items, the PMC [Penrith Municipal Council] Land Transfers for 1908-1919 and for 1932-1938; documents related to the Llandilo Bushfire Brigade, 1951-1980; and the PMC Valuation book 1909-1910. The book, Dharug and Dungaree, and the Roger Colless glass plate collection have also been digitised. This ongoing digitisation project is ensuring the availability of these records beyond the library walls.
 - Council continues to work with the Nepean District Tennis Association following the recent upgrades to the court surfaces by:
 - supporting the introduction of the automated lighting control system
 - regular meetings with Nepean District Tennis Association to discuss activation of the site and future facility improvements continue
 - continuing to progress with the introduction of Tennis Australia's new online booking and access system at Werrington Tennis Courts. (Emu Plains Tennis Centre's new online booking and access system continues to grow in popularity with the courts being used for approximately 1,000 hours per month)
 - Completed community initiated grant funded capital works projects:
 - Doug Rennie floodlights
 - Chameleon Drive netball courts resurfacing
 - Sherringham Reserve multi sports court installation
 - Gow Park floodlight upgrade
 - Leonay Oval seating installation

- Monfarville Reserve batting cage light installation
- Samuel Marsden Baseball fencing upgrades, road riding facility canteens and outdoor riding arena
- Planning and design, consultation and quotations have progressed for:
 - Weir Reserve pontoon upgrade
 - Peppertree Reserve and Myrtle Road Reserve floodlight upgrades
 - Andrews Road second baseball diamond extension
 - Parker Street long jump run up
 - Harold Corr Oval and Eileen Cammack Reserve seating installations
 - new active open space areas in the new release areas of Sydney Science Park, Luddenham, Caddens Release Area Active Open Space and the St Marys Release Area Regional Open Space
- Delivery of two renovated sports ground canteens at Mark Lecce Oval and Eileen Cammack Reserve.
- Delivery of the active open space at Mulgoa Rise, Glenmore Park. This has provided the community with new facilities including amenities, canteen, storage, change rooms, unisex change rooms, and new fields (including one main, two modified and four mini fields).
- Completed an expression of interest process for first use of the Village Oval and Northern Road Ovals in Jordan Springs, eight applications were received. It is anticipated that the fields will be ready for hand over in early 2018.
- Completed stages 1-3 of works on the Sports, Recreation, Play and Open Space Strategy 2017. This included community consultation, ten pop up workshops, two sports summits, and one community forum. 468 community online surveys were received as well as 62 sports, recreation and club submissions.
- Completion of a review of the potential for the City to host district, regional, national and international events at sports and recreation venues, and consideration an implementation plan is under way.
- Submitted three grant applications to the NSW Government's 2015 Asian Cup Legacy Fund Program. A determination on the applications is yet to be received. The projects include field and amenity upgrades at Cook Park; field reconstruction, floodlight and canteen upgrades at Andromeda Drive Reserve; floodlight and canteen upgrades at Eileen Cammack Reserve.
- Council has provided 20 travel assistance donations during this period to athletes and performers representing NSW or Australia.
- Continued engagement and advocacy with other levels of Government, sporting groups and the community to ensure sporting facilities are meeting the needs of the community and the area. Activities including summits and workshops.
- Working with Rowing NSW and the local river users to work through the development of the Centre of Excellence for Women's Rowing, it is anticipated to be complete by the end of September 2017.

Challenges:

- Following the excessive rain experienced in March 2017 a range of concurrent floodlight failures affected a number of key sites in the City including; Cook Park, Jamison Park Soccer and Netball, Kingsway North and South, Woodriff Gardens and Grey Gums Junior Oval. These failures have affected most sites for an extended period, in most cases more than ten weeks. Council officers worked with affected clubs to best accommodate alternative measures for training and competitions during the extended period of disruption.

STRATEGY 6.2 – ENCOURAGE SOCIAL CONNECTIONS AND PROMOTE INCLUSION IN OUR COMMUNITY

Service Activities

- 6.2.1 Implement education and participation programs for identified target groups
- 6.2.2 Develop effective responses to the social impacts of growth, redevelopment and change
- 6.2.3 Coordinate events and engage with a broad range of community partners, including other levels of government, to build community capacity
- 6.2.4 Facilitate and resource community services networks to support social cohesion
- 6.2.5 Liaise with Aboriginal organisations and residents to develop initiatives that contribute to community strength
- 6.2.6 Conduct and support a program of events

Achievements:

- Enrolments in Council's children centres by children with an Aboriginal background has increased. This is due to the work undertaken by the Children's Services SAACS (Supporting Aboriginal Access to Children's Services) program, which is funded by the Indigenous Advancement Strategy (IAS).
- Support and participate in the rollout of the NDIS (National Disability Insurance Scheme). Council's children services have over 100 children with high ongoing support needs and disabilities enrolled across all service types.
- Over 200 families have attended Council's Mobile Playvan service across the different sites and community events and festivals.
- Completed a number of social impact assessments for major developments. Provided social planning advice for development applications including places of worship, boarding houses, childcare centres, and a youth and community centre.
- Council and Lend Lease continued to work together to progress the construction of the Jordan Springs Community Hub with completion of construction due in October 2017.
- Delivered a comprehensive program of civic and community events throughout the year that helped to showcase the City. The program included 62 events, with highlights being; the official opening of the Civic Arts Precinct Mondo, the Real Festival, the annual civic reception for the Victor Chang Cardiac Institute School Science Awards, 2017 Australia Day Awards Dinner, Ripples Splash Pad opening, Ausburn Reserve Plaque unveiling, the Primary and Secondary School Leaders receptions and the launch of the Village Café in North St. Marys, two Cinema in the Park events, and two Music by the River events.
- The 'Re-Imagine Ageing' 2017 Seniors Festival in March on the Mondo area outside the Joan Sutherland Performing Arts Centre was held by Council. The City's second Seniors Festival, ran for ten days, and consisted of diverse activities to encourage Penrith's older residents to be active, connected, stay healthy and be creative.
- Council held a successful International Women's Day celebration together with the Penrith Women's Health Centre and a number of local community organisations and service providers at St Marys Memorial Hall in March. The event attracted another record crowd with more than 180 local women from diverse backgrounds and different ages who celebrated this year's theme 'Be Bold and Change' by participating in an entertaining and educational morning of activities.
- Holding a successful Harmony Day Walk through the Penrith City Centre in March to celebrate Harmony Day and the importance of respect and understanding for all cultures and communities in our City. Over 100 participants went on the March promoting Harmony Day. Light refreshments, information stalls and entertainment were also held in the Mondo after the walk. A number of multi-faith leaders also participated in the event.

- Three events were held in Penrith in April to celebrate Youth Week 2017. Approximately 650 young people participated in the Mondo Youth, Skate Clair and Young Parents gathering projects. Young people suggested, and assisted in the planning, organising and delivery of the activities. The events were a collaboration with 17 local organisations.
- The Mayor Councillor John Thain welcomed over 150 guests to the Refugee Week Forum 2017 during June at the St Marys Community Centre. The event was organised by the Penrith Multicultural Interagency and sponsored by Council, and several local health and multicultural services.
- Council's Youth Development Officer facilitated the Penrith Community Care Forum (PCCF) planning day in February 2017. In May 2017, a Regional forum was held at Katoomba Cultural Centre. This is the fourth Regional Forum to be held organised in partnership with Penrith, Blue Mountains and Hawkesbury Councils as well as three community partners. The forum focussed on the roll out of the National Disability Insurance Scheme (NDIS) and Aged Care reforms across the Nepean with 120 people. At its June meeting, the PCCF focussed on the NDIS implementation plans. 30 different organisations attended this session facilitated by Council's Disability Inclusion Officer.
- The PCCF has also been working with the Nepean Domestic Violence Network to organise a Domestic Violence and Disability Forum. This forum is to raise service provider awareness of what support is available for people with a disability and a victim of domestic violence. The Forum is scheduled for early July.
- At its February meeting, Penrith Youth Interagency (PYI) endorsed its PYI Action Plan for 2017. Areas for focus in 2017 include sexual health, sexual identity, consenting healthy relationships, young people and pornographic material, direct service provision, mental health and middle year's transition. Approximately 25-30 workers attend the monthly interagency meetings. Topics covered by guest speakers during the last quarter included youth engagement through the arts, youth suicide, and the safe use of social media.
- In March, Penrith Interagency received presentations from the Queen of Hearts service and Salvation Army Pathways Drug and Alcohol Program. To complement these presentations further mini presentations were held at the June meeting by a range of organisations present at the meeting. These presentations have increased the participant's knowledge of services and referral pathways for their clients in the Penrith LGA.
- Penrith Homelessness Interagency continues to build capacity within the homelessness service system in terms of strengthening partnerships and referral and information processes. Linkages have been established with transitional services in the mental health service field and Western Sydney Tenants Advocacy Service (WSTAS). WSTAS is working with the interagency to develop and deliver training on the changes to the Residential Tenancy Act. The interagency is also exploring mental health first aid training. The interagency has undertaken advocacy action through a formal response to the Federal Productivity Commission consultation process regarding the review on social housing provision. The Interagency is also working with Council on a communication strategy for Homelessness Week in August 2017.
- Council continues to support Penrith Migrant Interagency (PMI). The PMI continues to meet monthly to advocate for the Cultural and Linguistically Diverse community in the LGA. The PMI held a very successful planning day in February facilitated by Council's Youth Development Officer. PMI also contributed to the very successful 2017 Harmony Day and Refugee Week celebrations in the City.
- Council continues to support the Cranebrook Neighbourhood Advisory Board (CNAB) including representation on the steering committee. The CNAB held its planning day in February 2017 facilitated by Council's Community Projects Officer. The priorities for the group include reinstating the bus service, supporting the work of the Cranebrook Employment project and the Cranebrook Connects project, which seeks to increase the health and wellbeing of residents in Cranebrook.

- In February 2017, Council held an event in the City library to mark the ninth Anniversary of the Apology made by former Prime Minister, Kevin Rudd to the Aboriginal and Torres Strait Islander people. Local Aboriginal Community members, staff from other government and non-government agencies and a number of Council officers including senior management attended this event, opened by the Mayor Councillor John Thain. At the event, two local Aboriginal guests spoke about their experiences in relation to past government laws, policies and practices and the impact these had on their lives.
- A Gumumbal (Seniors) event was held in March to celebrate the Seniors Festival. This event was the first time Council had held an Aboriginal seniors event. The event was opened by the Mayor Councillor John Thain.
- Council officers have also been working with relevant sponsors and services on planning of the City's NAIDOC Civic Reception.
- Council's Aboriginal Liaison Officer has been working closely with the library team to establish policies, procedures and protocols in relation to working with Aboriginal community members. This has led to the development of some new projects including an oral history project with Aboriginal residents.
- Council held nine citizenship ceremonies that saw approximately 610 people become new Australian citizens

STRATEGY 6.3 – SUPPORT CULTURAL DEVELOPMENT, ACTIVATING PLACES AND CREATIVITY

Service Activities

6.3.1 Implement projects and activities to enhance the cultural vitality of the City

Achievements:

- The development of the Creative Maker Space in the Penrith City Centre and the successful application to Arts NSW for \$30,000 per annum for two years to support the new creative hub is a major achievement and responds to the priorities identified in the 2015 Mayoral Arts and Culture Summit.
- Facilitated a strategic collaboration between Council, the Penrith Symphony Orchestra (PSO), the Western Sydney University – Music Unit Kingswood campus, and the Penrith Performing and Visual Arts (PP&VA). This collaboration will support the PSO in planning its 40th anniversary in 2018. It will also contribute to stronger creative participation by cultural organisations in Penrith.
- The Mayor Councillor John Thain opened the Arts West Exhibition St Marys in June. This exhibition provided an opportunity for local and regional artists and crafts people to showcase their work. Over 90 artists exhibited their work with a visitation of over 200 people.

OUTCOME 7 WE HAVE CONFIDENCE IN OUR COUNCIL



This outcome focuses on Council as a leader in the region, and the way we operate as an organisation. Messages from our community reinforced the importance of making sure that Council's finances are sound and sustainable. We need to continue to be ethical and transparent in our decision-making, provide a fair and safe workplace, and manage our finances and assets responsibly. As an organisation Council will base its decisions on the principles of sustainability and social justice, and deliver our services in the context of agreed priorities, legislative requirements and our available resources.

STRATEGY 7.1 – DEMONSTRATE TRANSPARENCY AND ETHICAL BEHAVIOUR

Service Activities

- 7.1.1 Provide an accurate and timely planning information service
- 7.1.2 Ensure that the organisation promotes ethical behaviour, risk management, transparent decision making and meets contemporary governance standards
- 7.1.3 Manage Council's corporate reporting
- 7.1.4 Manage Council's reporting system and meeting processes
- 7.1.5 Support the Councillors in meeting their statutory obligations and roles as community representatives
- 7.1.6 Support the organisation to meet corporate statutory obligations
- 7.1.7 Provide the information technology infrastructure and support to enable effective and efficient delivery of the organisation's services
- 7.1.8 Provide Council with legal administration, conveyancing and advice services
- 7.1.9 Provide Council with dispute resolution, litigation and advocacy services
- 7.1.10 Manage Council's mapping and geographical information systems to support the organisation's effectiveness, and to comply with legislation
- 7.1.11 Manage Council's property portfolio
- 7.1.12 Manage Council's Records Management program to ensure compliance
- 7.1.13 Manage access applications to meet statutory requirements
- 7.1.14 Support Council in managing enterprise risk and compliance
- 7.1.15 Manage insurance and claims
- 7.1.16 Provide a human resources management service that responds to contemporary and emerging workforce and workplace issues through strategy and policy development
- 7.1.17 Support the organisation to meet statutory and regulatory requirements for employee relations, EEO and WHS

Achievements:

- Processed 3,425 Section 149(2) and 149(5) certificate between January-June 2017 with 99% completed on time.
- Council transitioned to online certificates during March 2017.
- Council staff from the Legal, Governance and Risk Departments continue to provide advice both proactively and when requested to do some on a range of matters, including engaging in the tendering process, reviewing council resolutions, reviewing and undertaking a number of projects in respect of the Council's risk based activities.

- All internal and external corporate reporting requirements were met and finalised within agreed and statutory time frames.
- Council was awarded a Gold Award for its 2015-16 Annual Report by the Australasian Reporting Awards.
- During 2016-17 ICT delivered on projects that upgraded and improved the way we do business, with an emphasis of pushing to cloud based applications and data storage. Some of the highlights are the new Councillor Portal, optimisation of databases, upgrades to Touchpoint and the development of the Walkwise App
- Legal Services continues to provide Council with legal administration, conveyancing, advice, dispute resolution and litigation services. Over the period, there were approximately 50 conveyancing matters, 1,200 requests for internal legal services, and 19 litigated matters in all jurisdictions. Council was successful in seven of the matters whilst 12 of them are continuing.
- Continued provision of accurate and up to date mapping and geographical information
- Council's staff continue to provide a records management service that complies with statutory requirements.
 - Reduction in hardcopy invoices, multi-skilling of Information Management (IM) staff and approval of IM Review Project Business Case.
- 327 Government Information Public Access (GIPA) informal requests for internal plans and documents were received and processed within the statutory time frame.
- Appointment of the Risk and Audit Coordinator allowing a more holistic integrated approach to managing risk, auditing and compliance within the organisation.
- Adoption of a new 'Audit, Risk and Improvement Committee' Charter by Council.
- Approval of a new four year Strategic Internal Audit Plan by the Audit Committee.
- Completion of the Enterprise Risk Management Update Project, including 25 risk workshops with managers/coordinators, and a strategic risk workshop with the Corporate Leadership Team (CLT). This was part funded by \$20,000 of CivicRisk Mutual 'Risk Enhance' funding
- Council continues to be an active member of CivicRisk Mutual (formally Westpool and United Independent Pools/UIP) local government self-insurance scheme. Council was recognised with the 2016 Westpool Risk Excellence Award for the driver safety e-learning package, to assist in the reduction of motor vehicle damage claims.
- Council received an equity distribution of \$204,000 from CivicRisk Mutual in December 2016, which is offset against our annual insurance costs.
- Council was awarded a CivicRisk Mutual Risk Management Excellence Award.
- Council continues to support the organisation to meet statutory and regulatory requirements for employee relations, EEO and WH&S.

Challenges:

- Implementing a new reporting framework to incorporate service level measures and KPI's and review the quarterly and six monthly reporting documents and processes.
- Resource restraints and new staff in ICT.
- Responding to the growing demands for legal and litigation services within existing resources levels
- GIS - The existing contract will end in March 2018. Contract negotiations for a further term will commence last quarter 2017.
- Print Room Fire disaster recovery unexpected workloads.

- Current backlog in the No Further Action (NFA) and Stamped Approved capture.
- As the demand for access to information held by Council increases the challenge is to ensure that all requests formal / informal are dealt with in the statutory time frame.
- Aligning the Strategic Internal Audit Plan with the full risk profile of Council
- Achieving completion of all previous internal audit recommendations

STRATEGY 7.2 – ENSURE OUR FINANCES AND ASSETS ARE SUSTAINABLE AND SERVICES ARE DELIVERED EFFICIENTLY

Service Activities

- 7.2.1 Support organisational development and change initiatives
- 7.2.2 Review and maintain contemporary corporate strategy and planning documents
- 7.2.3 Manage Council's financial sustainability and meet statutory requirements
- 7.2.4 Manage and maintain Council's fleet, plant and equipment
- 7.2.5 Manage Council's property portfolio
- 7.2.6 Manage Council's procurement policies and procedures
- 7.2.7 Mainstream corporate sustainability
- 7.2.8 Identify ways to use resources more efficiently
- 7.2.9 Provide a human resources management service that responds to contemporary and emerging workforce and workplace issues through strategy and policy development
- 7.2.10 Provide staff with opportunities for learning and development
- 7.2.11 Manage Council's workers compensation and injury management

Achievements:

- Implementation of the Special Rate Variation.
- Continued maintenance of Council's Plant and Fleet to manufacturer requirements. During 2016-17, undertook a review of Plant utilisation with a view to optimising the Plant.
- 'My Idea' continues to provide an avenue for staff to put forward their suggestions for operational improvements. Nine suggestions have been received over the reporting period and are being investigated for implementation and follow up. Three ideas have been implemented, and one idea has been approved but not yet implemented. In addition, four of these ideas were already underway as part of existing Council programs.
- Six staff members were successful in their application under the Louise Petchell 'Learning for Sustainability' Scholarship, which was awarded in March 2016. Two staff members have already completed the activities covered in their applications, with the other activities scheduled to take place before the end of the calendar year.
- An online sustainability training module is nearing completion for roll out to staff members. This module will provide staff with basic information around the Sustainability Program at Penrith City Council and will assist in meeting the requirements to demonstrate an awareness of sustainability as part of the MyPlan online performance planning and review system.
- All new staff members are provided with a basic overview of the range of sustainability programs and initiatives as party of the induction process. At the same time, reusable metal water bottles are provided under the Think, Act, Share program as a way of encouraging staff to minimise their use of single use plastic bottles, and remain hydrated and promote wellbeing.
- Provision of sustainability advice and input on a number of projects underway across the organisation including input to grant applications made under the Metropolitan Greenspace Program and participation in the Water Working Group.

- Installation of one solar photovoltaic systems, which was funded from Council's Sustainability Revolving Fund. The 5.2 kilowatt system was installed at the Emu Village Outside of School Hours (OOSH) Centre to increase Council's use of renewable energy and reduce running costs at the facility.
- Quarterly exception reporting on energy and water consumption across all council facilities continues to be undertaken to identify potential anomalies for further investigation and checking if required.
- Council has been successful in receiving more than \$84,000 in Federal Funding under the Solar Communities Program to install solar photovoltaic (PV) systems at nine Council facilities including the Penrith Regional Gallery and the Lewers Bequest, St Marys Memorial Hall and seven childcare centres. The solar panels have a combined capacity of over 75 kilowatts, which will generate almost 100,000 kilowatt hours of electricity, and save around \$15,000 each year. Installation will take place early in the 2017-18 financial year.
- Investigations into the feasibility of further street lighting retrofits is also being undertaken which will see inefficient existing lighting replaced with energy efficient LEDs.
- Council has had 54 workers compensation claims in this financial year, which is a reduction of nine claims on the previous year. Of the 54 claims 21 recorded no lost time, this equates to a Lost Time Injury Frequency Rate (LTIFR) of 16.36.
- Council has 13 active return to work programs being monitored.
- Council's insurance premiums for the 2015/16 financial year is \$965,057.23 compared to the projected cost of \$1,868,239.89 under the Basic Tariff Premium. Whilst the three previous year's final premiums were 2013/14 \$632,378.94. 2012/13 \$660,318.97 and 2011/12 \$678,325.45.
- Adoption of the revised Community Plan, 2017-21 Delivery Program; 2017-18 Operational Plan and Fees and Charges, and 2017 Resourcing Strategy on 26th June, 2017.

Challenges:

- To continue to develop and improve Councils Safety Systems and Procedures and to continue to consult with all areas of Councils operations about safety and Injury Management.
- To continue to meet iCARE expectations in order to remain under the Loss Prevention and Recovery Insurance Scheme
- Continue to be proactive in the area of Injury Management and to promote early return to work

STRATEGY 7.3 – PROVIDE OPPORTUNITIES FOR OUR COMMUNITY TO PARTICIPATE IN MAKING DECISIONS ABOUT THE CITY'S FUTURE

Service Activities

- 7.3.1 Provide information about Council's services and policy positions
- 7.3.2 Manage Council's corporate planning and engagement program
- 7.3.3 Provide quality customer service and information on Council's services through Information Centres and agreed customer contact points
- 7.3.4 Provide an information service for visitors to the City

Achievements:

- Provision of information to residents through a number of channels giving them with a greater awareness of what is happening in their City as well as the opportunity to better participate in making decisions about the City's future. Council also uses media articles, regular columns, speeches, social media and radio to disseminate information on Council services.

- Community engagement over the past six months has focussed on the revised Community Plan, 2017-21 Delivery Program (including the 2017-18 Operational Plan and 2017-18 Fees and Charges. The exhibition of the documents took place in April / May, with hard copies available at all Council libraries, the Civic Centre and an online exhibition through the 'yoursayPenrith' website. 11 submissions were received, with issues raised reported to Council on 26th June 2017 as part of the adoption of the documents.
- Administrative work associated with development applications is being transferred into the development services administration team. This will allow the counter team to focus on serving customers. Development services training has begun and has been well received by the contact centre.
- Customer satisfaction from our report a problem clients is currently sitting at 78%.

Challenges:

- Low staffing on the counter and the development services administration has delayed the Central Registration Unit transition, but the teams have worked well together and it is progressing.
- Delays in recruitment due to the high level of applications received 671 candidates for three temporary part time roles.

FINANCIAL REVIEW

FINANCIAL SERVICES MANAGER'S REPORT

EXECUTIVE SUMMARY

This report covers the final quarter of the 2016-17 financial year. Details of significant variations, reserve movements, and the status of Council's Operating and Capital Projects compared to budget are included in this document.

Council projected a balanced budget in the adoption of the 2016-17 Operational Plan. The actual cumulative result for the year as at June 2017 after allowing for proposed Reserve allocations is a favourable surplus of \$195,574

The favourable 2016-17 end of year result has also provided the Council with capacity to allocated additional funds to the ICT Reserve (\$300,000) to enable technology improvements to continue, Major Projects Reserve (\$1,000,000) to advance design and development, and a further transfer to Reserve (\$1,805,083) to ensure that sufficient capacity is established for 2017-18 to fund current and emerging priorities.

The most notable variations in the previous three quarters of 2016-17 included additional interest on investments (\$400,000 F), additional rates income (\$1,053,190 F), additional development services income (\$615,481 F), and an allocation to Repair Blaxland Crossing Bridge (\$100,000U). The favourable year to date result as at March 2017 had also provided the capacity to allocate additional funds to the Major Projects Reserve (\$1,000,000) bringing the balance to \$3.5m, and the Financial Management Reserve (\$745,481) to provide for current or emerging priorities.

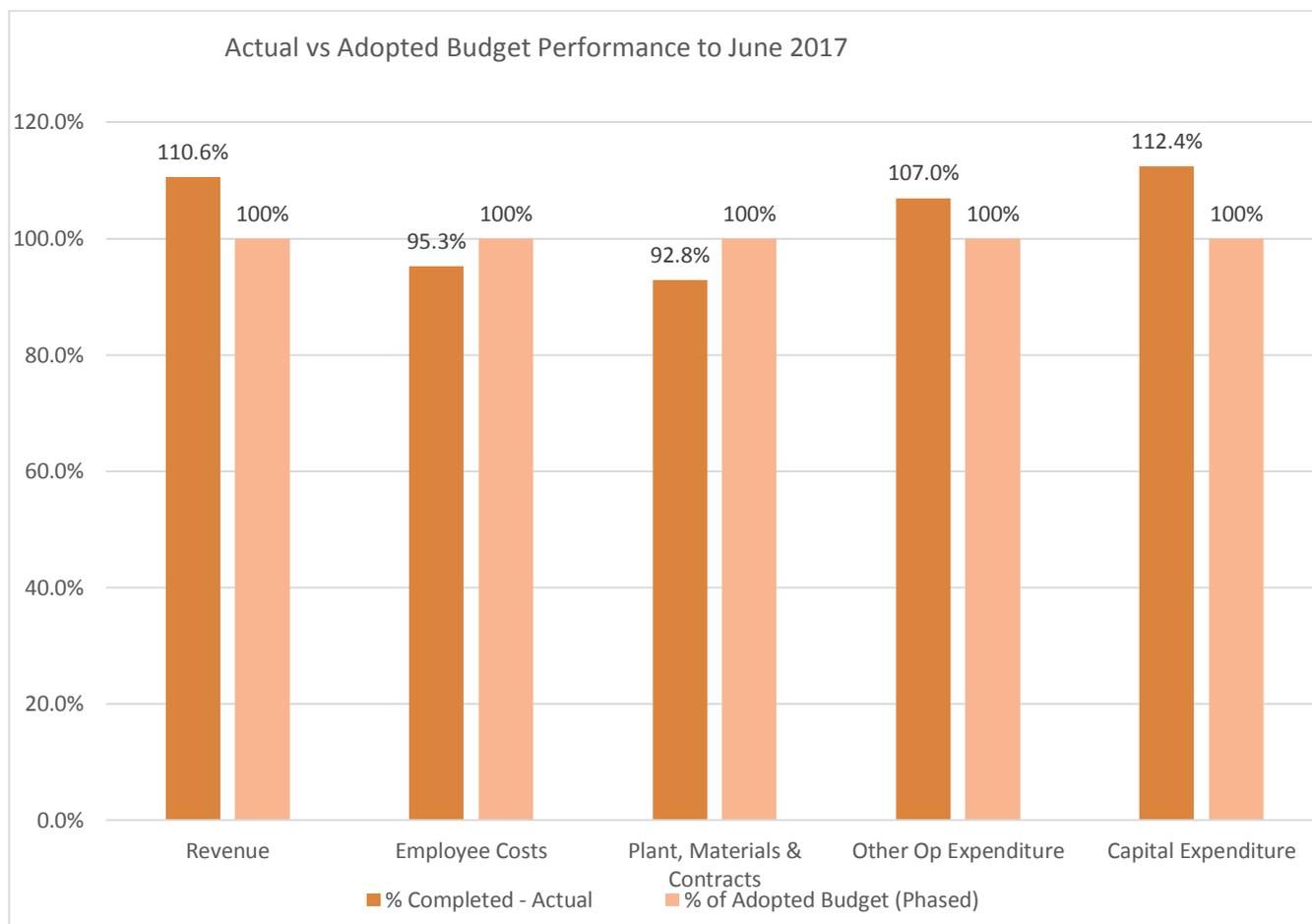
During the final quarter of 2016-17 the variations to budget continued to be mainly positive including additional rates income (\$518,888) and Roads Maintenance Fees and Charges (\$350,314), savings in Light Vehicle Fleet Changeover (\$317,216), Roads and Drainage Maintenance (\$486,054) and net employee costs (\$736,584). These positive variations were partly offset by additional expenditure in Building Maintenance and Operations (\$249,031) and a reduction in the predicted reimbursement from the NSW Rural Fire Fighting Fund (\$324,574) which is based on actual costs for the year.

In addition to these adjustments a total of \$6.3m of capital and operating project revotes are proposed as a result of the June Quarter Review as the works have not been completed in the financial year.

The financial strategies developed over the past two years rely not just on the 2016-17 Special Rate Variation (SRV), but also on reform within the organisation's processes, systems, procedures, culture and structure. Reform in these areas has already commenced and will continue over the next 2-3 years. The organisation aims to match the funds from the 2016-17 SRV with savings from better ways of doing things, harnessing technology improvements, implementing new systems and reviewing service delivery. These savings will provide the capacity to continue to service our growing City ensuring the 2016-17 SRV funds are directed towards the City shaping and future-proofing priorities. As at June 2017 the total productivity initiatives savings for 2016-17 was \$2,426,523 which exceeded our target of \$2,143,964 by \$282,559.

This final review for 2016-17 highlights the strengthening financial sustainability that underpinned Council's Fit for the Future submission and has been foreshadowed in the Long Term Financial Plan in recent years. Continued commitment to the strategies endorsed by the Financial Capacity Review and the 2016-17 Special Rate Variation (SRV) will continue to reinforce Council's financial sustainability and Regional City role.

The following graph shows a comparison by category of Council's adopted budget compared to expectations.



BUDGET POSITION

The review recommends a number of both favourable and unfavourable adjustments to the adopted budget for 2016-17. A full list of variations greater than \$20,000 is attached. The net effect of the proposed variations being recommended as part of this Review and adjustments adopted during the quarter, is a small surplus of \$46,133 for the quarter, which results in an expected surplus for the full year of \$195,574. Some of the more significant variations are listed below with their impact on the budget position (F – Favourable, U – Unfavourable and A - Allocation).

Rates Income \$518,888 F (0.4%)

Additional rates income was partly due to a delay in receiving supplementary valuations in early 2017 as the Valuer General was required to revalue all NSW land for the planned Fire & Emergency Services Levy. This caused a delay with providing supplementary valuations to Council for properties registered between November 2016 and March 2017, which made it difficult to ascertain which properties would be rated in 2016-17 financial year. Additional income was also partly due to additional subdivisions being registered ahead of forecasts. This additional income was predicted to be received in future years of Council's LTFP and as such does not substantially increase Council's financial capacity in future years.

Roads Maintenance – User Charges and Fees \$350,314 F (67.2%)

Income from user fees and charges such as Road and Footpath Closure, Infrastructure Inspection & Administration, and Roads and Footpath Reinstatements have exceeded forecasted income as a result of sustained development and restoration activity in the local government area.

Roads and Drainage Maintenance \$486,054 F (8.0%)

All scheduled roads and drainage works identified for the year have been addressed in addition to a variety of unscheduled works in the form of backlogs, community requests and priority renewals. Additional funds were transferred to the maintenance budget to provision for the additional undertaking of contractors due to the prolonged engagement of internal resources at priority projects such as the Queen Street, St Marys City Centre Improvements, and the construction of temporary parking facilities at Thornton and Woodriff Tennis Courts. This provision, along with overall savings in part due to the Productivity Initiatives engaged throughout the City Assets division, have resulted in favourable operational savings. Teams are working more efficiently and linking works with the Community and Operational Plans.

Light Vehicle Fleet Changeover \$317,216 F (37%)

This savings in Fleet Management changeover costs is due to organisational restructure, changes to fleet management policies, and staff vacancies. In the December Quarterly Review interim savings were recognised with \$840,000 being transferred to the Motor Vehicle Reserve in December to be available in future years for funding of the MV Replacement allocation. The final changeover costs for 2016-17 represented further savings of \$317,216 which allows for a reduction in the use of general revenue funding as there are sufficient funds currently in the Motor Vehicle Reserve.

Net Employee Costs \$1.3m U (1.4%)

The delivery of Council's 44 Services places a high reliance on Council's workforce and accordingly employee costs are a major component of the annual budget. Across any year there will also be occasions when there is a delay in filling vacancies and some savings have originated from these occurrences. As has been the experience in the past few years the actual costs relating to the retirement/resignation of long serving staff members has affected the total employee costs budget. During the first three quarters of the year salary savings of \$844,000 were identified and retained in the employee cost budget to offset any additional costs. In the final quarter, salary savings of \$1.7m were combined with the provision for retirement/resignations and the movement in ELE entitlements calculated as part of the end of year process to result in a \$737,000 net favourable impact.

Council's ELE Reserve is used to provide for unusual changes in resignation/retirement payments each year. The number of staff who might leave is difficult to predict, and the budget each year includes funding for average levels of retirements. A detailed review of retirement and resignation projections is carried out as part of developing the draft budget each year to ensure that the Reserve contains adequate funding. Council current policy is to maintain an amount of at least 20%, averaged over three years, of leave entitlements (excluding annual leave) in the ELE Reserve. At the end of 2016-17 the Reserve will hold \$5.7m or the equivalent of 22.8% of entitlements.

Superannuation costs for 2016-17 were \$132,706 under budget. This decrease (1.7%) in superannuation mainly reflects movement in staff which have varied to the estimates included in the original budget. Council currently has 78 employees that are members of the Defined Benefits Scheme (DBS) which requires members to contribute a percentage of their salary to superannuation. This percentage is reviewed and varied by the employees on an annual basis each April. Council's contribution is calculated based on the percentages nominated by employees.

Workers Compensation premium final costs for 2016-17 were \$200,000 (32%) over the revised budget with additional funds being drawn from the Workers Compensation Reserve which was established in 2010-11. This reserve is used to manage Council's involvement in the "Burning Cost" model. Under this model only actual claims costs form part of the premium calculation and balanced over a 4 year period through the reserve. Participation in WorkCover's Burning Cost Scheme provides additional incentive and reward for improvements in safety and injury management as it delivers significant monetary savings if current claims history is maintained or improved. The Workers Compensation Reserve has a predicted closing balance of \$3.0m as at 30 June 2017.

NSW Rural Fire Fighting Fund \$324,574 U (12.0%)

The annual Maintenance & Repairs reimbursement from the NSW Rural Fire Services as per the NSW Rural Fire Fighting Fund is received to Council annually in the same financial year as the costs are incurred. Previous treatments of this reimbursement had accrued the funds.

Transfer to Reserve \$1,805,083 A

The development of the annual budget each year requires a number of assumptions to be made in relation to both expenditure and income that are dependent on factors that are outside Council's control. To safeguard against movements in these assumptions and forecasts during 2017-18 and also to provide capacity to respond to additional calls on Council funds it is proposed that \$1,805,083 be transferred to Reserve.

Transfer to Major Projects Reserve \$1,000,000 A

Council's Long Term Financial Plan (LTFP) identified the need to establish a Major Projects Reserve to support investment in major Regional City Infrastructure as our City grows. This Reserve will provide capacity for Council to deliver or contribute towards the delivery of the infrastructure our City needs into the future and could include multi-deck carparks, community facilities, open space improvements, and sporting facilities. This Reserve was established in 2015-16 with initial funding of \$2,500,000 with an allocation in September 2017 taking the balance to \$3,500,000. This additional end of year allocation now brings the balance to \$4,500,000.

Transfer to ICT Reserve \$300,000 A

Council has undertaken a number of Information Technology projects and upgrades under the ICT Strategy. A transfer of \$300,000 to Reserve is proposed in the June Quarterly Review to enable technology improvements to continue in line with Council's ICT Strategy/Investment Plan.

Other variations with no impact on the surplus

Financial Assistance Grant \$5,379,058

In line with its 2017-18 budget, the Australian Government has bought forward the first two instalments of the estimated 2017-18 Financial Assistance Grants and will resume annual indexation of CPI increases from 2017-18.

Penrith's 2017-18 advance payment of \$5,379,058 was received in June

The balance of the funds will be paid with a corresponding reduction to the quarterly instalments during 2017-18, with the first quarterly instalment expected to be paid to local authorities in mid-August 2017.

Dedications for Land, Roads and Drainage – Increase of \$5,566,420

This variation relates to the following:

- Year-end valuation of land under roads and the recognition of land dedications which have been performed in accordance with the Australian Accounting Standards - \$2,858,239,
- Roads and drainage dedications as a result of accelerated rollout of the Central Precinct (Jordan Springs) release area. Over 6,660 metres of road and 8,850 metres of drainage have been dedicated to Council - \$2,708,181.

S94 Contributions – Increase of \$3,008,000

Additional s94 Developer Contributions have been received earlier than anticipated on s94 reserves comprising of:

- \$2.01m for the WELL S94 Plan received earlier than anticipated.
- \$34,000 for the Kingswood Neighbourhood Centre s94 Plan where a large development was lodged unexpectedly.

- \$963,000 for infill developments proceeding earlier than first anticipated which has resulted in additional contributions being received for the cultural Facilities, Local Open Space and District Open Space s94 Plans.

Depreciation – Increase of \$2,841,000

Depreciation on roads has continued to be calculated based on condition. As the condition indexes are provided at the end of the year, depreciation on Roads is estimated based on historical cost and current schedules to cover any significant movements resulting from the change in condition and adjusted at year end. Added to this is the fact that 2015 revaluation of Council Roads and Drainage were not factored into the original calculations.

Children’s Services Income – Increase of \$1,156,684

This variance relates to Top-Up funding that was received from the Early Childhood Education and Care Start Strong Program, as well increased funding received through higher utilisations at centres for Inclusion Support Subsidies.

Domestic Waste – Decrease of \$1,000,000

Savings continue to the reserve due to a reduction of the waste sent to a putrescible landfill and instead sent to a Class 2 landfill due to the low organic content, directly attributed to the successful diversion of organic waste through the green lid bin. The growth of Penrith’s LGA means an increase in the number of households and consequently in the number of domestic waste services commenced. Council’s Resource Recovery Field Team continue to recover significant costs through identification and removal of unauthorised bin and assist residents in the choice of services for increased diversion in service and removal of these bins or recovery of costs for the bins. Other contributions to this saving are the drier weather conditions resulting in lower tonnages, (especially organic waste), the introduction of Waste Rangers to improve compliance of clean up waste, and Penrith does not send any domestic waste to a putrescible landfill to minimise payment of State Government Levies.

Childcare Expenditure – Decrease of \$562,000.

This variance relates to under expenditure across all Centres relating to labour costs, this was a net difference of approximately \$390,000 and can be attributed to a number of vacancies at Centres and the timing of rotational staff. Other areas that contributed to the favourable variance include stationery, miscellaneous materials and general hardware which had expenditure either funded by projects or other grant related sources.

Glenmore Park Stage 2 Voluntary Planning Agreements for Affordable Housing and Employment Contributions – Decrease of \$286,000

The contributions received for both Affordable Housing and Employment from Glenmore Park Stage 2 (GP2) is dependent on development of the estate. A recent review of the two Voluntary Planning Agreements (VPA’s) has revealed that under the terms of the VPA that only one active development application for GP2 VPA Employment Contributions would trigger a contribution payment this financial year.

Loan Repayments Whitewater Stadium Loan – Decrease of \$209,130

There have been no repayments received relating to the Whitewater Stadium loan during the 2016-17 financial year. Council is currently in negotiation with the entity regarding a potential future write-off of this loan.

Applications to Amend LEP and DCP – Increase of \$152,000

With the completion of the City Wide LEP, Council is now receiving and will continue to receive, multiple applications for rezoning or other amendments to the LEP. This increase to the reserve is made up of additional income received earlier than anticipated and a return to the reserve of expenditure budgets on applications that are still being processed.

Cemeteries - Net Increase of \$127,572

Significant activity in the Cemeteries service has resulted in both income and expenditure exceeding budgeted amounts. The net variance of the operational income and expenditure for

the Cemeteries service is a profit of \$127,572 and this amount is transferred to the Cemeteries reserve to fund future cemeteries operations.

Transfer to Library Reserve – Increase of \$120,000

This funding has been set aside in the Library Reserve to cover additional costs associated with the implementation of the new Library Management System including updates to the public internet and printing system, Monitor and additional data and communications lines for the implementation of the Radio Frequency Identification (RFID) tags component of the project.

Street Lighting- Energy Savings Certificates - Increase of \$107,910

Energy Savings Certificates relating to the Light Years Ahead Street Light Upgrade project have resulted in \$107,910 transfer to the Sustainability Revolving fund accelerating the repayments related to this project. This income was not originally included in the budget due to uncertainty regarding the value of the certificates and the timing of the sale.

FESL project funds- decrease of \$84,705

Treasury NSW allocated councils funding to conduct preparation work for the introduction of the Fire & Emergency Services Levy (FESL). Councils were allocated funding according to a formula calculated by the number of properties, plus some capped amounts for individual costs heads, plus actual costs for printing and postage of FESL classification notices. At the time that the FESL was announced to be deferred Council had only expensed part of the funding that was provided as some planned work was not yet commenced or completed. The surplus project funds have been returned to reserve until further details are received about the future plans for the FESL.

ALGWA Conference income and expenditure – Increase of \$55,326

Council hosted the 2017 Australian Local Government Women's Association (ALGWA) NSW annual conference in May 2017. An increase in income and expenditure was proposed in the June Quarterly Review to bring the delegate fees income and conference expenditure to account.

Property Development

Due to the nature of the property market a number of adjustments will be needed each quarter to reflect market conditions. Major budget variations proposed to the Property Development Model in the June Quarterly Review have a net result of \$1.8mF and include the following variations:

Expenditure:

- Capital Expenditure on Council properties savings of \$266,000:
 - Capital upgrade of commercial properties – savings of \$166,000 - general budget for improvements and fit-out not fully utilised in 2016-17.
 - Dunheved Links Road Open Space – savings of \$100,000F- Delays encountered in resolving traffic modelling and finalising agreements with Lendlease. Expenditure is reliant on the actions of Lendlease and expenditure will be reviewed in light of the delays to better align with Lendlease's program timelines.
- Capital Expenditure on property development – savings of \$208,000 – savings due to timing of proposed property disposal for development, and road closure costs now expected to occur in 2017-18.
- City Park Operational costs – savings of \$151,000F - Expenditure now forecast in the first and second quarters of 2017-18 upon completion of additional consultant works.
- Opportunity Sites – savings of \$119,000 - Project temporarily put on hold late in 2016-17 so as to not overlap with community consultation sessions for the Open Space Reinvestment Project. Expenditure forecast in first and second quarters of 2017-18.
- Asset Management Expenditure – savings of \$130,000F savings have been achieved on maintenance and operational costs associated with the management of Council's rental properties with minimal maintenance and repairs required.

- Operational Expenditure savings of \$106,000F

Income:

- Interest on Reserve – additional income allocated to reserve of \$53,000 due to higher reserve balance than was predicted in the original budget.
- Rental Income – impacted by current tenancy agreements resulting in income greater than estimated by \$339,000 as at year end.

REVOTES

In addition to these adjustments a total of \$6.3m of planned capital and operating projects are proposed for revote this quarter and a full listing can be found in the attachment. The total value of revotes for the year to date (including the proposed June Quarter revotes) is \$14.9m, compared to \$9.3m for the same period in 2016-17. A full list is provided in the attached report with information on the more significant revotes for the June Quarter detailed below:

Capital Projects

Roads Reconstruction (Reserve \$225,843)

A total of 22,184 square metres of road pavement have been reconstructed under this program in 2016-17. A revote is proposed for works on Andrews Road, Penrith with 45% of the job completed in 2016-17 and the remainder deferred until the developer had completed their works.

Building Asset Renewal (General Revenue/SRV Reserve \$561,096)

Building Asset Renewal works were substantially completed, however the following projects are proposed to be revoted:

- A revote of \$498,921 is required for air conditioning works at the Joan Sutherland Performing Arts Centre and the Penrith Regional Gallery.
- A revote of \$62,175 is required for the refurbishment of Hickey's Lane canteen, which is scheduled for September 2017.

Urban Drainage Construction Program (General Revenue/Reserve \$486,933)

Recent prolonged wet weather and delivering other priority projects such as Temporary Carparks has put the Urban Drainage Construction Program behind schedule, and funds are proposed to be revoted to 2017-18 for completion of 2016-17 programmed works.

Erskine Park Footpath Construction (Reserve \$100,000)

A total length of 2.39 km paved footpath has been constructed in Swallow Drive and Peppertree Dr, Erskine Park as part of the Erskine Park OSMP. The proposed revoted funds are for an additional length of 425 metre paved footpath work that has commenced in Swallow Drive and is expected to be completed in July 2017.

Parks Asset Renewal Program (General Revenue \$228,647)

Revotes are proposed for the following projects:

- Sportsground Field Lighting Parker St Athletics (\$115,000). A revote is proposed due to the contractor being engaged but unavailable until mid-July 17 to commence on site.
- Sportsground Field Lighting Peppertree Reserve (\$113,647). A revote is proposed due to the project being required to go through the tender process following the allocation of additional funds via a grant. Tender applications are currently under consideration, and works will be carried out in 2017-18.

Rural Fire Service Equipment (Grant \$583,203)

The fire fighting vehicles allocated to Penrith by the RFS are delivered as they become available from the manufacturer. The proposed revote is due to the vehicles being ordered by the RFS but will not be available for delivery until later in 2017.

Erskine Business Park Improvements (S94 \$46,437)

Delays were experienced in the design and tendering phases of this project due to redesign work and engagement with other governing bodies. Therefore the remaining funds in this project will not be expended until the 2017-18 financial year with a current estimated completion date of June 2018 for the construction and ongoing security and establishment period.

Cranebrook Wetlands & Cumberland Plains (Reserve \$92,090)

Practical completion for Wetland 156 has been achieved. Currently the project is undergoing a planting establishment and maintenance period before final handover in August 2018. A revote is proposed for the bird hide and viewing platform. Contracts for both the bird hide and the viewing platform were awarded in May 2017 and both are being manufactured. The bird hide will be completed by 31 July 2017 and viewing platform is to be completed in September 2017. (Project has additional funding being revoted in an operating project also).

Kingsway Sporting Complex and Blair Oval All Weather Athletics Facility (Reserve \$38,122)

This project is on hold pending confirmation of State Government transport infrastructure corridors. Remaining archaeological investigations are currently being undertaken.

Better Boating Program (Grant/Reserve \$101,729)

These funds are required to contribute to construction phase works in 2017-18. Refinements to the design has delayed predicted expenditure on construction.

Penrith CBD Drainage Upgrade Program (LIRS) (Loan \$995,673)

Delays due to the contractor entering into voluntary administration. Administrators have committed to completing the project. The progress of this project is being carefully monitored.

City Centres Improvement Program - Permanent Triangle Park Design (Loan \$651,071)

Detailed design documentation was delayed whilst site drainage considerations were accommodated. The tender was ultimately awarded at the 22 May 2017 Ordinary Meeting. The contractor has commenced site works in early July 2017 with scheduled completion by February 2018 (weather permitting).

NSW Bike Plan River Cities Program (General Revenue/Grant \$726,952)

The Jane Street path has been completed between Castlereagh Rd and Westfield Penrith intersection with RMS funds. The route is highly constrained with a number of stakeholders, including Transport for NSW, Traffic Management Centre (RMS) and Endeavour Energy. Continuation of the design (Stage 2) requires significant consultation with Westfield and technical design particularly at the intersection.

The design and construction of the shared-use path in Tench Reserve/Tench Ave has been continuing as funds permit. Proposed revote funds have been allocated to continue construction of this major project as part of the "Our River" Masterplan and Great River Walk. In addition, shared-use path construction is continuing in the reserve along Braemar Drive, South Penrith. This local route will eventually connect the Maxwell Street shared-use path with the loop path at Jamison Park. Our community is highly supportive of both these projects.

State Black Spot Program (Grant \$479,087)

A revote is proposed due to additional funding for the Richmond Road and Cooper Street, Penrith intersection being sought from the State Government in order to facilitate additional construction work and ensure pedestrian protection. Works have since commenced however this has added

approval time to the project substantially as additional RMS funding was required from the State Asset Branch, due to pavement improvements required.

Rid Squad - Technology Project (Contribution \$9,456)

The Western Sydney Regional Organisation of Councils (WSROC) has advised the Western Sydney Regional Illegal Dumping Squad (WSRID) of access to \$65,000 in funding to instigate an illegal dumping project. The WSRID squad have chosen to pilot a Drone project which will involve the operation of a drone over nominated locations within the operational boundaries of both WSRID and WSROC to identify illegal dumping and illegal landfilling offences. Identified offences will be prosecuted where sufficient evidence is found. To date funds have been expended on training on staff and equipment. The amount proposed to be revoted is to fund additional equipment to finalise the drone project.

Floodlight Upgrade Myrtle Road (Grant \$31,690)

Due to significant periods of wet weather in March the contractor was delayed in undertaking work at Myrtle Road which resulted in an extended project time period. Delays have also occurred in realising an energy connection with the energy supplier.

Grounds Redevelopment - Andrews Road Baseball Complex (Reserve \$4,525)

Delays have been experienced with the project to extend the field of play at Andrews Road baseball complex as a result of:

- the need to enhance designs during the course of the project
- wet weather
- removal of sub surface material
- repair of a recycled water pipe

The project is expected to be completed in August 2017.

Ched Towns Facility Embellishments (Contribution \$21,441)

The construction of the sand slit drainage to the northern half of the southern fields at Ched Towns Reserve has been completed. The remaining project budget will complement a Federal Government grant from its Community Development Grant Program to upgrade floodlighting from 50 lux to 100 lux and improve the existing canteen.

Pool Car System (Reserve \$10,000)

This project has a revote proposed as it is now expected to run over two financial years. The remaining funds are required to complete the purchase of the hardware necessary to run the new system efficiently and effectively.

Sharepoint Project (Reserve \$96,511)

A Sharepoint implementation partner has now been successfully selected through the Request For Quotes process. Development is underway for the replacement of the Council Intranet with the new Sharepoint Staff Portal. Funds are proposed to be revoted to the new financial year to enable the continuation of this Project.

Roper Rd Fields Lighting & Signage (S94 \$62,500)

Works have been delayed due the availability of the preferred contractor. The project is now scheduled be completed by mid-August 2017.

Waste Avoidance Signage in Parks (Contribution \$15,000)

A revote is proposed as this project was delayed due to capacity to resource and finalise the message for public display. The project will be finalised in the first quarter of the 2017-18 financial year.

Park Improvements - Skylark reserve Erskine Park (Reserve \$8,082)

The main upgrade works at this Reserve have been completed. The contractor has now moved into a maintenance role for the next 40 weeks to ensure the establishment of all plant materials.

Councillor Portal (Reserve \$18,720)

The councillor portal is the primary tool used for communicating with councillors, and is used to distribute business papers, memorandums, and other critical information to Councillors. It is envisaged that the portal will be expanded into the future including the further introduction of online forms to allow councillors to submit and have them processed faster, and workflows to be developed to improve efficiency for staff. The revote is proposed for further enhancements to the portal to ensure its usefulness and viability going forward.

Library Special Purpose Projects –Building (Grant \$19,826)

Not all the funds were spent from this budget as a partial refurbishment of Penrith Library scheduled for March was postponed. The majority of the refurbishment will be funded by City Assets however these remaining funds were to be used to purchase any additional furniture and fittings required. The refurbishment has now been rescheduled to 2017-18 financial year and the remaining funds are proposed to be revoted and spent on the Penrith Library refurbishment at this time.

Community Safety Program (General Revenue \$29,212)

The current Community Safety Plan is drawing to the end of its term and officers are currently awaiting new guidelines to be developed by State Government to steer the creation of the new plan. Unexpended funds from 2016-17 are requested for use in the development of the next Community Safety Plan. This plan is required to be eligible to receive grant funds for community safety projects.

Neighbourhood Renewal (General Revenue \$39,670)

Funding has been allocated to support improved outcomes for the Penrith Mayoral Challenge playground delivery in Cambridge Park and the Parkitects playground improvements in Oxley Park. Construction of both playgrounds will be completed by the end of December 2017.

Additional CCTV Cameras on Queen Street (Grant \$54,545)

This project was not completed in the 2016-17 period as planned due to delays in the finalisation of the Queen Street infrastructure upgrades. Once these works are complete, additional cameras will be installed including underground cabling and conduits. In the interim scoping has been carried out with Council's CCTV technician to determine suitable locations for additional cameras on Queen Street, St Marys. A plan of works has been prepared and camera installation will commence once the Queen Street upgrades are complete.

Climate Adapted People Shelters Project (Grant \$37,328)

This grant funded project was due for completion by end of the current financial year. However unexpected project delays will result in an extension to the delivery of the bus shelter by the end of the first quarter of 2017-18 with all monitoring and reporting to be completed by February 2018. Approval from the funding body for this extension has been received.

Operational Projects

Website Maintenance (General Revenue \$12,414)

Website upgrades are almost complete, however the final stage of work has not yet been completed by the contractor. Funds are proposed to be revoted as final payment has not yet been made due to non-completion of the final stage.

Strategic Research and Planning (General Revenue/Reserve \$25,000)

Council undertakes a bi-annual Customer Satisfaction Survey. Due to resourcing issues the survey commenced later than planned and although interviews will be complete by 30 June analysis will be ongoing into July 2017. A revote of 50% of the project cost (\$16,665) is proposed

to cover this work. An additional revote of \$8,335 is proposed to cover final design and printing costs for the Integrated Planning and Reporting documents.

Economic Initiatives Projects (Reserve \$56,231)

A revote is proposed for the Penrith Health and Education Precinct (PHEP) and Living Well Structure Plan economic initiatives projects. Over the past year the PHEP key stakeholder group have been working together to develop a new action plan for the precinct to grow jobs and attract investment. This work has been delayed while the group attains sign-off by the Minister for Western Sydney and respective Ministers for health and education for the foreword to the plan. Funds are required for finalisation and launch of the PHEP 2017-21 Action Plan which should be completed by October 2017.

The first stage of the Living Well Structure Plan project was delayed as the team refined the scope and timeframe for delivery to align with the Property Development Advisory Panel (PDAP) meeting schedule. The input of the PDAP was required to endorse moving forward with developing the Structure Plan. The work is now progressing and nearing completion with work expected to be completed by the end of August 2017.

Road Safety Project (Grant \$9,567)

A slight delay in expenditure of road safety grant funding has occurred. Projects are in advanced stages of planning and will be finalised by 31 July, 2017.

Responsible Pet Ownership eLearning (Grant \$5,000)

Council received grant funding of \$10,000 from the Office of Local Government to develop an E-Learning program. Council's in-kind contribution to the program was \$5,000 to assist with the desexing of animals and this program is due for completion by the end of September 2017. This program is currently under development and is due for completion and will be available through Council's website and also on other devices. An incentive for completion of the program will be council offering subsidised animal de-sexing for Responsible Pet owners through a local vet after they successfully complete the on line E-learning course.

Scores on Doors (Reserve \$4,000)

Council incorporated the NSW Food Authority's Scores on Doors Program into Council's existing Food Safety Program from 1 July 2016. This year we have been exploring options to improve online access to these ratings for the community. The proposed revote is required for a final work required on the promotional activity which includes the website and mobile apps.

Cranebrook Wetlands & Cumberland Plains (Grant \$33,202)

Practical completion for Wetland 156 has been achieved. The project is currently in planting establishment and maintenance period before final handover in August 2018. The proposed revote is required for the bird hide and viewing platform. Contracts for both the bird hide and the viewing platform were awarded in May 2017 and both are being manufactured. The bird hide will be completed by 31 July 2017 and viewing platform is to be completed in September 2017. (Project has additional funding proposed to be revoted in a capital project also).

Cleaning Review (General Revenue \$36,297)

In seeking to improve levels of facility presentation for the community, a review of cleaning operations is being undertaken across Council's 38 Neighbourhood Facilities, Council's Civic Centre and St Marys Centre, Penrith Library and St Clair Library. Audits of all facilities are being undertaken and a detailed report identifying effectiveness of service delivery and service outcomes will be compiled by the end of September 2017.

Regentville Hall Improvements (General Revenue/Contribution \$104,527)

Council is working in partnership with Nepean Food Services and the NSW Government to build a stand-alone freezer room adjacent to Regentville Hall (which is where this community service provider is based). There were delays in the final design process that resulted in a re-design in order to comply with Building Code of Australia, NSW Food Handling standards, and disability access requirements. The development application has been approved and tenders are now

being sought. It is anticipated that the result of the tender process will be reported to Council for their approval in late August 2017. Construction should commence in September and is estimated to take approximately 12 weeks to be completed.

Sporting Club Subsidies (General Revenue \$20,000)

The subsidy provided to the Nepean Football Association has been included in a grant application to the NSW Government's and Football NSW's 2015 Asian Cup Legacy Fund grant program for the purpose of field and amenity upgrades at Cook Park. The closing date for applications was 24 February 2017 with a determination on successful applications still to be announced. The project at Cook Park cannot commence until a grant announcement is made.

Investigate Grant Funding Opportunities (General Revenue \$25,000)

All relevant grant funding opportunities have been pursued. The Financial Services team has completed investigations into the use of the 2016-17 project allocation funding. The funds will be utilised to maximise grant income through identification of highest potential grant opportunities and training of relevant staff throughout the organisation. The project will be further developed and implemented in 2017-18.

Library Special Purpose Projects-Promotion (Grant \$3,204)

Costs related to the establishment and running of the Pop-Up Library were lower than expected. The proposed revoted funds are required for promotional material and activities in 2017-18.

Library Digital (General Revenue \$3,636)

A revote is proposed due to the vendor not delivering on the required additional digital storage for the Library Management System. This digital storage will now be purchased in the next financial year.

Urban Design (AREAS) (Reserve \$55,997)

This project assists in the delivery of a range of urban design outcomes across the city including the Penrith City Centre. Some funds were unspent this year as a result of delays in the city improvement works and following changes to staff resources. These funds are proposed to be revoted for delivery of activities and events to support the relaunching of the western end of the Penrith City Centre following the completion of the Triangle Park and to support the delivery of an 'Arcades Strategy' including wayfinding.

Penrith Litter Prevention - Nepean Hospital Surrounds (Grant \$9,874)

This grant-funded project involved the installation of litter bins, 'Hey Tosser' campaign signage, and cigarette butt bins around the Nepean Hospital precinct. The project funds are proposed to be revoted due to delays experienced primarily due to wet-weather. The project funding is also achieved savings due to the cost of litter bins being significantly less expensive than initially quoted.

Operation Bounce Back (Grant \$9,640)

Operation Bounce Back is a grant funded project which involves raising awareness around vehicle security. Funding for this project was received late in the last quarter of the 2016-17 financial year. As a result all project activities and reports will be finalised in the first quarter of 2017-18.

Neighbourhood Renewal Projects (AREAS) (Reserve \$11,922)

Delays in our partnership with Western Sydney University and barriers to recruiting suitable businesses for the research project GAP FILLER has resulted in a number of project activities being pushed back to the July - September 2017 quarter. This project can be delivered in this new time frame and activity is currently under way including business surveys and planning for focus groups.

The Village Café (Grant \$12,946)

The Village Café is an exciting and innovative project that aims to support better health outcomes for older residents living in the North St Marys community. The project has been initiated from funds received from the State Government and was launched only a few weeks before the end of the financial year. The project is ongoing for 10 months as a pilot.

Mama Lana (Contribution \$12,220)

A revote is proposed as the original location of new bin infrastructure now requires relocation. This was undertaken in accordance with Council's Engineering section and will be completed by the end of the first quarter of 2017-18.

Measuring Deterrence and Amenity (Contribution \$19,560)

This project is funded from the Better Waste and Recycling Fund. The consultants were made available through Wester Sydney University who determined the scheduling of the project. It is anticipated that this project will be finished in this first quarter of 2017-18.

Make your Mark (Contribution \$21,000)

Council is currently preparing videos to create an employment brand to attract candidates to work for our organisation. These videos are about 50% complete with filming currently underway. This project is expected to be completed by August 2017 and will complement our recruitment and onboarding system.

Louise Petchell Learning for Sustainability Scholarship (General Revenue \$2,539)

Due to the Scholarship being offered on a calendar year there are difficulties with phasing expenditure to align with the financial year. In addition, it is proposed that unallocated funds from 2016-17 will be rolled over to 2017-18 to assist with delivery of this Scholarship.

FIT FOR THE FUTURE

Audited results for Council's 2016-17 Annual Financial Statements are nearing completion. Pre-audit results indicate that Council continues to meet most of its Fit for the Future benchmarks.

The Operating Performance Ratio at 5.99% vs a benchmark of greater than 0% shows that Council contained operating expenditure within operating income, as it had done for the entire financial year. This ratio varies month to month as operational expenditure (utilities, salaries and wages etc) occurs reasonably uniformly throughout the year, whereas there are fluctuations in income streams. This ratio therefore is more meaningful now at year end when all accruals of income and expenditure are completed and the operating result for the entire financial year is calculated.

Own Source Revenue Ratio at 69.15% vs a benchmark great than 60% indicates that Council is financially sound and, as originally estimated, received almost 70% of its operational income from sources other than grants or contributions. The high proportion of own source revenue provides Council security and flexibility. This ratio has remained well above benchmark each month, but fell a little at year end due to the advance receipt in June of over \$5 million of next financial year's Financial Assistance Grant.

The Building and Infrastructure Asset Renewal Ratio at 45.24% vs a benchmark of greater than 100% shows that expenditure on asset renewals was considerably lower than forecast for this financial year. To meet the benchmark, assets must be maintained, renewed or replaced before the end of their useful life (i.e. the rate they are being depreciated). The final figures for the year indicate that asset renewals are well below the benchmark and Council would need to spend an addition \$10.85m per annum to achieve the benchmark.

The Infrastructure Backlog Ratio at 1.10% vs a benchmark of less than 2% is has consistently improved over prior years and has achieved the Fit for the Future benchmark.

Asset Maintenance Ratio at 98.02% vs a benchmark of great than 100% shows that in the 2016-2017 financial year Council spent slightly less on asset maintenance than was originally

estimated. This was mainly due to building asset works for air conditioning at the Joan Sutherland Performing Arts Centre and the Penrith Regional Gallery being rescheduled into 2017-18.

The Debt Service Cover Ratio at 290.65% vs a benchmark of greater than 100% shows that Council's level of operating income can service its current debt obligations even more easily than in past years. This is due mainly to Council's Borrowing Strategy of reducing debt levels but also because new borrowings and renewal loans have been negotiated at record low interest rates in recent years. Council currently utilises only a small percentage of its cash flows on debt service costs and this ratio will continue to improve as Council's loan strategy has determined that there will be no General Revenue funded borrowings after 2020.

The Real Operating Expenditure per Capita Ratio at 0.97 is a benchmark used for efficiency. Final costs for the 2016-17 financial year indicate that Council spent \$970 per capita and managed service levels to achieve improved efficiencies compared to last financial years ratio of 0.99.

RATES ARREARS

Rates arrears have decreased to 3.07% as at June 2017 from the March 2017 result of 4.58%. This is below Council's benchmark of 5%, and despite the ratio being higher at the quarterly reviews over the year than in corresponding quarters in 2015-16, the June 2017 result is 0.01% lower than the June 2016 result (3.08%).

SUMMARY

Council's financial position remains sound with a surplus of \$195,574 projected for 2016-17. This Review and the proposed allocations continue to demonstrate Council's commitment to strong



financial management.

Neil Farquharson
Financial Services Manager

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005.

It is my opinion that the information contained within this report for the quarter ended 30 June 2017 indicates that Council's projected short term financial position is satisfactory, having regard to the projected estimates of income and expenditure compared to the original budget.



Andrew Moore
Chief Financial Officer
Responsible Accounting Officer

FUNDING SUMMARY – JUNE 2017

Table 1 Funding Summary

Funding Summary	Current Budget			Proposed Variances			Revised Budget		
	Services	Untied Income	Total	Services	Untied Income	Total	Services	Untied Income	Total
Operations from Ordinary Activities									
Operating Expenditure									
Employee Costs	(93,062.2)	-	(93,062.2)	3,726.7	-	3,726.7	(89,335.5)	-	(89,335.5)
Interest Charges	(2,571.2)	-	(2,571.2)	3.7	-	3.7	(2,567.5)	-	(2,567.5)
Depreciation and Amortisation	(23,138.7)	-	(23,138.7)	(3,060.0)	-	(3,060.0)	(26,198.7)	-	(26,198.7)
Materials, Contracts and Other	(94,641.8)	-	(94,641.8)	5,069.8	-	5,069.8	(89,572.0)	-	(89,572.0)
Asset Utilisation and Overheads	1,172.4	-	1,172.4	(495.6)	-	(495.6)	676.9	-	676.9
Total Operating Expenditure	(212,241.5)	-	(212,241.5)	5,244.7	-	5,244.7	(206,996.9)	-	(206,996.9)
Operating Revenue									
Rates and Annual Charges	27,570.4	106,002.7	133,573.1	50.0	468.5	518.5	27,620.4	106,471.2	134,091.6
User Charges and Fees	44,263.1	894.7	45,157.7	2,308.8	(22.1)	2,286.7	46,571.9	872.6	47,444.4
Interest Income	1,181.2	1,986.3	3,167.4	292.7	113.7	406.4	1,473.9	2,100.0	3,573.9
Operating Grants and Contributions	23,535.4	10,422.5	33,958.0	329.8	5,379.1	5,708.8	23,865.2	15,801.6	39,666.8
Profit on Sale of Assets	(553.5)	-	(553.5)	(982.6)	-	(982.6)	(1,536.1)	-	(1,536.1)
Total Operating Revenue	95,996.5	119,306.2	215,302.7	1,998.8	5,939.1	7,938.0	97,995.4	125,245.3	223,240.7
Result before Capital Grants and Contributions	(116,245.0)	119,306.2	3,061.2	7,243.5	5,939.1	13,182.6	(109,001.5)	125,245.3	16,243.9
Capital Grants & Contributions	26,783.5	-	26,783.5	17,350.8	-	17,350.8	35,510.2	-	35,510.2
Operating Result	(89,461.5)	119,306.2	29,844.7	24,594.3	5,939.1	30,533.5	(73,491.3)	125,245.3	51,754.1
Funding Statement (Sources & Application)									
Add back non funded items	26,029.0	(630.8)	25,398.2	783.8	-	783.8	26,812.9	(630.8)	26,182.0
Funds received from Sale of Assets	5,856.2	-	5,856.2	430.3	-	430.3	6,286.5	-	6,286.5
Loans Received	-	2,200.0	2,200.0	-	-	-	-	2,200.0	2,200.0
Budget (Surplus) / Deficit	-	(149.4)	(149.4)	-	(46.1)	(46.1)	-	(195.6)	(195.6)
Funds Transferred (to)/from Reserves held	8,801.0	(10,851.1)	(2,050.1)	(15,696.5)	(8,196.2)	(23,892.8)	(6,895.5)	(19,047.4)	(25,942.9)
Net Fund Available	(48,775.2)	109,874.8	61,099.6	10,111.9	(2,303.2)	7,808.7	(38,663.3)	107,571.6	68,908.3
Application of Funds									
Assets Acquired	(49,690.4)	-	(49,690.4)	(6,833.2)	-	(6,833.2)	(47,899.5)	-	(47,899.5)
Internal Loans	215.3	-	215.3	(218.6)	-	(218.6)	(3.3)	-	(3.3)
Loan Repayments Made	(11,624.4)	-	(11,624.4)	(756.9)	-	(756.9)	(12,381.3)	-	(12,381.3)
Total Application	(61,099.6)	-	(61,099.6)	(7,808.7)	-	(7,808.7)	(60,284.1)	-	(60,284.1)
Net Costs funded from Rates & Other Untied Income	(109,874.8)	109,874.8	-	2,303.2	(2,303.2)	(0.0)	(107,571.6)	107,571.6	(0.0)

SIGNIFICANT PROPOSED VARIATIONS- JUNE 2017

This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's surplus

Account Description	Budget Variance Pos/(Neg)
FIRE SAFETY CERTIFICATION & COMPLIANCE	
<u>Building Certificates Income</u>	
This increase is relative to increased activity in the building/development sector within the LGA.	32,036
<u>Compliance Certificates (Council) Income</u>	
This area has been impacted by an ongoing shift to private certification for an expanding area of complying development.	(26,960)
<u>Compliance Certificates (Private certifiers) Income</u>	
This area has been impacted by an ongoing shift to private certification for an expanding area of complying development.	30,163
<u>Fire Safety Income</u>	
The overall increase in income is attributed to infringements issued as a result of non compliance activities identified through audits and inspections and the follow up on fees for the late submission of certificates.	43,748
<u>Building Approvals - Operational expenses</u>	
Ongoing recruitment and retention challenges combined with maternity leave vacancies has seen a lower demand on resources resulting in operational savings.	48,093
TOTAL FIRE SAFETY CERTIFICATION & COMPLIANCE	127,080
BUILDING MAINTENANCE & CONSTRUCTION	
<u>Building Maintenance - Operational Expenses</u>	
This variance is attributed to unscheduled maintenance works across the buildings portfolio which includes significant works at the Civic Centre, Depot Administration Office, Ripples Leisure Centre, Joan Sutherland Performing Arts Centre, and the Penrith Regional Gallery. Building refurbishments and various electrical maintenance/repair works were undertaken at these centres.	(249,031)
<u>Civic Centre - Operational expenses</u>	
Continual energy efficiency improvements have resulted in savings in electricity usage for councils civic buildings.	46,187
TOTAL BUILDING MAINTENANCE & CONSTRUCTION	(202,844)
CHILDREN'S SERVICES	
<u>Children's Services - Operational expenses</u>	
Operational expenditure underspent for the period to June attributed to savings in photocopying costs with funds returned to general revenue.	21,772
TOTAL CHILDREN'S SERVICES	21,772
CITY PARKS	
<u>Passive and Field based Recreation</u>	
Lower than budgeted costs for contractors and Internal Plant Hire can be attributed to improved asset condition resulting from the Parks Asset renewal program, these savings are partially offset by higher than budgeted costs for electricity and water, with water usage on new and re-surfaced fields in particular being significant in order to ensure turf establishment.	113,392
<u>Urgent Tree Removal</u>	
Removal of a large number of dangerous trees of significant size has been required resulting in over expenditure of the urgent tree removal program.	(67,455)
TOTAL CITY PARKS	45,937
CIVIL CONSTRUCTION & MAINTENANCE	
<u>Works Construction and Maintenance - Operational costs</u>	
Operational savings are a result of prudent spending of discretionary funds throughout the financial year.	21,092
<u>Roads Maintenance- user charges and fees</u>	
Income from user fees and charges such as Road & Footpath Closure, Infrastructure Inspection & Administration, and Roads & Footpath Reinstatements have exceeded forecasted income as a result of sustained development and restoration activity in the local government area.	350,314

Account Description**Construction of Bicycle Facilities**

The construction of path facilities were delivered through grant funded programs such as the Roads and Maritime Services "Safer Roads Program – Cycling Safety" which provided a cycling and pedestrian refuge in addition to shared-use path between The Northern Road and Maxwell Street.

30,000

Roads and Drainage Maintenance

All scheduled roads and drainage works identified for the year have been addressed in addition to a variety of unscheduled works in the form of backlogs, community requests and priority renewals. Additional funds were transferred to the maintenance budget to provision for the additional undertaking of contractors due to the prolonged engagement of internal resources at priority projects such as the Queen Street, St Marys City Centre Improvements, and the construction of temporary parking facilities at Thornton and Woodriff Tennis Courts. This provision along with overall savings in part due to the Productivity Initiatives engaged throughout the City Assets division have resulted in favourable operational savings. Teams are working more efficiently and linking works with the Community and Operational Plans.

486,054

TOTAL CIVIL CONSTRUCTION & MAINTENANCE**887,460****COMMUNITY SAFETY****Street Lighting Coordination**

The budget for street lighting charges is based on estimates for usage, network expansion, network charges, and maintenance charges along with actual contracted electricity usage rates. The actual street lighting charges for the 2016-17 year have come in approximately 3% below that estimated at the time the budget was created.

81,073

TOTAL COMMUNITY SAFETY**81,073****CORPORATE GOVERNANCE****Council Meeting Support- Operational Expenses**

Savings achieved due to reduced hard copy business papers for ordinary meetings, and the associated postage costs.

25,628

TOTAL CORPORATE GOVERNANCE**25,628****COUNCIL & CORPORATE SUPPORT****Executive Management - Other expenses**

This variance relates to conference, training and coaching sessions for Executive Management.

(20,289)

Executive Support - Other expenses

This variance relates to conference and training expenditure for ALGWA and LG NSW.

(27,345)

TOTAL COUNCIL & CORPORATE SUPPORT**(47,634)****DESIGN & PROJECT MANAGEMENT****Glenmore Park Stage 2**

This variance is due to external designer costs exceeding forecasted amounts. External civil works designers had incorrectly designed the finished ground levels which required rectification of design levels to match the existing ground levels of the proposed area of playing fields. This is in addition to amendments to the steel structural design by external designers resulting in cost variations to the amenities component. The available budget from the Glenmore Park Stage 2 Voluntary Planning Agreement had also come under less than originally estimated.

(157,926)

TOTAL DESIGN & PROJECT MANAGEMENT**(157,926)****DEVELOPMENT ENGINEERING****Development Engineering Advice Income**

In 2016-17 financial year the budget forecast for Engineering Inspections was exceeded. Whilst the development industry remained consistent, the increase in revenue was due to the accelerated rollout of the Central Precinct (Jordan Springs) release area. Other contributing projects were Glenmore Park, Panthers, and the Caddens Release areas.

212,383

TOTAL DEVELOPMENT ENGINEERING**212,383****EMERGENCY SERVICES MANAGEMENT****NSW Rural Fire Fighting Fund**

The annual Maintenance & Repairs reimbursement from the NSW Rural Fire Services as per the NSW Rural Fire Fighting Fund is receipted to Council annually in the same financial year as the costs are incurred. Previous treatments of this reimbursement had accrued the funds.

(324,574)

Rural Fire Services Zone HQ - Operational costs

Account Description	Budget Variance Pos/(Neg)
The Rural Fire Services Headquarters have expanded the Fire Control Centre to now include the Regentville Hall. In combination with increased technology and high usage of the facilities, the Zone Liaison Committee have acknowledged that there is a demonstrated need to increase the operational budget. The existing cost sharing arrangements agreed to by the Zone Liaison Committee is still in place with Blacktown and Fairfield councils paying 35% and 12% respectively.	(81,190)
<u>State Emergency Services - Operational costs</u>	
Savings represent operational costs recovered from the State Emergency Services under the Partnership Agreement.	30,129
<u>Plant - RFS Operational costs</u>	
Savings in the Rural Fire Services Plant Asset budget is fortunately due to quiet year operationally with little need for out-of-area support. No major emergencies were called, and the local fires that did occur were rapidly extinguished using RFS air support to complement ground based units.	98,638
TOTAL EMERGENCY SERVICES MANAGEMENT	(276,997)
ENVIRONMENTAL HEALTH	
<u>Environmental Protection and monitoring- Operational expenses</u>	
Ongoing recruitment and retention challenges has seen a lower demand on resources resulting in operational savings.	21,285
<u>Public Health Services Income</u>	
There has been an increase in amount billed in relation to budget item "Food Shop Cat A Inspections". This is due to an increase in the number of primary inspections and reinspections of local food business completed from 2015/2016 to 2016/2017. There has also been an increase in the budget item "Legionnaires Inspections". This is due to the review and change in the fee structure for this program between 2015/2016 and 2016/2017. The increase in budget item "Miscellaneous Income" is primarily due to an increase in the number of Improvement Notices issued from 2015/2016 and 2016/2017 that includes an administration fee for the service of each Notice.	122,408
TOTAL ENVIRONMENTAL HEALTH	143,693
FINANCIAL SERVICES	
<u>Light Vehicle Fleet Management</u>	
Light Vehicle Fleet Management savings have occurred due to a decrease in the vehicle fleet and also operational costs including savings in fuel and oil.	29,285
<u>Light Vehicle Fleet Changeover</u>	
This savings in Fleet Management changeover costs is due to organisational restructure, changes to fleet management policies, and staff vacancies. In the December Quarterly Review interim savings were recognised with \$840,000 being transferred to the Motor Vehicle Reserve in December to be available in future years for funding of the MV Replacement allocation. The final changeover costs for 2016-17 represented further savings of \$317,216 which allows for a reduction in the use of general revenue funding as there are sufficient funds currently in the Motor Vehicle Reserve.	317,216
TOTAL FINANCIAL SERVICES	346,501
PLANT MAINTENANCE	
<u>Depot Operations</u>	
Variation is due to the redesign and fit-out costs associated with the accommodation of Civic Centre staff being relocated to the Kingswood Office.	(36,690)
TOTAL PLANT MAINTENANCE	(36,690)
LEGAL SERVICES	
<u>Legal Services Solicitors Costs Recoverable</u>	
Legal costs ordered to be recovered less than estimated during the 2016-17 year.	(24,129)
TOTAL LEGAL SERVICES	(24,129)
LIBRARIES	
<u>Library Services</u>	
The Library received \$11,000 more in fees from Library services than anticipated. In addition there was \$17,500 savings in the Library Resources Operational project including electronic subscriptions.	28,647
TOTAL LIBRARIES	28,647
MARKETING	
<u>ALGWA - NSW conference</u>	

Account Description	Budget Variance Pos/(Neg)
Council set aside a \$25,000 contribution towards ALGWA as reported on 27 April 2015 which was not required due to number of attendees and sponsorship received.	25,000
TOTAL MARKETING	25,000
COMMUNICATIONS	
<u>Communications - Other expenses</u>	
Expenditure due to vacancies in the communications area, which was offset by salary savings and operational expenditure.	(20,722)
TOTAL COMMUNICATIONS	(20,722)
REGIONAL PLANNING AND ADVOCACY	
<u>Western Sydney City Deals</u>	
Western Sydney City Deals is a transformative project for Penrith and Western Sydney. It is important that Council is actively participating in this project which has proceeded rapidly and required specialist resourcing to facilitate negotiations which has resulted in additional costs.	(45,397)
TOTAL REGIONAL PLANNING AND ADVOCACY	(45,397)
NEIGHBOURHOOD FACILITIES MANAGEMENT	
<u>Halls and NHC - Net operations</u>	
The Hall Hire Income budget is estimated based on historical figures, Hall Hire Income was greater than anticipated for the 2016-17 financial year	48,752
TOTAL NEIGHBOURHOOD FACILITIES MANAGEMENT	48,752
CITY PLANNING	
<u>S149 Certificate Income</u>	
S149 certificate income is predominantly a product of the level of activity in the property market and government policy surrounding the market. We are currently going through a period of transition with a slowing of sales in the market, this is reflected in the reduction in the level of income received.	(26,781)
TOTAL CITY PLANNING	(26,781)
PUBLIC DOMAIN MAINTENANCE	
<u>Buildings - Operational costs</u>	
Building Operations have achieved savings across a number of areas including security, water, and internal plant hire.	142,284
<u>Enhanced Public Domain</u>	
Improved waste removal practices have resulted in savings in the Public Domain Maintenance Service area.	83,897
<u>Public Amenity Replacement</u>	
Reconciliation of accounts relating to the Kingswood Cemetery Amenities resulted in over expenditure of the program for 2016-17.	(20,986)
TOTAL PUBLIC DOMAIN MAINTENANCE	205,195
RECORDS MANAGEMENT	
<u>Records - Operational expenses</u>	
Operational savings including postage savings due to increased use of on-line communication.	28,294
TOTAL RECORDS MANAGEMENT	28,294
RECREATION & LEISURE FACILITIES MANAGEMENT	
<u>St Clair Leisure Centre - Net operations</u>	
Continuing proactive programming and marketing has realised significantly increased patronage of St Clair Leisure Centre and subsequently increased income.	38,845
TOTAL RECREATION & LEISURE FACILITIES MANAGEMENT	38,845
REGULATORY CONTROL	
<u>Animal Control Fine Income</u>	
Animal Services applications form a key part of all Environmental Health and Compliance Administration officers programme. This provides for consistency of input of all applications consequently non compliance is identified in a more timely manner resulting in additional Fine income.	38,645
<u>Animal Services- Operational Expenses</u>	

Account Description	Budget Variance Pos/(Neg)
Savings achieved as a consequence numerous staff vacancies and taking a more conservative approach to departmental expenditure throughout the year. There has also been a decrease in the number of animals impounded during the year .	21,618
<u>Compliance Services - Operational expenses</u>	
Compliance Administration Officer has been engaged through Agency for a temporary contract to assist with compliance issues.	(28,927)
TOTAL REGULATORY CONTROL	31,336
CORPORATE PLANNING	
<u>Corporate Planning - Operational costs</u>	
Operational savings in printing and advertising costs and in the preparation of documents for the new 4-year Delivery Program.	77,483
TOTAL CORPORATE PLANNING	77,483
WASTE MANAGEMENT	
<u>Litter Bin Contractor</u>	
Due to the renovations of Civic places, especially Queen Street St Marys and Penrith Station bus interchange, the street litter bin services were restricted in collection and consequent tipping resulting in a saving.	32,955
TOTAL WASTE MANAGEMENT	32,955
GENERAL REVENUE/UNTIED INCOME	
<u>Rates Income</u>	
Additional rates income was partly due to a delay with receiving supplementary valuations in early 2017 as the Valuer General was required to revalue all NSW land for the planned Fire & Emergency Services Levy. This caused a delay with providing supplementary valuations to Council for properties registered between November 2016 and March 2017, which made it difficult to ascertain which properties would be rated in 2016-17 financial year. Additional income was also partly due to additional subdivisions being registered ahead of forecasts. This additional income was predicted to be received in future years of Council's LTFP and as such does not substantially increase Council's financial capacity in future years.	518,888
<u>Interest on Investments</u>	
When original budgets were prepared for this financial year, economists were forecasting interest rates, already at record low levels, would continue falling further during the year. The official cash rate was reduced to 1.5% at the start of August 2016 but remained unchanged for the rest of the financial year, so the return on the portfolio exceeded budget in the December and March quarterly reviews. The unrestricted portion of the portfolio has also remained higher than originally estimated so it was possible to increase the budget by a total of \$400,000 during the year and end the year with a further \$50,000 surplus in untied interest.	52,081
<u>Net Salary Savings</u>	
During the final quarter of 2016-17 salary savings of \$1,722,202 have been realised as well superannuation savings of \$132,706, which were partly offset by adjustments to on-cost recovery of \$115,602 during the year end balancing process.	1,739,306
<u>Movement In ELE Provision</u>	
This variation reflects the movement in Employee Leave entitlements, increased resignations/retirements, and the impact of leave balances throughout the organisation. Each year this provision is updated to include future wages increases, on-costs ,and expected retirements. This is traditionally a difficult area to accurately predict and it is proposed that salary savings due to vacancies be directed towards this area lessening the impact at year end.	(1,002,722)
<u>Transfer to Reserve</u>	
The development of the annual budget each year requires a number of assumptions to be made in relation to both expenditure and income that are dependent on factors that are outside Council's control. To safeguard against movements in these assumptions and forecasts during 2017-18 and also to provide capacity to respond to additional calls on Council funds it is proposed that \$1,805,083 be transferred to Reserve.	(1,805,083)
<u>Transfer to ICT Reserve</u>	
Council has undertaken a number of Information Technology projects and upgrades under the ICT Strategy. A transfer of \$300,000 to Reserve is proposed in the June Quarterly Review to enable technology improvements to continue in line with Council's ICT Strategy/Investment Plan.	(300,000)
<u>Transfer to Major Projects Reserve</u>	
Council's Long Term Financial Plan (LTFP) identified the need to establish a Major Projects Reserve to support investment in major Regional City Infrastructure as our City grows. This Reserve will provide capacity for Council to deliver or contribute towards the delivery of the infrastructure our City needs into the future and could include multi- deck carparks, community facilities, open space improvements, and sporting facilities. This Reserve was established in 2015-16 with initial funding of \$2,500,000 with this proposed	(1,000,000)

Account Description	Budget Variance Pos/(Neg)
allocation in September 2017 taking the balance to \$3,500,000. This additional end of year allocation now brings the balance to \$4,500,000.	
Total General Revenue/Untied Income	(1,797,530)
Total Variances over \$20k	(228,616)
Other Variances under \$20k	274,749
June 2017 Quarter Surplus/(Deficit)	46,133
1st Quarter Variances to adopted budget reported to Council	60,475
2nd Quarter Variances to adopted budget reported to Council	27,294
3rd Quarter Variances to adopted budget reported to Council	61,672
4th Quarter Variances to adopted budget reported to Council	-
Original 2016-17 Budget Surplus/(Deficit)	-
Net Predicted Surplus/(Deficit) for 2016-17	195,574

RESERVE MOVEMENTS BUDGET – JUNE 2017

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
INTERNAL RESERVES				
<i>Assets and Construction</i>				
Car Parking/Traffic Facilities	811,285	1,150,738	12,140	1,949,883
ICT Reserve	172,429	3,938,705	3,535,715	575,419
Library Reserve	464,510	137,490	-	602,000
Major Projects Reserve	2,445,419	2,054,581	-	4,500,000
OOSH Bus Fleet Replacement Program	208,951	40,500	25,921	223,530
Plant & Motor Vehicle Replacement Reserves	2,663,680	1,129,571	175,114	3,618,137
<i>City Economy and Planning</i>				
City Planning	301,473	224,416	74,875	451,014
Economic Initiatives Reserve	309,414	-	56,343	253,071
<i>Committee Closures</i>				
Alister Brass Foundation	79,175	2,122	-	81,297
S377 Committee Closure Proceeds	98,924	60,877	-	159,801
Samuel Marsden Road Riding Facility	1,452	-	-	1,452
<i>Community Facilities</i>				
Cemetery Reserve	749,748	260,013	22,120	987,641
Children's Services Reserves	401,594	501,825	508,982	394,437
Recreation Reserve	7,170	(17,646)	-	(10,476)
<i>Employment</i>				
Employee's Leave Entitlements	5,656,834	-	-	5,656,834
Salary System Training & Development Reserves	343,515	531,337	400,923	473,929
<i>Environmental Programs</i>				
Environmental Awareness Programs	292,842	202,833	141,298	354,377
Environmental Protection	2,494	-	2,267	227
Stormwater Management Service Charge	1,105,682	1,911,153	1,908,677	1,108,158
<i>Financial Management</i>				
Asset Renewal & Established Areas Strategy	56,578	-	56,578	-
Financial Assistance Grant in Advance	-	5,379,058	-	5,379,058
Financial Management Reserves	5,850,634	4,947,455	2,097,228	8,700,862
Grant Funded Projects Reserve	277,949	50,000	50,000	277,949
Productivity Revolving Fund	603,971	40,000	330,917	313,054
Property Development Reserve	16,137,798	10,356,758	6,707,765	19,786,791
Special Rate Variation 2016-17	-	7,864,068	7,746,555	117,513
Sustainability Revolving Fund	501,810	497,512	106,697	892,625
<i>Legal and Governance</i>				
Election Reserve	530,143	190,000	680,283	39,860
Insurance Reserves	3,535,042	1,384,007	996,218	3,922,830
Legal Reserve	616,465	62,877	357,731	321,611
<i>Other</i>				
International Relationships	19,724	23,188	-	42,912
Revote Reserve	1,364,660	2,936,819	1,072,593	3,228,886
Town Centre Review and Administration	24,796	20,718	18,000	27,514
Voted Works	439,348	159,000	150,478	447,870
TOTAL INTERNAL RESERVES	46,075,509	46,039,975	27,235,418	64,880,066
INTERNAL LOANS				
Baseball Facilities	(1,400)	1,400	-	-
Costs to Advance Next Years Projects	(2,701)	2,701	-	-
Penrith Swimming Centre Waterplay Facility	-	-	750,000	(750,000)
Public Space Reinvestment Project	(20,049)	(41,731)	1,251,528	(1,313,308)
Whitewater Canoe Slalom	(760,439)	-	194,418	(954,857)
Woodriff Gardens Facility Development	(137,750)	(4,750)	-	(142,500)

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
TOTAL INTERNAL LOANS	(922,339)	(42,380)	2,195,946	(3,160,665)
Section 94 in deficit internal loan	(7,826,992)	-	102,622	(7,929,614)
TOTAL INTERNAL RESERVES & LOANS	37,326,178	45,997,595	29,533,986	53,789,786
EXTERNAL RESERVES				
<i>Section 94</i>				
Civic Improvement S94	(1,387,207)	86,537	-	(1,300,670)
Claremont Meadows S94	(65,254)	-	389,996	(455,250)
Cultural Facilities S94	(3,408,787)	528,615	414,664	(3,294,836)
Erskine Business Park S94	2,615,817	47,184	366,531	2,296,470
Erskine Park Residential Area S94	27,228	565	27,793	-
Footpath Construction S94	-	211	209	2
Glenmore Park Stage 2 S94	(143,320)	1,065,592	517,130	405,141
Kingswood Neighbourhood Centre S94	22,990	80,599	-	103,589
Lambridge Industrial Estate S94	(2,822,424)	-	56,435	(2,878,859)
Penrith City District Open Space S94	18,110,605	8,855,727	233,803	26,732,528
Penrith City Local Open Space S94	1,432,460	1,401,873	419,389	2,414,944
St Marys Town Centre S94	-	52,640	52,640	-
Waterside S94	407,897	5,679	178,429	235,148
WELL Precinct S94	1,270,483	2,027,812	361,733	2,936,561
Funding for S94 Plans in deficit	7,826,992	-	(102,622)	7,929,614
TOTAL SECTION 94 RESERVES	23,887,479	14,153,034	2,916,130	35,124,383
<i>Other External Reserves</i>				
Waste Disposal Reserve	9,149,651	5,730,102	2,894,367	11,985,387
Environment / Sullage Reserve	422,281	901,989	991,339	332,931
Unexpended Loans	13,340,684	147,673	5,970,968	7,517,389
Unexpended Grants	2,570,656	11,943,959	13,378,115	1,136,500
Contributions	6,318,796	6,336,033	6,392,480	6,262,349
Waste and Sustainability Improvement Payments	88,074	406,979	448,273	46,780
TOTAL OTHER EXTERNAL RESERVES	31,890,142	25,466,735	30,075,542	27,281,335
TOTAL EXTERNAL RESERVES	55,777,621	39,619,769	32,991,672	62,405,718
<i>Other Internal Reserves/Committees</i>				
Bonds & Deposits	5,659,418	-	-	5,659,418
Children's Services Cooperative Reserves	1,329,292	2,155,264	269,007	3,215,549
Other (Committees)	397,379	18,234	-	415,612
TOTAL OTHER INTERNAL RESERVES	7,386,088	2,173,498	269,007	9,290,579
GRAND TOTAL OF RESERVES	100,489,887	87,790,861	62,794,665	125,486,083

Controlled Entity

Total Controlled Entity Reserve Movements	-	877,387	-	877,387
RESERVE MOVEMENTS PER BUDGET		88,668,249	62,794,665	

Reserves are shown as Surplus / (Deficit) and include adjustments proposed in the June Quarterly Review. An integral part of Council's financial capacity is the management of funds held for specific purposes. Council currently holds these funds in reserves and differentiates them into External and Internal Restrictions. External restrictions are generally restricted through a legislative requirement and Internal Reserves are restricted through a resolution or policy decision of the Council.

The establishment and funding of cash reserves is a financial management strategy to provide funds for future expenditure that could not otherwise be financed during a single year without having a material impact on Council's budget.

The projected revised budget to 30 June 2017 for reserves is \$125,486,084. \$62,405,719 is restricted due to external legal obligations which includes \$35,124,384 of S94 Developer contributions. A further \$63,080,365 of funds are internally restricted in accordance with Council resolutions and policies. For information relating to the major budget variations in reserves for the June quarter please refer to Other variations with no impact on the surplus comments included in the Financial Services Manager Report.

PROPOSED REVOTED WORKS

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
CAPITAL PROJECTS							
CITY ASSETS							
Roads Reconstruction	225,843	-	225,843	Reserve	2,154,100	1,567,443	586,657
Building Asset Renewal	561,096	498,921	62,175	SRV	2,058,481	1,497,385	561,096
Urban Drainage Construction Program	486,933	213,000	273,933	Reserve	1,199,378	712,445	486,933
Erskine Park Footpath Construction	100,000	-	100,000	Reserve	958,269	428,626	529,643
Parks Asset Renewal	228,647	228,647			745,105	516,458	228,647
Rural Fire Services Equipment - Grant Funded	583,203	-	583,203	Grant	770,760	187,557	583,203
TOTAL CITY ASSETS	2,185,722	940,568	1,245,154		7,886,093	4,909,914	2,976,179
CITY PLANNING							
Erskine Business Park Improvements	46,437	-	46,437	S94	129,123	82,686	46,437
TOTAL CITY PLANNING	46,437	-	46,437		129,123	82,686	46,437
DESIGN & PROJECTS							
Cranebrook Wetlands & Cumberland Plains - Capital	92,090	-	92,090	Reserve	364,637	272,547	92,090
Kingsway Sporting Complex and Blair Oval All Weather Athletics	38,122	-	38,122	Reserve	39,522	1,400	38,122
Better Boating Program	101,729	-	101,729	Grant/Reserve	192,287	90,558	101,729
Penrith CBD Drainage Upgrade Program (LIRS)	995,673	-	995,673	Loan	5,487,996	4,492,323	995,673
City Centres Improvement Program	651,071	-	651,071	Loan	3,598,000	2,946,929	651,071
TOTAL DESIGN & PROJECTS	1,878,685	-	1,878,685		9,682,442	7,803,757	1,878,685
ENGINEERING SERVICES							
NSW Bike Plan River Cities Program	726,952	545,607	181,345	Grant	1,374,013	647,061	726,952
State Black Spot Program - Richmond Rd & Cooper St	479,087	-	479,087	Grant	1,050,472	571,385	479,087
TOTAL ENGINEERING SERVICES	1,206,039	545,607	660,432		2,424,485	1,218,446	1,206,039
ENVIRONMENTAL HEALTH AND COMPLIANCE							
Rid Squad Technology project	9,456	-	9,456	Contribution	56,773	47,317	9,456
TOTAL ENVIRONMENTAL HEALTH AND COMPLIANCE	9,456	-	9,456		56,773	47,317	9,456
FACILITIES							

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
Floodlight Upgrade Myrtle Road	31,690		31,690	Grant	120,000	88,310	31,690
Grounds Redevelopment Andrews Road	4,525		4,525	Reserve	109,695	105,170	4,525
Ched Towns Facility Embellishments	21,441		21,441	Contribution	68,155	46,714	21,441
TOTAL FACILITIES	57,656	-	57,656		297,850	240,194	57,656
FINANCIAL SERVICES							
Pool Car System	10,000		10,000	Reserve	30,000	20,000	10,000
TOTAL FINANCIAL SERVICES	10,000	-	10,000		30,000	20,000	10,000
INFORMATION AND COMMUNICATIONS TECHNOLOGY							
Sharepoint	96,511		96,511	Reserve	115,680	19,169	96,511
TOTAL INFORMATION AND COMMUNICATIONS TECHNOLOGY	96,511	-	96,511		115,680	19,169	96,511
CITY PRESENTATION							
Roper Road Fields Lighting & Signage	62,500		62,500	S94	63,000	500	62,500
Waste Avoidance Signage in Parks	15,000		15,000	Contribution	15,000	-	15,000
Parks Improvements - Skylark reserve Erskine Park	8,082		8,082	Reserve	210,000	175,468	34,532
TOTAL CITY PRESENTATION	85,582	-	85,582		288,000	175,968	112,032
GOVERNANCE							
Councillor Portal	18,720		18,720	Reserve	45,000	26,280	18,720
TOTAL GOVERNANCE	18,720	-	18,720		45,000	26,280	18,720
LIBRARY SERVICES							
Library Special Purpose Projects Building	19,826		19,826	Grant	56,957	37,131	19,826
TOTAL LIBRARY SERVICES	19,826	-	19,826		56,957	37,131	19,826
PLACE MANAGEMENT							
Community Safety Program	29,212	29,212			191,866	160,879	30,987
Neighbourhood Renewal	39,670	39,670			190,000	144,687	45,313
Additional CCTV Cameras on Queen Street	54,545		54,545	Grant	60,000	-	60,000
TOTAL PLACE MANAGEMENT	123,427	68,882	54,545		441,866	305,566	136,300
SUSTAINABILITY							
Climate Adapted People Shelters Project	37,328		37,328	Grant	123,235	85,907	37,328

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
TOTAL SUSTAINABILITY	37,328	-	37,328		123,235	85,907	37,328
TOTAL CAPITAL PROJECTS	5,775,389	1,555,057	4,220,332		21,577,504	14,972,335	6,605,169
OPERATING PROJECTS							
COMMUNICATION AND MARKETING							
Website Maintenance	12,414	12,414			58,004	36,237	21,767
TOTAL COMMUNICATION AND MARKETING	12,414	12,414	-		58,004	36,237	21,767
CORPORATE PLANNING							
Strategic Research and Planning	25,000	10,027	14,973	Reserve	147,304	79,687	67,617
TOTAL CORPORATE PLANNING	25,000	10,027	14,973		147,304	79,687	67,617
ECONOMIC INITIATIVES							
Economic Initiatives Projects	56,231		56,231	Reserve	238,702	182,471	56,231
TOTAL ECONOMIC INITIATIVES	56,231	-	56,231		238,702	182,471	56,231
ENGINEERING SERVICES							
Road Safety Project	9,567	-	9,567	Grant	18,830	9,263	9,567
TOTAL ENGINEERING SERVICES	9,567	-	9,567		18,830	9,263	9,567
ENVIRONMENTAL HEALTH AND COMPLIANCE							
Responsible Pet Ownership e Learning	5,000		5,000	Grant	14,000	9,000	5,000
Scores On Doors	4,000		4,000	Reserve	4,000	-	4,000
Cranebrook Wetlands	33,202		33,202	Grant	306,406	273,204	33,202
TOTAL ENVIRONMENTAL HEALTH AND COMPLIANCE	42,202	-	42,202		324,406	282,204	42,202
FACILITIES							
Cleaning Review	36,297	36,297			40,000	3,703	36,297
Regentville Hall Improvements	104,527	40,363	64,164	Contribution	113,892	9,365	104,527
Sporting Club Subsidies	20,000	20,000			209,230	189,230	20,000
TOTAL FACILITIES	160,824	96,660	64,164		363,122	202,298	160,824
FINANCIAL SERVICES							
Investigate Grant Funding Opportunities	25,000	25,000			25,000	-	25,000

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
TOTAL FINANCIAL SERVICES	25,000	25,000	-		25,000	-	25,000
LIBRARY SERVICES							
Library Special Purpose Projects Promotion	3,204		3,204	Grant	17,000	13,796	3,204
Library Digital	3,636	3,636			6,036	-	6,036
TOTAL LIBRARY SERVICES	6,840	3,636	3,204		23,036	13,796	9,240
PLACE MANAGEMENT							
Urban Design (AREAS)	55,997		55,997	SRV	166,116	110,119	55,997
Penrith Litter Prevention - Nepean Hospital Surrounds	9,874		9,874	Grant	30,600	20,726	9,874
Operation Bounce Back	9,640		9,640	Grant	11,000	1,360	9,640
Neighbourhood Renewal Projects (AREAS)	11,922		11,922	SRV	55,564	43,642	11,922
The Village Café	12,946		12,946	Grant	14,884	1,938	12,946
TOTAL PLACE MANAGEMENT	100,379	-	100,379		278,164	177,785	100,379
WASTE AND COMMUNITY PROTECTION							
Mama Lana	12,220		12,220	Contribution	20,000	7,780	12,220
Measuring Deterrence and Amenity	19,560		19,560	Contribution	34,560	15,000	19,560
TOTAL WASTE AND COMMUNITY PROTECTION	31,780	-	31,780		54,560	22,780	31,780
WORKFORCE DEVELOPMENT							
Make your Mark	21,000		21,000	Contribution	35,000	14,000	21,000
TOTAL WORKFORCE DEVELOPMENT	21,000	-	21,000		35,000	14,000	21,000
SUSTAINABILITY							
Louise Petchell Sustainability Learning Scholarship	2,539	2,539	-		8,037	5,498	2,539
TOTAL SUSTAINABILITY	2,539	2,539	-		8,037	5,498	2,539
TOTAL OPERATING PROJECTS	493,776	150,276	343,500		1,574,165	1,026,019	548,146
TOTAL PROPOSED REVOTES	6,269,165	1,705,333	4,563,832		23,151,669	15,998,354	7,153,315

CAPITAL PROJECTS – JUNE 2017

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
CAPITAL PROJECTS							
Building Maintenance & Construction							
Various	Bus Shelters Program	CPR	174,763	(43)	174,720	-	168,923
Penrith Council	<i>Bus Infrastructure Audit</i>	CPR	-	-	-	-	5,798
Penrith LGA	Building Asset Renewal	CA	1,046,314	(498,921)	547,393	-	-
Penrith LGA	<i>Annual Paint Program</i>	CA	-	-	-	209,297	265,221
JSPAC	<i>Air Con Upgrade JSPAC</i>	CA	-	-	-	600,000	43,121
JSPAC	<i>Theatre Lighting and Audio Upgrade* JSPAC</i>	CA	-	-	-	236,311	236,311
St Clair	<i>Toilet Refurbishment St Clair</i>	CA	-	-	-	2,740	2,740
Penrith Council	Civic Centre Workstations/Office Fitouts	CPR	-	-	-	-	(203,743)
Penrith Council	<i>Workforce/Organisational Planning</i>	CPR	-	-	-	-	201,561
Penrith Council	<i>Depot</i>	CPR	-	-	-	-	2,182
Penrith LGA	Building Asset Renewal	CA	946,362	(49,345)	897,017	-	9,702
Penrith	<i>York Road Detention Basin Canteen Upgrade</i>	CA	-	-	-	60,000	56,816
Penrith	<i>Hickeys Lane Amenities Canteen Upgrade</i>	CA	-	-	-	2,936	2,938
Penrith	<i>Endeavor Park Amenities Canteen Upgrade</i>	CA	-	-	-	60,000	27,072
Penrith	<i>Riding For Disabled Canteen Works</i>	CA	-	-	-	27,000	27,000
St Marys	<i>Splash Park</i>	CA	-	-	-	-	6,940
St Marys	<i>Splash Park - Hazardous Waste Clean Up</i>	CA	-	-	-	47,975	-
Werrington Cty	<i>Yoorami CCC Foyer Ceiling Replacement</i>	CA	-	-	-	26,287	26,287
St Clair	<i>Kindana B&A Carpet Replacement</i>	CA	-	-	-	19,900	19,900
Emu Plains	<i>Emu Plains Library / B&A Refit Air Con Upgrade</i>	CA	-	-	-	50,000	50,000
Werrington Cty	<i>Yoorami CCC Roof Refurbishment</i>	CA	-	-	-	31,648	31,648
St Clair	<i>Kindana B&A Kitchen Upgrade</i>	CA	-	-	-	48,700	48,700
Werrington Cty	<i>Namatijira Gutters and Drainage</i>	CA	-	-	-	11,235	11,235
St Clair	<i>Autumn Leaf Parade Gutter Replacement</i>	CA	-	-	-	10,270	10,270
Cranebrook	<i>Cranebrook NHC Ball Light Replacement</i>	CA	-	-	-	859	859
Penrith	<i>Penrith Senior Citizens Bathroom Upgrade</i>	CA	-	-	-	56,091	161,313
Emu Heights	<i>Emu Heights NHC Flooring Replacement</i>	CA	-	-	-	12,289	12,289

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith	<i>PRG Air Conditioning Replacement</i>	CA	-	-	-	200,000	33,800
Penrith	<i>Civic Centre Bathroom Upgrades / Ceiling Upgrades</i>	CA	-	-	-	76,745	117,825
St Marys	<i>St Marys Starting Blocks // Local Sports Grant</i>	CA	-	-	-	24,500	24,500
Jamisontown	<i>Jamisontown CCC Toilet Refurbishment</i>	CA	-	-	-	12,000	12,000
Werrington	<i>Pooled Equipment Storage at Yoorami CCC</i>	CA	-	-	-	5,000	5,000
Penrith Council	<i>Civic Centre Workstation / Office Fitouts</i>	CA	-	-	-	203,311	166,911
Penrith Council	<i>Civic Centre Replacement of Fire Indicator Panels</i>	CA	-	-	-	-	34,012
Castlereagh	<i>Castlereagh Hall Painting</i>	CA	-	-	-	12,000	-
TOTAL BUILDING MAINTENANCE & CONSTRUCTION			2,167,439		1,619,130		1,619,131
Bushland Management							
Emu Plains	Natural Cooling Tree Planting Emu Plains	CPR	19,500	-	19,500	-	19,500
Sth Penrith	Natural Cooling Tree Planting South Penrith	CPR	259,400	(189,828)	69,572	-	69,572
TOTAL BUSHLAND MANAGEMENT			278,900		89,072		89,072
Children's Services							
Various	Building Upgrades	CS	169,317	(2,500)	166,817	216,317	166,817
Various	CS IT Replacement Capital	CS	26,016	-	26,016	26,016	26,016
Various	CS Playground Upgrades	CS	236,083	(17,790)	218,293	236,083	218,293
Penrith LGA	OOSH Bus Fleet Replacement	CS	49,785	-	49,785	-	49,785
Penrith LGA	Children's Centres - Building Signage	CS	-	570	570	-	570
Emu Plains	Emu Village OSH	CS	417,504	108,381	525,885	-	2,142
Emu Plains	<i>Building Upgrade</i>	CS	-	-	-	356,708	364,678
Emu Plains	<i>Playground Upgrade</i>	CS	-	-	-	159,040	159,064
Cranebrook	Grays Lane OSH Veranda Enclosure	CS	60,682	181	60,863	-	60,864
Werrington	Pooled Equipment Storage at Yoorami CCC	CS	30,000	(17,300)	12,700	-	12,700
Erskine Park	Erskine Park OSH Veranda Enclosure	CS	46,000	(19,926)	26,074	-	26,074
TOTAL CHILDREN'S SERVICES			1,035,387		1,087,003		1,087,004
City Parks							
Various	<i>Land Recognition - Community (D)</i>	CA	-	1,900,000	1,900,000	-	1,900,000
Various	<i>Land Recognition - LUR</i>	CA	-	958,239	958,239	-	958,239
Penrith LGA	Park Asset Renewal	CA	275,280	(15,078)	260,202	-	-
Glenmore Park	<i>Playground - Lexington & Topeka</i>	CA	-	-	-	75,000	75,000

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Mulgoa	Field Lighting - Gow Park	CA	-	-	-	114,280	114,280
Kingswood	Field Lighting - Doug Rennie	CA	-	-	-	69,422	69,422
Kingswood	Back Stops / Dugouts - Chapman Gardens	CA	-	-	-	-	1,500
Various	Local Open Space s94 funded capital works	CPR	358,000	(71,743)	286,257	-	-
Cambridge Park	William St / Twickenham Av playground and path	CPR	-	-	-	72,500	72,300
Colyton	Roper Rd Fields Lighting & Signage	CPR	-	-	-	63,000	500
Leonay	Leonay Oval Shade & Seating	CPR	-	-	-	35,000	33,385
Oxley Park	Ridge Park Pathway	CPR	-	-	-	35,000	33,067
Penrith	Parker St Reserve Seating	CPR	-	-	-	12,000	5,232
Sth Penrith	Barnett St Playground & Park Furniture	CPR	-	-	-	70,500	70,150
Leonay	Pamela Parade Playground Furniture & Landscaping	CPR	-	-	-	70,000	71,623
Penrith LGA	Waste Avoidance Signage in Parks	CPR	15,000	(15,000)	-	-	-
Erskine Park	Park Improvements - Skylark reserve Erskine Park	CPR	210,000	(34,532)	175,468	-	175,468
Erskine Park	Park Improvements - Spica reserve Erskine Park	CPR	1,099	-	1,099	-	1,099
Erskine Park	Park Improvements - Pacific & Phoenix reserve Erskine Park	CPR	400,000	(2,852)	397,148	-	397,148
Penrith LGA	Park Asset Renewal	CA	738,934	(222,476)	516,458	-	9,091
C'mont Meadows	Playground / Shade / Landscaping Cedars Park	CA	-	-	-	37,000	37,000
Emu Plains	Playground / Shade / Landscaping Lions Park Playground (Melr	CA	-	-	-	77,500	84,411
St Clair	Playground / Shade / Landscaping Smith Park - Playground	CA	-	-	-	79,000	79,300
Kingswood	Playground / Shade / Landscaping Kanangra Reserve	CA	-	-	-	37,000	37,000
Erskine Park	Sportsground Field Lighting Peppertree Reserve	CA	-	-	-	100,000	9,900
Kingswood	Sportsground Field Lighting Parker St Athletics	CA	-	-	-	122,485	9,300
C'mont Meadows	Sportsground Field Lighting Cedars Park	CA	-	-	-	7,515	7,515
St Marys	The Kingsway Electrical Upgrades	CA	-	-	-	39,853	46,122
Penrith	Furniture / Seating Weir Reserve	CA	-	-	-	25,593	-
Cranebrook	Litter Bins Andrews Road	CA	-	-	-	934	472
Various	Water Pumps & Fountains Various	CA	-	-	-	25,000	14,900
Various	Synthetic Surfaces - Various Various	CA	-	-	-	18,234	18,234
Erskine Park	Court Surfaces Sealed Chameleon Dr Res	CA	-	-	-	24,000	23,930
Penrith	Tennis Court Surfaces TBA	CA	-	-	-	61,606	61,606
Orchard Hills	Back Stops / Dugouts Samuel Marsden	CA	-	-	-	10,600	10,600

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith	Landscaping Weir Reserve	CA	-	-	-	12,000	-
St Clair	Mark Leece Irrigation tank	CA	-	-	-	42,766	43,060
St Marys	Cook Park Electrical Upgrade	CA	-	-	-	24,019	24,019
Jamisontown	Jamison Park Off Leash Area - Shelters & Seating	CPR	24,000	(1,872)	22,128	-	22,128
Penrith	Woodriff Gardens Tennis Courts Floodlight Replacement	CPR	50,280	-	50,280	-	50,280
Cranebrook	Fencing of Cranebrook Dog Off Leash Area	CPR	39,000	10,407	49,407	-	49,407
St Marys	Installation of BBQ in Victoria Park St Marys	CPR	10,000	-	10,000	-	10,000
TOTAL CITY PARKS			2,121,593		4,626,686		4,626,686
City Planning							
Various	Erskine Business Park Improvements	CP	129,123	(46,437)	82,686	-	82,686
TOTAL CITY PLANNING			129,123		82,686		82,686
Civil Construction & Maintenance							
Various	Path Paving Program	CA	152,709	(12,644)	140,065	152,709	140,066
Various	Construction of Bicycle Facilities	CPR	30,000	(30,000)	-	-	-
Various	Dedication - Subdivision Roads	CA	9,750,000	(1,843,498)	7,906,502	-	7,906,502
Various	Dedication - Drainage Works	CA	4,500,000	4,551,679	9,051,679	-	9,051,679
Llandilo	Rural Roads Widening	CA	156,000	-	156,000	-	156,000
Various	Roads Reconstruction (2)	CA	2,154,100	(586,657)	1,567,443	-	9,343
Londonderry	<i>The Driftway - Previous works to 250 metres east</i>	CA	-	-	-	200,000	201,584
Mt Vernon	<i>Capitol Hill Dr - Mt Vernon Rd to 300m (Watts Profile)</i>	CA	-	-	-	201,500	159,303
Mulgoa	<i>Chain O Ponds - Previous works to bad sections</i>	CA	-	-	-	200,000	129,882
Penrith	<i>Andrews Rd - Greygums Rd to Laycock St</i>	CA	-	-	-	400,000	-
Cambridge Park	<i>Dunheved Rd - Trinity Dr to Tasman St</i>	CA	-	-	-	300,000	300,000
St Marys	<i>Forrester Rd - Christie St to Roundabout</i>	CA	-	-	-	300,000	300,000
St Clair	<i>Coonawarra Dr - Bennett Rd to Ibis Pl</i>	CA	-	-	-	266,587	263,595
South Penrith	<i>Smith St - Butler Cres to Aston Av</i>	CA	-	-	-	286,013	203,736
Penrith LGA	Shared Pathways	CA	364	-	364	-	364
Penrith LGA	Urban Drainage Construction Program	CA	1,199,378	(486,933)	712,445	112,848	1,861
Berkshire Park	<i>Llandilo Road (Southern side at Richmond Road Intersection)</i>	CA	-	-	-	-	1,140
Various	<i>Various Streets Drainage/K&G</i>	CA	-	-	-	18	18
Londonderry	<i>Reynolds Rd (Upgrade Culvert Symonds Rd)</i>	CA	-	-	-	2,630	2,630

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	<i>Blaxland Crossing Res (Reserve - River Embankment Stabilise)</i>	CA	-	-	-	150,000	18,869
Regentville	<i>Mulgoa Rd Install Key Stone Retaining Wall</i>	CA	-	-	-	680	680
Llandilo	<i>Eighth Av - Bus Shelter west of Second Av</i>	CA	-	-	-	50,000	5,512
Llandilo	<i>Fifth Av - Corner Of The Northern Rd</i>	CA	-	-	-	35,202	40,304
Llandilo	<i>Fourth Av - Corner Of Third Av (western side)</i>	CA	-	-	-	75,000	60,045
Cranebrook	<i>Linden Cres - Corner Of Grays Lane</i>	CA	-	-	-	105,000	62,628
Castlereagh	<i>Rickards Rd - between bend and property #135 (west side)</i>	CA	-	-	-	60,000	4,250
Cranebrook	<i>Tadmire Rd - property #163 heading north</i>	CA	-	-	-	160,000	191,269
Berkshire Park	<i>Fourth Rd - Llandilo Rd to #12 Fourth Rd</i>	CA	-	-	-	50,000	883
Castlereagh	<i>Rickards Rd - 222A - 241 Rickards Rd</i>	CA	-	-	-	50,000	4,744
Llandilo	<i>Sixth Av - 152 Sixth Av</i>	CA	-	-	-	70,000	81,940
Emu Heights	<i>Alma Cres - 32 Alma Cres</i>	CA	-	-	-	73,000	161,691
Londonderry	<i>Wilshire Rd - Wingarra Glen to #163</i>	CA	-	-	-	30,000	4,500
St Marys	<i>Monfarville Rd - #106</i>	CA	-	-	-	65,000	15,960
St Marys	<i>Queen St Asset Improvement Works</i>	CA	-	-	-	50,000	50,000
Penrith	<i>Seenth Av (Stage 1) opposite Llandilo Public School (Llandil</i>	CA	-	-	-	3,200	3,200
Erskine Park	<i>Adhara St – Construct saddle pit</i>	CA	-	-	-	56,800	320
Various	Traffic and Transport Facilities Program	CPR	123,659	(9,107)	114,552	-	347
Colyton	<i>Hewitt St - Single lane Roundabout</i>	CPR	-	-	-	163,659	111,766
Cranebrook	<i>Borrowdale Way - Single lane Roundabout</i>	CPR	-	-	-	150,000	2,440
Erskine Pk Ind	Erskine Business Park Footpath Construction (s94)	CPR	267,475	-	267,475	-	267,475
Erskine Park	Erskine Park Footpath Construction	CPR	958,269	(529,643)	428,626	-	428,626
Penrith LGA	Entry to the City Welcome Signage	CA	25,523	-	25,523	-	25,523
Glenmore Park	Footpath in Floribunda Ave Glenmore Park	CA	11,018	-	11,018	-	11,018
Glenmore Park	Avalon Cr to Kookaburra Cr Footpath Reconstruction	CPR	21,343	493	21,836	-	21,836
Cranebrook	Sherringham Rd & McHenry Rd Install 3 Pedestrian Refuges	CPR	-	(11,122)	(11,122)	-	(11,123)
Penrith LGA	Nation Building Black Spot Program	CPR	-	-	-	86,629	(32,538)
Glenmore Park	<i>Glenmore Parkway Remove clearzone hazards</i>	CPR	-	-	-	85,135	-
Cambridge Park	<i>Victoria St & Sandringham Av Install raised islands</i>	CPR	-	-	-	13,337	-
St Marys	<i>Chapel St & Lethbridge St Roundabout</i>	CPR	-	-	-	177,377	-
Cambridge Park	<i>Barlow St & Haining St Roundabout, Cambridge Park</i>	CPR	-	-	-	157,646	32,538

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Emu Plains	<i>Dewdney Rd & Nepean St Median Island Stop Treatment (MIST)</i>	CPR	-	-	-	44,063	-
Cambridge Park	<i>Oxford St, William St & Wrench St Roundabout</i>	CPR	-	-	-	122,308	-
Werrington	<i>Victoria St & Gibson Av Roundabout</i>	CPR	-	-	-	176,890	-
Cambridge Gdens	Rainbow Cottage B&A Bus Slab Driveway Upgrade	CPR	-	35	35	-	35
Erskine Park	<i>James Erskine Public School</i>	CPR	-	-	-	50,000	-
Cranebrook	<i>Samuel Terry Public School</i>	CPR	-	-	-	56,000	-
Cranebrook	Traffic Facilities at Sherringham Rd and Pendock Rd	CPR	-	15,660	15,660	-	15,661
Penrith	Land Purchase	CA	17,720	(55)	17,665	-	-
Kingswood	<i>67 Jones Street Kingswood</i>	CA	-	-	-	-	17,665
TOTAL CIVIL CONSTRUCTION & MAINTENANCE			19,367,558		20,425,768		20,425,767
Community & Cultural Development							
Various	Disability Access Improvements	C&CD	35,000	(795)	34,205	-	34,205
TOTAL COMMUNITY & CULTURAL DEVELOPMENT			35,000		34,205		34,205
Community Safety							
Various	Community Safety Program	PM	191,866	(30,987)	160,879	-	160,879
Various	Safer Streets Public Space CCTV Program	PM	299,880	-	299,880	-	299,880
Penrith	Penrith CBD Street Light upgrade	CPR	50,000	6,061	56,061	-	56,061
St Marys	Additional CCTV cameras on Queen Street	PM	60,000	(60,000)	-	-	-
TOTAL COMMUNITY & CULTURAL DEVELOPMENT			60,000		-		-
Corporate Governance							
Penrith LGA	Councillor Portal	GOV	45,000	(18,720)	26,280	-	26,280
Penrith Council	Printroom Equipment Purchase	GOV	5,990	-	5,990	-	5,990
TOTAL COMMUNITY & CULTURAL DEVELOPMENT			5,990		5,990		5,990
Council & Corporate Support							
Civic Centre	Councillors IT Equipment	CM	49,034	272	49,306	-	49,306
TOTAL COMMUNITY & CULTURAL DEVELOPMENT			49,034		49,306		49,306
Design & Project Management							
Penrith LGA	City Centre Improvements	MP	3,548,000	(651,071)	2,896,929	-	-
Penrith	<i>Penrith CBD – High Street (Station St - Woodriff St)</i>	MP	-	-	-	-	22,392
Penrith	<i>High Street Linear Plaza Design</i>	MP	-	-	-	-	10,400

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith	Penrith CBD - Permanent Triangle Park Design	MP	-	-	-	920,000	365,703
Penrith	Penrith Civic Arts Precinct - Mondo	MP	-	-	-	400,000	356,976
St Marys CBD	St Marys CBD – Special Places	MP	-	-	-	540,000	81,455
Penrith CBD	Penrith CBD – Wayfinding Strategy	MP	-	-	-	-	8,100
St Marys CBD	St Marys CBD - Queen Street	MP	-	-	-	1,738,000	2,051,904
Penrith	Tench Reserve Provision of new Facilities & Amenities	MP	-	371	371	-	371
Cranebrook	Cranebrook Wetlands & Cumberland Plains - Capital	MP	282,364	(9,817)	272,547	247,264	255,856
Cranebrook	Viewing Platform at Mt View Reserve	MP	-	-	-	104,100	4,491
Penrith	Bird Hide Structure	MP	-	-	-	-	12,200
Cranebrook	Andrews Road Wetlands Project	MP	41,506	(39,446)	2,060	-	2,060
St Marys	Accessible Ramp and Toilet - St Marys Old Council Chambers	MP	695	-	695	-	695
Penrith	Better Boating Program	MP	192,287	(101,729)	90,558	-	-
Penrith	NSW Boating NOW	MP	-	-	-	-	90,558
Glenmore Park	Glenmore Park Stage 2	MP	1,212,263	157,926	1,370,189	-	-
Glenmore Park	Glenmore Park Sportsfield Stage 2 – Civil	MP	-	-	-	-	59,911
Glenmore Park	Glenmore Park Sportsfield Stage 2 – Amenities	MP	-	-	-	-	1,310,278
Penrith	Penrith CBD Drainage Upgrade Program (LIRS)	MP	5,487,996	(995,673)	4,492,323	-	4,492,323
St Marys	Kingsway Sporting Complex and Blair Oval All Weather Athleti	MP	39,522	(38,122)	1,400	-	1,400
Penrith LGA	Our River Path Play Planning	MP	215,000	-	215,000	-	215,000
Penrith	Great River Walk Resting Places	MP	16,555	(4,453)	12,102	-	12,102
Leonay	L1513 River Road Embankment Gully & Landscape Improvement Wo	MP	-	25,330	25,330	-	25,330
Cranebrook	Cranebrook Reserve Construction of Amenities Block Stage 1	MP	213,201	(36,596)	176,605	-	176,605
Penrith	MGP 2015 Our River - Pathways and Fitness	MP	489	-	489	-	489
Emu Plains	Our River - Regatta Park Large Fishing Platform	MP	21,500	23,969	45,469	-	45,469
Kingswood	Kingswood Cemetery Amenity Reconstruction	MP	34,031	(34,031)	-	-	-
Emu Plains	Emu Village OSH Building Upgrade	MP	1,033	(1,033)	-	-	-
Regentville	Regentville Hall Improvements	MP	-	545	545	-	545
TOTAL COMMUNITY & CULTURAL DEVELOPMENT			-		545		545
Emergency Services Management							
Various	SES Equipment Priority List	CA	20,000	10,294	30,294	-	30,294

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Rural Fire Service Equip-Grant Funded	CA	770,760	(583,203)	187,557	-	187,557
TOTAL COMMUNITY & CULTURAL DEVELOPMENT			770,760		187,557		187,557
Financial Services							
Penrith Council	Motor Vehicle Purchases	FS	1,772,000	(164,307)	1,607,693	-	-
Penrith Council	<i>Council Packaged Vehicles</i>	FS	-	-	-	-	424,420
Penrith Council	<i>Leaseback Vehicles</i>	FS	-	-	-	-	1,183,274
Penrith Council	Pool Car System	FS	30,000	(10,000)	20,000	-	20,000
TOTAL COMMUNITY & CULTURAL DEVELOPMENT			30,000		20,000		20,000
Information Technology							
Various	Desktop Hardware / Devices	ICT	230,200	(67,283)	162,917	-	162,918
Penrith Council	Server Infrastructure	ICT	80,000	(39,273)	40,727	-	40,727
Penrith Council	Network Equipment Upgrade	ICT	20,000	(13,520)	6,480	-	6,480
Civic Centre	Telephony Upgrade	ICT	3,571	(3,571)	-	-	-
Penrith Council	Connect Project	ICT	10,000	(7,154)	2,846	-	-
Penrith Council	<i>Connect Meeting Rooms</i>	ICT	-	-	-	-	2,846
Penrith Council	Sharepoint Project	ICT	115,680	(96,511)	19,169	-	19,169
Penrith LGA	Communication Data & Connections (Capital)	ICT	3,493	78	3,571	-	3,571
Penrith Council	Audio/visual Meeting Room Equipment Upgrades	ICT	10,000	3,375	13,375	-	13,375
Penrith Council	K2 Online Forms and Workflow Tool	ICT	105,750	-	105,750	-	105,750
Penrith LGA	Customer Contact Centre Equipment	ICT	14,312	2,316	16,628	-	16,627
TOTAL COMMUNITY & CULTURAL DEVELOPMENT			14,312		16,628		16,627
Libraries							
Various	Library Resources - Capital	LS	642,420	(87,219)	555,201	-	555,200
Various	Library Management System	LS	82,500	-	82,500	-	82,500
Civic Centre	Library Special Purpose Prjcts -Building	LS	48,957	(11,826)	37,131	-	37,131
Penrith LGA	Library Capital Purchases	LS	16,100	19,252	35,352	-	35,352
TOTAL COMMUNITY & CULTURAL DEVELOPMENT			16,100		35,352		35,352
Neighbourhood Facilities Management							
Various	Neighbourhood Centres/Halls Improvements	FAC	62,591	(6,486)	56,105	-	56,106
Various	Community Halls - Assets Purchased	FAC	-	3,336	3,336	-	3,336

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
TOTAL COMMUNITY & CULTURAL DEVELOPMENT			-		3,336		3,336
Place Management							
Various	Neighbourhood Renewal	PM	190,000	(45,312)	144,688	184,180	144,687
Various	Mayoral Youth Challenge	PM	133,155	743	133,898	133,155	133,898
St Marys	Monfarville Reserve Community Builders	PM	105,000	5,642	110,642	-	110,642
TOTAL COMMUNITY & CULTURAL DEVELOPMENT			105,000		110,642		110,642
Plant Maintenance							
Penrith Council	Plant Replacement	CPR	1,272,086	(4,680)	1,267,406	-	1,267,407
TOTAL COMMUNITY & CULTURAL DEVELOPMENT			1,272,086		1,267,406		1,267,407
Property Development & Management							
Various	Property Development Expenditure Project (1)	PD	600,795	(266,325)	334,470	600,795	334,471
Various	Property Development Expenditure Project (2)	PD	248,295	(208,241)	40,054	248,295	40,053
Various	Lease & Sale of Land to RMS- for Stage 3 Upgrade Works North	PD	28,000	(28,000)	-	28,000	-
Erskine Park	Public Domain Works - Erskine Park (Surplus Land)	PD	63,000	(27,684)	35,316	63,000	35,316
Civic Centre	CRE Portfolio Management System (PDM)	PD	12,500	(2,500)	10,000	12,500	10,000
Penrith	Penrith Womens Health Centre Flooring replacement	PD	5,500	-	5,500	-	5,500
TOTAL COMMUNITY & CULTURAL DEVELOPMENT			5,500		5,500		5,500
Public Domain Maintenance							
Penrith LGA	Public Amenity Replacement Program	CPR	120,000	30,657	150,657	-	150,657
TOTAL COMMUNITY & CULTURAL DEVELOPMENT			120,000		150,657		150,657
Records Management							
Penrith	Records Capital Equipment Purchases	GOV	8,714	-	8,714	-	8,714
TOTAL RECORDS MANAGEMENT			8,714		8,714		8,714
Recreation & Leisure Facilities Management							
Erskine Park	Chameleon Reserve Amenity Building	FAC	118,315	-	118,315	-	118,315
Sth Penrith Claremont	Jamison Park Upgrades	FAC	880	481	1,361	-	1,361
Meadows	Floodlight Upgrade Myrtle Road	FAC	120,000	(31,690)	88,310	-	88,310
Penrith	Grounds Redevelopment - Andrews Road Baseball Complex	FAC	117,000	(11,830)	105,170	-	105,170
Glenmore Park	Ched Towns Facility Embellishments	FAC	68,155	(21,441)	46,714	-	46,714
St Clair	St Clair United Soccer Club - New Training Field	FAC	2,727	-	2,727	-	2,727

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith	Penrith Swimming Centre Waterplay Facility	FAC	1,300,000	(12,830)	1,287,170	-	1,287,170
Penrith	Howell Oval Irrigation System	FAC	45,302	(3,647)	41,655	-	41,655
Cranebrook	Multicourt at Borrowdale Way Skate Park - Cranebrook	FAC	120,000	(5,002)	114,998	-	114,998
St Marys	Second Batting Cage Monfarville Reserve St Mary	FAC	31,000	(1,254)	29,746	-	29,746
Glenmore Park	Lighting to Second Batting Cage at Surveyors Creek Softball	FAC	20,722	-	20,722	-	20,722
Various	Recreation Facility Improvements	FAC	30,496	(4,924)	25,572	-	-
Penrith	<i>Renewal of Schools Boatshed Roller Door</i>	FAC	-	-	-	3,895	3,595
Cranebrook	<i>Grey Gums SCG - PGJAFL - Electrical Connection</i>	FAC	-	-	-	8,219	8,453
Sth Penrith	<i>Jamison Park Netball Complex - Awning Lights</i>	FAC	-	-	-	9,842	9,842
Glenmore Park	<i>Install Power Points at Batting Cages Surveyors Creek</i>	FAC	-	-	-	3,682	3,682
Penrith	<i>Weir Reserve Boat Racks</i>	FAC	-	-	-	4,858	-
Glenmore Park	Ched towns floodlights and Canteen renewal	FAC	-	9,900	9,900	-	-
Glenmore Park	<i>Floodlights</i>	FAC	-	-	-	-	9,900
TOTAL RECREATION & LEISURE FACILITIES MANAGEMENT			1,974,597		1,892,360		1,892,359
Regulatory Control							
Penrith LGA	Rid Squad - Technology Project	EHC	59,091	(11,774)	47,317	-	47,317
TOTAL REGULATORY CONTROL			59,091		47,317		47,317
Sustainability Planning							
Penrith LGA	Climate Adapted People Shelters Project	SUST	40,000	45,907	85,907	-	85,907
Various	Solar photovoltaic (PV) systems at Council facilities	SUST	100,956	5,741	106,697	-	-
Various	<i>Joan Southerland Performing Arts Centre</i>	SUST	-	-	-	-	62,406
Various	<i>Works Depot</i>	SUST	-	-	-	-	38,551
Emu Plains	<i>Emu Village Childrens Centre</i>	SUST	-	-	-	5,741	5,741
Penrith LGA	Solar Communities Program	SUST	16,977	-	16,977	-	-
Jamisontown	<i>Jamisontown Children's Centre</i>	SUST	-	-	-	-	1,794
Oxley Park	<i>Ridge-ee-Didge Children's Centre</i>	SUST	-	-	-	-	1,794
Cranebrook	<i>Tamara Children's Centre</i>	SUST	-	-	-	-	1,794
Werrington	<i>Yoorami Children's Centre</i>	SUST	-	-	-	-	1,794
South Penrith	<i>Platypus Playground Children's Centre</i>	SUST	-	-	-	-	1,794
St Marys	<i>Koala Corner Children's Centre</i>	SUST	-	-	-	-	1,794
Emu Plains	<i>Lewers Gallery</i>	SUST	-	-	-	-	2,209

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
St Marys Werrington County	<i>St Marys Memorial Hall</i>	SUST	-	-	-	-	2,209
	<i>Werrington County Children's Centre</i>	SUST	-	-	-	-	1,794
TOTAL SUSTAINABILITY PLANNING			157,933		209,581		209,581
Traffic Management & Road Safety							
Various	LTC / Urgent Traffic Facilities	ES	79,466	-	79,466	79,466	79,466
Various	National Black Spot Program	ES	927,500	-	927,500	-	-
Glenmore Park	<i>Glenmore Parkway Remove clearzone hazards</i>	ES	-	-	-	100,000	100,000
Cambridge Park	<i>Victoria St & Sandringham Av Install raised islands</i>	ES	-	-	-	27,500	27,500
St Marys	<i>Chapel St & Lethbridge St Roundabout</i>	ES	-	-	-	270,000	270,000
Cambridge Park	<i>Barlow St & Haining St Roundabout.</i>	ES	-	-	-	160,000	160,000
Emu Plains	<i>Dewdney Rd & Nepean St Median Island Stop Treatment (MIST)</i>	ES	-	-	-	50,000	50,000
Cambridge Park	<i>Oxford St, William St & Wrench St Roundabout.</i>	ES	-	-	-	160,000	160,000
Werrington	<i>Victoria St & Gibson Av Roundabout</i>	ES	-	-	-	160,000	160,000
Penrith	NSW Bike Plan River Cities Program	ES	1,374,013	(726,952)	647,061	443,677	78,981
Penrith	<i>Jane St design of SUP and intersection at Westfield</i>	ES	-	-	-	500,000	364,292
Penrith	<i>SUP Tench Reserve - Nepean Av and Jamison Rd</i>	ES	-	-	-	319,611	93,064
Penrith	<i>SUP High Street - Parker Rd and new Ambulance Station</i>	ES	-	-	-	93,185	93,185
Penrith	<i>1617 Nepean Avenue SUP</i>	ES	-	-	-	17,540	17,540
Various	State Black Spot Program	ES	1,049,257	(477,872)	571,385	-	-
Penrith	<i>Richmond Rd and Cooper St</i>	ES	-	-	-	357,033	71,610
Penrith	<i>Maxwell Street Cycling Safety</i>	ES	-	-	-	500,000	499,775
Penrith LGA	Pedestrian Infrastructure Safety Around Schools Program`	ES	100,000	31,274	131,274	-	131,274
TOTAL TRAFFIC MANAGEMENT & ROAD SAFETY			3,530,236		2,356,686		2,356,687
TOTAL CAPITAL PROJECTS			49,690,448		47,899,479		47,899,480

OPERATING PROJECTS – JUNE 2017

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
OPERATING PROJECTS							
Building Maintenance & Construction							
Civic Centre	Civic Centre Office Desk Layout and Extension Options	CPR	20,000	-	20,000	-	20,000
Cambridge Park	Penrith Valley Regional Sports Centre Air Conditioner	CPR	30,000	-	30,000	-	30,000
TOTAL BUILDING MAINTENANCE & CONSTRUCTION			50,000		50,000		50,000
Bushland Management							
Nth Penrith	Kingswood Park Rehabilitation Project	CPR	49,077	1,693	50,770	-	50,771
Penrith LGA	Protect Two Endangered Ecological Communities - Ropes Creek	CPR	15,000	(3,326)	11,674	-	11,675
Penrith LGA	Control of Woodland Passionfruit	CPR	13,500	(1,488)	12,012	-	12,012
TOTAL BUSHLAND MANAGEMENT			77,577		74,456		74,457
Business Improvement							
Penrith Council	Capacity Improvement Program	OD	180,611	(5,459)	175,152	5,000	5,715
Penrith Council	LG O&M Survey	OD	-	-	-	20,950	20,950
Penrith Council	Certificate IV Competitive Systems and Practices	OD	-	-	-	67,710	73,583
Penrith Council	Business Process Mapping Software	OD	-	-	-	32,422	27,600
Penrith Council	Staff Resources	OD	-	-	-	32,173	44,906
Penrith Council	Development of Performance Indicators	OD	-	-	-	20,000	1,977
Penrith Council	Certificate IV Practical Projects	OD	-	-	-	2,356	14
Civic Centre	Innovative Performance Staffing Resources	OD	-	-	-	-	407
TOTAL BUSINESS IMPROVEMENT			180,611		175,152		175,152
Cemeteries							
Penrith LGA	Cemetery Review	FAC	-	22,120	22,120	-	22,120
TOTAL CEMETERIES			-		22,120		22,120
Children's Services							
Various	CS Repair & Replace Equipment Operating	CS	17,397	7,033	24,430	17,397	24,430
TOTAL CHILDREN'S SERVICES			17,397		24,430		24,430
City Parks							
Penrith LGA	Green Waste Mulcher	CPR	10,000	3,000	13,000	-	13,000

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith Council	Implement Plans of Management	CPR	179,688	8,236	187,924	-	187,924
Penrith LGA	Control of Aquatic Plants	CPR	5,000	-	5,000	-	5,000
Llandilo	Llandilo Public School seating	CPR	4,997	-	4,997	-	4,997
TOTAL CITY PARKS			199,685		210,921		210,921
City Partnerships							
Various	International Relations	CM	60,046	(13,347)	46,699	-	46,699
TOTAL CITY PARTNERSHIPS			60,046		46,699		46,699
City Planning							
Various	Integrated Local Plan	CP	113,501	(30,732)	82,769	-	82,769
Various	Planning Proposal Applications to Amend a LEP	CP	165,087	(98,145)	66,942	170,390	66,942
Various	Applications to Amend a DCP	CP	16,769	(8,836)	7,933	16,769	7,933
Penrith Council	Externally Commissioned Studies	CP	15,000	2,000	17,000	-	17,000
Luddenham	Sydney Science Park Resourcing	CP	43,803	(39,867)	3,936	-	3,936
TOTAL CITY PLANNING			354,160		178,580		178,579
Civil Construction & Maintenance							
Various	Road Resealing/ Resheeting (Pt AREAS)	CPR	4,687,186	372,621	5,059,807	-	5,059,807
Various	Traffic Facilities - Regulatory	CPR	462,418	-	462,418	-	462,418
Various	Sweeping /re-linemarking of existing shared paths	CA	280,000	(11,191)	268,809	280,000	268,810
Various	Maintenance of GPT Constructions	CPR	338,127	(72,550)	265,577	-	265,576
Various	Rural Roads Resealing	CPR	59,500	(11,970)	47,530	-	47,530
Various	Roads Maintenance - Roads to Recovery	CA	3,473,245	8,781	3,482,026	-	-
Jamisontown	<i>Second Avenue - Bringelly Rd to Anthony Cr</i>	CA	-	-	-	-	(0)
Llandilo	<i>Terrybrook Rd - Eighth Av to Seventh Av</i>	CA	-	-	-	200,000	201,188
Llandilo	<i>Eighth Av - Second Av to 550 West of Second Av</i>	CA	-	-	-	493,417	512,249
Berkshire Park	<i>Third Rd - Previous works to St Marys Rd</i>	CA	-	-	-	188,218	188,218
Llandilo	<i>Fourth Av - Previous works to Terrybrook Rd</i>	CA	-	-	-	194,018	194,018
Llandilo	<i>Fifth Av - Terrybrook Rd to Third Av</i>	CA	-	-	-	398,119	398,119
Kingswood	<i>Second Av - Roundabout to O'Connell St</i>	CA	-	-	-	150,000	169,445
Colyton	<i>Carpenter St - Dalton St to Coinda St</i>	CA	-	-	-	180,738	180,738
Werrington County	<i>Singleton Av - Henry Lawson Av to Boyd Pl</i>	CA	-	-	-	207,900	207,900

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Colyton	<i>Carpenter St - Monfarville St to Knox St</i>	CA	-	-	-	354,590	354,590
Kemps Creek	<i>Clifton Av - CH500 to CH1000</i>	CA	-	-	-	149,700	149,700
Jamisontown	<i>Jamison Rd - Mulgoa Rd to Mcnaughton St</i>	CA	-	-	-	453,100	430,418
Jamisontown	<i>Batt St - Penrith PI to Production PI</i>	CA	-	-	-	359,245	369,653
Glenmore Park	<i>Glengarry Dr - Suntop PI to Windorra Av</i>	CA	-	-	-	144,200	125,792
Londonderry	The Driftway - Road Maintenance	CPR	66,000	(4,198)	61,802	-	61,802
Wallacia	Repair of Blaxland's Crossing Bridge Bearings (Contribution)	CA	-	93,146	93,146	-	93,146
Penrith	Temporary Car Park –Thornton North Stage 1	CPR	254,545	(24,947)	229,598	-	229,598
Penrith	Temporary Car Park - Woodriff Tennis Courts	CPR	150,000	28,736	178,736	-	178,736
Penrith	Temporary Car Park - Thornton South Stage 2	CPR	260,000	42,879	302,879	-	302,878
St Marys	Komer Place - Resurfacing & Repair to Kerb and Gutter	CPR	64,500	-	64,500	-	64,500
Caddens	Temporary Closure of Caddens Road	CPR	-	12,748	12,748	-	12,748
Penrith Council	City Assets Division Transition Project	CPR	-	71,156	71,156	-	71,156
TOTAL CIVIL CONSTRUCTION & MAINTENANCE			10,095,521		10,600,732		10,600,731
Communications							
Penrith Council	Community Engagement	CM	-	11,474	11,474	-	11,474
Penrith LGA	Corporate Advertising	CM	109,651	(2,234)	107,417	-	107,416
Penrith Council	Website Maintenance	CM	58,004	(21,767)	36,237	-	36,237
TOTAL COMMUNICATIONS			167,655		155,128		155,127
Community & Cultural Development							
Various	Community Resources Development Officer	C&CD	84,393	(7,655)	76,738	84,393	76,738
Various	Cultural Development Officer - City	C&CD	7,000	18	7,018	-	7,018
Various	Community Health Promotion	C&CD	6,000	(27)	5,973	-	5,973
Civic Centre	Computerised Community Directory System	C&CD	4,500	(500)	4,000	-	4,000
Penrith LGA	No Boundaries	C&CD	2,038	(1,826)	212	-	212
Penrith LGA	Western Sydney Opera - Portable Piano	C&CD	3,000	-	3,000	-	3,000
Penrith LGA	Grandparents Day	C&CD	8,063	-	8,063	-	8,063
Cranebrook	Cranebrook Youth Employment Project	C&CD	107,000	-	107,000	-	107,000
Penrith LGA	Men's Sheds in the Penrith LGA	C&CD	21,000	-	21,000	-	21,000
Penrith LGA	Homes for Heros	C&CD	9,681	-	9,681	-	9,681
Penrith	Voted Works Penrith Community Kitchen	C&CD	1,800	-	1,800	-	1,800

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
TOTAL COMMUNITY & CULTURAL DEVELOPMENT			254,475		244,485		244,485
Community Safety							
Penrith LGA	Graffiti Removal Strategy (AREAS)	CPR	78,984	304	79,288	-	79,288
Kingswood	Penrith Litter Prevention - Nepean Hospital Surrounds	PM	30,600	(9,874)	20,726	-	20,727
Penrith LGA	Operation Bounce Back	PM	-	1,360	1,360	-	1,360
TOTAL COMMUNITY SAFETY			109,584		101,374		101,375
Corporate Planning							
Various	Strategic Research and Planning	CoP	122,770	(43,083)	79,687	147,304	79,688
TOTAL CORPORATE PLANNING			122,770		79,687		79,688
Design & Project Management							
Penrith LGA	WSIP Local Roads Package	MP	2,191,711	(136,062)	2,055,649	-	-
Penrith LGA	Local Roads Package Round 2	MP	-	-	-	-	350,945
Penrith LGA	CBR Caddens and Bringelly Rd	MP	-	-	-	-	1,215,312
Penrith LGA	TNR Northern Rd and Derby St	MP	-	-	-	-	135,396
Penrith LGA	EPR Erskine Park Rd Upgrades	MP	-	-	-	-	353,997
Penrith	Allen Place Ramp Removal and Deck Maintenance	MP	586,815	(6,526)	580,289	-	580,289
Penrith LGA	Major Project Design Costs	MP	61,084	5,738	66,822	-	66,822
TOTAL DESIGN & PROJECT MANAGEMENT			2,839,610		2,702,760		2,702,760
Emergency Services Management							
Regentville	Cumberland Fire Control Centre Upgrade	CA	123,429	10,835	134,264	-	134,264
TOTAL EMERGENCY SERVICES MANAGEMENT			123,429		134,264		134,264
Environmental Health							
Penrith LGA	On Site Sewer Management Strategy	EHC	263,424	(47,040)	216,384	-	216,384
Penrith LGA	Biodiversity Strategy	EHC	25,650	(5,719)	19,931	-	19,932
Penrith LGA	Integrated Catchment Management	EHC	142,818	(11,253)	131,565	-	131,565
Penrith LGA	Natural Systems Resourcing	EHC	119,697	(59,920)	59,777	-	59,777
Penrith LGA	Waterways Health Monitoring Program	EHC	35,000	(4,216)	30,784	-	30,784
Cranebrook	Cranebrook Wetlands & Cumberland Plains	EHC	384,581	(111,377)	273,204	-	273,204
Penrith LGA	Gross Pollution traps Audit	EHC	42,000	(11,190)	30,810	-	30,810
TOTAL ENVIRONMENTAL HEALTH			1,013,170		762,455		762,455

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Financial Services							
Penrith Council	Investigate Grant Funding Opportunities	FS	25,000	(25,000)	-	-	-
Civic Centre	ESPL - Classification Review	FS	147,500	(96,285)	51,215	-	51,215
TOTAL FINANCIAL SERVICES			172,500		51,215		51,215
Floodplain & Stormwater Management							
Penrith LGA	Floodplain Management Resourcing	ES	120,260	(2,306)	117,954	-	117,954
Penrith LGA	Flood Studies SMSC	ES	568,842	45,872	614,714	-	-
Penrith LGA	<i>College, Orth & Werrington Creeks Flood Study</i>	ES	-	-	-	-	80,683
Penrith LGA	<i>Little Creek Flood Study</i>	ES	-	-	-	-	38,111
Penrith LGA	<i>South Creek Floodplain Risk Management Study & Plan</i>	ES	-	-	-	-	86,113
Penrith LGA	<i>Flood Planning Area-2006 Overland Flow Flood Study</i>	ES	-	-	-	-	16,585
Penrith LGA	<i>Drainage Asset Inventory Data Collection</i>	ES	-	-	-	-	184,997
Penrith LGA	<i>Penrith CBD Risk Management Study and Plan</i>	ES	-	-	-	-	39,983
Penrith LGA	<i>St Marys (Byrnes Creek) Risk Management Study and Plan</i>	ES	-	-	-	-	80,851
Penrith	<i>ALS Data Capture for Penrith Lakes</i>	ES	-	-	-	-	(3,760)
Penrith LGA	<i>Nepean River Flood Study</i>	ES	-	-	-	-	91,150
TOTAL FLOODPLAIN & STORMWATER MANAGEMENT			689,102		732,668		732,667
Information Technology							
Penrith Council	Digital Economy Strategy Implementation	ICT	59,704	(45,988)	13,716	-	13,716
Penrith Council	ICT System and Software Licences	ICT	32,000	422	32,422	-	-
Penrith Council	<i>Webroot Internet Security</i>	ICT	-	-	-	-	13,262
Penrith Council	<i>Digital Network - Whats up gold</i>	ICT	-	-	-	-	5,408
Penrith Council	<i>SAP Australia</i>	ICT	-	-	-	-	2,300
Penrith Council	<i>IT Door licences</i>	ICT	-	-	-	-	6,360
Penrith Council	<i>Nero Software</i>	ICT	-	-	-	-	5,092
Penrith Council	Customer Experience	ICT	20,000	17,212	37,212	-	13,830
Penrith Council	<i>Touchpoint/Call Queueing EICC system</i>	ICT	-	-	-	-	23,382
Penrith Council	Manage Computer Services	ICT	382,923	25,320	408,243	-	408,243
TOTAL INFORMATION TECHNOLOGY			494,627		491,593		491,593
Libraries							
Various	Library Special Purps Prjcts -Promotion	LS	25,000	(11,204)	13,796	-	13,796

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith Council	Library Resources - Operating	LS	220,000	(48,480)	171,520	-	171,520
Penrith LGA	Tech Savvy Seniors	LS	4,000	1,975	5,975	-	5,975
Penrith LGA	Library Digital	LS	6,036	(6,036)	-	-	-
TOTAL LIBRARIES			255,036		191,291		191,291
Marketing							
Various	City Marketing & Events Sponsorship	CM	99,791	5,658	105,449	99,791	105,448
Penrith LGA	ALGWA NSW 2017 Conference	CM	50,000	55,326	105,326	-	105,325
Penrith	Australian Ballet Event – Under the Stars	CM	32,809	-	32,809	-	32,809
Penrith	River Festival	CM	324,740	143	324,883	-	324,883
Penrith Council	Cancer Council Relay for Life Sponsorshp	CM	3,000	(104)	2,896	-	2,896
Penrith LGA	Australia Day	CM	74,897	-	74,897	-	74,897
Penrith LGA	Great Walk Fundraising	CM	1,500	-	1,500	-	1,500
TOTAL MARKETING			586,737		647,760		647,758
Neighbourhood Facilities Management							
Penrith LGA	Hall Hire - Fee Waiver	FAC	3,000	50	3,050	-	3,050
TOTAL NEIGHBOURHOOD FACILITIES MANAGEMENT			3,000		3,050		3,050
Place Management							
Various	Urban Design (AREAS)	PM	166,116	(55,997)	110,119	166,116	110,119
Various	Place Management Resourcing (Pt AREAS)	PM	403,703	(24,320)	379,383	403,703	379,384
Various	Neighbourhood Renewal Projects (AREAS)	PM	55,564	(11,922)	43,642	55,564	43,642
Penrith LGA	Magnetic Places	PM	60,000	557	60,557	-	60,557
Penrith Council	Review of City Centre Organisations	PM	18,000	-	18,000	-	18,000
Colyton	Barefoot Beats	PM	16,100	(2,746)	13,354	-	13,354
North St Marys	The Village Cafe	PM	14,884	(12,946)	1,938	-	1,938
TOTAL PLACE MANAGEMENT			734,367		626,993		626,993
Plant Maintenance							
Kingswood Ind	Penrith Depot and Office Masterplan	CA	36,400	-	36,400	-	36,400
TOTAL PLANT MAINTENANCE			36,400		36,400		36,400
Property Development & Management							
Various	Masterplan for Erskine Park	PD	185,178	(98,248)	86,930	185,178	86,930
Various	Property Development Operational Project	PD	121,300	(63,531)	57,769	121,300	57,769

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Public Open Space Reinvestment - Erskine Park Pilot	PD	533,034	(297,048)	235,986	533,034	235,986
Various	Opportunity Sites Project	PD	260,000	(118,677)	141,323	260,000	141,323
Various	Project Management	PD	30,000	(21,374)	8,626	30,000	8,626
Various	New West Major Projects - Operational Costs	PD	500,000	(153,230)	346,770	500,000	346,770
Various	POSR Project - Phase 1 South Ward Precinct	PD	-	17,900	17,900	20,000	17,900
TOTAL PROPERTY DEVELOPMENT & MANAGEMENT			1,629,512		895,304		895,302
Public Domain Maintenance							
Various	Enhanced Public Domain Team (Pt AREAS)	CPR	4,123,922	(322,452)	3,801,470	-	3,801,469
Penrith LGA	Enhanced Public Domain	CPR	154,124	9,019	163,143	-	163,143
TOTAL PUBLIC DOMAIN MAINTENANCE			4,278,046		3,964,613		3,964,612
Records Management							
Penrith Council	Recordpoint	LE	-	-	-	-	(0)
TOTAL RECORDS MANAGEMENT			-		-		(0)
Recreation & Leisure Facilities Management							
Penrith LGA	Western Sydney Academy of Sport	FAC	12,000	(50)	11,950	-	11,950
Penrith LGA	Recreational & Leisure Strategy	FAC	102,064	9,595	111,659	-	111,660
Penrith LGA	Sponsorship of Penrith's NSW Netball Premier League team	FAC	15,000	(1,364)	13,636	-	13,636
TOTAL RECREATION & LEISURE FACILITIES MANAGEMENT			129,064		137,245		137,246
Regional Planning and Advocacy							
Various	Advocacy Program	EIM	5,000	(1,537)	3,463	-	3,462
Various	Economic Initiatives Operational	EIM	32,082	(6,070)	26,012	-	26,012
Various	Economic Initiatives Projects	EIM	193,305	(10,834)	182,471	193,305	182,472
Penrith LGA	Economic Initiatives Resourcing	EIM	680,141	(122,301)	557,840	-	557,840
Not Applicable	Penrith Progression Stage 4	EIM	128,467	(11,400)	117,067	-	-
Not Applicable	<i>Feasibility Study for Hotel Business Case</i>	EIM	-	-	-	1,075	1,075
Not Applicable	<i>Reserve Street / Union Road EOIs and RFPs</i>	EIM	-	-	-	115,992	115,992
TOTAL REGIONAL PLANNING AND ADVOCACY			1,038,995		886,853		886,853
Regulatory Control							
Penrith LGA	Audit Ind Comm & Ag Activities	EHC	127,374	1,401	128,775	-	128,775
Penrith LGA	Companion Animals Act Education Program	EHC	6,000	(1,629)	4,371	-	4,371
TOTAL REGULATORY CONTROL			133,374		133,146		133,146

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Sustainability Planning							
Penrith LGA	Sustainability Programs	SUST	36,695	(15,092)	21,603	-	21,603
Penrith Council	Louise Petchell Learning for Sustainability Scholarship	SUST	8,037	(2,539)	5,498	-	5,498
Penrith LGA	Compact of Mayors	SUST	13,680	(616)	13,064	-	13,064
TOTAL SUSTAINABILITY PLANNING			58,412		40,165		40,165
Traffic Management & Road Safety							
Penrith LGA	Road Safety Project	ES	18,830	(9,567)	9,263	3,820	1,962
Penrith LGA	<i>Fatigue Related Crashes</i>	ES	-	-	-	2,100	-
Penrith LGA	<i>Vulnerable Road Users</i>	ES	-	-	-	3,000	1,709
Penrith LGA	<i>GLS (Graduated Licensing Scheme)</i>	ES	-	-	-	1,500	1,183
Penrith LGA	<i>General Road Safety</i>	ES	-	-	-	10	10
Penrith LGA	<i>Don't Rush Campaign</i>	ES	-	-	-	4,400	4,400
Penrith LGA	<i>Campaigns Supporting Blackspot Application</i>	ES	-	-	-	4,000	-
Penrith	Penrith City Centre Parking Strategy	ES	40,000	(37,500)	2,500	-	2,500
TOTAL TRAFFIC MANAGEMENT & ROAD SAFETY			58,830		11,763		11,763
Waste Management							
Various	Biodegradable Bags - Purchase & Delivery	Waste	875,000	62,250	937,250	-	937,250
Penrith LGA	E - Waste	Waste	56,638	(2,778)	53,860	-	53,859
Civic Centre	Resource Recovery Field Team (RRFT)	Waste	22,664	-	22,664	-	22,664
Civic Centre	The Arts & Waste Minimisation (TAWM)	Waste	59,633	7,149	66,782	-	66,782
Civic Centre	Innovation Officer	Waste	111,017	(6,332)	104,685	-	104,685
Civic Centre	Illegal Dumping & Waste Disposal- Urban Estates	Waste	-	-	-	-	(0)
Penrith LGA	Tech - Waste Recycling Stations	Waste	2,118	-	2,118	-	2,118
Penrith LGA	Waste Rangers	Waste	60,000	522	60,522	-	60,522
Penrith LGA	Mama Lana	Waste	20,000	(12,220)	7,780	-	7,780
Penrith LGA	Out of our Comfort Zone	Waste	100,000	(6,505)	93,495	-	93,495
Penrith LGA	Measuring Deterrence and Amenity	Waste	28,493	(13,493)	15,000	-	15,000
Penrith LGA	Operation Delta	Waste	30,000	20,000	50,000	-	50,000
Penrith LGA	Small E Waste	Waste	10,000	(1,639)	8,361	-	8,360
Penrith	Waste Strategy & Contract Development	Waste	304,000	(22,758)	281,242	-	281,241
Penrith CBD	Christmas Recycling Drop Off	Waste	-	2,301	2,301	-	2,300

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Hard Waste Assessment	Waste	100,000	5,271	105,271	-	105,271
TOTAL WASTE MANAGEMENT			1,779,563		1,811,331		1,811,329
Workforce Development							
Various	Corporate Training Budget	WD	232,571	(76,519)	156,052	231,771	156,052
Various	Skills & Knowledge Assessment Process	WD	10,000	(7,238)	2,762	-	2,762
Penrith Council	Management & Leadership Development Prog	WD	70,560	42,204	112,764	13,229	112,765
Penrith Council	Traineeship Program	WD	39,000	(10,689)	28,311	-	28,312
Penrith Council	Performance Management System	WD	67,760	4,750	72,510	-	72,510
Penrith LGA	Empower iCloud 5 Solution	WD	29,700	2,380	32,080	-	32,081
Penrith LGA	eRecruitment Onboarding and Succession Planning System	WD	232,015	1,836	233,851	-	233,851
Penrith LGA	Make your Mark	WD	35,000	(21,000)	14,000	-	-
Penrith LGA	Induction Videos	WD	-	-	-	7,000	-
Penrith LGA	WH&S Induction	WD	-	-	-	7,000	-
Penrith LGA	Employment Conditions	WD	-	-	-	7,000	-
Penrith LGA	Systems Training	WD	-	-	-	7,000	-
Penrith LGA	Recruitment Videos	WD	-	-	-	7,000	14,000
TOTAL WORKFORCE DEVELOPMENT			716,606		652,330		652,332
TOTAL OPERATING PROJECTS			28,459,861		26,876,963		26,876,955

CONTRACTS – JUNE 2017

Part A - Contracts listing - contracts entered into during the quarter

<i>Contractor</i>	<i>Contract Number</i>	<i>Contract Purpose</i>	<i>Contract Value</i>	<i>Start Date</i>	<i>Exp Date</i>	<i>Details of Contract</i>	<i>Budgeted (Y/N)</i>
Origin Energy	RFT16/17-14	Triangle Park Upgrade	\$2,846,612	22/05/2017	22/11/2107	Single Use Contract	Y
Total Earth Care	RFT16/17-11	Erskine Business Park Improvement project	\$1,292,600	26/06/2017	26/12/2107	Single Use Contract	Y
Community Assets & Infrastructure Pty Ltd	RFT16/17-17	Construction of Shared Path along Tench Ave Jamisontown	\$390,000	26/06/2017	26/12/2107	Single Use Contract	Y

Comments:

- a. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 - whatever is the lesser.
- b. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
- c. Contracts for employment are not required to be included.

CONSULTANCY AND LEGAL EXPENSES – JUNE 2017

<i>Expense</i>	<i>Notes</i>	<i>YTD Expenditure (Actual Dollars)</i>	<i>Budgeted (Y/N)</i>
Consultancies		<u>\$8,098,957.25</u>	Y
Legal Fees		<u>\$940,457.87</u>	Y

Definition of a consultant

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally, it is the advisory nature of the work that differentiates a consultant from other contractors.

On time payments

Aim to pay all small business accounts within a 30 day time frame from receiving the invoice, unless otherwise specified. EFT payments cycles are processed weekly.

Target	Sept 2016 Quarter	Dec 2016 Quarter	Mar 2017 Quarter	June 2017 Quarter
90%	59%	58%	60%	49%

CAPITAL BUDGET – JUNE 2017

(\$'000)	Original Budget	Approved Sept Qtr	Approved Dec Qtr	Approved Mar Qtr	Approved June Qtr	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Capital Funding									
Rates & Other Untied Funding	38,317	(4)	(1,145)	(6,629)	0	30,539	1,060	31,600	31,600
Capital Grants & Contributions	6,375	2,382	524	609	0	9,890	(939)	8,950	8,950
Internal Restrictions									
- Renewals	149	854	(31)	1,736	0	2,707	(651)	2,056	2,056
- New Assets	8,311	1,790	(587)	(3,790)	0	5,724	(1,576)	4,148	4,148
External Restrictions	1,785	752	0	(261)	0	2,276	(67)	2,209	2,209
Other Capital Funding Sources									
- Loans	5,122	570	0	1,933	0	7,625	(1,654)	5,971	5,971
Income from Sale of Assets									
- Plant & Equipment	1,426	57	(230)	99	0	1,351	(15)	1,336	1,336
- Land & Buildings	816	0	1,154	(768)	0	1,201	2,809	4,010	4,010
Total Capital Funding	62,301	6,400	(315)	(7,071)	0	61,315	(1,034)	60,281	60,281
Capital Expenditure									
New Assets									
- Plant & Equipment	4,666	471	(1,052)	144	0	4,230	(854)	3,376	3,376
- Land & Buildings	3,582	740	150	(3,122)	0	1,350	2,378	3,728	3,728
- Roads, Bridges, Footpaths	23,405	995	0	(4,746)	0	19,654	988	20,641	20,641
- Other Infrastructure	5,840	5,091	45	717	0	11,692	(1,696)	9,996	9,996
- Library Books	660	(17)	0	0	0	642	(87)	555	555
- Other	120	335	249	134	0	837	(246)	591	591
Renewals									
- Plant & Equipment	134	20	(0)	0	0	153	(53)	100	100
- Land & Buildings	9,791	(1,841)	235	(226)	0	7,959	(1,446)	6,512	6,512
- Roads, Bridges, Footpaths	2,169	71	3	7	0	2,250	(614)	1,636	1,636
- Other Infrastructure	320	458	55	22	0	855	(138)	717	717
- Other	68	0	0	0	0	68	(21)	47	47
Loan Repayments (principal)	11,546	78	0	0	0	11,624	757	12,381	12,381
Total Capital Expenditure	62,301	6,400	(315)	(7,071)	0	61,315	(1,034)	60,281	60,281

CASH & INVESTMENTS

(\$'000)	Original Budget	Approved Sept Qtr	Approved Dec Qtr	Approved Mar Qtr	Approved June Qtr	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Externally Restricted									
Developer Contributions	20,082	486	2,745	527	0	23,840	3,355	27,195	27,195
Restricted Contributions for Works	6,528	1,341	(102)	941	(2,808)	5,901	409	6,309	6,309
Unexpended Grants	2,294	(1,172)	126	(230)	37	1,054	82	1,136	1,136
Unexpended Loan Funds	8,356	(570)	0	(1,933)	0	5,854	1,664	7,517	7,517
Other Externally Restricted	11,427	(74)	169	(460)	0	11,061	1,258	12,318	12,318
Total Externally Restricted	48,687	11	2,938	(1,155)	(2,771)	47,710	6,768	54,475	54,475
Internally Restricted									
Sinking Funds	0	0	0	0	0	0	0	0	0
Internal Reserves	46,453	(2,827)	1,646	3,322	(2)	48,592	16,343	64,935	64,935
Security Bonds & Deposits	5,659	605	311	446	571	7,592	0	7,592	7,592
Total Internally Restricted	52,112	(2,222)	1,957	3,768	569	56,184	16,343	72,527	72,527
Unrestricted	6,435	19,460	(5,570)	824	10,116	31,265	(23,111)	8,157	8,157
Total Cash & Investments	107,234	17,249	(675)	3,437	7,914	135,159	0	135,159	135,159

COMMENT ON CASH AND INVESTMENTS POSITION

When original budgets were prepared for this financial year, economists were forecasting interest rates, already at record low levels, would continue falling further during the year. The official cash rate was reduced to 1.5% at the start of August 2016 but remained unchanged for the rest of the financial year, so the return on the portfolio exceeded budget in the December and March quarterly reviews. The unrestricted portion of the portfolio has also remained higher than originally estimated so it was possible to increase the budget by a total of \$400,000 during the year and still meet end of year estimates with a \$50,000 surplus.

Statements

All investments have been made in accordance with Section 625 of the Local Government Act 1993, relevant regulations and Council's Investment Policy.

Reconciliation of the total restricted funds to the current Monthly Investment Report.

Externally Restricted Assets	\$
Section 94 Developer Contributions	27,194,769
Restricted Contributions for Works	6,309,132
Unexpended Grants	1,136,496
Unexpended Loans	7,517,389
Other externally Restricted	12,318,318
Internally Restricted Assets	-
Internal Reserves	64,934,951
Security Bonds and Deposits	7,592,123
Unrestricted Invested Funds	8,155,448
Total	135,158,626

Cash

Council's Cash Book and Bank Statements have been reconciled as at 30 June 2017.

Reconciliation

The YTD total Cash and Investments reconciled with funds invested and cash at bank.

<i>Cash and Investments</i>	\$
Floating rate Notes Investment Group	29,807,288
Current Investment Group	5,000,000
Term Investment Group	100,000,000
Sub total	134,807,288
General Fund Bank Account	351,338
Total	135,158,626

INCOME & EXPENSES (BY PROGRAM) – JUNE 2017

(\$'000)	Original Budget	Approved Sept Qtr	Approved Dec Qtr	Approved Mar Qtr	Approved June Qtr	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Income									
Childrens Services	22,273	110	253	54	0	22,690	1,162	23,852	23,852
Planning and Advocacy	8,042	1,308	2,927	488	186	12,951	3,059	16,010	16,010
Community Facilities	1,564	121	0	20	0	1,705	358	2,063	2,063
Community Information and Events	27	(23)	34	29	0	68	60	128	128
Community Well Being	2,661	14	7	9	(31)	2,661	(187)	2,474	2,474
Corporate Finance	4,779	(229)	838	(239)	0	5,149	2,077	7,226	7,226
Corporate Governance	13	0	48	0	0	61	(23)	38	38
Corporate Support	17	0	23	19	0	58	6	64	64
Corporate Workforce	88	5	0	1	0	94	4	98	98
Development Applications	3,842	345	596	36	0	4,818	182	5,000	5,000
Environmental and Health Management	662	(187)	1	27	0	503	144	647	647
Libraries	779	4	21	4	0	809	12	821	821
Major Infrastructure Projects & Design	5,200	0	3	376	(2,926)	2,652	(159)	2,493	2,493
Public Spaces and Community Safety	594	62	0	36	0	692	280	971	971
Roads, Footpaths and Buildings	25,051	128	654	(4,406)	0	21,427	3,238	24,665	24,665
Sport and Recreation	6,647	207	15	29	0	6,899	186	7,085	7,085
Traffic, Parking and Drainage	2,028	866	0	281	0	3,175	(733)	2,442	2,442
Waste and Community Protection	35,314	480	396	239	0	36,430	(446)	35,984	35,984
Parks	104	26	322	0	0	452	2,703	3,155	3,155
Sustainability	16	0	6	17	0	39	100	139	139
General Revenue	117,210	854	398	214	0	118,675	5,939	124,615	124,615
Total Income from Continuing Operations	236,912	4,092	6,542	(2,766)	(2,771)	242,009	17,960	259,969	259,969
(\$'000)	Original Budget	Approved Sept Qtr	Approved Dec Qtr	Approved Mar Qtr	Approved June Qtr	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Expenses									
Childrens Services	23,405	139	141	41	0	23,725	(617)	23,107	23,107
Planning and Advocacy	5,832	162	121	(38)	0	6,077	(320)	5,757	5,757
Community Facilities	2,165	100	10	65	0	2,340	37	2,377	2,377

(\$'000)	Original Budget	Approved Sept Qtr	Approved Dec Qtr	Approved Mar Qtr	Approved June Qtr	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Community Information and Events	4,636	79	324	68	2	5,110	17	5,127	5,127
Community Well Being	6,033	71	120	13	0	6,236	(164)	6,072	6,072
Corporate Finance	14,625	(193)	1,743	607	0	16,783	(3,038)	13,745	13,745
Corporate Governance	5,582	181	(206)	198	0	5,755	(12)	5,743	5,743
Corporate Support	2,646	232	(86)	250	0	3,043	66	3,109	3,109
Corporate Workforce	3,018	(57)	50	253	0	3,263	131	3,394	3,394
Development Applications	8,362	(140)	324	152	0	8,698	(365)	8,332	8,332
Environmental and Health Management	3,529	57	22	19	0	3,627	(280)	3,347	3,347
Libraries	7,639	(116)	0	(2)	0	7,521	(712)	6,809	6,809
Major Infrastructure Projects & Design	6,856	(1,604)	246	(1,239)	0	4,259	(58)	4,201	4,201
Public Spaces and Community Safety	14,933	(63)	(31)	98	0	14,937	(624)	14,314	14,314
Roads, Footpaths and Buildings	34,661	(338)	244	260	0	34,826	2,733	37,559	37,559
Sport and Recreation	8,964	20	75	(88)	0	8,971	(403)	8,568	8,568
Strategic Planning	540	25	6	0	0	571	(119)	452	452
Traffic, Parking and Drainage	3,738	24	195	48	0	4,005	(5)	4,000	4,000
Waste and Community Protection	37,220	142	1	833	(19)	38,178	(1,414)	36,764	36,764
Parks	14,309	(304)	(128)	(111)	0	13,766	(71)	13,695	13,695
Sustainability	670	(120)	(0)	0	0	550	(26)	524	524
General Revenue	0	0	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	209,364	(1,702)	3,170	1,426	(17)	212,242	(5,245)	206,997	206,997
Net Gain/(Loss) from the Disposal of Assets	(586)	23	0	9	0	(554)	(983)	(1,536)	(1,536)
Net Gain/(Loss) on Fair Value Adjustment	0	0	0	631	0	631	(313)	318	318
Net Operating Result from Continuing Operations	26,963	5,817	3,371	(3,552)	(2,754)	29,845	21,909	51,754	51,754

INCOME & EXPENSES – JUNE 2017

(\$'000)	Original Budget	Approved Sept Qtr	Approved Dec Qtr	Approved Mar Qtr	Approved June Qtr	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Income									
Rates & Annual Charges	131,888	1,211	341	196	0	133,636	552	134,188	134,188
User Fees & Charges	36,964	524	1,379	(18)	0	38,850	1,203	40,053	40,053
Interest & Investment Revenue	2,386	(3)	630	154	0	3,167	406	3,574	3,574
Other Revenues	5,230	81	309	(5)	0	5,615	1,363	6,977	6,977
Grants & Contributions - Operating	28,042	1,020	5,744	1,023	(2,771)	33,058	4,175	37,233	37,233
Grants & Contributions - Capital									
- Other	24,882	302	(4,467)	(4,466)	0	16,250	5,718	21,968	21,968
- Contributions (S94)	6,621	956	2,605	351	0	10,533	3,008	13,542	13,542
Share of Interests in Joint Ventures	900	0	0	0	0	900	1,534	2,434	2,434
Total Income from Continuing Operations	236,912	4,092	6,542	(2,766)	(2,771)	242,009	17,960	259,969	259,969
Expenses									
Employee Costs	93,024	(1,117)	786	300	69	93,062	(3,727)	89,335	89,266
Borrowing Costs	2,768	(196)	0	0	0	2,571	(4)	2,568	2,568
Materials & Contracts	69,719	(1,437)	707	493	(315)	69,167	(26,919)	42,248	62,184
Depreciation	23,175	(36)	0	0	0	23,139	3,060	26,199	26,199
Legal Costs	564	3	(1)	0	0	567	(357)	210	141
Consultants	3,873	818	1,113	365	0	6,168	20,204	26,372	6,800
Other Expenses	15,391	265	564	269	229	16,718	1,751	18,469	18,242
Share of Interests in Joint Ventures	850	0	0	0	0	850	746	1,596	1,596
Total Expenses from Continuing Operations	209,364	(1,702)	3,170	1,426	(17)	212,242	(5,245)	206,997	206,997
Net Gain/(Loss) from the Disposal of Assets	(586)	23	0	9	0	(554)	(983)	(1,536)	(1,536)
Net Gain/(Loss) on Fair Value Adjustment	0	0	0	631	0	631	(313)	318	318
Net Operating Result from Continuing Operations	26,963	5,817	3,371	(3,552)	(2,754)	29,845	21,909	51,754	51,754
Net Operating Result before Capital Items	(4,540)	4,559	5,233	563	(2,754)	3,061	13,183	16,244	16,244